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# Peer Institutions Analysis for the Naval Postgraduate School, December 2008

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# **Peer Institutions Analysis for the Naval Postgraduate School**

Denise P. Sokol and Paula Dickson, CES Consultants  
December 2008

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## **Peer Institutions Analysis for the Naval Postgraduate School**

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### **Section I – Introduction and Overview**

The purpose of this report is to provide a peer institution analysis for the Naval Postgraduate School (NPS) covering a broad variety of topic areas and variables. NPS requested that the analysis include macro-level information from readily available data sources about resources, academic programs, faculty composition and activity, research activity, staffing, fund-raising, alumni engagement, student composition and demographics, relevant student progress information, number and types of degrees awarded, institutional facilities information, and levels of support for administrative areas. These topic areas were examined and variables were developed. The resulting data and analyses fall into seven categorical groupings: academic programs, students, faculty, staffing, resources, research, and facilities and this report is organized into these broad categories with relevant sub-sections. Also included in the report is a discussion of peer analysis in general, cautions and concerns about the data, and suggestions for further research.

#### *I-A: Peer Analysis*

Inter-institutional comparisons have been used for many years for a variety of purposes including informing decision-making and strategic planning, justifying budget and/or salary increases, and providing benchmarks for assessing the well-being of an institution. It is important to recognize that constructing a peer group consists of selecting a set of institutions that are similar rather than identical and understanding the limitations of using comparative data. The normal data issues of reliability, validity, and accuracy are compounded when using data from multiple sources. Interpretations of definitions and instructions can vary widely among institutions that also are limited by their own data systems, institutional policies, procedures, and data collection mechanisms.

The Integrated Postsecondary Education System (IPEDS) of the National Center for Education Statistics (NCES) is a major source of data for this peer study. Institutions that receive federal financial aid are required to complete the IPEDS surveys and IPEDS provides access to the data through their online Peer Analysis System (PAS). Although IPEDS has lengthy instructions, definitions, and edits built into the surveys it administers, institutions interpret the definitions and fit their own data into the IPEDS definitions as well as possible. It is, however, less than an exact science and differences in the resulting data are inevitable. The PAS was the major source of data for this project along with data collected by the National Science Foundation, and data compiled by The Center for Measuring University Performance. Other sources include US News and World Report's online publications on the best colleges and universities for information about alumni giving and student acceptance rates and the Campus Facilities Inventory (CFI) administered by the Society for College and University Planning (SCUP) for the facilities data. Specific data sources for each section are listed at the beginning of the section.

### *I-B: Peer Institution Selection*

NPS originally proposed 18 institutions to be used as the comparison group for peer analysis. Collegiate Enterprise Solutions (CES) suggested that several of the institutions be removed and that five be added to the group. This resulted in an initial set of 24 institutions that varied significantly in size and mission. The goal in looking at a set of initial data for the proposed set of 24 institutions was to review the information and develop some criteria that would be helpful in reducing the number of institutions to a manageable size and more importantly to reflect characteristics that are important to NPS. After reviewing the data and considering NPS characteristics the following decisions were made about how to approach the task. The number of graduate degrees awarded, the number of engineering programs offered, and the quality of an institution reflect qualities important to NPS and provide a methodology for deciding which institutions to include in the comparison group.

Data were pulled from the IPEDS Institutional Characteristics, Enrollment, and Degrees Awarded databases for all 24 institutions and some additional data was obtained from the US News online edition of Best Graduate Schools. The data extractions resulted in a large number of variables concerning enrollment by level, degrees awarded by level, institutional characteristics information, and rankings of engineering programs. The data were reviewed and analyzed and a subset of data was used for the purpose of narrowing the list of comparison institutions. The subset consisted of these variables:

- Geographic region
- Control of institution (public or private)
- Carnegie classification
- FTE students (fall 2006)
- Student headcount information – total and by student level (fall 2006)
- Percent graduate headcount enrollment (fall 2006)
- Number and percent graduate degrees awarded 2006
- Number and percent of programs that are graduate engineering
- Whether or not the institution has a medical school
- US News and World Report ranking in the Best Engineering Graduate Schools publication

See Appendix A for the entire description of methodology and decisions regarding the construction of the peer group.

As a result of this review a smaller set of 15 institutions was recommended by CES and after discussions with NPS four institutions were eliminated and four others were added. Displayed below is the final list of 15 comparison institutions – both the full name of the institution and the abbreviated name used in the tables and charts are included.

California Institute of Technology	Cal Tech
Carnegie Mellon University	Carnegie Mellon
Claremont Graduate University	Claremont
Duke University	Duke
Georgia Institute of Technology	Georgia Tech
Illinois Institute of Technology	Illinois Tech
Massachusetts Institute of Technology	MIT
North Carolina State University	NC State

Rensselaer Polytechnic Institute  
Rice University  
Stanford University  
Stevens Institute of Technology  
University of California, Santa Barbara  
University of Illinois, Urbana-Champaign  
University of Southern California

Rensselaer  
Rice  
Stanford  
Stevens Tech  
UC Santa Barbara  
UI Urb.-Champ.  
USC

### *I-C: Organization of Data Tables and Charts*

The original list of topic areas requested by NPS was examined and a work plan was developed that detailed the variables and sources for each topic area. The work plan is attached as Appendix B. The data were collected and analyzed and appropriate comparison measures were developed. One of the original topic areas, levels of administrative support, was eliminated from the study due to the lack of availability of data. The remaining 11 topic areas are organized into logical areas of examination as follows:

- Academic Programs – breadth and depth of program offerings
- Students – student enrollment, composition and demographics, student progress, and degrees awarded
- Faculty – demographics, tenure status, salary information, and scholarly activity and awards
- Staffing – counts and demographics of non-faculty employees by job group
- Resources – sources and categories of expenditures and revenue, alumni giving, and fund-raising
- Research – sources of research funding, expenditures by category
- Facilities – net assignable square feet by category

See the table of contents and the list of tables and figures for a more detailed overview of the organization of the report.

For each of the sections listed above there is a summary table along with the narrative and analysis for that section. The detailed tables are too numerous to include in the body of the report so they are included at the end and the summary tables are repeated there as well. Any mentions in the narrative of tables other than the summaries are references to the detailed tables at the end of the report.

The summary table for each section displays a selection of the most pertinent data contained in the more detailed tables and charts and is a good overview of the information for the category. Each summary table has a brief narrative at the top of the table that should be read first as it is intended to provide a quick summary of salient points about the data. Sources and important notes are included at the bottom of each table. For some sections where there are multiple sub-categories, more than one summary table is provided.

Each of the detailed tables is organized with the peer institutions listed first and NPS at the bottom. Below the line for NPS several standard measures are included in each table if appropriate: the rank among peers, the median of the peers, and NPS as a percent of the peer median. For the tables where data were not available for NPS, the two measures of rank among peers and NPS as a percent of the median are not included. Other measures

are included as appropriate for each category and set of variables. Sources and important notes are included at the bottom of each table.

*I-D: Number of Years of Data*

NPS requested ten years of data for each of the topic areas, however there are a variety of variables for which ten years of data do not exist or are not comparable across multiple years because of changes in data collection mechanisms and definitions. Ten years of data are provided wherever possible but for a number of the areas there are fewer years provided. Where fewer years are used there is an explanation in the narrative for that section.

## Section II: Academic Programs

Data Source:

- IPEDS Degrees Awarded FY 2006 by degree level and six-digit Classification of Instructional Program (CIP) code for NPS and the peers

An important element in selecting comparison institutions is the array of academic programs offered at peers and how well the program mix compares to the focus institution. Because there is no nationally available database of programs offered it was necessary to improvise an alternate method to look at the depth and breadth of their academic programs in comparison to other institutions. (Credit for originally developing this approach should be given to Lou McClelland of the University of Colorado at Boulder).

The data capture programs in which degrees were granted, not necessarily all approved degree programs (especially newly approved), but would be comparable over institutions in this regard. This method counts the number of programs in which degrees were awarded (by CIP six digit code) and not the number of degrees awarded.

- A "degree program" is defined as a CIP-code (Classification of Instructional Programs code, a discipline code used for US Dept of Education reporting) by degree-level combination. Most institutions have instances in which different degree programs share a single CIP (e.g., telecommunications and electrical engineering).
- Some institutions have instances in which one CIP/level combination includes several majors. For example, "business administration" includes finance, accounting, etc. The extent to which this is the case probably varies over institutions.
- Consequently, the counts of programs reported will underestimate the actual number of approved degree programs, and could underestimate the number of different majors in approved degree programs.
- For the purpose of this initial review of programs we have counted all programs and engineering at the six-digit aggregation level.

Programs were counted at three levels of aggregation, represented by two-digit, four-digit, and six-digit CIP codes, which are "broad discipline," "mid-level discipline," and "specific discipline" respectively.

- Two-digit CIPs - The first two digits of the CIP indicate the broad discipline area, (e.g., engineering, business, computer science).
- Four-digit CIPs - The second two digits of the CIP indicate a narrower discipline category within a discipline area. Using four-digit CIPs can separate broad categories such as physical sciences into discipline categories (e.g., chemistry, physics).
- Six-digit CIPs - The third two digits of the CIP indicate the specific discipline. For example, CIP 400801 is "physics, General," whereas 400810 is "Theoretical and Mathematical Physics." Counts for six-digit CIPs are provided for programs overall and also for the selected disciplines of engineering, computer science, mathematics/statistics, physical sciences, and business.
- Example of how programs were counted- Assume that an institution awards and reports doctoral degrees in computer science (CIP 110701), in chemistry (400501) and chemical physics (400508), in geology (400601) and geophysics (400603), and



in sociology (451101) and anthropology (450201), with no other doctoral programs. Counts for the doctoral level for this school would be

- Three two-digit CIP discipline areas: 11xxxx, 40xxxx, 45xxxx
- Five four-digit CIPs, where 4four-digit are counted 11xxxx, 4005xx, 4006xx, and 4502xx, and 4511xx
- Seven six-digit CIPs, for all seven of the specific programs listed

Analysis (see also table and charts):

All of the peers except Claremont offer a significant number of bachelor degree programs. Because NPS does not offer bachelor level programs, this analysis focuses on graduate degree level programs in order to provide the best comparison between NPS and the peers. NPS offers degree programs in fewer disciplines than do its peers. NPS ranks fifteenth among the peers in both master's and doctoral degree program offerings at the two-digit CIP level and last among the peers in both master's and doctoral degree offerings at the four-digit and six-digit CIP levels. Although NPS ranks last in the absolute number of its master's level program offerings, it ranks first in the percentage of program offerings that are at the master's level.

Master's degree program counts

- Two-digit CIPs – NPS has six, the peer range is from six programs to 25 with a median of 16.
- Four-digit CIPs – NPS has 17, the peer range is from 18 to 81 programs with a median of 36.
- Six-digit CIPs – NPS has 20, the peer range is from 24 to 108 programs with a median of 41.

Doctoral degree program counts

- Two-digit CIPs – NPS has four, the peer range is from four to 24 programs with a median of 16.
- Four-digit CIPs – NPS has six, the peer range is from 14 to 70 programs with a median of 32.
- Six-digit CIPs – NPS has six, the peer range is from 14 to 79 programs with a median of 34.

Post-master's certificates

- Two-digit CIPs – NPS has one and only four peers offer post-master's certificates: USC, UI Urban-Champaign, and UC Santa Barbara offer two each, and Stanford has one.
- Four and six-digit CIPs – There is no differentiation between the number of four and six digit CIP offerings. NPS has four and ranks second among the peers. UI Urbana-Champaign has five, USC has three, Stanford has four, and UC Santa Barbara has two.

## Program Mix

See the Academic Program Summary table for displays of the counts and percentages of graduate degree programs for selected disciplines at NPS and the peers. The percentages will not add to 100 because not all disciplines are included in the breakdown. For NPS and the majority of the peers Engineering represents the largest proportion of graduate program offerings, however, NPS has the highest percentage among the peers at 50%. Claremont has no engineering programs and Carnegie Mellon has a slightly higher proportion of business than engineering programs. NPS ranks second among the peers in the percent of computer science programs, third in physical sciences, fifth in business, and thirteenth in computer science.

**Academic Program Summary**  
**Counts at NPS and Peer Institutions Based on 6 Digit CIP Codes**  
**For Selected Programs - All Degree Levels**  
**FY 2006**

All of the peers except Claremont offer a significant number of bachelor degree programs. Because NPS does not offer bachelor level programs, this analysis focuses on graduate degree level programs in order to provide the best comparison between NPS and the peers. NPS offers degree programs in fewer disciplines than do its peers. Although NPS ranks last in the absolute number of its master's level program offerings, it ranks first in the percentage of program offerings that are at the master's level. For NPS and the majority of the peers Engineering represents the largest proportion of graduate program offerings, however, NPS has the highest percentage among the peers at 50%. Claremont has no engineering programs and Carnegie Mellon has a slightly higher proportion of business than engineering programs. NPS ranks second among the peers in the percent of computer science programs, third in physical sciences, fifth in business, and thirteenth in computer science.

Peer Rank <sup>1</sup>	Institution name (CIP)	Total	Engineering (14)	Computer Science (11)	Mathematics and Statistics (27)	Physical Sciences (40)	Business (52)	Engineering (14)	Computer Science (11)	Mathematics and Statistics (27)	Physical Sciences (40)	Business (52)
16	NPS	31	15	3	1	7	3	48%	10%	3%	23%	10%
	Rank among Peers <sup>2</sup>	16	13	8	16	13	11	1	2	13	2	5
	Median of Peers	105	30.5	3	6	11.5	5	18%	3%	5%	8%	3%
	NPS as a % of peer median	15%	43%	267%	267%	113%	220%					
1	UI Urb.-Champ.	285	41	3	8	15	13	14%	1%	3%	5%	5%
2	USC	281	44	5	7	12	8	16%	2%	2%	4%	3%
3	NC State	229	42	4	9	11	5	18%	2%	4%	5%	2%
4	Stanford	187	30	3	9	15	4	16%	2%	5%	8%	2%
5	Carnegie Mellon	165	23	11	11	8	28	14%	7%	7%	5%	17%
6	UC Santa Barbara	158	12	3	8	12	1	8%	2%	5%	8%	1%
7	Duke	111	14	3	5	9	2	13%	3%	5%	8%	2%
8	Rice	105	19	3	9	15	2	18%	3%	9%	14%	2%
9	MIT	102	35	3	3	17	4	34%	3%	3%	17%	4%
10	Georgia Tech	98	38	4	6	9	9	39%	4%	6%	9%	9%
11	Illinois Tech	87	28	9	3	7	11	32%	10%	3%	8%	13%
12	Rensselaer	86	32	5	4	9	3	37%	6%	5%	10%	3%
13	Stevens Tech	72	31	6	6	7	14	43%	8%	8%	10%	19%
14	Cal Tech	63	22	3	5	23		35%	5%	8%	37%	0%
15	Claremont	39		2	3		5	0%	5%	8%	0%	13%

Source: IPEDS Completions, FY 2006

<sup>1</sup>Rank based on total of degree programs offered in those levels presented above. Not all degree levels awarded are presented.

<sup>2</sup>Rank based on number of institutions who offer degree programs at that level.

Percentages will not total to 100.

**Academic Program Summary**  
**Counts at NPS and Peer Institutions Based on 6 Digit CIP Codes**  
**For Selected Programs - Graduate Level Degrees**  
**FY 2006**

Peer Rank <sup>1</sup>	Institution name (CIP)	Total	Engineering (14)	Computer Science (11)	Mathematics and Statistics (27)	Physical Sciences (40)	Business (52)	Engineering (14)	Computer Science (11)	Mathematics and Statistics (27)	Physical Sciences (40)	Business (52)
16	NPS	30	15	3	1	6	3	50%	10%	3%	20%	10%
	Rank among Peers <sup>2</sup>	16	12	4	16	8	8	1	2	13	3	5
	Median of Peers	68	19	2	4	6	3.5	18%	3%	6%	8%	4%
	NPS as a % of peer median	15%	43%	267%	267%	113%	220%					
1	UI Urb.-Champ.	179	26	2	5	11	8	15%	1%	3%	6%	4%
2	USC	179	32	4	6	8	3	18%	2%	3%	4%	2%
3	NC State	147	26	3	6	6	2	18%	2%	4%	4%	1%
4	Stanford	129	23	2	7	11	4	18%	2%	5%	9%	3%
5	Carnegie Mellon	103	17	10	6	4	20	17%	10%	6%	4%	19%
6	UC Santa Barbara	85	8	2	5	7	0	9%	2%	6%	8%	0%
7	Duke	72	9	2	4	6	2	13%	3%	6%	8%	3%
8	Rice	59	12	2	6	10	1	20%	3%	10%	17%	2%
9	MIT	68	26	2	2	14	3	38%	3%	3%	21%	4%
10	Georgia Tech	66	27	3	4	6	6	41%	5%	6%	9%	9%
11	Illinois Tech	61	19	3	2	5	10	31%	5%	3%	8%	16%
12	Rensselaer	53	21	3	3	6	2	40%	6%	6%	11%	4%
13	Stevens Tech	42	19	5	4	5	9	45%	12%	10%	12%	21%
14	Cal Tech	45	17	2	3	16		38%	4%	7%	36%	0%
15	Claremont	38	0	2	3	0	4	0%	5%	8%	0%	11%

Source: IPEDS Completions, FY 2006

<sup>1</sup>Rank based on total of degree programs offered in those levels presented above. Not all degree levels awarded are presented.

<sup>2</sup>Rank based on number of institutions who offer degree programs at that level.

Percentages will not total to 100.

### **Section III: Student Profile**

#### *III-A: Headcount Enrollment*

Data source: IPEDS Peer Analysis System, fall 1996 through 2006

Notes: IPEDS data is not available for fall 1999. NPS did not report data to IPEDS in fall 1998 through fall 2002. NPS did not report ethnicity in fall 1996 or fall 1997.

Analysis:

This section contains a variety of student profile characteristics for enrollment overall and for graduate enrollment separately. There is detailed information for fall 2006 and information on a variety of characteristics for fall 1996 through fall 2006 in order to provide a view over time. Characteristics examined include gender, ethnicity, and full- and part-time status.

For total enrollment there is a summary table, a table with total enrollment over ten years, a chart that displays total enrollment, a chart with enrollment by level, a table that shows full-time and part-time status by level, a chart with full-time and part-time counts for total enrollment, a table with minority percentages for ten years by level, and a chart that compares growth in minority enrollment over time at NPS and the median of the peers.

For graduate enrollment there is a summary table with student characteristics, a chart with graduate enrollment growth over time for NPS and the peer median, a summary table with ethnicity by category in fall 2006 and a corresponding chart, a chart with percent graduate minority enrollment for fall 2006, a summary table with minority percentages for fall 1996 and fall 2006 and growth over time, a detailed table with ten years of minority enrollment, a table with percentages of female enrollment over ten years, and a chart that displays the gender distribution for graduate students in fall 2006.

#### **Total Headcount Enrollment Comparisons**

NPS has a very focused and specific mission, which makes it quite different from most of the peers in size comparisons. NPS ranks fourteenth in overall headcount enrollment; only Claremont and Cal Tech are smaller than NPS. Eight of the peers have an enrollment over 10,000 and four of these have enrollment over 20,000. The median size is 10,253. Enrollment growth at NPS from 1996 to 2006 has been strong resulting in a rank of 2<sup>nd</sup> on this measure. NPS grew 49% over the time period compared to the peer median of 13% growth.

Student demographic comparisons also show significant differences between NPS and the peers, which might be expected due to the uniqueness of NPS's mission and source of students. At NPS only 11% of students are women, placing NPS 16<sup>th</sup> in rank among the peers and well below the median of 41%. NPS has 13% minority students compared to the median of 25% at the peers and ranks 16<sup>th</sup> on this measure as well. In full-time status NPS ranks 2<sup>nd</sup> among the peers with 71% full-time and only 29% part-time students. NPS at 71% full-time is well above the peer median (42%) on this measure and only Cal Tech ranks higher.

## Graduate Headcount Enrollment Comparisons

Since NPS has only graduate students it is important to compare NPS headcount to graduate only headcount at the peers. While NPS ranked 16<sup>th</sup> in size when comparing total enrollment, it ranks 12<sup>th</sup> among the peers in graduate headcount enrollment. In enrollment growth over time NPS at 49% growth moves from a rank of 2<sup>nd</sup> to a rank of 4<sup>th</sup> and the peer median is 28%.

NPS rank remains the same at 16 in the percent of women students, but moves from 16<sup>th</sup> to 11<sup>th</sup> in rank on the percent minority measure. In terms of individual minority categories, NPS ranks 8<sup>th</sup> in the number of black students, 7<sup>th</sup> in American Indian students, 15<sup>th</sup> in Asian students, 12<sup>th</sup> in Hispanic students, 9<sup>th</sup> in white students, 16<sup>th</sup> in non-resident alien (international) students, and 4<sup>th</sup> in unknown. In attendance status NPS moves from a rank of 2<sup>nd</sup> to 12<sup>th</sup> in the percent of full-time students. This is to be expected since at most institutions with both undergraduate and graduate students, it is customary that more graduate students are full-time.

### *III-B: Student FTE*

Data Source:

- NCES Data Feedback Report

The full-time equivalent (FTE) enrollment used is the sum of the institutions' FTE undergraduate enrollment and FTE graduate enrollment (as calculated from or reported on the 12-month enrollment component) plus the estimated FTE of first-professional students. Undergraduate and graduate FTE are estimated using 12-month instructional activity (credit and/or contact hours).

Analysis:

Included in this section are the following: a summary table of FTES enrollment from 2001 through 2006, a chart of total 12-month full-time equivalent enrollment over time (six years), and a chart of full-time equivalent enrollment by level at NPS and the peers.

The summary table displays the total FTES enrollment and the percent of that enrollment that is at the graduate level. The institutions vary in size but most are much larger than NPS. NPS ranks fourteenth among the peers in the absolute number of FTE students. The peers range from 2,275 to 43,398 FTES, with a median size of 10,770. NPS is 33% of the median at 3,528 FTES.

Graduate level proportions range from 14% at UC Santa Barbara to 100% at Claremont with a median of 42% graduate enrollment. NPS and Claremont are both graduate only institutions and tie for first on this measure.

## Student Profile Summary Fall 2006

NPS has a very focused and specific mission, which makes it quite different than most of the peers in size comparisons. NPS ranks fourteenth in overall headcount enrollment; only Claremont and Cal Tech are smaller than NPS. Eight of the peers have an enrollment over 10,000 and four of these have enrollment over 20,000. The median size is 10,253. Enrollment growth at NPS from 1996 to 2006 has been strong resulting in a rank of 2<sup>nd</sup> on this measure. NPS grew 49% over the time period compared to the peer median of 13% growth.

Since NPS has only graduate students it is important to compare NPS headcount to graduate only headcount at the peers. While NPS ranked 16<sup>th</sup> in size when comparing total enrollment, it ranks 12<sup>th</sup> among the peers in graduate headcount enrollment. In enrollment growth over time NPS at 49% growth moves from a rank of 2<sup>nd</sup> to a rank of 4<sup>th</sup> and the peer median is 28%.

NPS rank remains the same at 16 in the percent of women graduate students and is 11<sup>th</sup> in rank on the percent minority measure. In terms of individual minority categories, NPS ranks 8<sup>th</sup> in the number of black students, 7<sup>th</sup> in American Indian students, 15<sup>th</sup> in Asian students, 12<sup>th</sup> in Hispanic students, 9<sup>th</sup> in white students, 16<sup>th</sup> in non-resident alien (international) students, and 4<sup>th</sup> in unknown. In attendance status NPS moves from a ranks 12<sup>th</sup> in the percent of full-time graduate students.

	Total Enrollment	Graduate						Total Enrollment Growth 1996 to 2006
		Graduate Enrollment	% Graduate	% Women	% Minority	% FT	% Growth 1996 to 2006	
Naval Postgraduate School	2,627	2627	100%	11%	13%	71%	49%	49%
Rank among Peers	14	12	1	16	11	12	4	2
Median of Peers	10,253	4451		36%	15%	77%	28%	13%
<b>Peer Institutions</b>								
Cal Tech	2,086	1222	59%	30%	15%	100%	20%	10%
Carnegie	9,999	4451	45%	30%	13%	74%	58%	29%
Claremont	2,039	2039	100%	51%	27%	80%	4%	4%
Duke	13,373	5350	40%	48%	16%	94%	45%	15%
Georgia Tech	17,936	5575	31%	26%	14%	82%	59%	38%
Illinois Tech	6,747	3354	50%	34%	12%	58%	10%	7%
MIT	10,253	6126	60%	30%	17%	97%	14%	4%
NC State	31,130	7096	23%	45%	13%	52%	15%	11%
Rensselaer	6,680	1488	22%	31%	12%	76%	-27%	6%
Rice	5,024	2013	40%	36%	17%	96%	37%	21%
Stanford	17,747	10285	58%	36%	15%	66%	30%	13%
Stevens Tech	4,829	2976	62%	25%	24%	22%	72%	55%
UC Santa Barbara	21,082	2870	14%	44%	16%	95%	28%	14%
UI Urb.-Champ.	42,738	10221	24%	47%	13%	77%	9%	10%
USC	33,389	13950	42%	45%	30%	75%	38%	19%

Source: IPEDS Peer Analysis, fall 2006

### 12 Month Full-time Equivalent Summary FY 2001 - 2006

The institutions vary in size but most are much larger than NPS. NPS ranks fourteenth among the peers in the absolute number of FTE students. The peers range from 2,275 to 43,398 FTES, with a median size of 10,770. NPS is 33% of the median at 3,528 FTES. Graduate level proportions range from 14% at UC Santa Barbara to 100% at Claremont with a median of 42% graduate enrollment. NPS and Claremont are both graduate only institutions and tie for first on this measure.

	FY 2001		FY 2002		FY 2003		FY 2004		FY 2005		FY 2006		% Change FY01-FY06
	Total	Grad	Total	Grad	Total	Grad	Total	Grad	Total	Grad	Total	Grad	
NPS	0	N/A	0	N/A	3011	100%	2652	100%	2780	100%	3528	100%	N/A
Rank among Peers <sup>2</sup>	15	N/A	16	N/A	14	1	14	1	14	1	14	1	
Median of Peers	11,377	39%	14,680	38%	11,000	40%	11,029	40%	10,842	41%	10,770	42%	
NPS as a % of peer median	0%		0%		27%		24%		26%		33%		
<b>Peer Institutions</b>													
Cal Tech	0	N/A	2,155	55%	2,221	57%	2,243	60%	2,245	60%	2,275	60%	N/A
UC Santa Barbara	20,780	12%	21,247	13%	22,959	14%	22,982	14%	23,200	14%	23,150	14%	9%
Claremont	2,326	100%	2,369	100%	2,328	100%	2,277	100%	2,290	100%	2,301	100%	-3%
USC	32,194	38%	32,941	38%	33,809	39%	34,928	40%	35,558	41%	36,126	42%	10%
Georgia Tech	17,577	29%	18,260	29%	18,609	31%	18,789	33%	17,135	31%	17,936	31%	-2%
UI Urb-Champ.	41,400	26%	41,951	26%	42,648	27%	42,743	27%	43,353	26%	43,398	26%	3%
Illinois Tech	7,418	57%	7,098	57%	6,423	55%	7,045	55%	7,352	55%	6,802	51%	-4%
MIT	11,377	59%	14,680	61%	11,000	60%	11,004	61%	10,842	61%	10,770	61%	-27%
Stevens Tech	4,924	66%	4,427	61%	5,678	67%	5,715	67%	5,615	67%	6,259	69%	41%
Rensselaer	8,953	40%	8,810	38%	8,011	35%	7,647	29%	6,863	27%	6,733	25%	-24%
Duke	14,156	35%	15,744	37%	16,016	35%	15,034	38%	15,070	40%	15,866	41%	1%
NC State	33,460	23%	33,901	24%	34,846	23%	34,907	23%	35,020	24%	35,162	24%	4%
Carnegie Mellon	9,851	40%	10,253	41%	10,929	40%	11,029	42%	10,397	43%	10,716	44%	5%
Rice	4,816	32%	5,106	34%	4,830	40%	4,986	40%	5,061	39%	5,238	40%	3%
Stanford	21,802	54%	22,088	52%	20,923	58%	21,178	63%	21,962	61%	22,126	60%	0%

#### 12-month full-time equivalent enrollment (FTE)

The full-time-equivalent (FTE) enrollment used is the sum of the institutions' FTE undergraduate enrollment and FTE graduate enrollment (as calculated from or reported on the 12-month Enrollment component) plus the estimated FTE of first-professional students. Undergraduate and graduate FTE are estimated using 12-month instructional activity (credit and/or contact hours). The calculation of FTE undergraduate and graduates is as follows:

For institutions using a quarter calendar system, One undergraduate FTE over 12-month period is equivalent to 45 credit hours or 900 contact hours. One graduate FTE over a 12-month period is equivalent to 36 credit hours.

For institutions with a Semester/trimester/4-1-4 plan/other academic year calendar system, one undergraduate FTE over 12-month period is equivalent to 30 credit hours or 900 contact hours. One graduate FTE over a 12-month period is equivalent to 24 credit hours

For institutions with continuous enrollment programs, FTE is determined by dividing the number of contact hours attempted by 900.

If institutions reported undergraduate or graduate FTE. The reported values are used in the generation of the total 12-month FTE.

First-professional credit hours or first-professional FTE are not reported in IPEDS, so first-professional FTE is estimated by calculating the ratio of full-time to part-time first-professional students from the fall enrollment counts and applying this ratio to the 12-month unduplicated headcount of first-professional students. The estimated number of full-time students is added

The total 12-month FTE (FTE12MN) is then generated by summing the estimated or reported undergraduate FTE, the estimated or reported graduate FTE and the estimated First-professional FTE.

Note: Beginning with the 2006-07 12-month FTE, prior year fall enrollments of first-professional students are used to compute the full-time to part-time ratio which is consistent with the fall term of the 12-month unduplicated first-professional headcount. For example, 2006-07 unduplicated headcount of 1st-professional students is adjusted by the ratio of full-time to part-time first-professional students in Fall 2006. Prior to 2006-07 the most current fall enrollment data available was used to compute the ratio. For example, For example, 2005-06 unduplicated headcount of first-professional students was adjusted by the ratio of full-time to part-time first-professional students in Fall 2006.

**Variable Sources:** Data Feedback report

### *III-C: Student Progress*

#### Data Source:

- US News and World Report online publication, Best Graduate Schools, 2007
- See Appendix C for information on the methodology for US News and World Report rankings.

#### Analysis:

NPS requested data on admission, yield and attrition for the peer institutions. These data are not regularly collected for graduate programs but US News does collect information on the average entrance exam scores and overall acceptance rates for selected graduate programs in their annual graduate school surveys. This section includes the student progress summary table, a table and chart with enrollment, average entrance scores, and overall acceptance rates for Engineering and a table and chart with the corresponding data for Business. No data was available for NPS.

- Engineering programs range in size from 519 students at Cal Tech to 4,303 students at Georgia Tech with a median size of 1,644.
- MIT has 2,636 students, is ranked number one by US News, has an average entrance GRE of 777, and an overall acceptance rate of 24%.
- Cal Tech has the highest average entrance GRE at 800 and accepts only 13.1% of its applicants.
- The GREs for the peer group range from 744 to 800 with a median of 770.
- All institutions except Illinois Tech and Stevens Tech are ranked in the top 35 engineering schools. Illinois Tech is ranked 68 and Stevens Tech is ranked 80 among engineering schools.
- The acceptance rates for the institutions in the top 35 range from 13% at Cal Tech to 37% at Georgia Tech reflecting their selectivity. Stevens Tech and Illinois Tech have much higher acceptance rates at 61% and 50% respectively.
- Graduate programs in business range in size from 32 students at Rensselaer to 1,808 students at Stanford.
- Stanford has the highest average entrance GRE at 713 and accepts only 14% of its applicants. It is ranked number one by US news for graduate business programs.
- Business program GMAT scores range from 608 to 713 with a median of 654.
- US News and World Report does not rank Claremont, Illinois Tech, Rensselaer, Cal Tech, UC Santa Barbara, and Stevens Tech. Of the institutions that are ranked by US News, all are in the top 40 business schools except NC State, which is ranked 59.



## Student Progress Summary

Information such as retention, graduation and attrition rates are not collected for graduate programs overall on any regular national basis. However, US News and World Report does gather information on selected graduate programs and for selected data elements. The GREs for the peer group range from 744 to 800 with a median of 768. All institutions except Illinois and Stevens are ranked in the top 35 engineering graduate schools. Illinois is ranked 68 and Stevens ranks 80 among engineering schools. The acceptance rates for the institutions in the top 35 range from 13% to 36% reflecting the high standards of the institutions. Stevens and Illinois both have much higher acceptance rates at 61% and 50% respectively. MIT ranks first in the US News publication and has an average GRE of 777 and an acceptance rate of 27%.

Business program GMAT scores range from 608 to 713 with a median of 654. Stanford ranks first in the US News publication with an average GMAT of 713 and an acceptance rate of 14%. Of the peer institutions that are ranked by US News, all are in the top 40 Business Schools except North Carolina State which is ranked 59.

	US News Rank for Engineering Programs	Engineering 2007 Average Entrance GRE*	Engineering 2007 Overall Acceptance Rate	US News Rank for Business Programs	Business 2007 Average Entrance GMAT*	Business 2007 Overall Acceptance Rate
Naval Postgraduate School	N/A	N/A	N/A	N/A	N/A	N/A
(Rank Among Peers)	N/A	N/A	N/A	N/A	N/A	N/A
Median of Peers	14	768	27%	21	654	40%
<b>Peer Institutions</b>						
MIT	1	777	24%	4	705	20%
Stanford	2	780	28%	1	713	14%
Georgia Tech	4	767	37%	29	665	40%
UI Urb.-Champ.	5	774	19%	38	627	42%
Cal Tech	6	800	13%	N/A	N/A	N/A
Carnegie Mellon	7	765	22%	17	696	30%
USC	8	783	17%	21	689	29%
UC Santa Barbara	19	773	28%	N/A	N/A	N/A
NC State	30	756	27%	59	608	47%
Rensselaer	32	752	31%	N/A	619	73%
Rice	35	768	15%	40	642	39%
Duke	35	767	34%	14	690	32%
Illinois Tech	68	744	51%	N/A	575	73%
Stevens Tech	80	N/A	61%	N/A	N/A	N/A
Claremont	Not ranked	N/A	N/A	N/A	635	53%

Source: US News and World Report online publication, Best Graduate Schools

\*2007 Average GRE for new entrants in both master's and doctoral programs

There is no data on entrance scores or acceptance rates for NPS in the US News publication.

Claremont does not have graduate engineering programs and is not ranked by US News.

### *III-D: Degrees Awarded*

Source:

- IPEDS Peer Analysis System, Degree Completions Survey, FY 2003, 2005, and 2006.

Notes:

- Only three years (2003, 2005 and 2006) are provided because NPS did not submit data for the remaining years in the most recent 10-year period.

Analysis:

Included in this section is a summary table that displays degrees awarded by level for FY 2006 and a corresponding chart, a table with counts and percentages of graduate degrees awarded in selected program areas, a chart with graduate degrees awarded by ethnicity and one by gender in FY 2006. There is also a table with trend data for degrees awarded in FY 2003, 2005, and 2006.

NPS at 98% ranks first among the peers in the percent of degrees awarded that are master's degrees. The peer median is 37%, which is understandable since most of the peers have large undergraduate programs in addition to graduate offerings. NPS awarded 14% of its master's degrees to minorities and 12% to women. NPS awarded one percent of its degrees at the doctoral level, which is 16th in rank among the peers and below the median of 8%.

At NPS the largest proportion of graduate degrees awarded at the master's level is in business (28%) followed by engineering (27%). This places NPS 8<sup>th</sup> among the peers in the percent of graduate degrees awarded in business and in engineering.

## Degrees Awarded Summary FY 2006

NPS at 98% ranks first among the peers in the percent of degrees awarded that are master's degrees. The peer median is 37%, which is understandable since most of the peers have large undergraduate programs in addition to graduate offerings. NPS awarded 14% of its master's degrees to minorities and 12% to women. NPS awarded one percent of its degrees at the doctoral level which is 16th in rank among the peers and below the median of 8%.  
At NPS the largest proportion of graduate degrees awarded at the master's level is in business (28%) followed by engineering (27%).

Institution	Total	# Grad	% Grad	% Grad Minority	% Grad Women	% Business, management, marketing, and related support services	% Computer and information sciences and support services	% Engineering	% Mathematics and statistics	% Physical sciences
NPS	1,102	1,087	99%	14%	12%	28%	9%	27%	0%	7%
Rank among Peers	14	16	16	10	16	4	6	8	16	4
Median of Peers	3,198	1,546	0	0	0	19%	7%	26%	3%	5%
NPS as a % of peer median	34%	70%	207%	78%	33%					
<b>Peer Institutions</b>										
UI Urb.-Champ.	10,285	3,234	31%	13%	45%	19%	5%	17%	3%	5%
USC	9,685	4,612	48%	29%	44%	18%	9%	22%	1%	1%
NC State	6,344	1,854	29%	14%	45%	9%	6%	26%	5%	3%
UC Santa Barbara	5,844	948	16%	17%	46%	0%	6%	20%	4%	8%
Stanford	4,839	2,789	58%	22%	36%	16%	7%	32%	4%	5%
Georgia Tech	4,157	1,680	40%	14%	24%	9%	9%	59%	2%	6%
Duke	3,463	1,546	45%	29%	41%	44%	1%	9%	1%	3%
MIT	3,198	2,069	65%	18%	28%	24%	7%	43%	1%	6%
Carnegie Mellon	3,182	1,895	60%	13%	29%	27%	22%	20%	2%	2%
Illinois Tech	1,639	984	60%	11%	32%	17%	19%	31%	1%	2%
Rensselaer	1,631	595	36%	12%	28%	23%	12%	41%	6%	6%
Stevens Tech	1,567	893	57%	23%	27%	52%	11%	31%	2%	2%
Rice	1,444	633	44%	21%	35%	39%	3%	12%	6%	12%
Cal Tech	544	297	55%	11%	23%	0%	4%	42%	4%	35%
Claremont	530	506	95%	23%	56%	26%	4%	0%	3%	0%

## Section IV: Faculty

### Data Sources:

- IPEDS Human Resources Survey components Employees by Assigned Position, Faculty Salaries, and Fall Staff Survey
- Thomson Scientific
- The Center for Measuring University Performance, American University Data, 2007

The Center for Measuring University Performance is a nationally recognized entity with a major research and publication effort that began within the context of The Lombardi Program on Measuring University Performance. The Center's staff developed a variety of methods for measuring and improving university performance and these methods were utilized at a variety of institutions very effectively. The effectiveness of the Center's techniques brought national attention and an effort to translate the methodology for particular institutions to a more general approach that was applicable to any research university. As part of The Center's mission data are collected from a variety of sources on a number of institutional characteristics and a variety of studies and publications are produced annually.

The Center's annual report, *The Top American Research Universities*, offers analysis and data useful for understanding American research university performance. The Center classifies universities into groups in accord with nine institutional characteristics. Institutions that have federal research expenditures as reported to NSF of at least \$20 million and that fall within the top 25 on at least one of the nine measures fall into The Center's definition of the top research universities. The *Top American Research Universities* annual publication provides a comprehensive set of data on over 600 institutions, and on occasion includes analytical discussions of topics related to research university performance.

The faculty section is divided into four sub-sections: faculty composition and demographics, faculty tenure status, faculty scholarly activity, and faculty salaries. The data sources for each of these are listed at the beginning of each sub-section, however there are some important notes to keep in mind when reviewing the information on faculty. IPEDS is the major source of data for faculty and the major data collection mechanism that IPEDS uses is the Human Resources Survey (HR) administered each fall. The following paragraphs provide the IPEDS description of the three components of the HR Survey:

*This component of IPEDS was formed in 2006 by combining three previously separate components: Employees by Assigned Position (EAP), Fall Staff (S), and Salaries (SA). This was done to avoid (or at least reduce) conflicting data, which had occurred when collected separately. The information collected has remained basically the same, and the frequency of collection remains the same, i.e., the fall staff data is collected biennially in odd-numbered years.*

Although IPEDS has attempted to reduce the conflicting data previously reported by institutions when the three components were separate collections, some difficulties still exist for institutions reporting the HR IPEDS data. There are edits built into the three

components but the data are quite complicated and institutions are limited by their own human resources systems and institutional conventions in the way human resources are managed. Because of the nature of faculty work, faculty job titles and categories are the most difficult to classify and do not always fit neatly into the available IPEDS classifications.

IPEDS collects faculty data in four categories on the EAP, which is the driver for the other two components of the HR Survey. The four categories are:

- Primarily instruction;
- Primarily research;
- Primarily public service; and
- Instruction combined with research and public service.

See Appendix D for a detailed description of the four categories of faculty and other HR survey information. Faculty whose primary activity is instruction are reported in either of the two categories of “primarily instruction” and “instruction combined with research and public service.” The other two categories, “primarily research” and “primarily public service” collect information on faculty whose primary activity is either research or public service. The number of faculty covered in the sub-sections on demographics, tenure status, and faculty salaries may not match because these data are from various pieces of the HR Survey and cover different categories of faculty. The sub-section on demographics and composition provide data on all four categories of faculty in order to give the broadest view of all employees who have faculty titles of any kind. However, the information on tenure status and faculty salaries is provided only for faculty in the two instructional categories in order to supply comparisons of faculty whose primary activity is instruction.

Data on scholarly activity is not easily obtained but some information has been provided including information on numbers of journal articles at a sub-set of the peer institutions and information on national academy membership and faculty awards. The information on faculty awards and national academy membership are pieces that are used by The Center on Measuring University Performance and are considered by The Center to be important in considering the quality of institutions.

#### *Faculty Summary:*

The summary table for the faculty section pulls together selected data from each of the sub-sections in order to provide an overview of faculty data at NPS and the peers. The summary provides counts of total employees, counts of faculty in all four categories listed above, the percent of employees that have faculty titles, the percent of total faculty who are full-time, the percent who are women, and the percent who are minorities. The section of the summary table for instructional faculty includes the counts of faculty in the two categories of primarily instruction and instruction combined with research and public service; the percent of total faculty who are instructional; the percent who are tenured and tenure track; and average salaries for full professors, associate professors, and assistant professors.

NPS ranks 15<sup>th</sup> among the peers in the absolute number of total faculty employees, but is 5<sup>th</sup> in terms of the percent of total employees who are faculty. Ninety-five percent of all faculty members at NPS are full-time, which is well above the median of 39% for the peers and places NPS first in rank among the peers on this measure. The median for the peers in percent women faculty is 30%; NPS is well below the median at 16% and ranks 16<sup>th</sup> among

the peers. NPS has 11% minority faculty, which is just below the median of the peers and 10<sup>th</sup> in rank in the percent of faculty who are minority.

Sixty-nine percent of all faculty members at NPS are in the two categories for instructional faculty, which is well above the median of the peers (30%). NPS has 46 tenured faculty which is slightly below the peer median of 52% and in tenure track faculty NPS at 19% is just above the median of the peers (18%). In average salaries NPS is above the median at all three ranks of full, associate, and assistant professor. NP ranks 7<sup>th</sup> among the peers in full professor average salary and first among the peers in both associate and assistant professors' average salaries. This salary information does not include benefits.

There are numerous ways to break down the categories of faculty into more discrete and specific categories and further study is needed to answer the questions raised by the various rankings listed in the previous categories. For example, it is possible that the reason NPS ranks first in the percent of all faculty who are full-time is that NPS has fewer teaching and research assistants than the peers and/or uses fewer instructional faculty hired on a part-time basis to teach one or two courses. These questions were not in the scope of this study but could provide more information about how other institutions deploy their faculty resources. Other possibilities for further study include examination of tenure status by gender and ethnicity and further comparison of salary equity by gender and ethnicity.

The remainder of this faculty section focuses on the individual sub-sections of demographics, tenure status, salaries, and scholarly work.

#### *IV-A: Demographics*

The tables and charts included in this section display detailed data on full-time and part-time status, gender and ethnicity for fall 2005 and fall 2003. All categories of faculty and medical school faculty for Duke, Stanford, and USC are included. The full-time, part-time tables show that Rice at 87% has the highest percentage of full-time faculty in 2005 but this is a drop from 100% full-time in fall 2003. Duke also shows a drop in full-time from 100% in fall 2003 to 66% in fall 2005. According to what was reported to IPEDS MIT almost doubled the size of its faculty from 2003 to 2005. It is quite possible that these differences are not real changes in the numbers of faculty but are due to changes in the way the institutions collected and reported their faculty information. Further research is required to determine the reasons for such dramatic changes in the numbers of faculty.

The gender tables and chart show that NPS has the lowest percentage (16%) of women faculty of any of the peer institutions and Claremont has the highest percentage (49% in fall 2005). The peer median is 30% women.

The two tables on ethnicity display information for the individual ethnic categories Black, American Indian, Asian, Hispanic, White, and Non-Resident Alien (International). NPS had 11% minority faculty in fall 2005, which is 10<sup>th</sup> among the peers. The NPS percentage and rank among peers by ethnicity is as follows:

NPS has almost the lowest percentage among the peers in faculty members who are black, is tied with UI Urbana-Champaign in the percent of faculty who are American Indian, and is

just above the median in both the percent Asian and percent Hispanic faculty. NPS has no non-resident alien faculty and the second highest percent of faculty who are white.

#### *IV-B: Tenure Status*

Information on tenure status is provided for fall 2002 through fall 2005 – a table with number and percent of tenured, tenure-track, and non-tenure track faculty and a chart with percent by tenure status are provided for each year. Included are all full-time and part-time instructional faculty; medical school faculty are excluded. The following paragraphs discuss the data for fall 2005.

Stanford has the highest percent of tenured faculty (73%) and Stevens Tech has the lowest at 18%. The median is 52% and NPS is just below the median at 46%, which places it 12<sup>th</sup> among the peers.

Georgia Tech ranks first among the peers with 26% percent tenure-track faculty and USC ranks last with 8%. NPS at 19% tenure-track faculty ranks 7<sup>th</sup> among the peers and just above the median of 18%.

NPS ranks 6<sup>th</sup> among the peers in non-tenure track (NTT) faculty at 35% and the median is 25%. Stevens Tech has the highest percent of NTT faculty (69%) and Stanford has the lowest at 3%.

The data for the other three years (2002, 2003, 2004) show similar patterns in the tenure status of instructional faculty. NPS did not report data in 2002.

#### *IV-C: Faculty Salaries*

Instructional faculty are the group included in this section and are defined as instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service."

##### **Notes:**

- Medical school faculty employees are not included in the faculty salaries data.
- Perturbation procedures were applied by NCES to these data to protect against disclosure of individual information and faculty on both 9/10-month and 11/12-month faculty are included. The 11/12-month faculty counts and salaries are equated to 9-month contracts by the NCES. See the notes in the faculty tables for this section for a full explanation of how the contracts and salaries were equated.
- Counts will not match counts in the Tenure Status section because the tenure status section includes full-time and part-time faculty and excludes those employees classified as faculty who have no rank.

There are five years of salary data included in this section and tables for each year for total faculty (men and women) with counts by rank, salary outlays by rank, and average salaries by rank. Tables for men and women separately are also included as well as charts that display the men and women salaries at the ranks of full professor, associate professor and assistant professor. Fall 2005 data were discussed on the summary because 2005 is the

most recent data available for tenure status, however, in the salaries section there is also data for fall 2006 and the following comments apply to fall 2006 salaries data.

In fall 2006 NPS ranks 9<sup>th</sup> in full professor average salaries for men and 6<sup>th</sup> in full professor average salaries for women and first among the peers in both men and women's average salaries at the ranks of associate and assistant professor. In most cases average salaries for men outpace the average salaries for women at all ranks – the exceptions are at NPS for full professors, at Rice and MIT for associate professors, and at Claremont and Stevens Tech for assistant professors where the average salary for women is higher than for men.

The data for fall 2005, fall 2004, fall 2003, and fall 2002 are also provided for each of the tables and breakdowns discussed above for fall 2006.

#### *IV-D: Faculty Scholarly Work and Awards*

NPS requested that the peer analysis include scholarly activity of faculty, however there are no national data sources that collect information for all types of scholarly activity for all institutions. Thomson Scientific does collect information on journal articles produced; NPS purchased the information from Thomson Scientific for a subset of the peers and provided this data for inclusion in the study. Also included in this section is information on the numbers of faculty who are national academy members in science, engineering and medical fields and the number of faculty awards in the arts, humanities, science, engineering, and health disciplines. The source for the national academy and faculty awards data is The Center for Measuring University Performance. The Center considers this information in its ranking formulas for determining the top research universities as one measure of faculty quality.

This section includes a summary table with the number of journal articles produced in 2006, the percent change in number of articles produced in 1996 and 2006, the ten year total of articles produced, the counts of national academy membership in 2006 and the number of faculty awards in 2006. Also included are three other tables that contain the detail on national academy membership and ranking for five years, the counts and ranking of faculty awards for 2006, and the 26-year totals of journal articles produced by faculty.

The selected peers range from 300 to 2,750 journal articles produced in 2006; NPS produced 145 articles and ranks last among the peers on this measure. The median percent change in the number of articles produced in 1996 and 2006 is 48% showing that the faculty at peer institutions increased their production of articles in the ten-year period.

In the number of national academy members the peers range from four at Illinois Tech to 266 at Stanford with a median of 38. Faculty award counts range from three at Rensselaer to 45 at Stanford and a median of 16.



**NPS and Peer Institutions  
Faculty Summary  
Fall 2005 Data**

NPS ranks 15th among the peers in the absolute number of faculty employees, but is 5th in terms of the percent of employees who are faculty. Ninety-five percent of all faculty at NPS are full-time which is well above the median of 39% for the peers and places NPS first in rank among the peers on this measure. The median for the peers in percent women faculty is 30%; NPS is well below the median at 16% and ranks 16th among the peers. NPS has 11% minority faculty, which is just below the median of the peers (13%) and 10th in rank in the percent of faculty who are minority

Sixty-nine percent of all faculty at NPS are instructional faculty, which is well above the median of the peers (30%). NPS has 46% tenured faculty which is slightly below the peer median of 52% and in tenure track faculty NPS at 19% is just above the median of the peers (18%). In average salaries NPS is above the median at all three ranks of full, associate and assistant professor. NPS ranks seventh among the peers in full professor average salary and first among the peers in both associate and assistant professor salary.

	Total Employees	All Faculty					Instructional Faculty Only						
		Headcount Faculty	% Faculty	% FT	% Women	% Minority	# Instruct. Faculty	% Instruct. Faculty	% Tenured	% Tenure Track	Ave. Full Prof. Salary	Ave. Assoc. Prof. Salary	Ave. Asst. Prof. Salary
NPS	933	513	55%	95%	16%	11.0%	354	69%	46%	19%	\$123,469	\$117,354	\$104,291
Rank Among Peers	15	15	5	1	16	10	13	13	11	8	7	1	1
Median of Peers	6436	3313	51%	39%	30%	13%	1001	30%	52%	18%	119895	87274	71611
NPS as % of median	14%	15%	N/A	N/A	N/A	N/A	35%	227%	N/A	N/A	103%	134%	146%
<b>Peer Institutions</b>													
Duke	16363	4490	27%	66%	38%	13.0%	1218	27%	47%	16%	138,260	89,630	71,150
Stanford	14754	7213	49%	39%	41%	18.0%	974	14%	73%	24%	155,038	105,152	86,949
USC	14768	6881	47%	44%	36%	18.0%	2479	36%	36%	8%	128,715	88,469	76,396
UI Urb.-Champ.	16807	8829	53%	25%	30%	13.0%	2478	28%	53%	21%	114,415	78,238	68,069
NC State	9624	4330	45%	39%	37%	10.0%	1749	40%	60%	17%	97,599	71,892	63,327
MIT	13505	8544	63%	58%	25%	12.0%	1322	15%	51%	18%	135,647	92,078	82,587
Georgia Tech	9247	4558	49%	19%	25%	18.0%	1043	23%	52%	26%	119,895	83,384	70,597
UC Santa Barbara	6436	3313	51%	37%	36%	14.0%	1044	32%	64%	13%	114,602	69,908	63,732
Carnegie Mellon	6395	3289	51%	36%	30%	11.0%	1001	30%	42%	19%	123,468	89,091	80,542
Cal Tech	3666	1392	38%	64%	23%	9.0%	327	23%	69%	15%	149,126	101,912	93,138
Rice	2438	851	35%	87%	28%	16.0%	635	75%	56%	21%	126,996	87,274	76,074
Rensselaer	2810	1450	52%	40%	25%	9.0%	487	34%	52%	20%	110,822	82,109	70,963
Illinois Tech	1721	1024	60%	33%	26%	5.0%	611	60%	26%	12%	106,048	77,379	67,600
Stevens Tech	1199	726	61%	39%	22%	10.0%	352	48%	18%	13%	104,254	81,700	71,611
Claremont	440	282	64%	30%	49%	32.0%	83	29%	34%	22%	114,476	94,877	74,551

Source: IPEDS Employees by Assigned Position, IPEDS Fall Staff Survey, and Faculty Salaries from fall 2005

Notes: The first section of the above table is titled "All Faculty" and includes the IPEDS categories of primarily instruction, instruction/research/public service, primarily research, and primarily public service. For Duke, USC, and Stanford medical faculty are included in the all faculty category. The statistics for percent full-time, percent women, and percent minority are provided for all faculty combined in order to provide a picture of the entire group of employees holding any faculty title.

Information on tenure status and average salary is provided for the subset of instructional faculty only. Instructional faculty are instruction/research staff whose major regular assignment is instruction, including those with released time for research. For tenure status figures above this includes full-time and part-time faculty designated as "primarily instruction" and "instruction, combined with research and public service." For the average salary information above, this group includes only full-time faculty designated as "primarily instruction" and "instruction, combined with research and public service."

Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary is equated to 9-month contracts by IPEDS. See the detailed section on faculty salaries for further explanation.

## Section V: Staffing

### Data Source:

- IPEDS Human Resources Surveys, Employees by Assigned Position and Fall Staff sections, fall 2005 and fall 2003
- IPEDS Human Resources Surveys, FY 2006 and FY 2007, EAP for FTE staff

### Notes:

- Because of the large volume of data and because IPEDS only collects the Fall Staff Survey data on alternate years, only two years of staff data are provided for the breakdowns of full-time and part-time status, gender, and ethnicity.
- Full-time equivalent (FTE) staff data is provided for all categories of employees, including faculty categories, for FY 2005-06 and FY 2006-07
- FTE is calculated by IPEDS as the sum of full-time employees plus one-third of part-time headcount.
- The staffing numbers include medical school employees for Duke, Stanford, and USC.

### Analysis:

In order to give an overview of total employees and some more detailed information on non-faculty employees, this section includes a summary table and tables with total counts of staff and faculty by gender, ethnicity, full-time equivalent (FTE), and full-time/part-time status and also includes separate tables for staff only (excluding faculty) by gender and ethnicity by job group. The detailed data for faculty employees appears in the faculty section.

Overall employee counts are provided, however, the summary table and this analysis is focused on non-faculty employees. NPS has a rank of 15 among the peers in terms of total employees and 15 in the absolute number of non-faculty staff, which reflects the small size of the institution overall. However, NPS at 45% is just below the median (49%) in the percent of employees that are non-faculty and at the median (92%) in the percent of employees that are full-time. NPS ranks 6<sup>th</sup> among the peers at 57% and just above the median of 53% in the percent of employees who are women, but ranks last in the percent of employees who are minorities. Most of the NPS employees are classified in the “unknown” ethnicity category, making it difficult to compare NPS rates to the peers.

IPEDS asks institutions to classify non-faculty employees into six major categories as follows: clerical/secretarial, executive/administrative/managerial, other professional, service/maintenance, skilled crafts, and technical/paraprofessional. The majority of non-faculty employees at NPS fall into the “other professional” employee category, followed by the clerical/secretarial and the executive/administrative/managerial categories. This places NPS at the median of the peers in staffing pattern. NPS has a very small proportion of employees in the service and maintenance category compared to the peer median of 12% but is second among the peers in the percent of employees that are technical and paraprofessional.

Breakdowns by job category show that the highest proportion (69%) of women staff are in the clerical/secretarial category at NPS. This is lower than the peer median of 84% and last

among the peers in ranking. NPS has a slightly higher proportion of women in the other professional category than the peer median and is also higher than the peer median in the service/maintenance and technical/paraprofessional categories.

The FTE tables with number and percent of employees by job group shows that although NPS ranks 13<sup>th</sup> in the absolute number of FTE employees in faculty job groups, it ranks first in the percent of FTE employees who are in all faculty job groups in both FY 2006 and FY 2007. The next largest group of FTE employees is the other professional category, followed by the non-professional group, and then the executive/administrative/managerial category.

In staff/faculty ratios, NPS, at .80, ranks last among the peers in the ratio of total staff to faculty. Georgia Tech has the highest number of staff per faculty member (FTE) at 4.67, the median is 2.20 and MIT at .90 is slightly above NPS, but is last of the peers excluding NPS. Caution should be exercised when interpreting the staff to faculty ratios because there is no objective standard to determine what an individual institution's staff/faculty ratio should be. These ratios must be viewed in context along with other factors and characteristics of each individual peer institution and only provide a general way to make comparisons.

**NPS and Peer Institutions  
Staffing Summary  
Fall 2005 Data**

The data in this table focus on characteristics of non-faculty employees. NPS ranks 15th among the peers in terms of total employees and 15th in the number of staff (excluding faculty), reflecting the small size of the institution overall. However, NPS, at 45%, is just below the median (49%) in the percent of employees that are non-faculty and at the median (92%) of the peers in the percent of employees that are full-time. NPS ranks 6th among the peers and just below the median in the percent of employees who are women, but ranks last in the percent of employees who are minorities. The majority (42%) of NPS employees fall into the "other professional" employee category, followed by the clerical/secretarial and executive/administrative/managerial categories. This places NPS at the median of the peers in their staffing pattern. NPS has a very small proportion of employees (1%) in the service and maintenance category compared to the peer median of 12% but is second among the peers in the percent of employees that are technical and paraprofessional.

	Total Employees	Headcount Staff	Percent Staff	% FT	%Women	% Minority	Percent by Job Category					
							Cler/Sec.	Exec. Admin. Mngl.	Other Professional	Serv/Maint	Skilled Crafts	Tech. & Paraprof.
Naval Postgraduate School	933	420	45%	92%	57%	0.5%	26%	13%	42%	1%	1%	17%
Rank Among Peers	15	15	12	8	6	16	7	8	8	16	15	2
Median of Peers	6436	3123	49%	92%	53%	33%	24%	11%	41%	12%	3%	5%
<b>Peer Institutions</b>												
Duke	16363	11873	73%	93%	64%	28.9%	14%	7%	48%	11%	3%	17%
Stanford	14754	7541	51%	90%	65%	36.0%	31%	6%	49%	7%	2%	5%
USC	14768	7887	53%	93%	58%	56.9%	27%	5%	48%	12%	1%	8%
UI Urb.-Champ.	16807	7978	47%	93%	55%	13.8%	20%	11%	37%	17%	7%	7%
NC State	9624	5294	55%	96%	53%	24.4%	23%	9%	35%	12%	6%	16%
MIT	13505	4961	37%	89%	53%	14.8%	35%	17%	23%	11%	3%	11%
Georgia Tech	9247	4689	51%	90%	44%	36.3%	8%	2%	71%	12%	4%	3%
UC Santa Barbara	6436	3123	49%	98%	52%	33.1%	22%	7%	47%	14%	3%	7%
Carnegie Mellon	6395	3106	49%	92%	51%	9.9%	15%	16%	53%	7%	2%	8%
Cal Tech	3666	2274	62%	92%	47%	43.7%	16%	15%	42%	17%	5%	5%
Rice	2438	1587	65%	92%	61%	36.5%	25%	7%	41%	20%	4%	3%
Rensselaer	2810	1360	48%	86%	53%	8.9%	27%	16%	34%	20%	1%	2%
Illinois Tech	1721	697	40%	97%	54%	34.9%	24%	30%	33%	4%	5%	5%
Stevens Tech	1199	473	39%	84%	50%	18.6%	27%	20%	35%	8%	5%	5%
Claremont	440	158	36%	94%	77%	39.2%	34%	22%	36%	8%	0%	0%

Source: IPEDS Employees by Assigned Position and IPEDS Fall Staff Survey Fall 2005

Notes: Includes all staff categories except faculty. All faculty are displayed in the faculty summary section.

Includes medical school employees for Duke, Stanford, and USC

## Section VI: Resources

This section focuses on the financial resources of an institution and includes three important areas – revenue and expenditures by category, fund-raising activity (measured by the size of endowment), and alumni engagement (measured by the amount of alumni giving). Each of these three sub-sections has its own summary and detailed tables and charts in order to highlight as much information as possible in each area. The overall financial picture of the institutions is discussed first, followed by fund-raising and alumni engagement.

### *VI-A: Revenue and Expenditures*

Data sources:

- IPEDS Finance FASB and GASB Surveys, 2002-03 through 2006-07
- IPEDS 12 month enrollment calculations for FTES

IPEDS collects financial data from all institutions but uses different formats for public and private institutions. The private institutions report under FASB standards and the public institutions report under GASB standards. As a result there are difference in the way individual items may be classified in each reporting format. Most notably depreciation is reported in GASB as a separate category and in FASB depreciation is distributed across the other reporting categories. Because of the different categories in the two formats each year of data includes separate revenue and expenditure tables for the institutions reporting under FASB and those reporting under GASB. In each format there are tables and charts for revenue by source, total expenditures by broad categories, and expenditures by more detailed categories. Because the two formats do not represent a one-to-one match in categories the summary table is the only area where both FASB and GASB institutions are displayed together to provide an overall view of the information. NPS does not submit the financial survey data to IPEDS and therefore has no information displayed for revenue and expenditures.

See Appendix E for a full explanation of FASB and categories and definitions.

### *Analysis*

The summary table includes total revenue, total expenditures, tuition and fees plus appropriations per FTE student, the percent expended on instruction/research/service, the percent expended on academic and institutional support, and the percent expended on wages and benefits. Duke ranks first among the peers in total expenditures and total revenue and Claremont ranks last. The median for total expenditures is \$936 million and for total revenue it is \$1.2 billion. Revenue for tuition and fees plus state and local appropriations were combined in order to provide more comparable data between the private and public institutions. Carnegie Mellon is first among the peers in the measure of tuition and fees and appropriations per FTE student.

Three measures are provided on expenditures – the percent expended on instruction, research, and public service; the percent expended on academic and institutional support (considered by NACUBO to be a measure of administrative costs); and the percent expended on wages and benefits. Ideally the amount expended on instruction, research and public

service should be high and the amount expended on administrative costs should be low – 10% or less is ideal. As in most organizations wages and benefits represent a large share of expenditures for all of the peers except Cal Tech. Expenditures at the other peer institutions for wages and benefits range from 47% to 64% but at Cal Tech expenditures for wages and benefits are only 12% of the total. The majority of expenditures at Cal Tech are classified as independent operations, which normally includes major federally funded research and development centers.

For GASB institutions the majority of revenue comes from state appropriations, followed by federal, state and local grants and contracts, and tuition and fees. In comparison, at FASB institutions the major sources of revenue are tuition and fees, followed by investment return, federal grants and contracts, and private gifts, grants and contracts. Expenditures for instruction, research, and public service and expenditures for wages and benefits are the largest share for both FASB and GASB institutions, except for Cal Tech where the majority of revenue and expenditures is in independent operations. The FASB institutions show no expenditures in the category of operation and maintenance of plant because these expenditures are charged to or allocated to other functions, while at GASB institutions operation and maintenance of plant is a separate category.

Further analyses could be done by breaking down each category of expenditures into more detail within NACUBO reporting classifications. For example, expenditures that are classified as “Instruction” could be further categorized into wages and benefits, depreciation and other expenses within instruction. This could be completed for each NACUBO category and comparisons could be made between areas such as “Instruction” and “Institutional Support.”

The median for core expenses per FTE faculty member is \$533,689 with a high of \$885,712 at Georgia Tech and a low of \$354,347 at Illinois Tech. Core expenses per FTE faculty member exclude the expenditure categories of auxiliary, hospitals, and independent operations at both FASB and GASB institutions. This ratio provides a more appropriate comparison than total expenses/FTEF because it includes only the core categories of expenses that are common to all institutions.

#### *VI-B: Fund-Raising*

##### Data Sources:

- The Center for Measuring University Performance, American University Data, 2007

The Center for Measuring University Performance is a nationally recognized entity with a major research and publication effort that began within the context of The Lombardi Program on Measuring University Performance. The Center’s staff developed a variety of methods for measuring and improving university performance and these methods were utilized at a variety of institutions very effectively. The effectiveness of the Center’s techniques brought national attention and an effort to translate the methodology for particular institutions to a more general approach that was applicable to any research university.

As part of The Center’s mission data are collected from a variety of sources on a number of institutional characteristics and a variety of studies and publications are produced annually. The data on endowment is from The Center’s online American

Research University Data collection, which provides a comprehensive set of data on more than 600 institutions.

#### Analysis:

The Endowment section contains two tables with endowment assets over time, one chart that displays endowment assets for 2005, and the summary table. Because there are ten years of endowment assets provided they are displayed on two tables; one table contains data for 1996 through 2000 and the other data for 2001 through 2005. Each column of data for a year also displays the institutions' rank on endowment assets among the top 200 institutions. The summary table displays the 2005 endowment assets, the 2005 rank, and the percent growth in endowment assets from 1996 to 2005.

As stated by The Center, endowment is critical to the success of an institution because it reflects the long-term strength of accumulated private support and institutional savings that can be used for important purposes each year. In the amount of 2005 endowment assets Stanford ranks first among the peers and third among the top 200 institutions overall. The peer group median is \$791, 787,000 with a range from \$12,205,000,000 to \$80,830,000. The peer median in growth over time is 99% with Rice at the top of the group showing growth of 275% in endowment assets from 1996 o 2005. The chart provides a graphic display of the dramatic differences in the amount of endowment assets among the peers.

There are no comparisons for NPS because no data was available from The Center for the Naval Postgraduate School.

### Resources Summary

Duke ranks first among the peers in total expenditures and total revenue and Claremont ranks last. The median for total expenditures is \$936 million and for total revenue it is \$1.2 billion. Revenue for tuition and fees and state and local appropriations were combined in order to provide more comparable data between the private and public institutions. Carnegie Mellon is first among the peers in the measure of tuition and fees and appropriations per FTE student. Three measures are provided on expenditures - the percent of expenditures spent on instruction, research, and service; the percent expended on academic and institutional support (administrative costs); and the percent expended on wages and benefits. Ideally the amount expended on instruction, research and service should be high and the amount expended on academic and institutional support should be low - under 10% is considered to be a good goal. As in most organizations wages and benefits are a large proportion of the expenditures for all of the peers except Cal Tech. Expenditures at the other peer institutions for wages and benefits range from 47% to 64%, but at Cal Tech expenditures are only 12% of the total.

	FY 2007 Total Revenue	FY 2007 Total Expenditures	FY 2007 Tuition and Fees and Approp. per FTE Student	FY 2007 Pct Exp on Inst/Res/Serv	FY 2007 Pct Exp on Academic /Inst Support	FY 2007 Pct Exp on Wages/Benefits
Naval Postgraduate School	N/A	N/A	N/A	N/A	N/A	N/A
Rank Among Peers	N/A	N/A	N/A	N/A	N/A	N/A
Median of Peers	\$1,157,982,000	\$936,375,463	\$15,485	61%	15%	59%
<b>Peer Institutions</b>						
Duke	\$5,095,489,000	\$3,474,544,000	19,670	39%	9%	53%
Stanford	3,155,080,000	2,904,705,000	14,094	63%	13%	59%
Cal Tech	2,576,490,000	2,287,291,000	11,388	17%	4%	12%
MIT	3,965,681,000	2,207,621,000	19,347	69%	25%	47%
USC	2,509,102,000	1,849,344,000	18,411	66%	15%	62%
UI Urb.-Champ.	1,781,654,765	1,775,062,977	14,915	45%	10%	58%
NC State	1,279,007,801	1,026,727,112	17,438	60%	12%	62%
Georgia Tech	996,789,271	936,375,463	18,569	64%	9%	60%
Carnegie Mellon	986,854,619	762,099,059	24,178	74%	15%	64%
UC Santa Barbara	798,264,000	683,370,000	15,485	48%	10%	61%
Rice	1,157,982,000	396,099,000	14,530	61%	19%	63%
Rensselaer	469,513,000	346,933,000	18,471	59%	26%	52%
Illinois Tech	235,109,000	197,703,000	11,619	54%	32%	54%
Stevens Tech	151,619,948	133,300,217	10,424	61%	19%	61%
Claremont	53,447,528	48,394,036	12,643	65%	27%	59%

Sources: Revenue and Expenditure data is from IPEDS Finance FASB and GASB Surveys, 2006-07

FTES are from the IPEDS12 Month Enrollment

Notes: Some caution should be used in interpreting the data on this table because there are two reporting formats used by the peer institutions for revenue and expenditures. The private institutions report under FASB standards and the public institutions report under GASB standards. As a result there are differences between the way individual items may be classified in each reporting format. Most notably depreciation is reported in GASB as a separate category and in FASB depreciation is distributed across the other reporting categories. The data are displayed on this summary table together only to provide an overall view of the information.



## Fund-Raising Summary

According to The Center on Measuring University Performance, public and private institutions live on the resources generated from many sources, but endowment is critical to their success because it reflects the long-term strength of accumulated private support and institutional savings that can be used for important purposes each year. Stanford ranks first among the peers and third among the top 200 institutions overall in the amount of endowment assets in 2005 according to the Center on Measuring University Performance. The median for the peer group is \$791,787,000 in endowment assets with a range from \$12,205,000,000 to \$80,830,000. The peer institutions have seen a median growth of 99% in endowment assets from 1996 to 2005, with Rice at the top of the group having a growth rate of 275%.

	2005 Endowment Assets x \$1000	2005 Endowment Rank (The Center)	% Growth in Endowment Assets 1996 to 2005
NPS	N/A	N/A	N/A
Rank Among Peers	N/A	N/A	N/A
Median of Peers	\$791,787	63	99%
<b>Peer Institutions</b>			
Stanford	12,205,000	3	223%
MIT	6,712,436	5	171%
Duke	3,826,153	14	107%
Rice	3,611,127	17	274%
USC	2,746,051	19	169%
Cal Tech	1,417,931	33	72%
Carnegie Mellon	837,459	59	99%
UI Urb.-Champ.	791,787	63	51%
Rensselaer	624,279	79	74%
NC State	380,541	130	27%
Illinois Tech	263,000	179	47%
Georgia Tech	262,902	180	133%
Claremont	153,868	268	68%
Stevens Tech	130,237	303	62%
UC Santa Barbara	80,830	383	184%

Source: The Center for Measuring University Performance, American University Data, 2007

Notes: Data from The Center are for all annual giving amounts for any institution that reported to NSF in 1990-2003.

## *VI-C: Alumni Engagement*

### Data Sources:

- US News and World Report on the Best National Universities
- The Center for Measuring University Performance, American Universities Data 2007

### Analysis:

Included in this section are the summary table, a table with alumni giving rates and rank, a chart of the alumni giving rate, a table with annual giving amounts for 1996 through 2000, a table with annual giving amounts for 2001 through 2005, and a chart of annual giving for 2005.

There are many ways to think about how alumni might be engaged with their institution – volunteerism, contributions, and advocacy are some possible examples. Unfortunately information about alumni engagement is not readily available in terms of how many alumni volunteer or remain active with an institution. Data on alumni giving rates, ranks, and amounts are available and provide one view of the extent of alumni engagement with an institution. US News and World Report collects information from institutions on their annual alumni giving rates and then ranks the institutions on this measure. Annual giving amounts are collected by The Center for Measuring University Performance and are available for ten years. No data is available for NPS.

Annual giving amounts for 2005 range from a high of \$603,586,000 at Stanford to a low of 12,105,000 at Stevens Tech with a median of \$82,306,000. Stanford ranks first among the institutions ranked by The Center and Stevens Tech ranks 296<sup>th</sup>. The 2007 alumni giving rate, according to US News, ranges from a high of 40% at Duke to a low of 13% at Illinois Tech with a median of 27%.

## Alumni Engagement Summary

Information about alumni engagement is not readily available in terms of how many alumni volunteer or remain active with an institution. However, the amount of money that alumni contribute to an institution provides a reasonable proxy for engagement. The peer median is a giving rate of 27% and a dollar amount of \$82,306,000. Stanford is ranked number one by The Center in annual giving among the peers and has an alumni giving rate of 36% according to US News. Most of the peers show a significant increase in giving from 1996 to 2005 with Rice at the top with a 181% increase.

	2005 Annual Giving (The Center) X\$1000	2005 Annual Giving National Rank (The Center)	% Growth in Annual Giving 1996 to 2005	2007 Alumni Giving Rate (US News)	2007 Alumni Giving Rank (US News)
NPS	N/A	N/A	N/A	N/A	N/A
Rank Among Peers	N/A	N/A	N/A	N/A	N/A
Median of Peers	\$82,306	60	80%	27%	29
<b>Peer Institutions</b>					
Stanford	\$603,586	1	93%	36%	13
USC	331,754	6	158%	38%	8
Duke	275,816	11	52%	40%	7
MIT	206,007	17	56%	37%	10
Cal Tech	163,971	26	180%	29%	24
NC State	126,344	33	42%	24%	33
UI Urb.-Champ.	125,697	35	82%	14%	109
Georgia Tech	82,306	60	65%	31%	22
Carnegie Mellon	79,300	61	4%	22%	47
Rice	52,918	87	181%	34%	15
UC Santa Barbara	48,882	94	80%	19%	62
Rensselaer	47,173	99	9%	18%	74
Illinois Tech	20,589	194	140%	13%	124
Claremont	13,914	262	81%	N/A	N/A
Stevens Tech	12,105	296	63%	22%	47

Sources: US News and World Report on Best National Universities

The Center for Measuring University Performance, American Universities Data, 2007

Notes: Data from The Center are for all annual giving amounts for any institution that reported to NSF in 1990-2003.

## **Section VII: Research**

### Data Sources:

- National Science Foundation/Division of Science Resources Statistics, Survey of Research and Development Expenditures at Universities and Colleges
- IPEDS Employees by Assigned Position, Fall 2004
- IPEDS Finance Survey, FY 2004-05

### Analysis:

There are two detailed tables and two charts included that contain data about research expenditures at NPS and the peer institutions. The first table shows research and development (R&D) expenditures for FY 1998 through FY 2005 and the chart displays growth over time for the peer median and NPS. The peer median shows constant growth over time from FY 1998 to FY 2005 and then declines slightly from FY 2005 to FY 2006. NPS expenditures grew steadily from FY 1998 to FY 2003, however the most recent three years have shown a steady decline in the absolute dollars and percent of peer median standing for NPS. Growth over the entire eight-year period for NPS was 51%, which is higher than the peer median growth of 46% over the same time period.

The second table provides data on R&D expenditures at NPS and the peers by source of funds for FY 2005. The majority of funding for all institutions is the federal government, the peer median for funding from federal sources is 64% and for NPS it is 84%. NPS ranks fourth among the peers in percent of funding from federal sources.

The research summary table contains selected data from the two detailed tables and also displays the ratio of research expenditures per tenured and tenure track faculty member for fiscal year 2005. In addition there is a column for the percent revenue from contracts and grants. The summary data shows that the volume of research funding at NPS in absolute dollars ranks thirteenth among the peers, which might be expected given the relatively small size of NPS compared to some of the peers. However, NPS ranks eighth in research expenditures per tenured and tenure track FTE faculty which demonstrates that NPS has a strong emphasis on research. NPS ranks ninth among the peers in growth in research expenditures from FY 1998 to FY 2005.

Additional information supplied on the summary table includes NPS rank in FY 2005 expenditures and percent revenue from contracts and grants. For the NSF measure, NPS ranks at 160 and the peers range from seven for Stanford to 377 for Claremont with a median of 148. The percent revenue from contracts and grants come from the IPEDS Finance Survey and some caution should be used in interpreting this data element. Public and private institutions report under separate standards in IPEDS, FASB for privates and GASB for publics. The two standards are not interchangeable so there may be some differences in the way the revenue is distributed in the two formats. The "Resources" section of this report contains further explanation of the differences in FASB and GASB.

## Research Summary

The volume of research funding at NPS ranks 13th among the peers in absolute dollars and well below the median but ranks eighth in research expenditures per FTE tenured and tenure track faculty, and is slightly above the median on this measure. NPS ranks ninth among the peers in growth in research expenditures from FY 1998 to FY 2005 and is well above the median in the percent of expenditures from federal sources.

	Total Research Expenditures FY2005	NSF Rank FY 2005 Expenditures	Percent Revenue from Grants and Contracts 2005	Research Expenditures per Ten/Trk FTE Faculty FY 2005	Percent Expenditures from Federal Sources	Percent Growth in Research Expend. FY 1998 to 2005
Naval Postgraduate School	\$51,343,000	160	N/A	\$222,264	84%	51%
Rank Among Peers	13	13	N/A	8	4	12
Median of Peers	200,297,000	148	19%	221,358	65%	67%
<b>Peer Institutions</b>						
Stanford	\$714,897,000	7	30%	\$758,914	80%	74%
Duke	630,752,000	10	18%	865,229	60%	123%
MIT	580,742,000	14	47%	667,520	79%	41%
UI Urb.-Champ.	499,711,000	24	28%	262,453	58%	52%
Georgia Tech	425,386,000	31	48%	534,405	58%	64%
NC State	302,596,000	54	19%	221,358	N/A	N/A
Cal Tech	265,364,000	62	9%	975,603	94%	43%
Carnegie Mellon	200,297,000	80	37%	332,167	87%	46%
UC Santa Barbara	165,014,000	97	24%	203,219	63%	72%
USC, all campuses	122,212,000	114	19%	113,264	53%	32%
Rensselaer	65,571,000	147	24%	184,707	65%	70%
Rice	63,102,000	149	15%	127,749	87%	54%
Illinois Tech	25,498,000	213	18%	117,502	N/A*	82%
Stevens Tech	22,997,000	217	1%	201,728	N/A*	78%
Claremont	2,677,000	377	13%	42,492	N/A*	568%

\*Illinois Institute of Technology, Stevens Institute of Technology, and Claremont Graduate University were not included in the NSF table on expenditures by source because they are not among the first 200 institutions.

Source for Expenditure data, NSF rank, expenditures by source: National Science Foundation/Division of Science Resources Statistics, Survey of Research and Development Expenditures at Universities and Colleges, FY 2005.

Source for counts of tenured and tenure track faculty: IPEDS Employees by Assigned Position, Fall 2004

Source for revenue from contracts and grants: IPEDS Finance Survey, FY 2004-05.

Some caution should be used in interpreting the research revenue percentages from grants and contracts because the revenue figures come from the IPEDS Finance Survey and the peer institutions do not report under the same formats. The four public institutions report under GASB standards and the remaining private institutions report under FASB standards. The two standards are not interchangeable so there may be some discrepancies in the way the revenue is distributed. See the section on Resources for further explanation of the differences in FASB and GASB.

## Section VIII: Facilities

### Data Sources:

- Facilities data are from the Society for College and University Planning Campus Facilities Inventory
- FTES used in the E&G NASF per FTES calculation are from National Center for Education Statistics Data Feedback Reports

For many years facilities data was not collected on any national or comprehensive basis. According to the Society for College and University Planning (SCUP), until 2003 almost thirty years had elapsed since a public or private agency had taken responsibility for the comprehensive collection of data reflecting the size and growth patterns of college and university facilities. Because of this lack of facilities information and the great need for such data SCUP initiated the Campus Facilities Inventory (CFI) survey in 2003 and conducted the survey for five years. Because SCUP has been unable to generate sufficient participation rates to make the data useful over the long term, the year 2007 was the fifth and final year that general space use data was collected.

Unfortunately there is no other source of readily available facilities data and only nine of the peer institutions participated in one or more years of the CFI. SCUP provides institutional level data only to institutional participants and since NPS did participate in the survey for one or more years SCUP provided the data file. Because of low participation rates SCUP combined the data from the 2005, 2006 and 2007 data to include the most institutions possible.

The survey utilized a common space data set developed using standardized space classifications from the NCES *Facilities Inventory and Classification Manual (FICM)*, which most institutions of higher education have adopted as the basis for their space inventories. The survey asked institutions to report on space in each room use category, such as classrooms and instructional laboratories.

The *FICM* Room Use categories covered in the SCUP CFI Survey are:

100 Classrooms

200 Laboratories

300 Offices

400 Study

500 Special Use

Including Athletic, Media Production, Clinics, Animal Quarters, and Greenhouses

600 General Use

Including Assembly/Meeting, Exhibition, Food Service, Day Care, Lounges, Merchandising, Recreation

700 Support Facilities

800 Health Care

900 Residential

000 Inactive or Alteration Area

See the *FICM* Space Use Categories explanation list at the end of this section for more detailed information about what is included in each space use category.

## Analysis:

Included in this section on facilities are the facilities summary table and three detailed tables with the total number and percent of net assignable square feet (NASF) by space use category. One table shows NASF for education and general (E&G), one shows auxiliary space and the third shows total NASF (the sum of E&G and auxiliary). Each of the three tables for net assignable square feet has a corresponding chart displaying the percent of NASF by category.

The summary table displays information on total NASF, NASF for classrooms and labs, percent NASF for classrooms and labs, number and percent of E&G NASF, and the number of E&G NASF per FTE student. NPS is the smallest of the peers in terms of total NASF and the NASF for classrooms and labs, but second among the peers in the percent of NASF for classrooms and labs. Only NC State has more space dedicated to classrooms and labs. NPS ties for the number one rank in the percent of E&G NASF, along with Georgia Tech and Rensselaer. No space at NPS, Georgia Tech, or Rensselaer was categorized as auxiliary in the CFI. NPS is well above the median in percent E&G NASF and ranks fourth in the number of E&G NASF per FTE student. The median is 271 and NPS is at 391 NASF per student.

## Facilities Summary

NPS is the smallest of the peers in terms of total net assignable square feet and the NASF for classrooms and labs, but is second among the peers in the percent of NASF for classrooms and labs. Only NC State has more space dedicated to classrooms and labs. NPS ties for the number one rank in the percent of E&G NASF, along with Georgia Tech and Rensselaer. No space at NPS, Georgia Tech, or Rensselaer was categorized as auxiliary in the CFI. NPS is well above the median in percent E&G NASF and ranks fourth in the number of E&G NASF per FTE student. The median is 271 and NPS is at 391 net assignable square feet per student.

Year	UNITID	Institution	Total NASF	NASF Classrooms and Labs	% NASF Classrooms and Labs	E&G NASF	Percent E&G NASF	E&G NASF per FTES
2006	119678	NPS	840,091	238,746	28%	840,091	100%	391
		Rank among peers	10	10	2	10	1	4
		Median of peers	5,059,987	1,308,194	0	4,154,766	72%	271
		NPS as % of peers	17%	18%	122%	20%	138%	144%
<b>Peer Institutions</b>								
2005	145637	UI Urb.-Champ.	12,558,684	2,573,676	20%	7,635,721	61%	188
2007	166683	MIT	7,756,796	2,094,344	27%	5,553,683	72%	550
2007	198419	Duke	7,295,898	1,308,194	18%	5,737,070	79%	436
2006	139755	Georgia Tech	7,212,308	1,692,149	23%	7,212,308	100%	429
2005	199193	NC State	5,059,987	1,615,820	32%	4,154,766	82%	155
2007	110705	UC Santa Barbara	4,126,365	959,521	23%	2,299,431	56%	111
2007	211440	Carnegie Mellon	3,433,251	759,722	22%	2,482,658	72%	271
2007	194824	Rensselaer	2,410,418	605,945	25%	2,410,418	100%	374
2005	227757	Rice	2,163,309	454,688	21%	1,327,855	61%	268

Source: Facilities data are from the Society for College and University Planning Campus Facilities Inventory,

FTES used in the above E&G NASF per FTES calculation are from National Center for Education Statistics, Data Feed

Notes: Not all institutions participated in the SCUP CFI Survey. NC State, Cal Tech, Claremont, Illinois Tech, Stanford, Stever and USC did not participate in any of the three years of the survey so no facilities data are available for these institution  
NASF is Net Assignable Square Feet - Total NASF includes E&G and Auxiliary space.

E&G is Education and General - E&G excludes space dedicated to auxiliary enterprises.



## **Section IX: Conclusions, Findings, and Recommendations**

NPS is a unique institution with a mission unique in higher education across the country. There are few institutions that only have graduate programs and certainly none with the exact characteristics of NPS. While this makes peer comparison difficult there is value in selecting a set of institutions that are as similar as possible in characteristics that are important to NPS. The value is increased when data drawn from national sources includes NPS – it is important to have data from NPS that is reported according to the same definitions. In some cases NPS data was not available for this analysis. The recommendation is that NPS submit all applicable IPEDS surveys including Finance and consider reporting data to respond to US News surveys and other similar national data collection agencies and organizations.

NPS may need to examine the race/ethnicity data reported to IPEDS for staff – many staff are reported as “unknown” making valid comparisons difficult. Also, because so many staff are reported as “unknown” it is impossible to understand whether the low percent of staff minorities at NPS is a real problem or a data collection artifact.

According to The Center for Measuring University Performance and US News and World Report, a number of the institutions included in the peer group are among the top institutions in the country in research, quality, and programs. NPS, in comparison to most of the peers, is much smaller and employs fewer staff and faculty but ranks well on a number of measures including faculty salaries, percent of employees who are instructional faculty, research expenditures per tenured and tenure-track FTE faculty, percent expenditures from federal sources, and percent growth in research expenditures, FY 98 to 2005.

While this report, along with the tables and charts, provides a wealth of information and data concerning NPS and the peers on a broad variety of topics there is always room for further research. The analyses and observations provided in the report simply state what the data show but do not for the most part attempt to answer the questions raised by the comparisons and resulting differences and similarities and the data is likely to raise as many questions as it answers. Peer analysis is always most useful when informed by an institution’s strategic direction and goals. Further work and analysis is possible in a number of areas in the report including further examination and disaggregation of faculty classifications, delving deeper into financial analyses, and reviewing programs in more depth. What direction is taken depends on what is most important to NPS and what will most assist NPS in charting its own course.

## **Appendix A**

**Methodology, Notes and Recommendations Concerning NPS Comparison  
Group List  
Denise Sokol  
10/08/08**

NPS originally proposed 18 institutions to be used as the comparison group for peer analysis. CES suggested that several of the institutions be removed and that 5 be added to the group. This resulted in an initial set of 24 institutions that varied significantly in size and mission. The goal in looking at a set of initial data for the proposed set of 24 institutions was to review the information and develop some criteria that would be helpful in reducing the number of institutions to a manageable size and more importantly to reflect characteristics that are important to NPS. After reviewing the data and considering NPS characteristics the following decisions were made about how to approach the task. The number of graduate degrees awarded, the number of engineering programs offered, and the quality of an institution reflect qualities important to NPS and provide a methodology for deciding which institutions to include in the comparison group.

Data were pulled from the IPEDS Institutional Characteristics, Enrollment, and Degrees Awarded databases for all 24 institutions and some additional data was obtained from the US News online edition of Best Graduate Schools. The data extractions resulted in a large number of variables concerning enrollment by level, degrees awarded by level, institutional characteristics information, and rankings of engineering programs. The data were reviewed and analyzed and Table 1 displays the subset of data that is most useful for the purpose of narrowing the list of comparison institutions.

While most of the column headings are self-explanatory there are some that need clarification:

1. The Unit ID is the IPEDS institution number that uniquely identifies the institution.
2. Geographic Region, Control of Institution, and Carnegie Classification are all pieces from the Institutional Characteristics Survey and are helpful as general information about the institutions. Some institutions limit selection of peer institutions based on these criteria. For example, an institution might decide to limit peers to institutions in the same Carnegie Class and/or may want to ensure that all or some specific geographic regions are either included or excluded. These characteristics were not used in this analysis as criteria for excluding institutions but are provided for background. Please note the following:

- a. Geographic Region – the list of states included in the regions are available if needed
  - b. Control of Institution – Priv. NFP is Private Not-for-Profit
  - c. Carnegie Class. – Intensive and Extensive are abbreviations for Doc/Res University Intensive and Doc/Res University Extensive. Further explanation of these categories will be provided if requested.
  
3. The column headings shaded in yellow refer to some basic enrollment data by level and are self-explanatory.
  
4. The green shaded column headings refer to information about degrees awarded. Only the graduate level and total degrees awarded data are displayed because NPS is wholly a graduate institution.
  
5. The columns with the headings shaded in aqua show Classification of Instructional Programs (CIP) information and need some further explanation.
  - a. One element that is important to NPS in selecting comparison institutions is the array of academic programs offered. Because there is no nationally available database of programs offered it was necessary to improvise an alternate method to look at the depth and breadth of their academic programs in comparison to other institutions. (Credit for originally developing this approach should be given to Lou McClelland of the University of Colorado at Boulder).
  - b. Data source for CIP information: fiscal-year degree completions reported to IPEDS (Integrated Postsecondary Education Data System of the US Dept of Education) by degree level and six-digit CIP code, for the comparison schools. The data are from the 2006 Degrees Granted file. The data capture programs in which degrees were granted, not necessarily all approved degree programs (especially newly approved), but would be comparable over institutions in this regard. This method counts the number of programs in which degrees were awarded (by CIP six digit code) and not the number of degrees awarded.
    - A "degree program" is defined as a CIP-code (Classification of Instructional Programs code, a discipline code used for US Dept of Education reporting) by degree-level combination. Most institutions have instances in which different degree programs share a single CIP (e.g., telecommunications and electrical engineering).
    - Some institutions have instances in which one CIP/level combination includes several majors. For example, "business

administration" includes finance, accounting, etc. The extent to which this is the case probably varies over institutions.

- Consequently, the counts of programs reported will underestimate the actual number of approved degree programs, and could underestimate the number of different majors in approved degree programs.
- For the purpose of this initial review of programs we have counted all programs and engineering at the six digit aggregation level.

6. The column headings with tan shading refer to the US News and World Report information from the online publication regarding Best Graduate Programs. This information was used as a way to consider quality of institutions. While everyone may not agree with the methodology used by US News, it has evolved over time and the US News staff regularly work with members of the Association for Institutional Research to provide the best data possible. US News uses both objective criteria and subjective surveys of institutional quality.
  - a. US News does not provide an overall survey of graduate programs but does administer program level surveys for several areas, one of which is Engineering. Because NPS has a large Engineering focus the results of the US News Best Graduate Engineering Programs survey were used. Other graduate survey data were not used in the interest of time.

The final criteria used to determine which institutions to include in the NPS comparison group are:

- Percent graduate degrees > 30%
- Engineering % of graduate CIPs > 50%
- Ranked by US News in the Best Engineering Graduate Schools publication
- On the US News list with rank greater than 50.

The recommendation is to eliminate any institutions that fail one or more of the above threshold tests.

This results in a recommendation to eliminate the following institutions:

- Purdue and UC Santa Barbara -have less than 30% graduate degrees awarded
- Stevens Inst Tech and Illinois Inst Tech - not ranked above 50 in US News Best Engineering Graduate Programs
- Cooper Union - has less than 30% grad degrees awarded, has less than 50% graduate CIPS that are Engineering and is not ranked in US News Best Engineering Graduate Programs

- New Mexico Inst of Mining and Tech - has less than 50% graduate CIPs that are Engineering and is not ranked in US News Best Engineering Graduate Programs
- Oregon Health & Science University - is not ranked in US News Best Engineering Graduate Programs
- Claremont Graduate University and College of William and Mary - have less than 50% graduate CIPs that are Engineering and are not ranked in US News Best Engineering Graduate Programs

The final recommended list includes the following Institutions:

- Georgia Tech
- Cal Tech
- MIT
- U Illinois Urbana-Champaign
- U Southern California
- Stanford
- Carnegie Mellon
- Northwestern
- U California-Berkeley
- UT Austin
- Rensselaer
- North Carolina State
- Rice
- Johns Hopkins
- Duke

This leaves NPS with institutions that meet all of the stated criteria, and is of sufficient size to provide comparisons across a wide range of institutions.

**Table 1**  
**Institutional Characteristics, Enrollment, Degrees and Ranking Data**  
**Naval Postgraduate School and Comparison Institutions**  
Revised 10/10/2008

UnitID	Institution Name																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
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\*The initial comparison list was revised to remove four institutions and add four others based on the 10/10/08 phone call with NPS and their recommendations. UC Berkeley and UT Austin were removed because of their large size and their significant undergraduate programs. Northwestern and Johns Hopkins were removed because of their medical schools. Claremont was added based on their program mix, Stevens Tech and Illinois Tech were included based on their significant engineering programs, UC Santa Barbara was included because it is a partner school for NPS.

## **Appendix B**





P R O P O S E D   W O R K   P L A N  
P E E R   I N S T I T U T I O N   A N A L Y S I S  
T H E   N A V A L   P O S T G R A D U A T E   S C H O O L

September 25, 2008

**Naval Postgraduate School Project Work Plan**

**Note #1:** This work plan is necessarily subject to change as NPS and CES confer and make decisions about institutions to be included in the study, priority variables, data sources, and data presentation and reporting formats.

**Note #2:** Members of the CES Project Team referred to in this Work Plan include:

Mr. George J. Matthews, Founding Chairman, CES  
Dr. Thomas J. Wyly, Vice President and International Group Executive, CES,  
and NPS Peer Group Analysis Project Manager  
Ms. Denise Sokol, Senior Institutional Research Professional, CES,  
and Senior Researcher, NPS Project  
Ms. Paula J. Dickson, Institutional Research Professional, CES  
and Institutional Researcher, NPS Project  
Ms. Amy Miller, Executive Assistant, CES and  
Administration Support Professional, NPS Project

**Weeks 1 and 2**

- Wyly, Sokol, and Dickson confirm initial peer institution list
- Wyly, Sokol, and Dickson identify key variables for each of the thirteen topic areas specified by NPS
- Wyly, Sokol, and Dickson identify data sources

- Wyly, Sokol, and Dickson identify gaps in data availability from national sources and identify alternate sources wherever possible
- Wyly, Sokol, and Dickson determine feasibility of multi-year trend analysis, i.e., how many years of data are readily available for various data elements
- Wyly, Sokol, and Dickson present project status to Matthews
- Matthews, Wyly, Sokol, and Dickson present first progress report and list of issues requiring NPS review and decision-making to NPS
- Administrative support provided by Miller

### **Weeks 3 and 4**

- Matthews, Wyly, and Sokol visit NPS to conduct interviews with NPS personnel, confer on draft list of variables for each topic area, discuss issues regarding time frames for data availability and sources of data, obtain NPS feedback, and clarify any issues and questions that arise during the initial phase of the project; trip planning and arrangements by Miller
- Wyly, Sokol, and Dickson adjust project plan and refine data elements if and as necessary as a result of NPS input
- Sokol and Dickson extract data from national data sources and identify data issues
- Sokol and Dickson refine data and resolve data issues so far as possible, and present status report to Wyly
- Wyly, Sokol, and Dickson determine appropriate methodology for analysis and comparison of data elements
- Sokol and Dickson format data, begin data analysis, and provide briefing to Wyly and Matthews
- Administrative support provided by Miller
- Wyly, Sokol, and Dickson brief NPS, obtain feedback, and make adjustments as necessary, and review potential linkages of peer study to NPS strategic plan and other critical issues

### **Weeks 5 and 6**

- Sokol, Dickson collect data from other sources if necessary
- Wyly, Sokol, and Dickson continue analysis of the data including initial identification of appropriate ratios and comparisons
- Wyly, Sokol, and Dickson review trends and continue to develop appropriate ratio analyses, graphs, and statistical tables

- Wyly, Sokol, and Dickson review results to date with Matthews, obtain input, and refine analysis and presentation
- Wyly, Sokol, and Dickson prepare preliminary results
- Administrative support provided by Miller
- Matthews, Wyly, Sokol, and Dickson provide briefing to NPS regarding emerging findings and recommendations

### **Weeks 7 and 8**

- Wyly, Sokol, and Dickson finalize analysis of data
- Sokol and Dickson continue development and production of tables, graphs, and charts
- Wyly, Sokol, and Dickson prepare draft report including findings, recommendations, and concerns
- Administrative support provided by Miller
- Matthews, Wyly, Sokol, and Dickson confer with NPS regarding preliminary results

### **Weeks 9 and 10**

- Wyly, Sokol, and Dickson conduct final review of tables, charts, and analyses and incorporate into narrative analysis
- Wyly edits and refines report, resolving any remaining issues with Sokol and Dickson
- Wyly, Sokol, and Dickson prepare any necessary presentation materials
- Wyly, Sokol, and Dickson produce final report
- Matthews reviews final report with Project Team and resolves any remaining questions and issues
- Administrative support provided by Miller
- Matthews, Wyly, Sokol, and Dickson provide results and findings to NPS, and conduct telephone briefing on final results, including priority areas for continuing analyses

## Appendix C

### *US News and World Report Rankings Business Methodology*

All 425 master's programs in business accredited by AACSB International were surveyed in fall 2007 and early 2008 (383 responded, of which 127 provided the data needed to calculate rankings based on a weighted average of the indicators described below). All 425 schools appear in the directory.

Quality Assessment (weighted by .40)

Peer Assessment Score (.25) In the fall of 2007, business school deans and directors of accredited master's programs in business were asked to rate programs on a scale from "marginal" (1) to "outstanding" (5). Those individuals who did not know enough about a school to evaluate it fairly were asked to mark "don't know." A school's score is the average of all the respondents who rated it. Responses of "don't know" counted neither for nor against a school. About 45 percent of those surveyed responded.

Recruiter Assessment Score (.15) In the fall of 2007, corporate recruiters and company contacts who hire from previously ranked programs were asked to rate programs on a scale from "marginal" (1) to "outstanding" (5). Those individuals who did not know enough about a school to evaluate it fairly were asked to mark "don't know." A school's score is the average of all the respondents who rated it. Responses of "don't know" counted neither for nor against a school. About 27 percent of those surveyed responded.

Placement Success (weighted by .35)

Mean Starting Salary and Bonus (.14) The average starting salary and bonus of 2007 graduates of a full-time master's program in business. Salary figures are based on the number of graduates that reported data. The mean signing bonus is weighted by the proportion of those graduates that reported a bonus, since not everyone who reported a base salary figure reported a signing bonus.

Employment Rates for Full-time Master's Program in Business Graduates The employment rate for 2007 graduates of a full-time master's program in business. Those not seeking jobs or for whom no job-seeking information is available are excluded. If the proportions of graduates for whom no job-seeking information is available and who are not seeking jobs are high, then the information is not used in calculating the rankings. Employment rates at graduation (.07) and three months after graduation (.14) are used in the ranking model.

Student Selectivity (weighted by .25)

Mean GMAT Scores (.1625) The average Graduate Management Admission Test score of students entering the full-time program in fall 2007. Scores on the test range from 200 to 800.

Mean Undergraduate GPA (.075) The average undergraduate grade-point average of those students entering the full-time program in fall 2007.

Acceptance Rate (.0125) The percent of applicants to the full-time program in fall 2007 who were accepted.

**Overall Rank:** Data were standardized about their means, and standardized scores were weighted, totaled, and rescaled so that the top school received 100; others received their percentage of the top score. In order to be ranked, a full-time M.B.A. program had to have 20 or more graduates who were seeking employment in 2007. For a school to have its employment data considered in the ranking model, at least 50 percent of its 2007 full-time M.B.A. graduates needed to be seeking work

**Specialty Rankings:** These rankings, including Executive M.B.A. and Part-time M.B.A. programs, are based solely on ratings by business school deans and directors of accredited master's programs from the list of schools surveyed. They were asked to nominate up to 10 programs for excellence in each of the areas listed. The schools receiving the most votes appear here.

### *US News and World Report Engineering Methodology*

Programs at 198 engineering schools that grant doctoral degrees were surveyed; 193 responded. Data was collected in fall 2007 and early 2008. Rankings for 192 schools that provided the data needed were calculated based on a weighted average of the 10 indicators described below. All schools are listed in the directory.

Quality Assessment (weighted by .40)

**Peer Assessment Score (.25)** In the fall of 2007, engineering school deans and deans of graduate studies at engineering schools were asked to rate programs on a scale from "marginal" (1) to "outstanding" (5). Those individuals who did not know enough about a school to evaluate it fairly were asked to mark "don't know." A school's score is the average of all the respondents who rated it. Responses of "don't know" counted neither for nor against a school. About 59 percent of those surveyed responded.

**Recruiter Assessment Score (.15)** In the fall of 2007, corporate recruiters and company contacts who hire from previously ranked programs were asked to rate programs on a scale from "marginal" (1) to "outstanding" (5). Those individuals who did not know enough about a school to evaluate it fairly were asked to mark "don't know." A school's score is the average of all the respondents who rated it. Responses of "don't know" counted neither for nor against a school. About 29 percent of those surveyed responded.

Student Selectivity (weighted by .10)

**Mean GRE Quantitative Scores (.0675).** The mean quantitative score of the Graduate Record Examination for master's and doctoral students entering in the fall of 2007.

**Acceptance Rate (.0325)** The proportion of applicants to the master's and doctoral programs who were offered admission for fall 2007.

Faculty Resources (weighted by .25)

**Student to Faculty Ratio** The ratio of full-time doctoral students to full-time tenured or tenure-track faculty (.075) and full-time master's students to full-time tenured or tenure-track faculty (.0375) in the fall of 2007.

Percent of Faculty who are members of the National Academy of Engineering (.075) The proportion of full-time tenured or tenure-track faculty who are members of the National Academy of Engineering in the fall of 2007.

Doctoral Degrees Awarded (.0625) The total number of doctoral degrees granted in the 2007 school year.

Research Activity (weighted by .25)

Total Research Expenditures (.15) The total externally funded engineering research expenditures. These expenditures refer to separately funded research, public and private, conducted by the school and are averaged over the 2006 and 2007 fiscal years. The definition for research expenditures is set by the American Society for Engineering Education.

Average Research Expenditures Per Faculty Member (.10) The average amount of externally funded engineering research expenditures per full-time faculty member averaged over the 2006 and 2007 fiscal years.

Overall Rank: Data were standardized about their means, and standardized scores were weighted, totaled, and rescaled so that the top-scoring school received 100; others received their percentage of the top score.

## Appendix D

The following paragraphs provide the IPEDS descriptions of the three components of the HR Survey.

*This component of IPEDS was formed in 2006 by combining three previously separate components: Employees by Assigned Position (EAP), Fall Staff (S), and Salaries (SA). This was done to avoid (or at least reduce) conflicting data, which had occurred when collected separately. The information collected has remained basically the same, and the frequency of collection remains the same, i.e., the fall staff data is collected biennially in odd-numbered years.*

*Employees by Assigned Position (EAP) - The survey allows institutions to “assign” all faculty and staff to distinct categories. The EAP collects information on all employees on the institution’s payroll as of November 1 of the reporting year, by full- and part-time status; by function or occupational category; and by faculty status and tenure status. Institutions with medical schools are required to report their medical school employees separately.*

*Fall Staff (S) - This survey, part of the IPEDS Human Resources (HR) component, was previously a separate collection. Only institutions with 15 or more full-time employees are required to report (biennially, in odd-numbered years). These institutions report data on the numbers of full- and part-time employees as of November 1 of the reporting year. Specific data elements include: number of full-time faculty by contract length and salary class intervals; number of other persons employed full-time by primary occupational activity and salary class intervals; part-time employees by primary occupational activity; tenure of full-time faculty by academic rank; and new hires by primary occupational activity. Most data are provided by race/ethnicity and gender. Between 1987 and 1991, the Fall Staff data were collected in cooperation with the U.S. Equal Employment Opportunity Commission (EEOC). Beginning in 1993, all schools formerly surveyed by EEOC (using the EEO-6 survey form) reported through IPEDS Fall Staff.*

*Salaries (SA) - This survey, part of the IPEDS Human Resources (HR) component, was previously a separate collection. It collects data as of November 1 of the reporting year on the number of full-time instructional faculty by rank, gender, and length of contract; total salary outlays; and fringe benefits and number of full-time instructional faculty covered by these benefits. The data have been collected annually since 1990; however data are not available for 2000. Prior to the 2001 collection, data were requested by tenure status. This survey was formerly referred to as Salaries and Fringe Benefits of Full-Time Instructional Faculty (SA).*

- **Primarily instruction (PI):** Persons whose specific assignments customarily are made for the purpose of providing instruction or teaching and who may hold academic rank titles of professor, associate professor, assistant professor, instructor, lecturer, or the equivalent. These persons may also hold titles such as deans, directors, or the equivalent, as well as associate deans, assistant deans, and executive officers of academic departments (chairpersons, heads or equivalent) IF their principal activity is instruction.
- **Primarily research (PR):** Persons whose specific assignments customarily are made for the purpose of conducting research and who may hold academic rank titles of

professor, associate professor, assistant professor, or titles such as research associate or postdoctoral fellow. These persons may also hold titles such as deans, directors, or the equivalent, as well as associate deans, assistant deans, and executive officers of academic departments (chairpersons, heads, or equivalent) IF their principal activity is research.

- Primarily public service (PPS): Persons whose specific assignments customarily are made for the purpose of carrying out public service activities such as agricultural extension services, clinical services, or continuing education and who may hold academic rank titles of professor, associate professor, or assistant professor. These persons may also hold titles such as deans, directors, or the equivalent, as well as associate deans, assistant deans, and executive officers of academic departments (chairpersons, heads, or equivalent) IF their principal activity is public service. (This category includes persons with a public service assignment regardless of the location of the assignment (e.g., in the field rather than on campus).
- Instruction combined with research and/or public service (IRPS): Persons for whom it is not possible to differentiate between instruction or teaching, research, and public service because each of these functions is an integral component of his/her regular assignment. These persons may hold academic rank titles of professor, associate professor, assistant professor, instructor, lecturer, or the equivalent. These persons may also hold titles such as deans, directors, or the equivalent, as well as associate deans, assistant deans, and executive officers of academic departments (chairpersons, heads, or equivalent) IF their principal activity is instruction combined with research and/or public service.



## **Appendix E**

### IPEDS Finance Survey

#### **GASB Definitions:**

09 – Total Operating Revenues — Report total operating revenues from your GPFS.

Nonoperating Revenues (Note: Non-operating revenues are those generated from non-exchange transactions, such as appropriations, gifts, and investment earnings. They are often used to support the operations of the institution. The term non-operating does not preclude use for operating expenses.)

10 – Federal appropriations – Report all amounts received by the institution through acts of a federal legislative body, except grants and contracts. Funds reported in this category are for meeting current operating expenses, not for specific projects or programs. An example is federal land-grant appropriations. If your institution accounts for land grant appropriations as operating revenue, include the amount received on line 02.

11 – State appropriations — Report all amounts received by the institution through acts of a state legislative body, except grants and contracts and amounts reportable on line 20. Funds reported in this category are for meeting current operating expenses, not for specific projects or programs.

12 – Local appropriations, education district taxes & similar support – Report all amounts received from property or other taxes assessed directly by or for an institution below the state level. Include any other similar general support provided to the institution from governments below the state level, including local government appropriations.

13 – Federal non-operating grants – Report all amounts reported as nonoperating revenues from federal governmental agencies that are provided on a nonexchange basis. Include Pell Grants here. Do not include revenues from the Federal Direct Student Loan (FDSL) Program. Do not include capital grants & gifts reported on line 21.

14 – State non-operating grants – Report all amounts reported as non-operating revenues from state governmental agencies that are provided on a nonexchange basis. Do not include capital grants & gifts reported on line 21.

15 – Local non-operating grants – Report all amounts reported as non-operating revenues from local governmental agencies and organizations that are provided on a nonexchange basis. Do not include capital grants & gifts reported on line 21.

16 – Gifts, including contributions from affiliated organizations — Report revenues from private donors for which no legal consideration is provided; these would be nonexchange transactions as defined in GASB Statement No. 33 Accounting and Financial Reporting for Nonexchange Transactions. Include all gifts or contributions to the institution except those classified as additions to permanent endowments or capital grants & gifts. Include gifts from affiliated organizations. Include the amount of contributed services recognized by the institution. Do not include on this line amounts subject to reporting on line 21.

17 – Investment income – Report on this line all investment income not reported on other lines.

18 – Other nonoperating revenues – This amount is automatically generated by taking the total entered on line 19 and deducting the total of lines 10 through 17. A negative number may signify an error. Please check for keying errors and recheck totals. Nonoperating expenditures, such as interest on debt, should be reported on Part C.

19 – Total Nonoperating Revenues – Report the total of all nonoperating revenues from your GPFS.

#### Other Revenues & Additions

20 – Capital appropriations – Report amounts provided by government appropriations intended primarily for acquisition or construction of capital assets for the institution.

21 – Capital grants & gifts – Report amounts received from gifts or grants primarily intended to provide for the acquisition or construction of capital assets for the institution.

22 – Additions to permanent endowments – Report gifts and other additions to endowments that are permanently nonexpendable.

23 - Other revenues & additions – This amount is automatically generated by taking the total on line 24 and deducting the total of lines 20 through 22.

24 – Total Other Revenues & Additions – This should be the total of all revenue and additions included in the GPFS below the line on the Statement of Revenues, Expenses, and Changes in Net Assets for “income before other revenues, expenses, gains, and losses.” There may be more than one figure in your own GPFS and thus it may be necessary to combine the revenues and additions reported in this category.

#### Part C – Expenses and Other Deductions

Includes all operating expenses and nonoperating expenses and deductions. See GASB Statement No. 9, paragraphs 16-19, for an explanation of operating activities. Included are the costs incurred for salaries and wages, goods, and other services used in the conduct of the institution’s operations. Not included is the acquisition cost of capital assets, such as equipment and library books, to the extent the assets are capitalized under the institution’s capitalization policy.

Part C requires that expenses and other deductions be reported in a matrix format, resulting in data reported by both natural classification (object) and functional classification. Institutions are requested to provide data for both classifications although your general-purpose financial statements (GPFS) may report data by only one classification.

Salaries & Wages – include all salary and wage payments made to employees.

Employee Fringe Benefits – include all employee fringe benefits such as retirement plans, social security taxes, medical/dental plans, guaranteed disability income protection plans, tuition plans, housing plans, unemployment compensation plans, group life insurance plans, worker’s compensation plans, other in-kind benefits with cash options, and all other costs of employee benefits.

Depreciation – includes the current year’s depreciation expense on capital assets.

All Other – Amounts in this column are automatically generated by taking the amount in the “Current Year Total” column and deducting amounts in the columns for salaries and wages, employee benefits, and depreciation. The amount should include all other expenses and deductions, such as supplies, telecommunications, travel, utilities, printing, maintenance contracts, professional services, interest, etc.

Operating Expenses – See the Glossary entry for each function (click on highlighted words or phrases) for information on reporting computer services within each function or only in certain functions.

01 – Instruction — Expenses of the colleges, schools, departments, and other instructional divisions of the institution and expenses for departmental research and public service that are not separately budgeted should be included in this classification. Include expenses for both credit and noncredit activities. Exclude expenses for academic administration where the primary function is administration (e.g., academic deans); such expenses should be reported on line 05. The instruction category includes academic instruction, occupational and vocational instruction, community education, preparatory and adult basic education, and remedial and tutorial instruction conducted by the teaching faculty for the institution’s students.

02 – Research — This category includes all expenses for activities specifically organized to produce research outcomes and commissioned by an agency either external to the institution or separately budgeted by an organizational unit within the institution. Do not report nonresearch sponsored programs (e.g., training programs).

03 – Public service — Report expenses for all activities budgeted specifically for public service and for activities established primarily to provide noninstructional services beneficial to groups external to the institution. Examples are seminars and projects provided to particular sectors of the community. Include expenditures for community services and cooperative extension services.

05 – Academic support — This category includes expenses for the support services that are an integral part of the institution’s primary missions of instruction, research, and public service. Include expenses for museums, libraries, galleries, audio/visual services, ancillary support, academic administration, personnel development, and course and curriculum development. Include expenses for veterinary and dental clinics if their primary purpose is to support the institutional program.

06 – Student services — Report expenses for admissions, registrar activities, and activities whose primary purpose is to contribute to students’ emotional and physical well-being and to their intellectual, cultural, and social development outside the context of the formal instructional program. Examples are career guidance, counseling, and financial aid

administration. This category also includes intercollegiate athletics and student health services, except when operated as self-supporting auxiliary enterprises.

07 – Institutional support — Report expenses for the day-to-day operational support of the institution, excluding expenses for physical plant operations. Include expenses for general administrative services, executive direction and planning, legal and fiscal operations, and public relations/development.

08 – Operation & maintenance of plant — Report all expenses for operations established to provide service and maintenance related to grounds and facilities used for educational and general purposes. Also include expenses for utilities, fire protection, property insurance, and similar items. See the instructions for line 09 relative to depreciation expense.

09 – Depreciation – Report depreciation expense on this line if all or most depreciation is reported separately in the institution's general-purpose financial statements (GPFS). Alternatively, depreciation expense may be distributed to the various functional classifications and shown in the depreciation column for each. An amount is entered only in the "Current Year Total" column; that same amount is automatically carried into the column for depreciation.

10 – Scholarships and fellowships expenses, excluding discounts & allowances Report scholarships and fellowships expenses in the form of outright grants to students selected and awarded by the institution. Report only amounts that exceed fees and charges assessed to students by the institution and that would not have been recorded as discounts & allowances. This classification will include the excess of awards over fees and charges from Pell grants and other resources, including funds originally restricted for student assistance. Do not include loans to students or amounts where the institution is given custody of the funds but is not allowed to select the recipients; these are transactions recorded in balance sheet accounts and not revenues and expenses.

11 – Auxiliary enterprises — Report expenses of essentially self-supporting operations of the institution that exist to furnish a service to students, faculty, or staff, and that charge a fee that is directly related to, although not necessarily equal to, the cost of the service. Examples are residence halls, food services, student health services, intercollegiate athletics, college unions, college stores, and barber shops when the activities are operated as auxiliary enterprises.

12 – Hospital services — Report all expenses associated with the operation of a hospital, including nursing expenses, other professional services, general services, administrative services, fiscal services, and charges for physical plant operations.

13 – Independent operations — Include all expenses for operations that are independent of or unrelated to the primary missions of the institution (i.e., instruction, research, public service), although they may contribute indirectly to the enhancement of these programs. This category is generally limited to expenses of major federally funded research and development centers. Do not include the expenses of operations owned and managed as investments of the institution's endowment funds.

14 - Other expenses and deductions - These amounts are automatically generated by taking the totals from line 15 (total operating expenses) and subtracting the total of lines 01-13.

Since this is a generated number the data provider is advised to check this number against the corresponding number in the institution's GPFS. If the two numbers differ materially, the data provider is advised to examine other data entered for this screen for a keystroke error.

15 – Total Operating Expenses — Enter the total operating expenses in each column in amounts that agree with total operating expenses reported in the institution's GPFS.

#### Nonoperating Expenses & Deductions

16 – Interest – Report the total of interest expense for the year. The amount entered in the Total column will automatically be entered in the All Other column.

17 – Other nonoperating expenses & deductions – Amounts in this line are automatically generated by taking the amounts on line 18 and deducting the amounts on line 16.

18 – Total Nonoperating Expenses & Deductions – Amounts on this line are automatically generated by taking the amounts on line 19 and subtracting the amounts on line 15.

19 – Total Expenses & Deductions — Enter on this line totals that agree with the institution's GPFS.

#### **FASB Definitions:**

##### Source of Funds

01 – Tuition and fees (net of allowances reported in Part C, line 08) – Enter the amount of tuition and educational fees, net of any allowances applied in the general purpose financial statements. Include in this amount all fees for continuing education programs, conferences, and seminars. (FARM para. 442, 444.1)

##### Government Appropriations

02 – Federal appropriations – Enter all amounts received from the federal government through a direct appropriation of Congress, except grants and contracts, which should be reported on line D05. An example of a federal appropriation is a federal land-grant appropriation. Do not include Pell Grants on this line. Most private institutions will report Pell Grants in Part C, line 01.

03 – State appropriations – Enter all amounts received from a state government through a direct appropriation of its legislative body, except for state grants and contracts, which should be reported on line 06. An example of a state appropriation that should be entered on line 03 is an annual state appropriation for operating expenses of the institution.

04 – Local appropriations – Enter all amounts received from a local government (i.e., city and/or county) through a direct appropriation of its legislative body, except for local grants and contracts, which should be reported on line 07. An example of a local appropriation that should be entered on line 04 is an annual local appropriation for operating expenses of the institution.

## Government Grants and Contracts

05 – Federal grants and contracts – Enter all revenues from federal agencies that are for specific undertakings such as research projects, training projects, and similar activities, including contributions from federal agencies. If federal Pell and similar student aid grants are treated as agency transactions in your general purpose financial statements, they are excluded from this amount and are included in Part C. If federal Pell and similar student aid grants are treated as student aid expenses when awarded to the student, include them on this line and in Part C. If federal Pell and similar student aid grants are treated as allowances when awarded to the student, include the grant revenue on this line and in Part C.

06 – State grants and contracts – Enter all revenues from state government agencies that are for specific undertakings such as research projects, training projects, and similar activities, including contributions from state agencies. If state grants for student aid are treated in your general purpose financial statements as allowances when awarded to the student, include the grant revenue on this line and in Part C, line 03. If state grants for student aid are treated as agency transactions, they are excluded from this amount and are included in Part C, line 03. If state grants for student aid are treated in your general purpose financial statements as student aid expense when awarded, include the grant revenue on this line and in Part C, line 03.

07 – Local grants and contracts – Enter all revenues from local government agencies that are for specific undertakings such as research projects, training projects, and similar activities, including contributions from local agencies. If local grants for student aid are treated in your general purpose financial statements as allowances when awarded to the student, include the grant revenue on this line and in Part C, line 04. If local grants for student aid are treated as agency transactions, they are excluded from this amount and are included in Part C, line 04. If local grants for student aid are treated in your general purpose financial statements as student aid expense when awarded, include the grant revenue on this line and in Part C, line 04.

## Private Gifts, Grants, and Contracts

08 – Private gifts, grants and contracts – Enter revenues from private (non-governmental) entities including revenue from research or training projects and similar activities and all contributions (including contributed services) except those from affiliated entities, which are entered on line 09.

09 – Contributions from affiliated entities – Enter all revenues received from non-consolidated affiliated entities, such as fund raising foundations, booster clubs, other institutionally-related foundations, and similar organizations created to support the institution or organizational components of the institution.

## Other Revenue

10 – Investment return – Enter all investment income (i.e., interest, dividends, rents and royalties), gains and losses (realized and unrealized) from holding investments (regardless of the nature of the investment), student loan interest, and amounts distributed from irrevocable trusts held by others (collectively referred to as "investment return").

11 – Sales and services of educational activities – Enter all revenues derived from the sales of goods or services that are incidental to the conduct of instruction, research or public service, and revenues of activities that exist to provide instructional and laboratory experience for students and that incidentally create goods and services that may be sold. Examples include film rentals, scientific and literary publications, testing services, university presses, dairies, and patient care clinics that are not part of a hospital. The revenue of patient care clinics that are part of a hospital is included in Part D, line 13. (FARM para. 444.5)

12 – Sales and services of auxiliary enterprises (net of allowances reported in Part C, line 9) – Enter the amount of revenues generated by the auxiliary enterprise operations, net of any allowances applied in the general purpose financial statements. Auxiliary enterprises are operations that exist to furnish a service to students, faculty, or staff, and that charge a fee that is directly related to the cost of the service. Examples are residence halls, food services, student health services, intercollegiate athletics, college unions, college stores, and movie theaters. (FARM para. 444.6)

13 – Hospital revenue – Enter the revenues and gains of hospitals operated as a component of a reporting institution of higher education. (FARM para. 444.7) If your hospital is reporting in IPEDS educational program activity that is conducted separate from an institution of higher education, do not use this line. Refer to the special instructions below.

14 – Independent operations revenue – Enter all revenues associated with operations independent of the primary missions of the institution. This category generally includes only those revenues associated with major federally-funded research and development centers. Do not include the profit (or loss) from operations owned and managed as investments of the institution's endowment funds, which should be reported on line 10.

15 - Other revenue - This amount is automatically generated.

Amounts which should not be included in this generated number are gains or other unusual or nonrecurring items that are required to be included in Part B, such as gains on the sale of plant assets, actuarial gains, and extraordinary gains.

Since this is a generated number, data providers are advised to compare this number with the corresponding number in the GPFS or their underlying records. If the difference in the two numbers is material, data providers are advised to check the other numbers entered on this screen for a keystroke error.

#### Expenses by Functional Classification

01 – Instruction – Enter all instruction expenses of the colleges, schools, departments, and other instructional divisions of the institution and expenses for departmental research and public service that are not separately budgeted. The instruction category includes general academic instruction, occupational and vocational instruction, special session instruction,

community education, preparatory and adult basic education, and remedial and tutorial instruction conducted by the teaching faculty for the institution's students. (FARM para. 452.11). Include expenses for both credit and non-credit activities. Exclude expenses for academic administration if the primary function is administration (e.g., academic deans). Such expenses should be entered on line 04.

02 – Research – Enter all expenses for activities specifically organized to produce research outcomes and either commissioned by an agency external to the institution or separately budgeted by an organizational unit within the institution. The category includes institutes and research centers, and individual and project research. Do not report nonresearch sponsored programs (e.g., training programs) on this line. (FARM para. 452.12) Training programs generally are reported in Instruction, line 01.

03 – Public service – Enter all expenses specifically for public service and for activities established primarily to provide noninstructional services beneficial to groups external to the institution. Examples are seminars and projects provided to the particular sectors of the community. Include expenses for community services, cooperative extension services, and public broadcasting services. (FARM para. 452.13)

04 – Academic support – Enter expenses for support services that are an integral part of the institution's primary mission of instruction, research, or public service and that are not charged directly to these primary programs. Include expenses for libraries, museums, galleries, audio/visual services, academic development, academic computing support, course and curriculum development, and academic administration. Include expenses for medical, veterinary and dental clinics if their primary purpose is to support the instructional program, that is, they are not part of a hospital. (FARM para.452.14)

05 – Student services – Enter expenses for admissions, registrar activities and activities whose primary purpose is to contribute to students emotional and physical well-being and to their intellectual, cultural and social development outside the context of the formal instructional program. Examples are career guidance, counseling, financial aid administration, student records, athletics, and student health services, except when operated as a self-supporting auxiliary enterprise. (FARM para. 452.15)

06 – Institutional support – Enter all expenses for the day-to-day operational support of the institution. Include expenses for general administrative services, executive direction and planning, legal and fiscal operations, administrative computing support, and public relations/development. (FARM para. 452.16)

07 – Auxiliary enterprises – Enter expenses of essentially self-supporting operations of the institution that exist to furnish a service to students, faculty, or staff, and that charge a fee that is directly related to, although not necessarily equal to, the cost of the service. Examples are residence halls, food services, student health services, intercollegiate athletics (only if essentially self-supporting), college unions, college stores, faculty and staff parking, and faculty housing. (FARM para. 452.2)

08 – Net grant aid to students (net of tuition and fee allowances and agency transactions) - Enter on this line ONLY student grants recognized as expenses in your general purpose financial statements. Do not include College Work Study expenses on this line. Work study expenses should be reported within the function where the student worked. Whereas in the



past, most student awards were recorded as expenses under this classification, most student awards are now reported as either scholarship allowances or agency transactions. Student awards, made from contributed funds or grant funds, that are under the control of the institution (the institution decides who gets the award) result in allowances that reduce tuition or auxiliary enterprise revenue. Student awards, made from grant funds, that are made to students identified by the grantor are considered agency transactions and do not result in either revenues or expenses. Student grants in the form of allowances applied to tuition and fees should be reported in Part C, line 09, and not included in Part E, line 08. Student grants in the form of allowances applied to auxiliary services should be reported in Part C, line 10, and not included in Part E, line 08. (FARM para. 452.17)

According to NACUBO Advisory Report 97-1 (January 17, 1997), scholarships and fellowships are "expenses to the extent that the organization incurs incremental expense in providing goods and services." Thus payments made by the institution to students or third parties in support of the total cost of education are expenses if those payments are made for goods and services NOT provided by the institution. Examples include payments for services to third parties (including students) for off-campus housing or for the cost of board not provided by institutional contract meal plans.

09 – Hospital services – Enter all expenses associated with the operation of a hospital reported as a component of an institution of higher education. Include nursing expenses, other professional services, administrative services, fiscal services, and charges for operation and maintenance of plant. (FARM para. 542.3) Hospitals or medical centers reporting educational program activities conducted independent of an institution of higher education (not as a component of a reporting institution of higher education) should not complete this line.

10 – Independent operations – Enter all expenses for separately organized operations that are independent of or unrelated to the primary missions of the institution (i.e., instruction, research, public service), although they may contribute indirectly to the enhancement of these programs. This category is generally limited to expenses of major federally-funded research and development centers. Do not include the expenses of operations owned and managed as investments of the institution's endowment funds.

11 – Operation and maintenance of plant - This line, in conjunction with Column 4, is used to show the distribution of operation and maintenance of plant expenses to the various functions. Enter all expenses for operations established to provide service and maintenance related to campus grounds and facilities used for educational and general purposes. Specific expenses include utilities, fire protection, property insurance, and similar items. Also included are information technology expenses related to operation and maintenance of plant activities if the institution separately budgets and expenses information technology resources (otherwise these expenses are included in institutional support). FASB institutions do not report this function on their general purpose financial statements; instead these expenses are charged to or allocated to other functions. In the column for operation and maintenance of plant (column 4), enter (as a negative amount) on this line the total amount of operation and maintenance of plant expenses allocated to the other functions.

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**Academic Program Summary**  
**Counts at NPS and Peer Institutions Based on 6 Digit CIP Codes**  
**For Selected Programs - All Degree Levels**  
**FY 2006**

All of the peers except Claremont offer a significant number of bachelor degree programs. Because NPS does not offer bachelor level programs, this analysis focuses on graduate degree level programs in order to provide the best comparison between NPS and the peers. NPS offers degree programs in fewer disciplines than do its peers. Although NPS ranks last in the absolute number of its master's level program offerings, it ranks first in the percentage of program offerings that are at the master's level. For NPS and the majority of the peers Engineering represents the largest proportion of graduate program offerings, however, NPS has the highest percentage among the peers at 50%. Claremont has no engineering programs and Carnegie Mellon has a slightly higher proportion of business than engineering programs. NPS ranks second among the peers in the percent of computer science programs, third in physical sciences, fifth in business, and thirteenth in computer science.

Peer Rank <sup>1</sup>	Institution name (CIP)	Total	Engineering (14)	Computer Science (11)	Mathematics and Statistics (27)	Physical Sciences (40)	Business (52)	Engineering (14)	Computer Science (11)	Mathematics and Statistics (27)	Physical Sciences (40)	Business (52)
16	NPS	31	15	3	1	7	3	48%	10%	3%	23%	10%
	Rank among Peers <sup>2</sup>	16	13	8	16	13	11	1	2	13	2	5
	Median of Peers	105	30.5	3	6	11.5	5	18%	3%	5%	8%	3%
	NPS as a % of peer median	15%	43%	267%	267%	113%	220%					
1	UI Urb.-Champ.	285	41	3	8	15	13	14%	1%	3%	5%	5%
2	USC	281	44	5	7	12	8	16%	2%	2%	4%	3%
3	NC State	229	42	4	9	11	5	18%	2%	4%	5%	2%
4	Stanford	187	30	3	9	15	4	16%	2%	5%	8%	2%
5	Carnegie Mellon	165	23	11	11	8	28	14%	7%	7%	5%	17%
6	UC Santa Barbara	158	12	3	8	12	1	8%	2%	5%	8%	1%
7	Duke	111	14	3	5	9	2	13%	3%	5%	8%	2%
8	Rice	105	19	3	9	15	2	18%	3%	9%	14%	2%
9	MIT	102	35	3	3	17	4	34%	3%	3%	17%	4%
10	Georgia Tech	98	38	4	6	9	9	39%	4%	6%	9%	9%
11	Illinois Tech	87	28	9	3	7	11	32%	10%	3%	8%	13%
12	Rensselaer	86	32	5	4	9	3	37%	6%	5%	10%	3%
13	Stevens Tech	72	31	6	6	7	14	43%	8%	8%	10%	19%
14	Cal Tech	63	22	3	5	23		35%	5%	8%	37%	0%
15	Claremont	39		2	3		5	0%	5%	8%	0%	13%

Source: IPEDS Completions, FY 2006

<sup>1</sup>Rank based on total of degree programs offered in those levels presented above. Not all degree levels awarded are presented.

<sup>2</sup>Rank based on number of institutions who offer degree programs at that level.

Percentages will not total to 100.

**Academic Program Summary**  
**Counts at NPS and Peer Institutions Based on 6 Digit CIP Codes**  
**For Selected Programs - Graduate Level Degrees**  
**FY 2006**

Peer Rank <sup>1</sup>	Institution name (CIP)	Total	Engineering (14)	Computer Science (11)	Mathematics and Statistics (27)	Physical Sciences (40)	Business (52)	Engineering (14)	Computer Science (11)	Mathematics and Statistics (27)	Physical Sciences (40)	Business (52)
16	NPS	30	15	3	1	6	3	50%	10%	3%	20%	10%
	Rank among Peers <sup>2</sup>	16	12	4	16	8	8	1	2	13	3	5
	Median of Peers	68	19	2	4	6	3.5	18%	3%	6%	8%	4%
	NPS as a % of peer median	15%	43%	267%	267%	113%	220%					
1	UI Urb.-Champ.	179	26	2	5	11	8	15%	1%	3%	6%	4%
2	USC	179	32	4	6	8	3	18%	2%	3%	4%	2%
3	NC State	147	26	3	6	6	2	18%	2%	4%	4%	1%
4	Stanford	129	23	2	7	11	4	18%	2%	5%	9%	3%
5	Carnegie Mellon	103	17	10	6	4	20	17%	10%	6%	4%	19%
6	UC Santa Barbara	85	8	2	5	7	0	9%	2%	6%	8%	0%
7	Duke	72	9	2	4	6	2	13%	3%	6%	8%	3%
8	Rice	59	12	2	6	10	1	20%	3%	10%	17%	2%
9	MIT	68	26	2	2	14	3	38%	3%	3%	21%	4%
10	Georgia Tech	66	27	3	4	6	6	41%	5%	6%	9%	9%
11	Illinois Tech	61	19	3	2	5	10	31%	5%	3%	8%	16%
12	Rensselaer	53	21	3	3	6	2	40%	6%	6%	11%	4%
13	Stevens Tech	42	19	5	4	5	9	45%	12%	10%	12%	21%
14	Cal Tech	45	17	2	3	16		38%	4%	7%	36%	0%
15	Claremont	38	0	2	3	0	4	0%	5%	8%	0%	11%

Source: IPEDS Completions, FY 2006

<sup>1</sup>Rank based on total of degree programs offered in those levels presented above. Not all degree levels awarded are presented.

<sup>2</sup>Rank based on number of institutions who offer degree programs at that level.

Percentages will not total to 100.

**Table 1: NPS and Peer Institutions Academic Program Counts  
Based on 6 Digit CIP Codes By Degree  
FY 2006**

Peer Rank <sup>1</sup>	Institution name	Bachelor's degree	Post-baccalaureate certificate	Master's degree	Post-master's certificate	Doctor's degree	First-professional degree	Bachelor's degree	Post-baccalaureate certificate	Master's degree	Post-master's certificate	Doctor's degree	First-professional degree
1	UI Urb.-Champ.	104		95	5	79	2	36%	0%	33%	2%	28%	1%
2	USC	86	12	108	3	68	4	31%	4%	38%	1%	24%	1%
3	NC State	81		90		57	1	35%	0%	39%	0%	25%	0%
4	Stanford	56		63	4	62	2	30%	0%	34%	2%	33%	1%
5	Carnegie Mellon	62		64		39		38%	0%	39%	0%	24%	0%
6	UC Santa Barbara	70	3	44	2	39		44%	2%	28%	1%	25%	0%
7	Duke	36	1	38		34	2	32%	1%	34%	0%	31%	2%
8	Rice	46		31		28		44%	0%	30%	0%	27%	0%
9	MIT	34		33		35		33%	0%	32%	0%	34%	0%
10	Georgia Tech	32		41		25		33%	0%	42%	0%	26%	0%
11	Illinois Tech	25		47		14	1	29%	0%	54%	0%	16%	1%
12	Rensselaer	33		35		18		38%	0%	41%	0%	21%	0%
13	Stevens Tech	16	14	27		15		22%	19%	38%	0%	21%	0%
14	Cal Tech	18		22		23		29%	0%	35%	0%	37%	0%
15	Claremont		1	24		14		0%	3%	62%	0%	36%	0%
16	NPS	1		20	4	6		3%	0%	65%	13%	19%	0%
	Rank among Peers <sup>3</sup>	15	N/A	16	2	16	N/A	15	N/A	1	1	15	N/A
	Median of Peers	41	3	41	3.5	34	2	33%	0%	38%	0%	26%	0%
	NPS as a % of peer median	2.4%	0.0%	48.8%	114.3%	17.6%	0.0%						

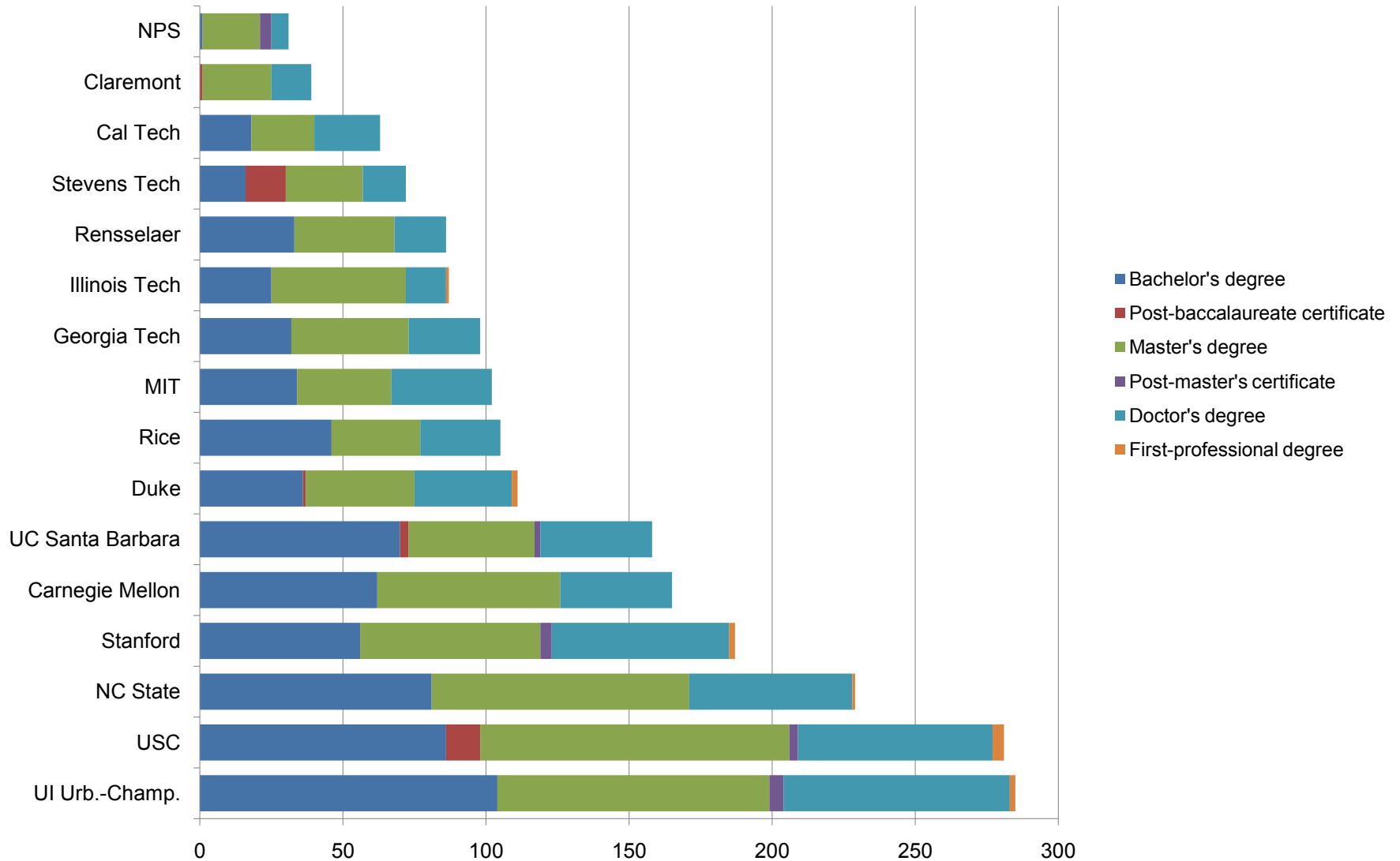
Source: IPEDS Completions, FY 2006

<sup>1</sup>Rank based on total of degree programs offered in those levels presented above. Not all degree levels awarded are presented.

<sup>2</sup>In FY 2006, NPS reported 11 degrees conferred at the bachelor level.

<sup>3</sup>Rank based on number of institutions who offer degree programs at that level.

**Chart 1: Academic Program Counts at NPS vs. Peers - 6 Digit CIPs  
FY 2006**



**Table 2: NPS and Peer Institutions Academic Program Counts Based on 4 Digit CIP Codes  
FY 2006**

Peer Rank <sup>1</sup>	Institution name	Bachelor's degree	Post-baccalaureate certificate	Master's degree	Post-master's certificate	Doctor's degree	First-professional degree	Bachelor's degree	Post-baccalaureate certificate	Master's degree	Post-master's certificate	Doctor's degree	First-professional degree
1	UI Urb.-Champ.	81		81	5	70	2	34%	0%	34%	2%	29%	1%
2	USC	62	11	84	3	57	4	28%	5%	38%	1%	26%	2%
3	NC State	66		69		46	1	36%	0%	38%	0%	25%	1%
4	Stanford	46		53	4	52	2	29%	0%	34%	3%	33%	1%
5	Carnegie Mellon	48		46		36		37%	0%	35%	0%	28%	0%
6	UC Santa Barbara	51	3	37	2	37		39%	2%	28%	2%	28%	0%
7	Duke	34	1	36		33	2	32%	1%	34%	0%	31%	2%
8	Rice	43		29		27		43%	0%	29%	0%	27%	0%
9	MIT	33		30		32		35%	0%	32%	0%	34%	0%
10	Georgia Tech	30		39		25		32%	0%	41%	0%	27%	0%
11	Rensselaer	32		32		18		39%	0%	39%	0%	22%	0%
12	Illinois Tech	24		36		14	1	32%	0%	48%	0%	19%	1%
13	Stevens Tech	16	13	25		15		23%	19%	36%	0%	22%	0%
14	Cal Tech	14		18		19		27%	0%	35%	0%	37%	0%
15	Claremont		1	21		14		0%	3%	58%	0%	39%	0%
16	NPS	1		17	4	6		4%	0%	61%	14%	21%	0%
	Rank among Peers <sup>3</sup>	15	N/A	16	2	16	N/A	15	N/A	1	1	15	N/A
	Median of Peers	38.5	3	36	3.5	32	2	32%	0%	35%	0%	28%	0%
	NPS as a % of peer median	2.6%	0.0%	47.2%	114.3%	18.8%	0.0%						

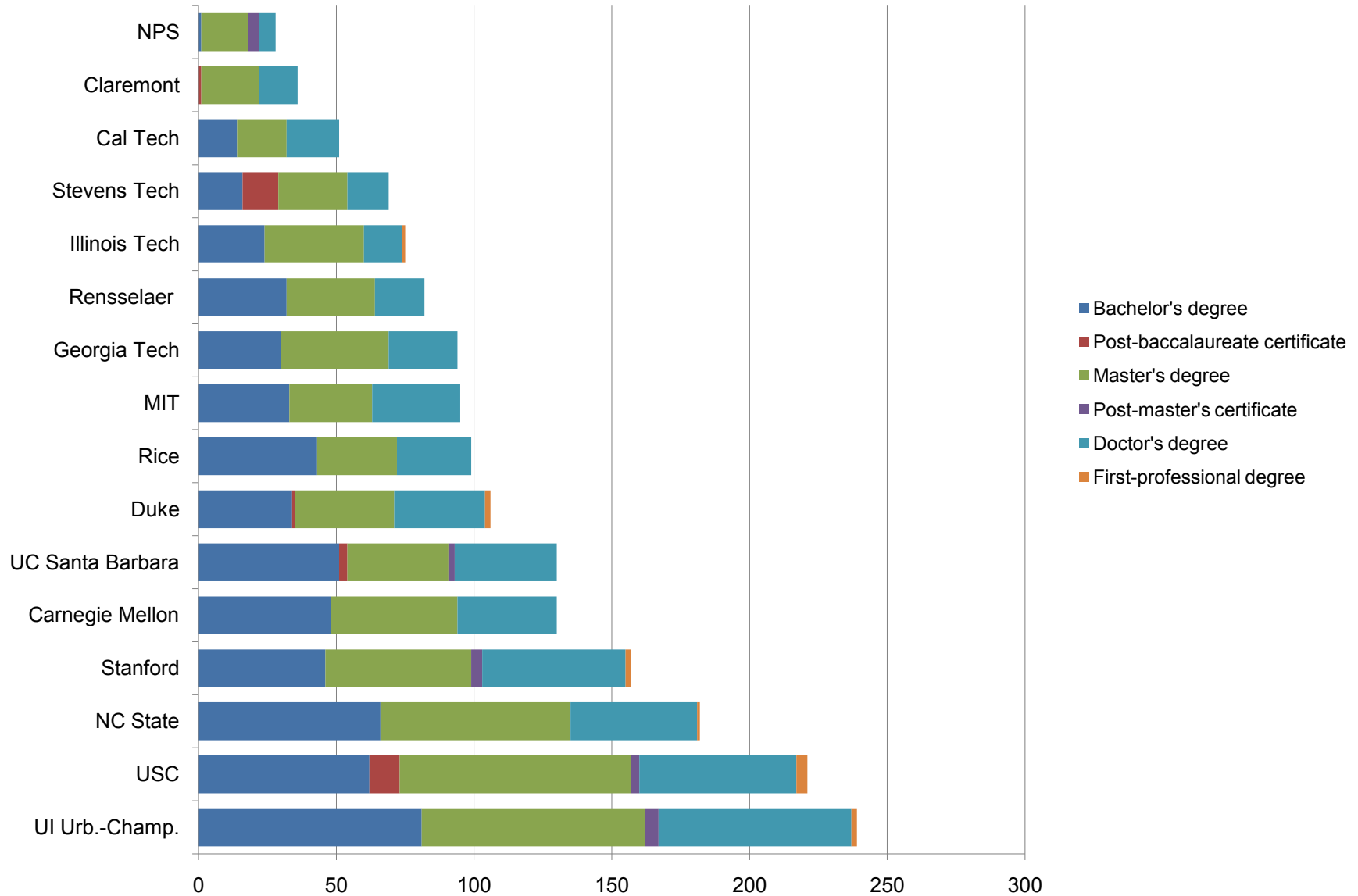
Source: IPEDS Completions, FY 2006

<sup>1</sup>Rank based on total of degree programs offered in those levels presented above. Not all degree levels awarded are presented.

<sup>2</sup>In FY 2006, NPS reported 11 degrees conferred at the bachelor level.

<sup>3</sup>Rank based on number of institutions who offer degree programs at that level.

**Chart 2: NPS and Peer Institutions Academic Program Counts - 4 Digit CIPs  
FY 2006**



**Table 3: NPS and Peer Institutions Academic Program Counts Based on 2 Digit CIP Codes  
FY 2006**

Peer Rank <sup>1</sup>	Institution name	Bachelor's degree	Post-baccalaureate certificate	Master's degree	Post-master's certificate	Doctor's degree	First-professional degree	Bachelor's degree	Post-baccalaureate certificate	Master's degree	Post-master's certificate	Doctor's degree	First-professional degree
1	USC	22	9	23	2	21	2	28%	11%	29%	3%	27%	3%
2	UI Urb.-Champ.	24		25	2	24	2	31%	0%	32%	3%	31%	3%
3	NC State	23		22		15	1	38%	0%	36%	0%	25%	2%
4	Stanford	18		20	1	20	2	30%	0%	33%	2%	33%	3%
5	UC Santa Barbara	19	3	17	2	16		33%	5%	30%	4%	28%	0%
6	Carnegie Mellon	20		18		16		37%	0%	33%	0%	30%	0%
7	Duke	16	1	17		14	2	32%	2%	34%	0%	28%	4%
8	Rice	18		16		12		39%	0%	35%	0%	26%	0%
9	MIT	16		11		13		40%	0%	28%	0%	33%	0%
10	Georgia Tech	14		14		10		37%	0%	37%	0%	26%	0%
11	Illinois Tech	12		16		9	1	32%	0%	42%	0%	24%	3%
12	Rensselaer	15		12		8		43%	0%	34%	0%	23%	0%
13	Stevens Tech	9	6	7		4		35%	23%	27%	0%	15%	0%
14	Claremont		1	11		11		0%	4%	48%	0%	48%	0%
15	California Tech	6		6		7		32%	0%	32%	0%	37%	0%
16	NPS	1		6	1	4		8%	0%	50%	8%	33%	0%
	Rank among Peers <sup>3</sup>	15	N/A	15	4	15	N/A	15	N/A	1	1	3	N/A
	Median of Peers	17	3	16	2	13	2	33%	0%	33%	0%	28%	0%
	NPS as a % of peer median	5.9%	0.0%	37.5%	50.0%	30.8%	0.0%						

Source: IPEDS Completions, FY 2006

<sup>1</sup>Rank based on total of degree programs offered in those levels presented above. Not all degree levels awarded are presented.

<sup>2</sup>In FY 2006, NPS reported 11 degrees conferred at the bachelor level.

<sup>3</sup>Rank based on number of institutions who offer degree programs at that level.

**Chart 3: NPS and Peer Institutions Academic Program Counts - 2 Digit CIPS**

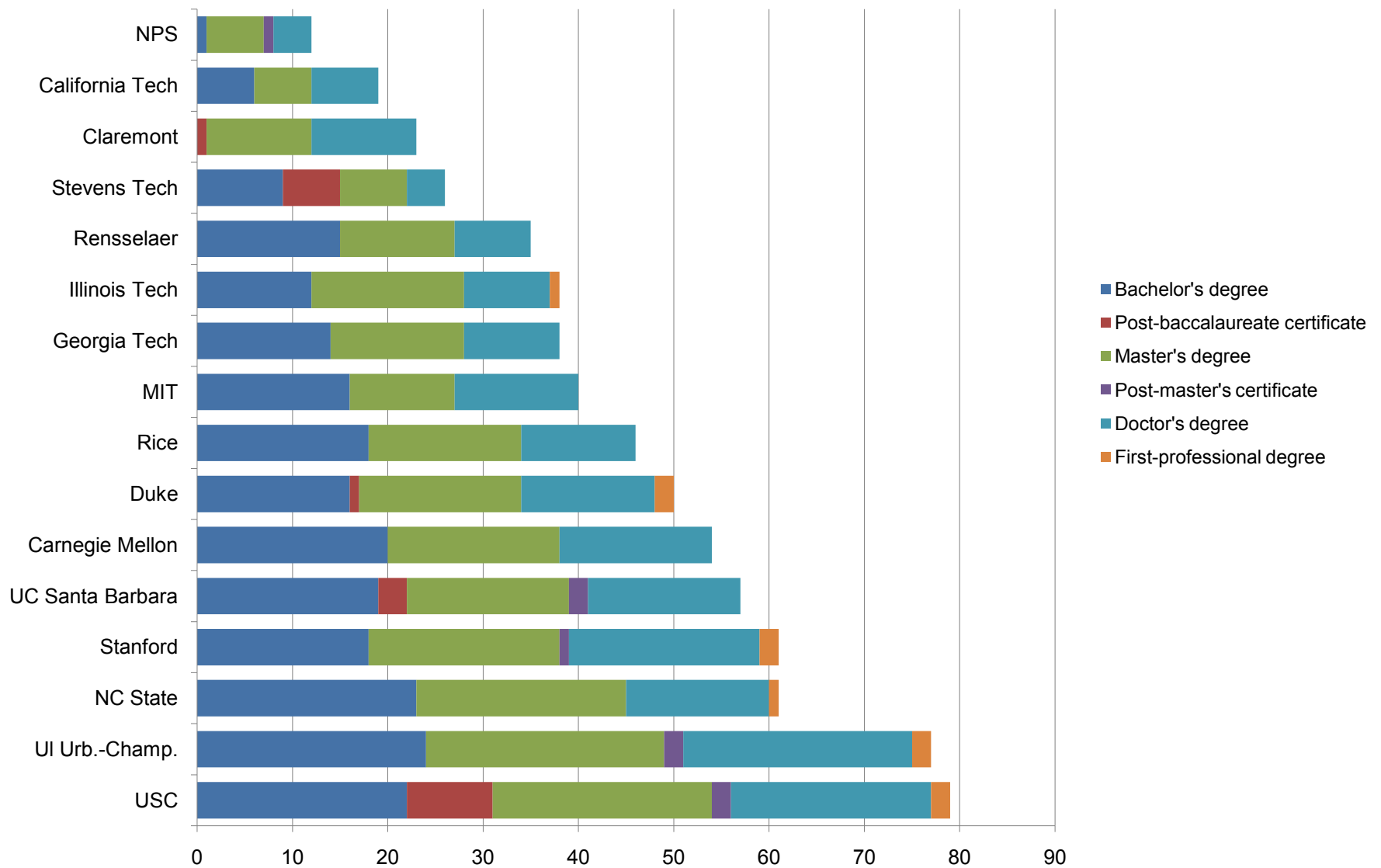




Table 4: NPS and Peer Institutions Academic Program Counts Based on 6 Digit CIP Codes  
6 Digit CIPS for Engineering (CIP 14)  
FY 2006

Peer Rank <sup>1</sup>	Institution name	Bachelor's degree	Post-baccalaureate certificate	Master's degree	Post-master's certificate	Doctor's degree	Bachelor's degree	Post-baccalaureate certificate	Master's degree	Post-master's certificate	Doctor's degree
1	USC	11	1	20	2	10	25%	2%	45%	5%	23%
2	NC State	16		15		11	38%	0%	36%	0%	26%
3	UI Urb.-Champ.	15		14		12	37%	0%	34%	0%	29%
4	Georgia Tech	11		15		12	29%	0%	39%	0%	32%
5	MIT	9		13		13	26%	0%	37%	0%	37%
6	Rensselaer	11		13		8	34%	0%	41%	0%	25%
7	Stevens Tech	7	5	10		9	23%	16%	32%	0%	29%
8	Stanford	7		9	4	10	23%	0%	30%	13%	33%
9	Illinois Tech	9		13		6	32%	0%	46%	0%	21%
10	Carnegie Mellon	6		9		8	26%	0%	39%	0%	35%
11	Cal Tech	5		9		8	23%	0%	41%	0%	36%
12	Rice	7		6		6	37%	0%	32%	0%	32%
14	Duke	5		5		4	36%	0%	36%	0%	29%
15	UC Santa Barbara	4		4		4	33%	0%	33%	0%	33%
13	NPS			8	4	3	0%	0%	53%	27%	20%
	Rank among Peers <sup>2</sup>	N/A	N/A	12	1	15	N/A	N/A	1	1	15
	Median of Peers	8	3	11.5	3	8.5	29%	0%	37%	0%	29%
	NPS as a % of peer median	0%	0%	70%	133%	35%					

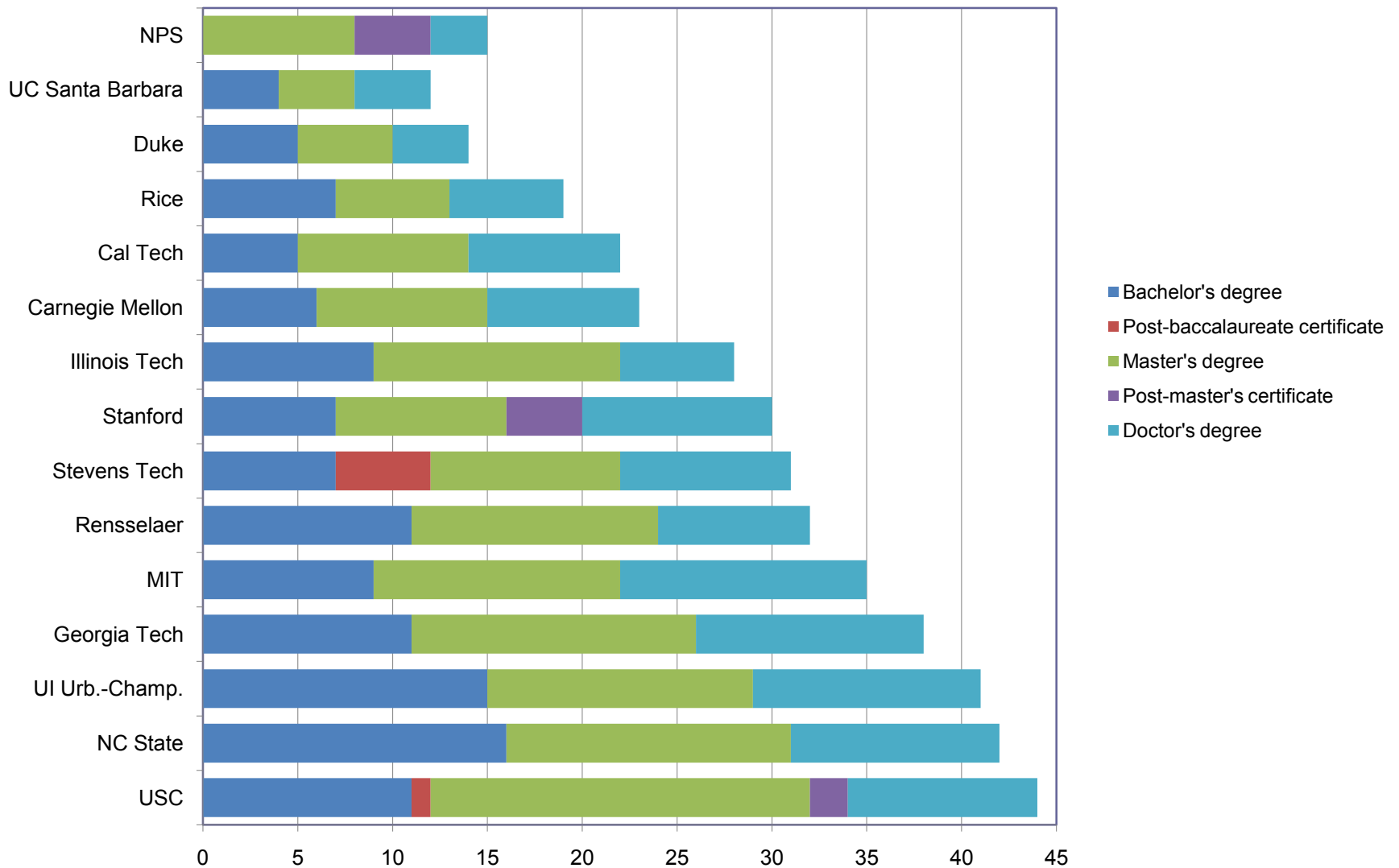
Source: IPEDS Completions, FY 2006

<sup>1</sup>Rank based on total of degree programs offered in those levels presented above. Not all degree levels awarded are presented.

<sup>2</sup>Rank based on number of institutions who offer degree programs at that level.

Claremont Graduate University offered no degrees in this CIP code

**Chart 4: NPS and Peer Institutions Academic Program Counts  
6 Digit CIPS for Engineering (CIP 14)**



**Table 5: NPS and Peer Institutions Academic Program Counts Based on 6 Digit CIP Codes**  
**6 Digit CIPS for Computer Science (CIP 11)**  
**FY 2006**

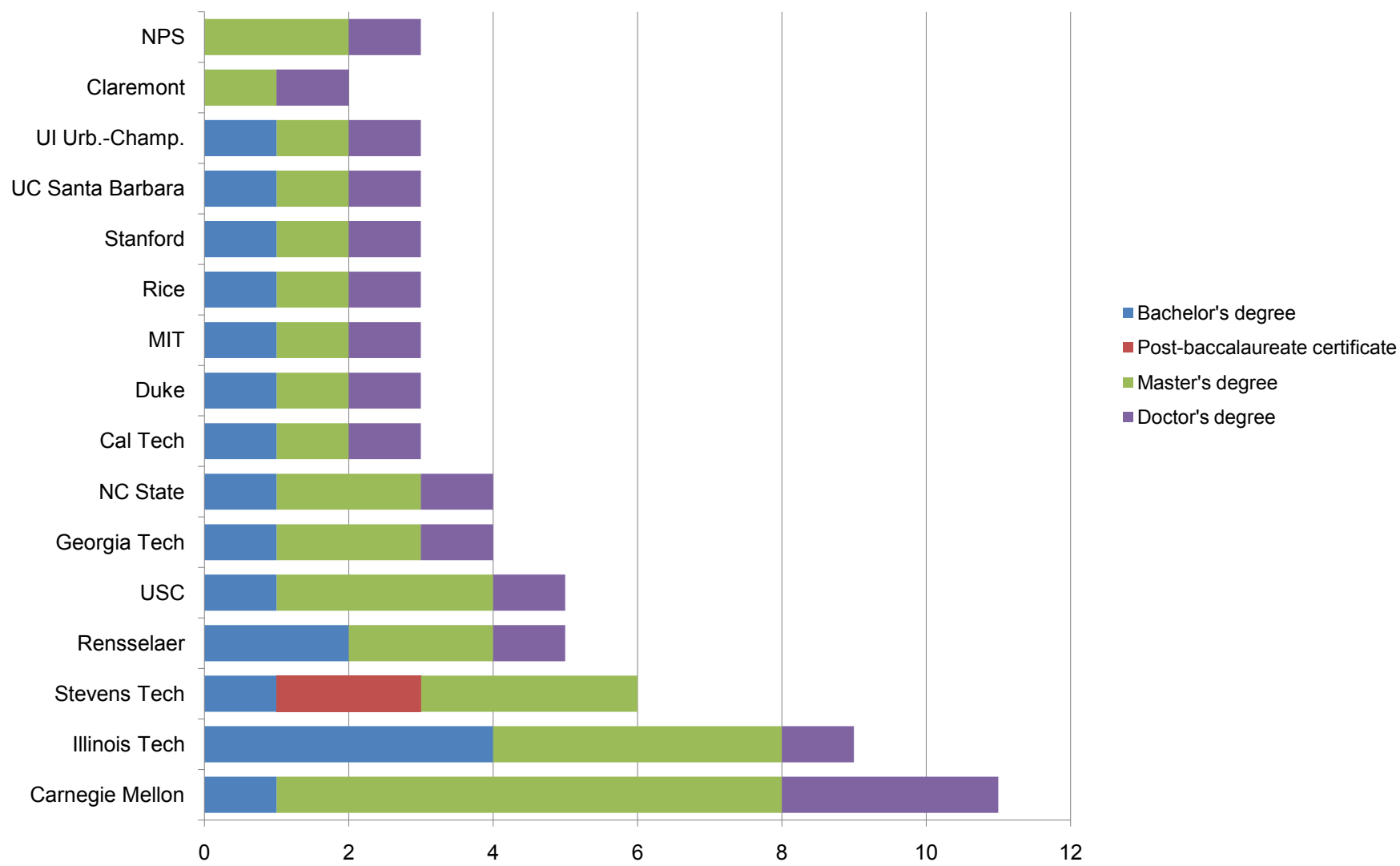
Peer Rank <sup>1</sup>	Institution name	Bachelor's degree	Post-baccalaureate certificate	Master's degree	Doctor's degree	Total	Bachelor's degree	Post-baccalaureate certificate	Master's degree	Doctor's degree
1	Carnegie Mellon	1		7	3	11	9%	0%	64%	27%
2	Illinois Tech	4		4	1	9	44%	0%	44%	11%
3	Stevens Tech	1	2	3		6	17%	33%	50%	0%
4	Rensselaer	2		2	1	5	40%	0%	40%	20%
4	USC	1		3	1	5	20%	0%	60%	20%
6	Georgia Tech	1		2	1	4	25%	0%	50%	25%
6	NC State	1		2	1	4	25%	0%	50%	25%
8	Cal Tech	1		1	1	3	33%	0%	33%	33%
8	Duke	1		1	1	3	33%	0%	33%	33%
8	MIT	1		1	1	3	33%	0%	33%	33%
8	Rice	1		1	1	3	33%	0%	33%	33%
8	Stanford	1		1	1	3	33%	0%	33%	33%
8	UC Santa Barbara	1		1	1	3	33%	0%	33%	33%
15	UI Urb.-Champ.	1		1	1	3	33%	0%	33%	33%
16	Claremont			1	1	2	0%	0%	50%	50%
8	NPS			2	1	3	0%	0%	67%	33%
	Rank among Peers <sup>2</sup>	N/A	N/A	5	2		N/A	N/A	1	2
	Median of Peers	1	2	1	1		33%	0%	40%	33%
	NPS as a % of peer median	0%	0%	200%	100%					

Source: IPEDS Completions, FY 2006

<sup>1</sup>Rank based on total of degree programs offered in those levels presented above. Not all degree levels awarded are presented.

<sup>2</sup>Rank based on number of institutions who offer degree programs at that level.

**Chart 5: NPS and Peer Institutions Academic Program Counts  
6 Digit CIPS for Computer Science (CIP 11)**



**Table 6: NPS and Peer Institutions Academic Program Counts Based on 6 Digit CIP Codes  
6 Digit CIPS for Mathematics and Statistics (CIP 27)  
FY 2006**

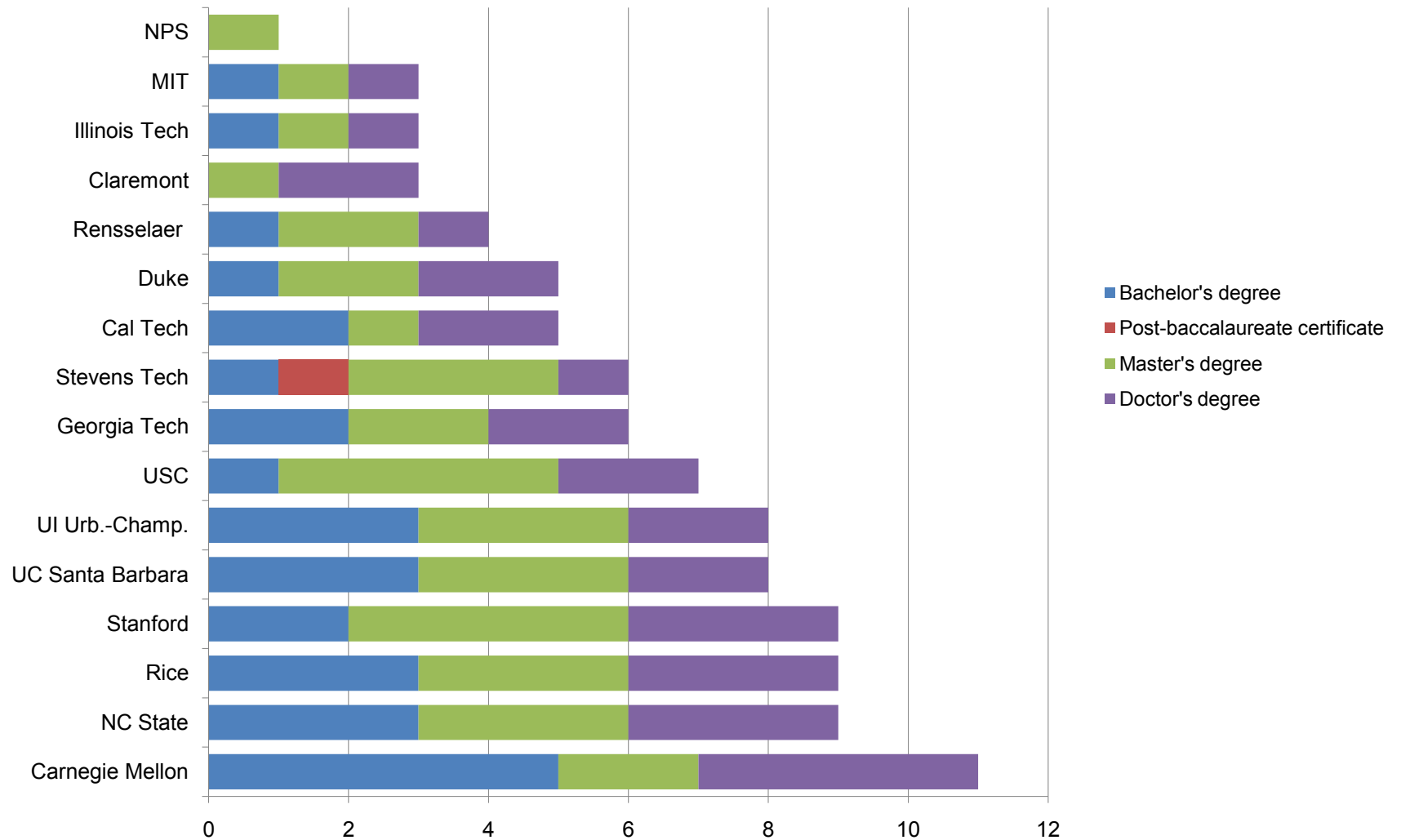
Peer Rank <sup>1</sup>	Institution name	Bachelor's degree	Post-baccalaureate certificate	Master's degree	Doctor's degree	Total	Bachelor's degree	Post-baccalaureate certificate	Master's degree	Doctor's degree
1	Carnegie Mellon	5		2	4	11	45%	0%	18%	36%
2	NC State	3		3	3	9	33%	0%	33%	33%
2	Rice	3		3	3	9	33%	0%	33%	33%
2	Stanford	2		4	3	9	22%	0%	44%	33%
5	UC Santa Barbara	3		3	2	8	38%	0%	38%	25%
5	UI Urb.-Champ.	3		3	2	8	38%	0%	38%	25%
7	USC	1		4	2	7	14%	0%	57%	29%
8	Georgia Tech	2		2	2	6	33%	0%	33%	33%
8	Stevens Tech	1	1	3	1	6	17%	17%	50%	17%
10	Cal Tech	2		1	2	5	40%	0%	20%	40%
10	Duke	1		2	2	5	20%	0%	40%	40%
12	Rensselaer	1		2	1	4	25%	0%	50%	25%
13	Claremont			1	2	3	0%	0%	33%	67%
13	Illinois Tech	1		1	1	3	33%	0%	33%	33%
13	MIT	1		1	1	3	33%	0%	33%	33%
16	NPS			1		1	0%	0%	100%	0%
	Rank among Peers <sup>2</sup>	N/A	N/A	12	N/A		N/A	N/A	1	N/A
	Median of Peers	2	1	2	2	6	33%	0%	33%	33%
	NPS as a % of peer median	0%	0%	50%	0%					

Source: IPEDS Completions, FY 2006

<sup>1</sup>Rank based on total of degree programs offered in those levels presented above. Not all degree levels awarded are presented.

<sup>2</sup>Rank based on number of institutions who offer degree programs at that level.

**Chart 6: NPS and Peer Institutions Academic Program Counts  
6 Digit CIPS for Mathematics and Statistics (CIP 27)**



**Table 7: NPS and Peer Institutions Academic Program Counts Based on 6 Digit  
6 Digit CIPS for Physical Sciences (CIP 40)  
FY 2006**

Peer Rank <sup>1</sup>	Institution name	Bachelor's degree	Master's degree	Doctor's degree	Bachelor's degree	Master's degree	Doctor's degree
1	Cal Tech	7	8	8	30%	35%	35%
2	MIT	3	7	7	18%	41%	41%
3	Rice	5	5	5	33%	33%	33%
3	Stanford	4	6	5	27%	40%	33%
3	UI Urb.-Champ.	4	5	6	27%	33%	40%
6	UC Santa Barbara	5	4	3	42%	33%	25%
6	USC	4	4	4	33%	33%	33%
8	NC State	5	3	3	45%	27%	27%
9	Duke	3	3	3	33%	33%	33%
9	Georgia Tech	3	3	3	33%	33%	33%
9	Rensselaer	3	3	3	33%	33%	33%
12	Carnegie Mellon	4	2	2	50%	25%	25%
13	Illinois Tech	2	4	1	29%	57%	14%
13	Stevens Tech	2	2	3	29%	29%	43%
13	NPS	1	5	1	14%	71%	14%
	Rank among Peers <sup>3</sup>	15	4	14	15	1	14
	Median of Peers	4	4	3	33%	33%	33%
	NPS as a % of peer median	25%	125%	33%			

Source: IPEDS Completions, FY 2006

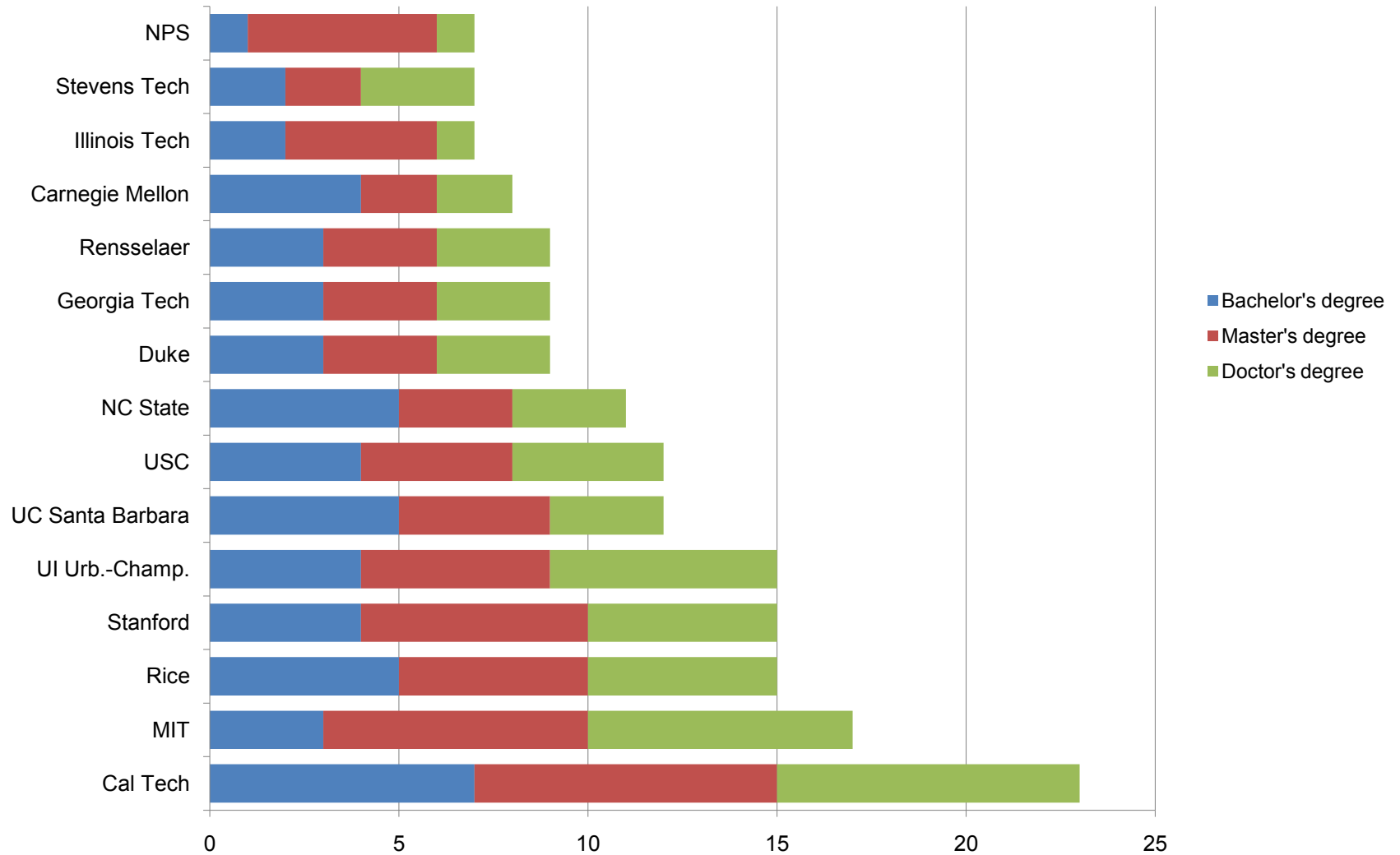
<sup>1</sup>Rank based on total of degree programs offered in those levels presented above. Not all degree levels awarded are presented.

<sup>2</sup>In FY 2006, NPS reported 11 degrees conferred at the bachelor level.

<sup>3</sup>Rank based on number of institutions who offer degree programs at that level.

Claremont Graduate University offered no degrees in this CIP code

**Chart 7: NPS and Peer Institutions Academic Program Counts  
6 Digit CIPS for Physical Sciences (CIP 40)**





**Table 8: NPS and Peer Institutions Academic Program Counts Based on 6 Digit CIP Codes**  
**6 Digit CIPS for Business (CIP 52)**  
**FY 2006**

Peer Rank <sup>1</sup>	Institution name	Bachelor's degree	Post-baccalaureate certificate	Master's degree	Doctor's degree	Bachelor's degree	Post-baccalaureate certificate	Master's degree	Doctor's degree
1	Carnegie Mellon	8		12	8	29%	0%	43%	29%
2	Stevens Tech	1	4	7	2	7%	29%	50%	14%
3	UI Urb-Champ	5		4	4	38%	0%	31%	31%
4	Illinois Tech	1		9	1	9%	0%	82%	9%
5	Georgia Tech	3		5	1	33%	0%	56%	11%
6	USC	3	2	2	1	38%	25%	25%	13%
7	Claremont		1	3	1	0%	20%	60%	20%
7	NC State	3		2		60%	0%	40%	0%
9	MIT	1		2	1	25%	0%	50%	25%
9	Stanford			3	1	0%	0%	75%	25%
11	Rensselaer	1		1	1	33%	0%	33%	33%
13	Duke			1	1	0%	0%	50%	50%
13	Rice	1		1		50%	0%	50%	0%
15	UC Santa Barbara	1				100%	0%	0%	0%
11	NPS			3		0%	0%	100%	0%
	Rank among Peers <sup>2</sup>	N/A	N/A	6	N/A	N/A	N/A	1	N/A
	Median of Peers	1	2	3	1	31%	0%	50%	17%
	NPS as a % of peer median	0%	0%	100%	0%				

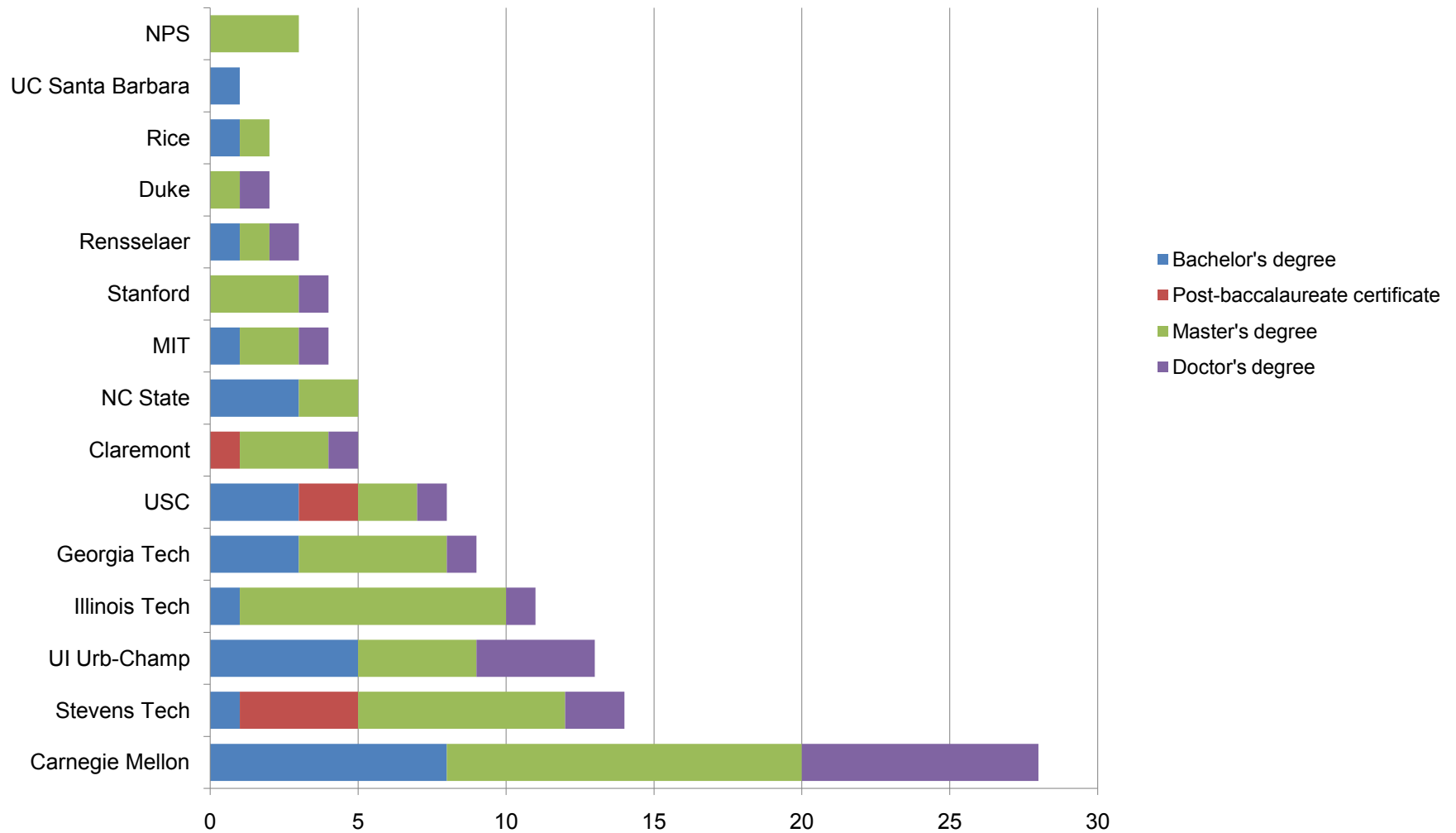
Source: IPEDS Completions, FY 2006

<sup>1</sup>Rank based on total of degree programs offered in those levels presented above. Not all degree levels awarded are presented.

<sup>2</sup>Rank based on number of institutions who offer degree programs at that level.

California Institute of Technology offered no degrees in this CIP code

**Chart 8: NPS and Peer Institutions Academic Program Counts  
6 Digit CIPS for Business (CIP 52)**



**Table 9: NPS Peer Institutions Academic Program Counts by 2 Digit CIP Codes<sup>1</sup>**  
**FY 2006**

Cip Title	Bachelor's degree	Post- baccalaureate certificate	Master's degree	Post- master's certificate	Doctor's degree	First- professional degree
Agriculture, agriculture operations, and related sciences.	2		3		2	
Architecture and related services.	9		9		7	
Area, ethnic, cultural, and gender studies.	7	1	5		2	
Biological and biomedical sciences.	14		14		13	
Business, management, marketing, and related support services.	11	3	13		11	
Communication, journalism, and related programs.	10		9		7	
Communications technologies/technicians and support services.			1			
Computer and information sciences and support services.	14	1	15		14	
Education.	4	2	8	1	6	
Engineering technologies/technicians.	4	1	2		1	
Engineering.	14	2	14	2	14	
English language and literature/letters.	9	1	9		8	
Family and consumer sciences/human sciences.	1					
Foreign languages, literatures, and linguistics.	9		9	1	8	
Grand total	14	5	15	4	15	6
Health professions and related clinical sciences.	4	2	9	1	6	4
History	9		9		8	
Legal professions and studies.	2		3		2	5
Liberal arts and sciences, general studies and humanities.	7	1	3		1	
Library science.			1	1	1	
Mathematics and statistics.	14	1	15		15	
Multi/interdisciplinary studies.	12	2	7		9	
Natural resources and conservation.	6		7		4	
Parks, recreation, leisure, and fitness studies.	4		3		3	
Philosophy and religious studies.	9		8	1	9	
Physical sciences.	14		14		14	
Psychology.	11		12		11	
Public administration and social service professions.	7	1	7		5	
Social sciences.	13	1	13		11	
Theology and religious vocations.			1			1
Visual and performing arts.	12	1	12		8	

## Student Profile Summary Fall 2006

NPS has a very focused and specific mission, which makes it quite different than most of the peers in size comparisons. NPS ranks fourteenth in overall headcount enrollment; only Claremont and Cal Tech are smaller than NPS. Eight of the peers have an enrollment over 10,000 and four of these have enrollment over 20,000. The median size is 10,253. Enrollment growth at NPS from 1996 to 2006 has been strong resulting in a rank of 2<sup>nd</sup> on this measure. NPS grew 49% over the time period compared to the peer median of 13% growth.

Since NPS has only graduate students it is important to compare NPS headcount to graduate only headcount at the peers. While NPS ranked 16<sup>th</sup> in size when comparing total enrollment, it ranks 12<sup>th</sup> among the peers in graduate headcount enrollment. In enrollment growth over time NPS at 49% growth moves from a rank of 2<sup>nd</sup> to a rank of 4<sup>th</sup> and the peer median is 28%.

NPS rank remains the same at 16 in the percent of women graduate students and is 11<sup>th</sup> in rank on the percent minority measure. In terms of individual minority categories, NPS ranks 8<sup>th</sup> in the number of black students, 7<sup>th</sup> in American Indian students, 15<sup>th</sup> in Asian students, 12<sup>th</sup> in Hispanic students, 9<sup>th</sup> in white students, 16<sup>th</sup> in non-resident alien (international) students, and 4<sup>th</sup> in unknown. In attendance status NPS moves from a ranks 12<sup>th</sup> in the percent of full-time graduate students.

	Total Enrollment	Graduate						Total Enrollment Growth 1996 to 2006
		Graduate Enrollment	% Graduate	% Women	% Minority	% FT	% Growth 1996 to 2006	
Naval Postgraduate School	2,627	2627	100%	11%	13%	71%	49%	49%
Rank among Peers	14	12	1	16	11	12	4	2
Median of Peers	10,253	4451		36%	15%	77%	28%	13%
<b>Peer Institutions</b>								
Cal Tech	2,086	1222	59%	30%	15%	100%	20%	10%
Carnegie	9,999	4451	45%	30%	13%	74%	58%	29%
Claremont	2,039	2039	100%	51%	27%	80%	4%	4%
Duke	13,373	5350	40%	48%	16%	94%	45%	15%
Georgia Tech	17,936	5575	31%	26%	14%	82%	59%	38%
Illinois Tech	6,747	3354	50%	34%	12%	58%	10%	7%
MIT	10,253	6126	60%	30%	17%	97%	14%	4%
NC State	31,130	7096	23%	45%	13%	52%	15%	11%
Rensselaer	6,680	1488	22%	31%	12%	76%	-27%	6%
Rice	5,024	2013	40%	36%	17%	96%	37%	21%
Stanford	17,747	10285	58%	36%	15%	66%	30%	13%
Stevens Tech	4,829	2976	62%	25%	24%	22%	72%	55%
UC Santa Barbara	21,082	2870	14%	44%	16%	95%	28%	14%
UI Urb.-Champ.	42,738	10221	24%	47%	13%	77%	9%	10%
USC	33,389	13950	42%	45%	30%	75%	38%	19%

Source: IPEDS Peer Analysis, fall 2006

**Table 10: Graduate Enrollment Ethnicity  
Fall 2006**

	Black non- Hispanic	American Indian or Alaska Native	Asian or Pacific Islander	Hispanic	Sub-total Minority	White non- Hispanic	Non- resident alien	Race/ ethnicity unknown	Total Enrollment	Percent Minority
NPS	139	12	99	101	351	1293	279	704	2627	13%
Rank among Peers	8	7	15	12	13	9	16	4	12	12
Median of Peers	135	9	376	139	727	1484	1608	268	4451	15%
NPS as a % of peer median	103%	133%	26%	73%	48%	87%	17%	263%	59%	88%
<b>Peer Institutions</b>										
USC	588	53	2386	1165	4192	4249	4043	1466	13950	30%
Claremont	109	8	201	223	541	871	321	306	2039	27%
Stevens Tech	143	0	447	137	727	903	649	697	2976	24%
Rice	72	5	145	116	338	851	676	148	2013	17%
MIT	111	18	719	178	1026	2214	2179	707	6126	17%
Duke	245	20	420	155	840	2906	1336	268	5350	16%
UC Santa Barbara	38	10	218	184	450	1282	512	626	2870	16%
Cal Tech	20	4	115	46	185	567	445	25	1222	15%
Stanford	191	39	961	346	1537	3285	3590	1873	10285	15%
Georgia Tech	268	5	376	139	788	2376	2360	51	5575	14%
NC State	541	26	235	129	931	4415	1608	142	7096	13%
UI Urb.-Champ.	405	23	585	325	1338	5010	3620	253	10221	13%
Carnegie Mellon	102	9	389	81	581	1484	1872	514	4451	13%
Illinois Tech	135	6	193	79	413	883	1909	149	3354	12%
Rensselaer	50	1	74	47	172	648	612	56	1488	12%

Source: IPEDS Peer Analysis, fall 2006

**Table 11: Graduate Minority Enrollment Growth  
Fall 1996 - Fall 2006**

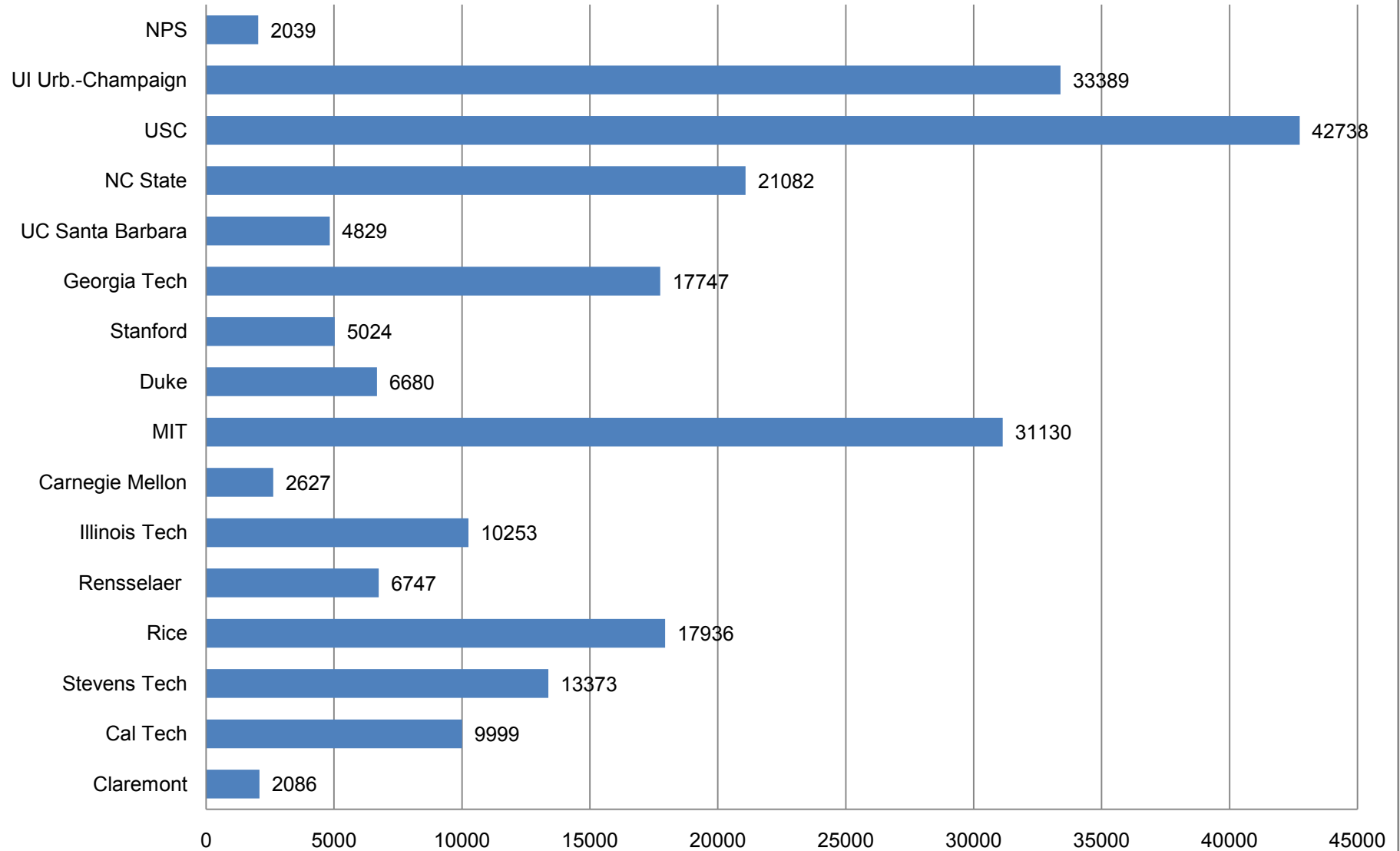
Peer Rank		Fall	% Minority 1996	Total	% Minority 2006	Total	% Growth 1996 to 2006
4	NPS		0%	1769	13%	2627	49%
	Rank among Peers		16	13	11	12	4
	Median of Peers		13%	3062	15%	4451	28%
	NPS as a % of peer median		0%	58%	88%	59%	176%
Peer Institutions							
1	Stevens Tech		24%	1728	24%	2976	72%
2	Georgia Tech		15%	3516	14%	5575	59%
3	Carnegie Mellon		11%	2809	13%	4451	58%
5	Duke		12%	3695	16%	5350	45%
6	USC		24%	10107	30%	13950	38%
7	Rice		6%	1473	17%	2013	37%
8	Stanford		18%	7906	15%	10285	30%
9	UC Santa Barbara		19%	2250	16%	2870	28%
10	Cal Tech		11%	1020	15%	1222	20%
11	NC State		13%	6168	13%	7096	15%
12	MIT		13%	5354	17%	6126	14%
13	Illinois Tech		26%	3062	12%	3354	10%
14	UI Urb.-Champ.		11%	9355	13%	10221	9%
15	Claremont		23%	1959	27%	2039	4%
16	Rensselaer		10%	2037	12%	1488	-27%

Source: IPEDS Peer Analysis, fall 1996 - 2006

NPS did not report to IPEDS in fall 1998 to fall 2002

NPS did not report ethnicity in fall 1996 or 1997.

**Chart 9: NPS and Peer Institutions Total Enrollment  
Fall 2006**



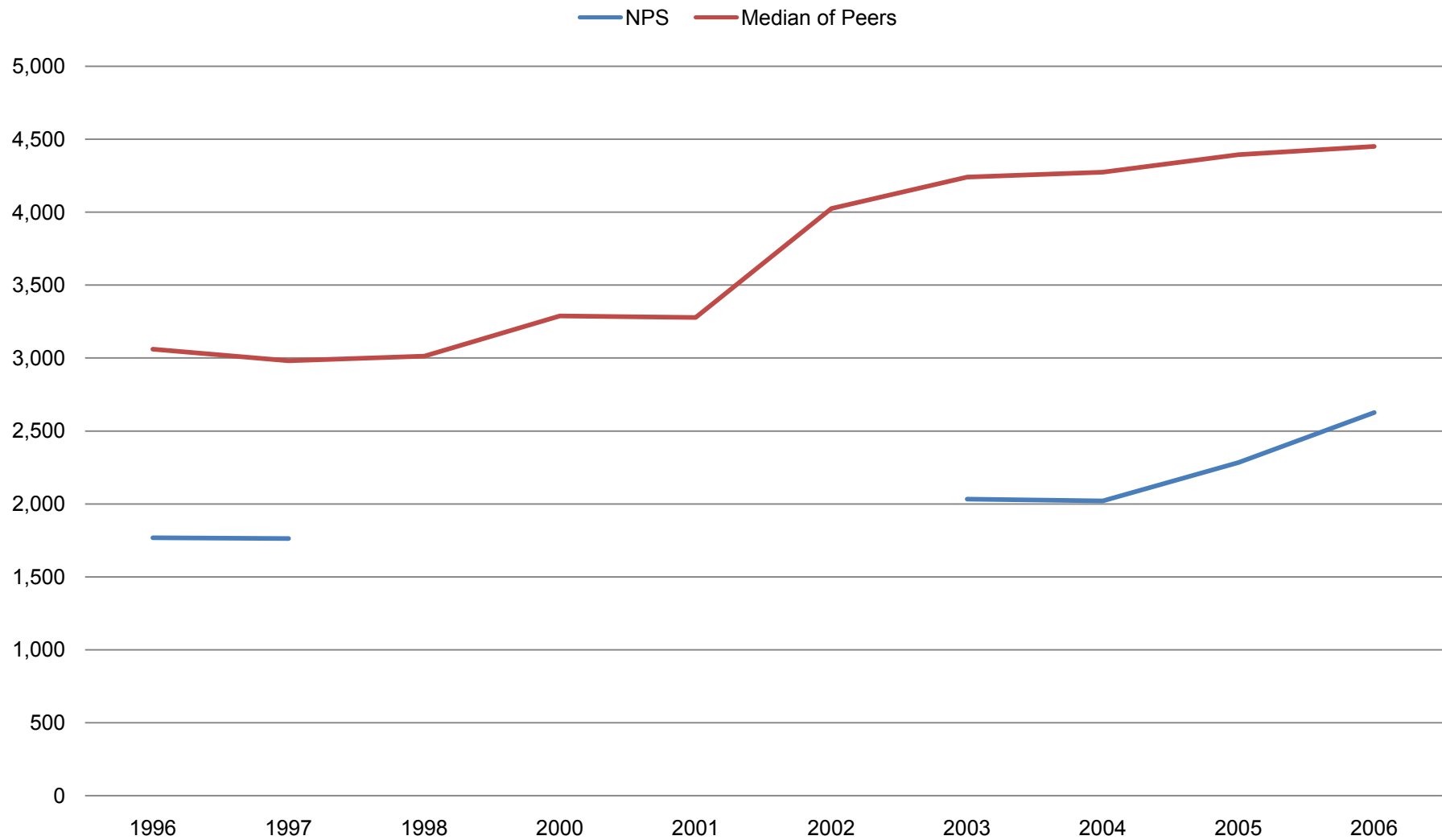
**Table 12: NPS and Peer Institutions Total Enrollment Growth  
Fall 1996 - Fall 2006**

Institution Name	Fall Term										% Change
	1996	1997	1998	2000	2001	2002	2003	2004	2005	2006	
Undergraduate											
Cal Tech	882	904	901	929	942	939	891	896	913	864	-2%
Carnegie Mellon	4,940	4,973	5,161	5,224	5,310	5,049	5,484	5,529	5,623	5,548	12%
Claremont											
Duke	6,326	6,367	6,388	6,325	6,203	7,148	6,248	6,301	6,534	6,330	0%
Georgia Tech	9,469	9,524	10,375	10,745	11,043	11,456	11,257	11,546	11,841	12,361	31%
Illinois Tech	1,959	1,848	1,718	1,736	1,842	2,533	1,942	2,090	2,216	2,352	20%
MIT	4,429	4,381	4,372	4,258	4,213	4,163	4,112	4,136	4,066	4,127	-7%
NC State	21,532	21,901	21,674	21,990	22,418	22,873	22,971	22,754	22,767	23,730	10%
Rensselaer	4,239	4,342	4,591	5,167	5,261	5,019	5,190	4,927	4,935	5,192	22%
Rice	2,676	2,764	2,804	2,692	2,728	2,911	2,857	2,933	3,112	3,011	13%
Stanford	6,814	7,127	7,146	7,886	7,279	7,292	7,054	6,555	6,576	6,422	-6%
Stevens Tech	1,378	1,451	1,533	1,599	1,655	1,868	1,697	1,734	1,790	1,853	34%
UC Santa Barbara	16,281	16,704	17,059	17,538	17,724	18,140	17,844	18,121	18,077	18,212	12%
UI Urb.-Champ.	28,540	28,196	28,645	28,414	28,746	28,076	29,226	29,632	30,909	31,472	10%
USC	15,342	15,668	15,553	15,705	16,037	15,271	16,381	16,474	16,897	16,729	9%
NPS											
Rank among Peers											
Median of Peers	5,633	5,670	5,775	5,775	5,757	6,099	5,866	5,915	6,079	5,939	
NPS as a % of peer median											
Graduate											
Cal Tech	1,020	1,021	957	1,039	1,116	1,181	1,281	1,275	1,256	1,222	20%
Carnegie Mellon	2,809	2,885	3,013	3,290	3,278	4,026	4,272	4,274	4,394	4,451	58%
Claremont	1,959	2,033	2,056	1,969	1,944	2,108	2,013	2,038	2,043	2,039	4%
Duke	3,695	3,655	3,618	4,234	4,162	4,595	4,241	4,805	5,699	5,350	45%
Georgia Tech	3,516	3,445	3,579	4,060	4,532	5,025	5,386	5,295	5,294	5,575	59%
Illinois Tech	3,062	2,982	3,011	3,201	3,245	3,333	3,238	3,216	3,209	3,354	10%
MIT	5,354	5,350	5,329	5,832	5,984	6,139	6,228	6,184	6,140	6,126	14%
NC State	6,168	6,082	5,985	6,335	6,569	6,555	6,576	6,904	7,077	7,096	15%
Rensselaer	2,037	2,007	1,918	2,855	2,823	2,534	2,046	1,769	1,579	1,488	-27%
Rice	1,473	1,445	1,511	1,513	1,639	1,862	1,948	1,922	1,983	2,013	37%
Stanford	7,906	8,326	9,024	9,633	10,258	9,890	9,749	11,267	11,421	10,285	30%
Stevens Tech	1,728	1,797	1,934	2,522	2,618	2,800	2,841	2,904	2,900	2,976	72%
UC Santa Barbara	2,250	2,236	2,304	2,424	2,649	2,845	3,003	2,905	2,939	2,870	28%
UI Urb.-Champ.	9,355	8,922	8,721	9,052	9,484	9,998	10,167	9,985	10,000	10,221	9%
USC	10,107	10,082	10,525	10,922	11,154	11,880	12,566	13,004	13,238	13,950	38%
NPS											
Rank among Peers	13	14	N/A	N/A	N/A	N/A	13	13	12	12	
Median of Peers	3,062	2,982	3,013	3,290	3,278	4,026	4,241	4,274	4,394	4,451	
NPS as a % of peer median	1	1	0	0	0	0	0	0	1	1	
First Professional											
Cal Tech											
Carnegie Mellon											
Claremont											
Duke	1,568	1,559	1,558	1,633	1,561	1,687	1,734	1,664	1,842	1,693	8%
Georgia Tech											
Illinois Tech	1,266	1,270	1,177	1,066	963	961	987	1,072	1,047	1,041	-18%
MIT	114	98	125								
NC State	294	298	301	294	299	303	307	299	304	304	3%
Rensselaer											
Rice											
Stanford	1,034	1,043	1,037	1,030	1,054	1,047	1,021	1,014	1,045	1,040	1%
Stevens Tech											
UC Santa Barbara											
UI Urb.-Champ.	946	952	941	999	1,061	1,054	1,065	1,070	1,029	1,045	10%
USC	2,632	2,632	2,661	2,567	2,622	2,657	2,659	2,682	2,701	2,710	3%
NPS											
Rank among Peers											
Median of Peers	1,034	1,043	1,037	1,048	1,058	1,051	1,043	1,071	1,046	1,043	
NPS as a % of peer median											

Source: IPEDS Peer Analysis, fall 1996 - 2006  
 NPS did not report to IPEDS in fall 1998 to fall 2002  
 NPS did not report ethnicity in fall 1996 or 1997.  
 IPEDS data not available for fall 1999.

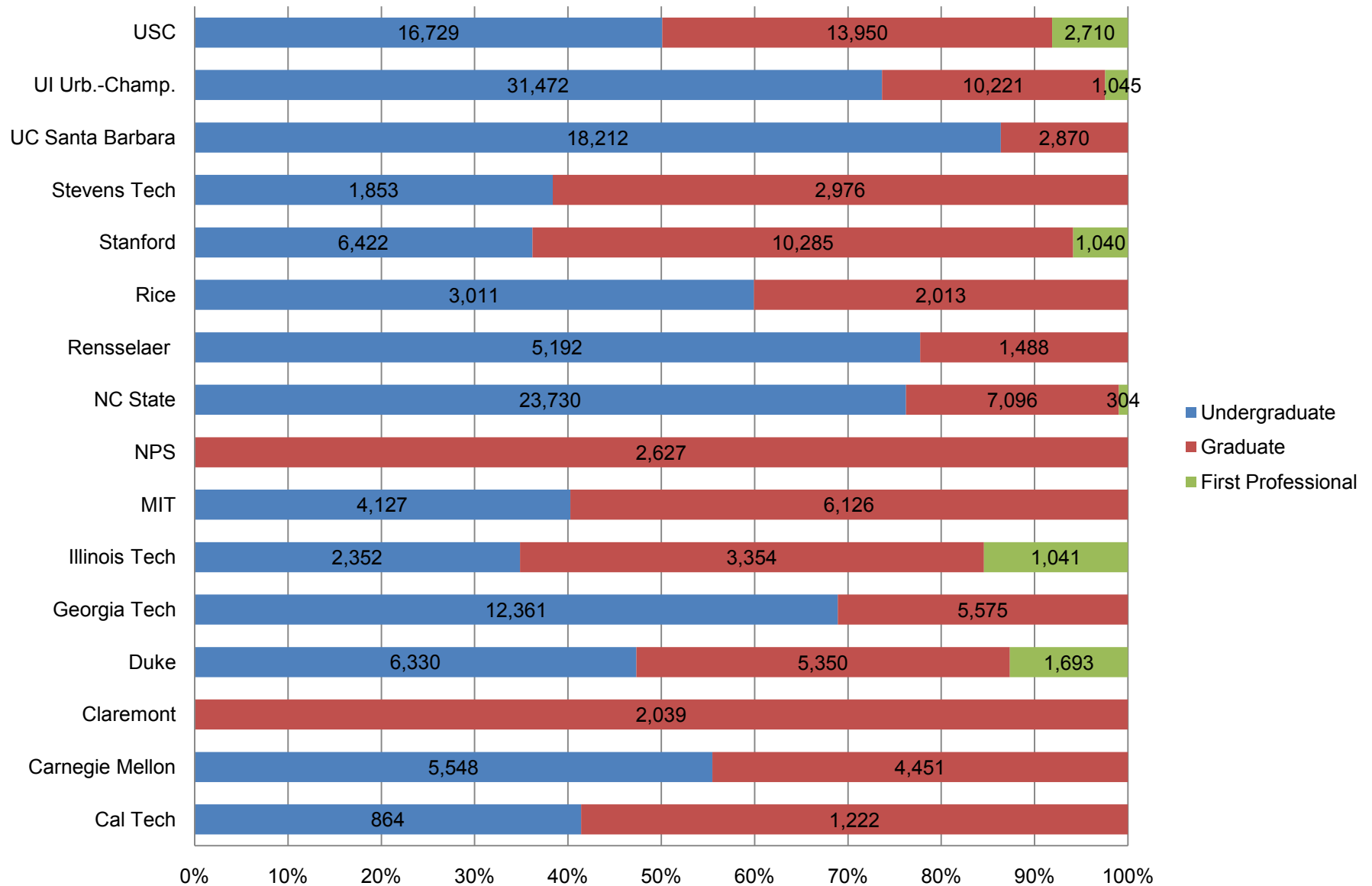


**Chart 10: NPS vs. Peer Institutions**  
**Fall Terms Graduate Median Enrollment Growth**  
**Fall 1996 - Fall 2006**

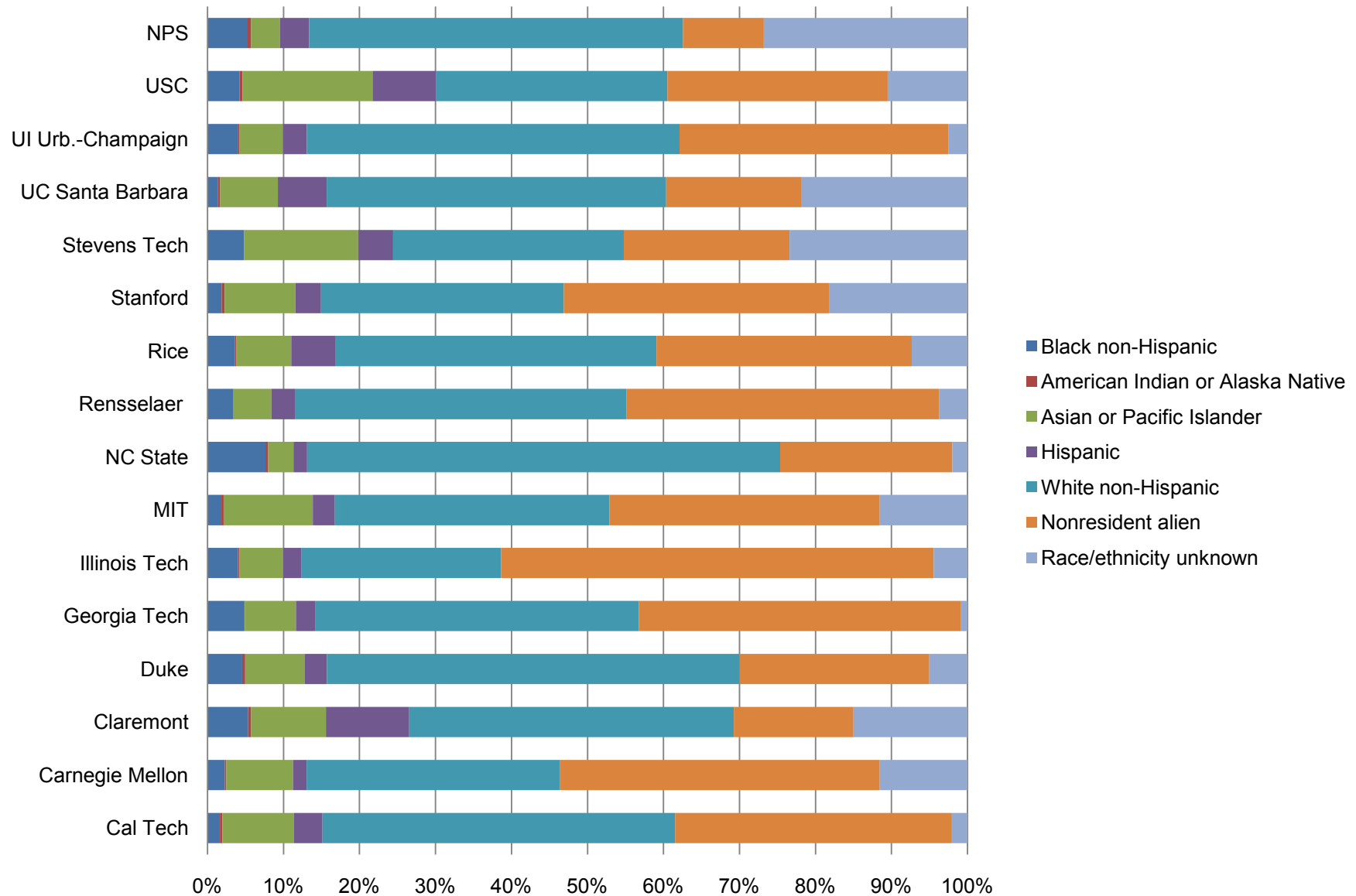


NPS did not report enrollment to IPEDS from fall 1998 to fall 2002.

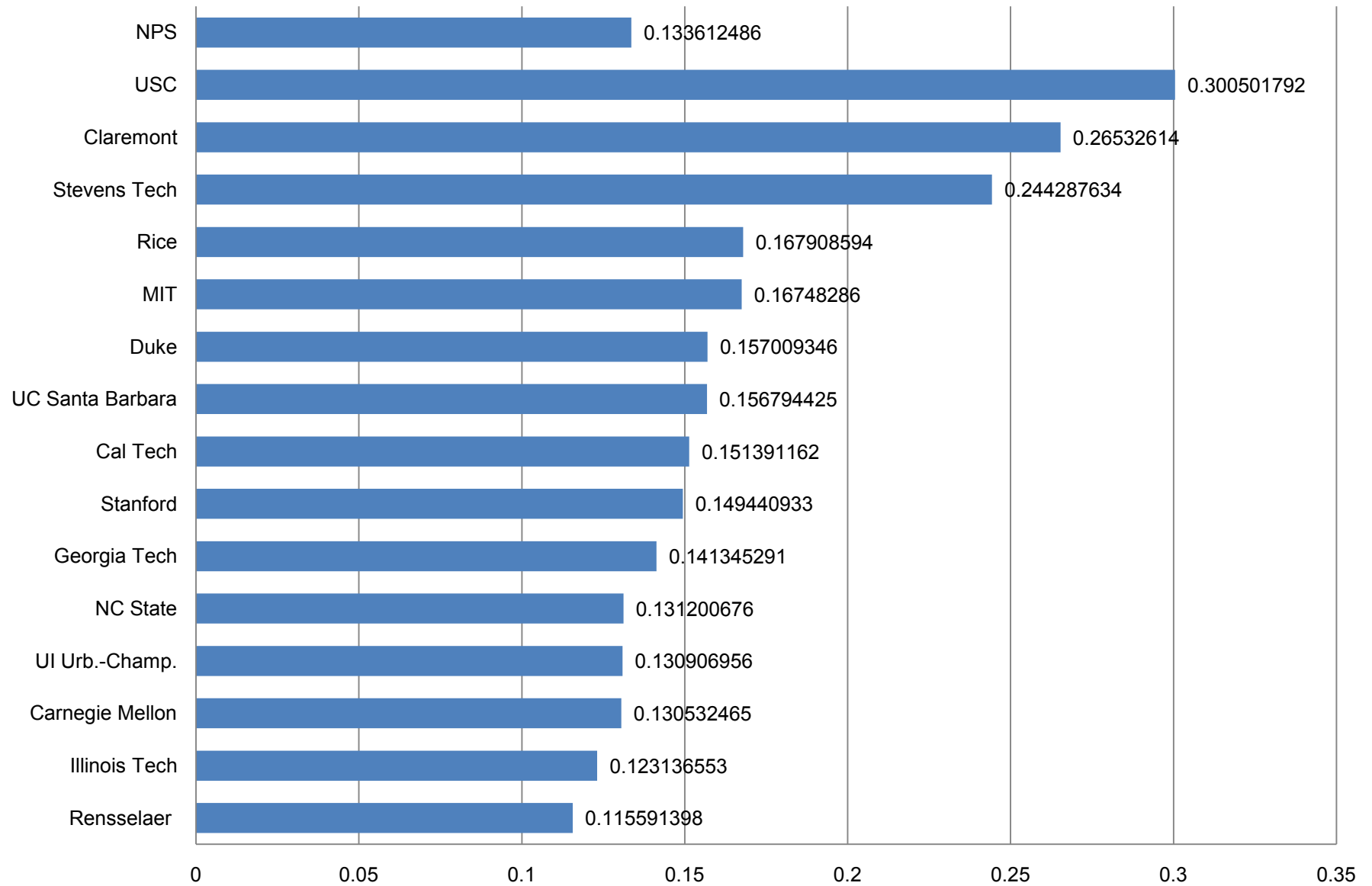
**Chart 11: NPS and Peer Institutions Total Enrollment by Student Level  
Fall 2006**



**Chart 12: NPS and Peer Institutions Graduate Enrollment by Ethnicity  
Fall 2006**



**Chart 13: NPS and Peer Institutions Percent Graduate Minority  
Fall 2006**



**Table 13: NPS and Peer Institutions Graduate Level Minority Enrollment  
Fall 1996 - Fall 2006**

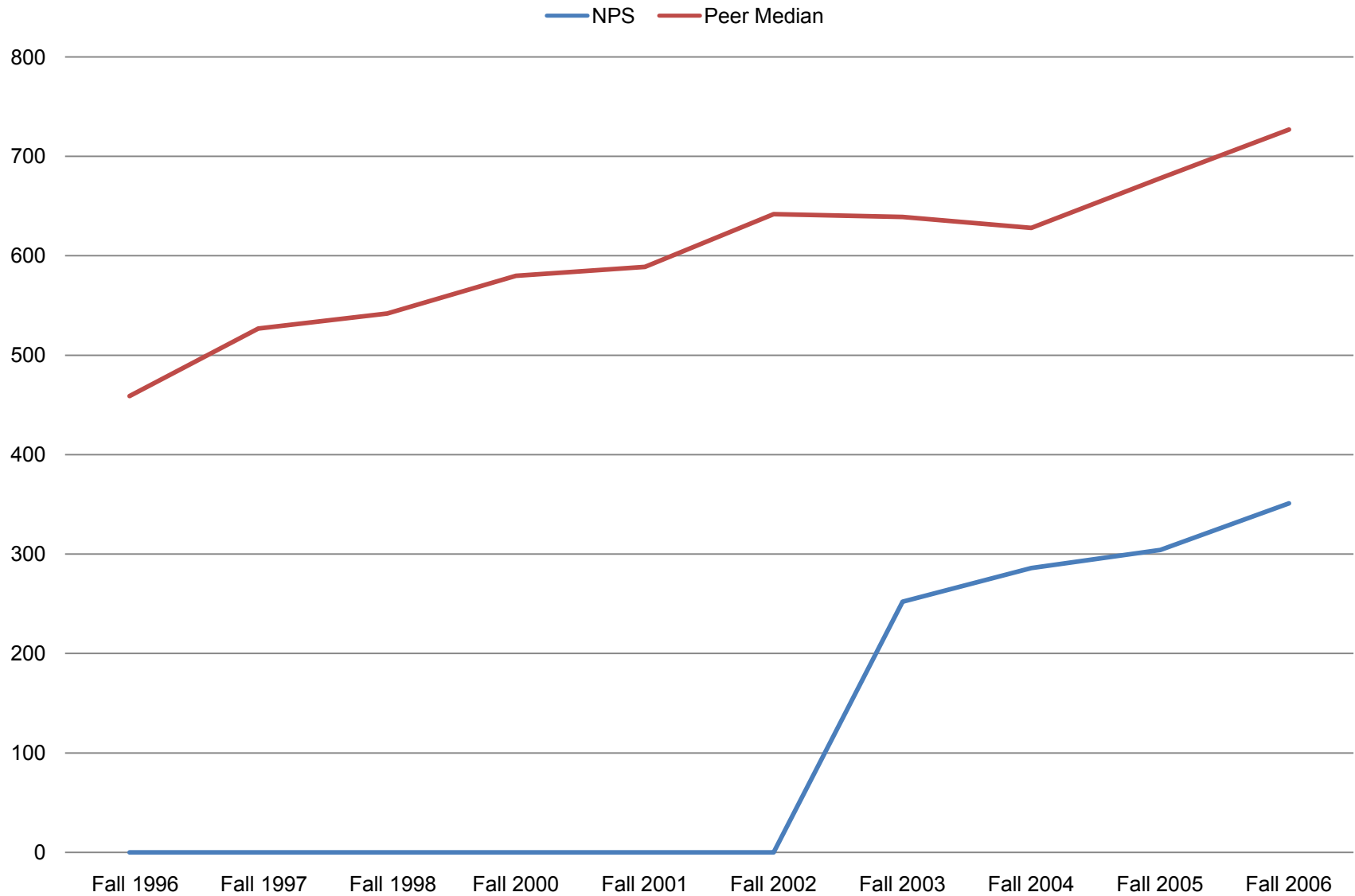
Institution Name	% Minority		Total	% Minority		Total	% Minority		Total	% Minority		Total	% Minority		Total	% Minority		Total	% Minority		Total	% Minority		Total	% Minority		Total	% Minority		Total
	Fall	1996		Fall	1997		Fall	1998		Fall	2000		Fall	2001		Fall	2002		Fall	2003		Fall	2004		Fall	2005		Fall	2006	
Cal Tech	11%	1,020		12%	1,021		13%	957		14%	1,039		13%	1,116		14%	1,181		14%	1,281		27%	1,275		13%	1,256		15%	1,222	
Carnegie Mellon	11%	2,809		14%	2,885		11%	3,013		8%	3,290		8%	3,278		9%	4,026		11%	4,272		12%	4,274		13%	4,394		13%	4,451	
Claremont	23%	1,959		24%	2,033		25%	2,056		27%	1,969		28%	1,944		28%	2,108		29%	2,013		26%	2,038		27%	2,043		27%	2,039	
Duke	12%	3,695		17%	3,655		15%	3,618		16%	4,234		14%	4,162		15%	4,595		15%	4,241		15%	4,805		16%	5,699		16%	5,350	
Georgia Tech	15%	3,516		15%	3,445		16%	3,579		15%	4,060		13%	4,532		13%	5,025		13%	5,386		14%	5,295		14%	5,294		14%	5,575	
Illinois Tech	26%	3,062		25%	2,982		24%	3,011		17%	3,201		14%	3,245		13%	3,333		14%	3,238		14%	3,216		13%	3,209		12%	3,354	
MIT	13%	5,354		12%	5,350		10%	5,329		14%	5,832		14%	5,984		14%	6,139		15%	6,228		16%	6,184		17%	6,140		17%	6,126	
NC State	13%	6,168		13%	6,082		13%	5,985		15%	6,335		15%	6,569		16%	6,555		16%	6,576		16%	6,904		13%	7,077		13%	7,096	
Rensselaer	10%	2,037		10%	2,007		8%	1,918		11%	2,855		11%	2,823		12%	2,534		13%	2,046		12%	1,769		12%	1,579		12%	1,488	
Rice	6%	1,473		7%	1,445		8%	1,511		8%	1,513		11%	1,639		10%	1,862		13%	1,948		15%	1,922		16%	1,983		17%	2,013	
Stanford	18%	7,906		19%	8,326		18%	9,024		17%	9,633		15%	10,258		16%	9,890		16%	9,749		15%	11,267		15%	11,421		15%	10,285	
Stevens Tech	24%	1,728		25%	1,797		24%	1,934		23%	2,522		24%	2,618		23%	2,800		24%	2,841		22%	2,904		23%	2,900		24%	2,976	
UC Santa Barbara	19%	2,250		19%	2,236		18%	2,304		17%	2,424		15%	2,649		15%	2,845		15%	3,003		15%	2,905		17%	2,939		16%	2,870	
UI Urb.-Champ.	11%	9,355		11%	8,922		10%	8,721		11%	9,052		10%	9,484		10%	9,998		12%	10,167		14%	9,985		14%	10,000		13%	10,221	
USC	24%	10,107		25%	10,082		26%	10,525		26%	10,922		25%	11,154		27%	11,880		29%	12,566		29%	13,004		30%	13,238		30%	13,950	
NPS	0%	1,769		0%	1,763														12%	2,033		14%	2,021		13%	2,285		13%	2,627	
Rank among Peers	16	13		16	14		N/A	N/A		N/A	N/A		N/A	N/A		N/A	N/A		14	13		12	13		13	12		11	12	
Median of Peers	13%	3062		15%	2982		15%	3013		15%	3290		14%	3278		14%	4026		15%	4241		15%	4274		15%	4394		15%	4451	
NPS as a % of peer median	0%	58%		0%	59%		0%	0%		0%	0%		0%	0%		0%	0%		83%	48%		93%	47%		88%	52%		88%	59%	

IPEDS data not available for fall 1999.  
NPS did not report to IPEDS in fall 1998 to fall 2002  
NPS did not report ethnicity in fall 1996 or 1997.

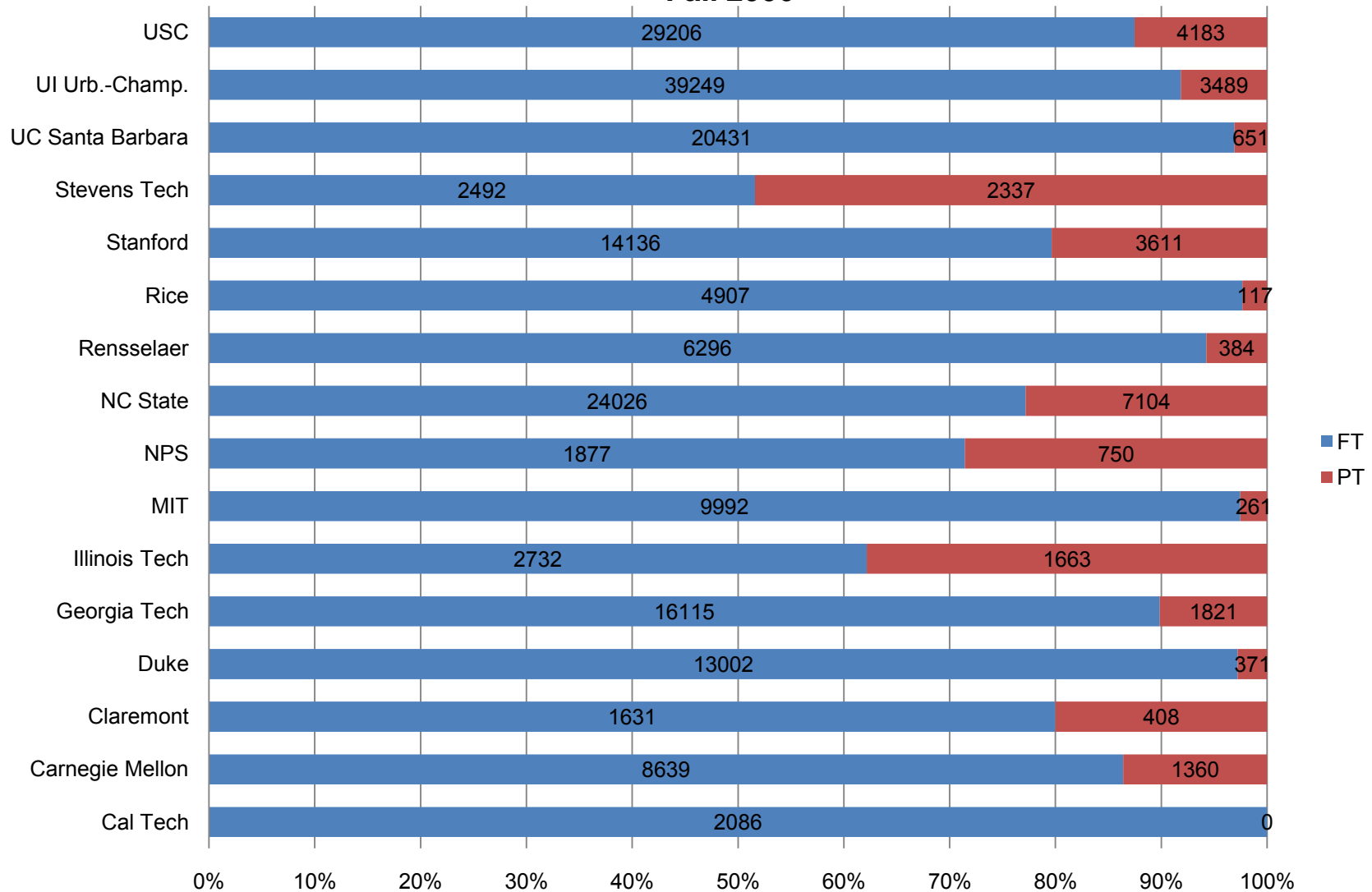
**Table 14: NPS and Peer Institutions Minority Enrollment by Student Level**  
**Fall 1996 - Fall 2006**

Institution Name	% Minority Fall	Total 1996	% Minority 1997	Total 1997	% Minority 1998	Total 1998	% Minority 2000	Total 2000	% Minority 2001	Total 2001	% Minority 2002	Total 2002	% Minority 2003	Total 2003	% Minority 2004	Total 2004	% Minority 2005	Total 2005	% Minority 2006	Total 2006
<b>Undergraduate</b>																				
Cal Tech	33%	882	32%	904	31%	901	32%	929	34%	942	35%	939	40%	891	40%	896	41%	913	44%	864
Carnegie Mellon	31%	4,940	32%	4,973	33%	5,161	29%	5,224	30%	5,310	35%	5,049	33%	5,484	34%	5,529	34%	5,623	35%	5,548
Claremont																				
Duke	24%	6,326	25%	6,367	25%	6,388	26%	6,325	28%	6,203	25%	7,148	29%	6,248	31%	6,301	31%	6,534	34%	6,330
Georgia Tech	23%	9,469	20%	9,524	24%	10,375	25%	10,745	25%	11,043	25%	11,456	25%	11,257	26%	11,546	26%	11,841	27%	12,361
Illinois Tech	32%	1,959	31%	1,848	31%	1,718	30%	1,736	30%	1,842	23%	2,533	28%	1,942	27%	2,090	26%	2,216	26%	2,352
MIT	45%	4,429	46%	4,381	46%	4,372	47%	4,258	47%	4,213	47%	4,163	48%	4,112	47%	4,136	45%	4,066	46%	4,127
NC State	17%	21,532	17%	21,901	18%	21,674	18%	21,990	18%	22,418	18%	22,873	18%	22,971	19%	22,754	18%	22,767	17%	23,730
Rensselaer	21%	4,239	20%	4,342	19%	4,591	21%	5,167	21%	5,261	22%	5,019	22%	5,190	21%	4,927	21%	4,935	21%	5,192
Rice	33%	2,676	32%	2,764	33%	2,804	32%	2,692	33%	2,728	31%	2,911	33%	2,857	34%	2,933	34%	3,112	37%	3,011
Stanford	42%	6,814	41%	7,127	40%	7,146	38%	7,886	42%	7,279	44%	7,292	46%	7,054	49%	6,555	48%	6,576	48%	6,422
Stevens Tech	34%	1,378	36%	1,451	39%	1,533	37%	1,599	36%	1,655	32%	1,868	33%	1,697	29%	1,734	27%	1,790	26%	1,853
UC Santa Barbara	33%	16,281	33%	16,704	32%	17,059	31%	17,538	32%	17,724	33%	18,140	35%	17,844	36%	18,121	37%	18,077	38%	18,212
UI Urb.-Champ.	25%	28,540	25%	28,196	25%	28,645	26%	28,414	25%	28,746	26%	28,076	26%	29,226	26%	29,632	26%	30,909	26%	31,472
USC	45%	15,342	44%	15,668	44%	15,553	43%	15,705	42%	16,037	44%	15,271	42%	16,381	41%	16,474	41%	16,897	41%	16,729
NPS																				
Rank among Peers																				
Median of Peers	32%	5,633	32%	5,670	32%	5,775	31%	5,775	31%	5,757	32%	6,099	33%	5,866	32%	5,915	33%	6,079	34%	5,939
NPS as a % of peer median																				
<b>Graduate</b>																				
Cal Tech	11%	1,020	12%	1,021	13%	957	14%	1,039	13%	1,116	14%	1,181	14%	1,281	27%	1,275	13%	1,256	15%	1,222
Carnegie Mellon	11%	2,809	14%	2,885	11%	3,013	8%	3,290	8%	3,278	9%	4,026	11%	4,272	12%	4,274	13%	4,394	13%	4,451
Claremont	23%	1,959	24%	2,033	25%	2,056	27%	1,969	28%	1,944	28%	2,108	29%	2,013	26%	2,038	27%	2,043	27%	2,039
Duke	12%	3,695	17%	3,655	15%	3,618	16%	4,234	14%	4,162	15%	4,595	15%	4,241	15%	4,805	16%	5,699	16%	5,350
Georgia Tech	15%	3,516	15%	3,445	16%	3,579	15%	4,060	13%	4,532	13%	5,025	13%	5,386	14%	5,295	14%	5,294	14%	5,575
Illinois Tech	26%	3,062	25%	2,982	24%	3,011	17%	3,201	14%	3,245	13%	3,333	14%	3,238	14%	3,216	13%	3,209	12%	3,354
MIT	13%	5,354	12%	5,350	10%	5,329	14%	5,832	14%	5,984	14%	6,139	15%	6,228	16%	6,184	17%	6,140	17%	6,126
NC State	13%	6,168	13%	6,082	13%	5,985	15%	6,335	15%	6,569	16%	6,555	16%	6,576	16%	6,904	13%	7,077	13%	7,096
Rensselaer	10%	2,037	10%	2,007	8%	1,918	11%	2,855	11%	2,823	12%	2,534	13%	2,046	12%	1,769	12%	1,579	12%	1,488
Rice	6%	1,473	7%	1,445	8%	1,511	8%	1,513	11%	1,639	10%	1,862	13%	1,948	15%	1,922	16%	1,983	17%	2,013
Stanford	18%	7,906	19%	8,326	18%	9,024	17%	9,633	15%	10,258	16%	9,890	16%	9,749	15%	11,267	15%	11,421	15%	10,285
Stevens Tech	24%	1,728	25%	1,797	24%	1,934	23%	2,522	24%	2,618	23%	2,800	24%	2,841	22%	2,904	23%	2,900	24%	2,976
UC Santa Barbara	19%	2,250	19%	2,236	18%	2,304	17%	2,424	15%	2,649	15%	2,845	15%	3,003	15%	2,905	17%	2,939	16%	2,870
UI Urb.-Champ.	11%	9,355	11%	8,922	10%	8,721	11%	9,052	10%	9,484	10%	9,998	12%	10,167	14%	9,985	14%	10,000	13%	10,221
USC	24%	10,107	25%	10,082	26%	10,525	26%	10,922	25%	11,154	27%	11,880	29%	12,566	29%	13,004	30%	13,238	30%	13,950
NPS	0%	1,769	0%	1,763							12%	2,033	14%	2,021	13%	2,285	13%	2,285	13%	2,627
Rank among Peers	16	13	16	14	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	14	13	12	13	13	12	11	12
Median of Peers	13%	3,062	15%	2,982	15%	3,013	15%	3,290	14%	3,278	14%	4,026	15%	4,241	15%	4,274	15%	4,394	15%	4,451
NPS as a % of peer median	0%	1	0%	1	0%	0	0%	0	0%	0	0%	0	83%	0	93%	0	88%	1	88%	1
<b>First Professional</b>																				
Cal Tech																				
Carnegie Mellon																				
Claremont																				
Duke	18%	1,568	21%	1,559	23%	1,558	24%	1,633	24%	1,561	23%	1,687	22%	1,734	23%	1,664	23%	1,842	23%	1,693
Georgia Tech																				
Illinois Tech	16%	1,266	16%	1,270	17%	1,177	15%	1,066	12%	963	12%	961	16%	987	18%	1,072	22%	1,047	21%	1,041
MIT	0%	114	0%	98	0%	125														
NC State	7%	294	6%	298	5%	301	4%	294	5%	299	6%	303	5%	307	5%	299	6%	304	7%	304
Rensselaer																				
Rice																				
Stanford	35%	1,034	34%	1,043	35%	1,037	36%	1,030	37%	1,054	35%	1,047	37%	1,021	37%	1,014	36%	1,045	35%	1,040
Stevens Tech																				
UC Santa Barbara																				
UI Urb.-Champ.	18%	946	19%	952	18%	941	16%	999	15%	1,061	16%	1,054	19%	1,065	22%	1,070	23%	1,029	21%	1,045
USC	53%	2,632	53%	2,632	51%	2,661	50%	2,567	50%	2,622	50%	2,657	50%	2,659	50%	2,682	48%	2,701	47%	2,710
NPS																				
Rank among Peers																				
Median of Peers	18%	1,034	19%	1,043	18%	1,037	20%	1,048	20%	1,058	20%	1,051	20%	1,043	23%	1,071	23%	1,046	22%	1,043
NPS as a % of peer median																				

**Chart 14: NPS vs. Peer Median  
Minority Growth  
Fall 1999 - Fall 2006**



**Chart 15: NPS and Peer Institutions Total Enrollment  
by Full-Time/Part-Time Status  
NPS and Peer Institutions  
Fall 2006**





**Table 15: Enrollment by Level and Full-Time/Part-Time Status**  
**Fall 1996 - Fall 2006**

	1996		1997		1998		2000		2001		2002		2003		2004		2005		2006	
	% FT	Total	% FT	Total	% FT	Total	% FT	Total	% FT	Total	% FT	Total	% FT	Total	% FT	Total	% FT	Total	% FT	Total
Undergraduate																				
Cal Tech	100%	882	100%	904	100%	901	100%	929	100%	942	100%	939	100%	891	100%	896	100%	913	100%	864
Carnegie Mellon	96%	4940	95%	4973	96%	5161	96%	5224	96%	5310	96%	5475	95%	5484	95%	5529	96%	5623	97%	5548
Claremont																				
Duke	99%	6326	99%	6367	99%	6388	99%	6325	99%	6203	99%	6206	99%	6248	99%	6301	99%	6534	99%	6330
Georgia Tech	92%	9469	92%	9524	93%	10375	92%	10745	92%	11043	92%	11456	92%	11257	93%	11546	93%	11841	93%	12361
Illinois Technology	73%	1959	73%	1848	73%	1718	81%	1736	80%	1842	81%	1905	86%	1942	87%	2090	90%	2216	90%	2352
MIT	99%	4429	99%	4381	98%	4372	99%	4258	99%	4213	98%	4178	99%	4112	99%	4136	99%	4066	99%	4127
NC State	78%	21532	79%	21901	81%	21674	81%	21990	82%	22418	82%	22779	82%	22971	83%	22754	84%	22767	84%	23730
Rensselaer	98%	4239	99%	4342	98%	4591	99%	5167	99%	5261	99%	5136	99%	5190	99%	4927	100%	4935	99%	5192
Rice	98%	2676	97%	2764	97%	2804	99%	2692	99%	2728	99%	2771	99%	2857	99%	2933	98%	3112	99%	3011
Stanford	93%	6814	90%	7127	89%	7146	80%	7886	89%	7279	89%	7360	91%	7054	99%	6555	99%	6576	100%	6422
Stevens Tech	99%	1378	98%	1451	99%	1533	99%	1599	100%	1655	99%	1727	100%	1697	100%	1734	100%	1790	100%	1853
UC Santa Barbara	96%	16281	96%	16704	96%	17059	96%	17538	96%	17724	97%	17714	96%	17844	97%	18121	96%	18077	97%	18212
UI Urb.-Champ.	91%	28540	92%	28196	93%	28645	96%	28414	96%	28746	96%	28947	96%	29226	97%	29632	97%	30909	97%	31472
USC	89%	15342	89%	15668	93%	15553	96%	15705	96%	16037	96%	16145	96%	16381	96%	16474	95%	16897	96%	16729
NPS																				
Rank among Peers																				
Peer Median	96%	5633	96%	5670	96%	5775	96%	5775	96%	5756.5	96%	5840.5	96%	5866	98%	5915	98%	6079	98%	5939
NPS as a % of peer median																				
Graduate																				
Cal Tech	100%	1020	100%	1021	100%	957	100%	1039	100%	1116	100%	1181	100%	1281	100%	1275	100%	1256	100%	1222
Carnegie Mellon	74%	2809	76%	2885	75%	3013	76%	3290	79%	3278	73%	4026	71%	4272	73%	4274	72%	4394	74%	4451
Claremont	26%	1959	29%	2033	26%	2056	59%	1969	61%	1944	79%	2108	79%	2013	81%	2038	80%	2043	80%	2039
Duke	91%	3695	91%	3655	91%	3618	91%	4234	94%	4162	93%	4595	94%	4241	92%	4805	91%	5699	94%	5350
Georgia Tech	78%	3516	81%	3445	83%	3579	82%	4060	82%	4532	83%	5025	85%	5386	83%	5295	83%	5294	82%	5575
Illinois Technology	22%	3062	23%	2982	32%	3011	40%	3201	39%	3245	49%	3333	54%	3238	50%	3216	56%	3209	58%	3354
MIT	98%	5354	97%	5350	97%	5329	96%	5832	94%	5984	94%	6139	95%	6228	96%	6184	96%	6140	97%	6126
NC State	28%	6168	32%	6082	37%	5985	45%	6335	49%	6569	50%	6555	51%	6576	51%	6904	51%	7077	52%	7096
Rensselaer	79%	2037	79%	2007	74%	1918	53%	2855	53%	2823	56%	2534	60%	2046	66%	1769	71%	1579	76%	1488
Rice	93%	1473	93%	1445	95%	1511	97%	1513	97%	1639	97%	1862	97%	1948	98%	1922	97%	1983	96%	2013
Stanford	64%	7906	61%	8326	57%	9024	56%	9633	50%	10258	52%	9890	54%	9749	49%	11267	49%	11421	66%	10285
Stevens Tech	20%	1727	17%	1797	19%	1934	15%	2522	16%	2618	22%	2800	25%	2841	24%	2904	23%	2900	22%	2976
UC Santa Barbara	92%	2250	91%	2236	94%	2304	94%	2424	93%	2649	93%	2845	95%	3003	95%	2905	97%	2939	95%	2870
UI Urb.-Champ.	72%	9355	74%	8922	73%	8721	74%	9052	74%	9484	76%	9998	76%	10167	78%	9985	77%	10000	77%	10221
USC	50%	10107	51%	10082	53%	10525	69%	10922	70%	11154	69%	11880	69%	12566	76%	13004	76%	13238	75%	13950
NPS	99%	1769	99%	1763									74%	2033	100%	2021	75%	2285	71%	2627
Rank among Peers	2	13	2	14									9	13	1	13	10	12	12	12
Peer Median	74%	3062	76%	2982	74%	3013	74%	3290	74%	3278	76%	4026	76%	4241	78%	4274	77%	4394	77%	4451
NPS as a % of peer median		173%		169%										209%		211%		192%		169%
First Professional																				
Cal Tech																				
Carnegie Mellon																				
Claremont																				
Duke	98%	1568	99%	1559	98%	1558	99%	1633	100%	1561	99%	1687	99%	1734	99%	1664	99%	1842	100%	1693
Georgia Tech																				
Illinois Technology	67%	1266	68%	1270	72%	1177	70%	1066	73%	963	74%	961	76%	987	75%	1072	76%	1047	75%	1041
MIT	100%	164	100%	149	100%	184														
NC State	99%	294	100%	298	100%	301	100%	294	100%	299	100%	303	100%	307	100%	299	100%	304	100%	304
Rensselaer																				
Rice																				
Stanford	87%	1034	86%	1043	86%	1037	87%	1030	86%	1054	89%	1047	87%	1021	88%	1014	88%	1045	92%	1040
Stevens Tech																				
UC Santa Barbara																				
UI Urb.-Champ.	93%	946	94%	952	95%	941	94%	999	97%	1061	96%	1054	97%	1065	98%	1070	97%	1029	96%	1045
USC	100%	2632	100%	2632	100%	2661	100%	2567	100%	2622	100%	2657	100%	2659	100%	2682	100%	2701	100%	2710
NPS																				
Rank among Peers																				
Peer Median	98%	1034	99%	1043	98%	1037	97%	1049	98%	1057.5	98%	1050.5	98%	1043	99%	1071	98%	1046	98%	1043
NPS as a % of peer median								102												

**Table 16: NPS and Peer Institutions Female Enrollment  
Fall 1996 to Fall 2006**

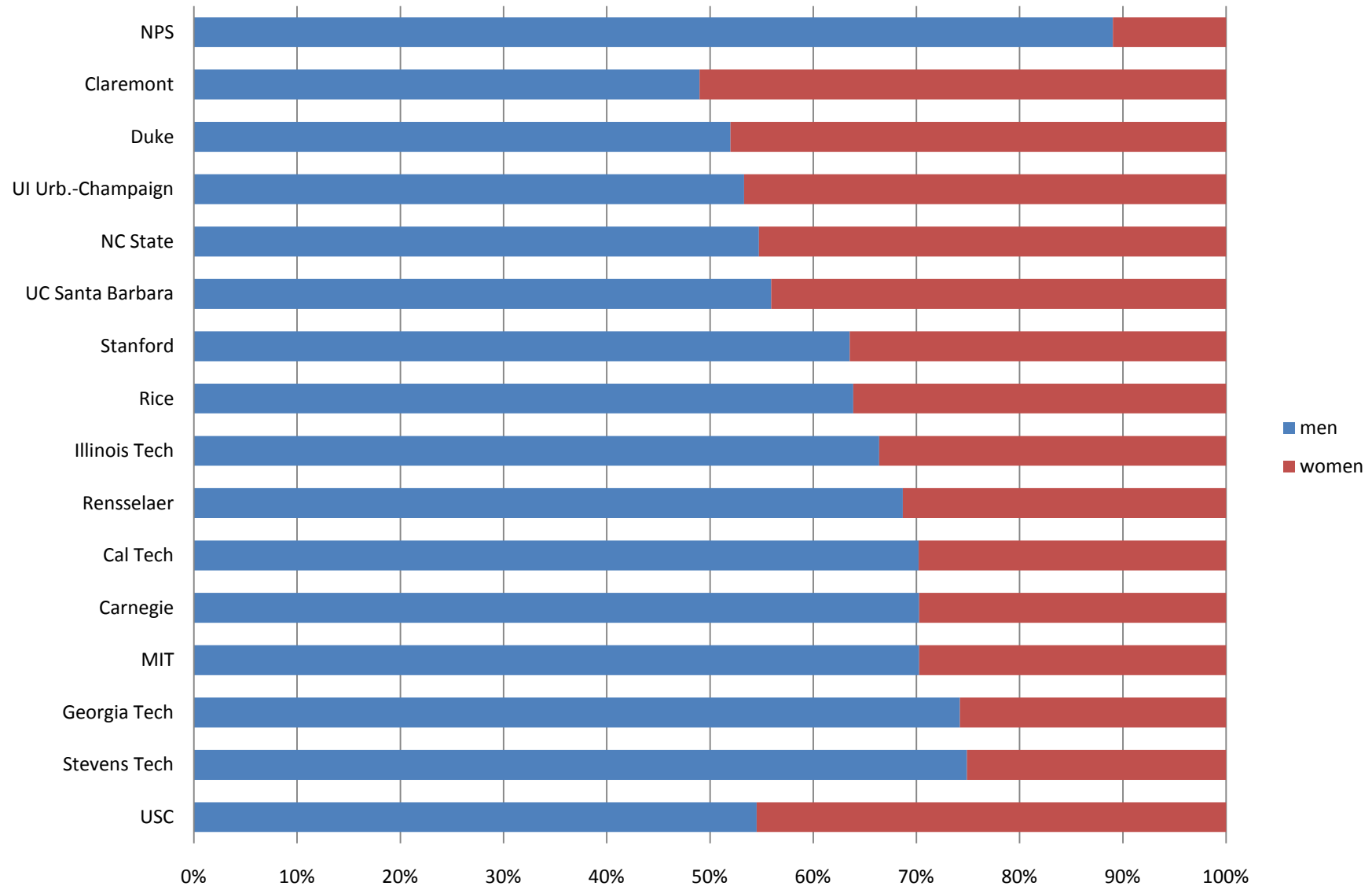
	Female										% Increase Fall 1996 to Fall 2006	% Female									
	1996	1997	1998	2000	2001	2002	2003	2004	2005	2006		1996	1997	1998	2000	2001	2002	2003	2004	2005	2006
NPS	180	182					211	214	247	288	<b>60%</b>	10%	10%					10%	11%	11%	11%
Rank among Peers <sup>1</sup>	16	16	N/A	N/A	N/A	N/A	16	16	16	16	<b>3</b>	16	16	N/A	N/A	N/A	N/A	16	16	16	16
Peer Median	916	914.5	945.5	1039.5	1065	1217	1288.5	1255	1298.5	1294.5	<b>41%</b>	32%	32%	33%	33%	34%	33%	33%	34%	34%	35%
NPS as a % of peer median	20%	20%	n/a	n/a	n/a	n/a	16%	17%	19%	22%	<b>145%</b>										
<b>Peer Institutions</b>																					
Cal Tech	233	245	221	252	280	313	345	356	369	364	<b>56%</b>	23%	24%	23%	24%	25%	27%	27%	28%	29%	30%
Carnegie	832	859	911	1002	1009	1197	1281	1263	1299	1324	<b>59%</b>	30%	30%	30%	30%	31%	30%	30%	30%	30%	30%
Claremont	949	997	1013	1040	991	1065	1030	1042	1039	1040	<b>10%</b>	48%	49%	49%	53%	51%	51%	51%	51%	51%	51%
Duke	1664	1711	1706	1980	1859	2091	2046	2394	2714	2569	<b>54%</b>	45%	47%	47%	47%	45%	46%	48%	50%	48%	48%
Georgia Tech	813	828	882	1039	1121	1248	1357	1334	1386	1438	<b>77%</b>	23%	24%	25%	26%	25%	25%	25%	25%	26%	26%
Illinois Tech	894	831	828	951	930	961	971	1026	1026	1127	<b>26%</b>	29%	28%	27%	30%	29%	29%	30%	32%	32%	34%
MIT	1289	1320	1380	1580	1692	1756	1798	1836	1785	1821	<b>41%</b>	24%	25%	26%	27%	28%	29%	29%	30%	29%	30%
NC State	2563	2547	2578	2728	2877	2846	2944	3030	3168	3211	<b>25%</b>	42%	42%	43%	43%	44%	43%	45%	44%	45%	45%
Rensselaer	488	525	514	781	778	735	601	496	468	466	<b>-5%</b>	24%	26%	27%	27%	28%	29%	29%	28%	30%	31%
Rice	573	566	555	568	601	673	699	676	698	727	<b>27%</b>	39%	39%	37%	38%	37%	36%	36%	35%	35%	36%
Stanford	2658	2910	3263	3436	3806	3669	3467	4493	4515	3750	<b>41%</b>	34%	35%	36%	36%	37%	37%	36%	40%	40%	36%
Stevens Tech	458	474	520	698	727	777	774	725	738	747	<b>63%</b>	27%	26%	27%	28%	28%	28%	27%	25%	25%	25%
UC Santa Barbara	938	970	980	1081	1190	1237	1296	1247	1298	1265	<b>35%</b>	42%	43%	43%	45%	45%	43%	43%	43%	44%	44%
UI Urb.-Champaign	4129	3896	3851	4025	4217	4482	4535	4516	4649	4772	<b>16%</b>	44%	44%	44%	44%	44%	45%	45%	45%	46%	47%
USC	4332	4345	4580	4809	4886	5359	5623	5713	5918	6345	<b>46%</b>	43%	43%	44%	44%	44%	45%	45%	44%	45%	45%

Source: IPEDS Peer Analysis, fall 1996 - 2006

NPS did not report to IPEDS in fall 1998 to fall 2002

<sup>1</sup>Rank based on total of degree programs offered in those levels presented above. Not all degree levels awarded are presented.

**Chart 16: NPS and Peer Institutions Gender Distribution  
Fall 2006**



### 12 Month Full-time Equivalent Summary FY 2001 - 2006

The institutions vary in size but most are much larger than NPS. NPS ranks fourteenth among the peers in the absolute number of FTE students. The peers range from 2,275 to 43,398 FTES, with a median size of 10,770. NPS is 33% of the median at 3,528 FTES. Graduate level proportions range from 14% at UC Santa Barbara to 100% at Claremont with a median of 42% graduate enrollment. NPS and Claremont are both graduate only institutions and tie for first on this measure.

	FY 2001		FY 2002		FY 2003		FY 2004		FY 2005		FY 2006		% Change FY01-FY06
	Total	Grad	Total	Grad	Total	Grad	Total	Grad	Total	Grad	Total	Grad	
NPS	0	N/A	0	N/A	3011	100%	2652	100%	2780	100%	3528	100%	N/A
Rank among Peers <sup>2</sup>	15	N/A	16	N/A	14	1	14	1	14	1	14	1	
Median of Peers	11,377	39%	14,680	38%	11,000	40%	11,029	40%	10,842	41%	10,770	42%	
NPS as a % of peer median	0%		0%		27%		24%		26%		33%		
<b>Peer Institutions</b>													
Cal Tech	0	N/A	2,155	55%	2,221	57%	2,243	60%	2,245	60%	2,275	60%	N/A
UC Santa Barbara	20,780	12%	21,247	13%	22,959	14%	22,982	14%	23,200	14%	23,150	14%	9%
Claremont	2,326	100%	2,369	100%	2,328	100%	2,277	100%	2,290	100%	2,301	100%	-3%
USC	32,194	38%	32,941	38%	33,809	39%	34,928	40%	35,558	41%	36,126	42%	10%
Georgia Tech	17,577	29%	18,260	29%	18,609	31%	18,789	33%	17,135	31%	17,936	31%	-2%
UI Urb-Champ.	41,400	26%	41,951	26%	42,648	27%	42,743	27%	43,353	26%	43,398	26%	3%
Illinois Tech	7,418	57%	7,098	57%	6,423	55%	7,045	55%	7,352	55%	6,802	51%	-4%
MIT	11,377	59%	14,680	61%	11,000	60%	11,004	61%	10,842	61%	10,770	61%	-27%
Stevens Tech	4,924	66%	4,427	61%	5,678	67%	5,715	67%	5,615	67%	6,259	69%	41%
Rensselaer	8,953	40%	8,810	38%	8,011	35%	7,647	29%	6,863	27%	6,733	25%	-24%
Duke	14,156	35%	15,744	37%	16,016	35%	15,034	38%	15,070	40%	15,866	41%	1%
NC State	33,460	23%	33,901	24%	34,846	23%	34,907	23%	35,020	24%	35,162	24%	4%
Carnegie Mellon	9,851	40%	10,253	41%	10,929	40%	11,029	42%	10,397	43%	10,716	44%	5%
Rice	4,816	32%	5,106	34%	4,830	40%	4,986	40%	5,061	39%	5,238	40%	3%
Stanford	21,802	54%	22,088	52%	20,923	58%	21,178	63%	21,962	61%	22,126	60%	0%

#### 12-month full-time equivalent enrollment (FTE)

The full-time-equivalent (FTE) enrollment used is the sum of the institutions' FTE undergraduate enrollment and FTE graduate enrollment (as calculated from or reported on the 12-month Enrollment component) plus the estimated FTE of first-professional students. Undergraduate and graduate FTE are estimated using 12-month instructional activity (credit and/or contact hours). The calculation of FTE undergraduate and graduates is as follows:

For institutions using a quarter calendar system, One undergraduate FTE over 12-month period is equivalent to 45 credit hours or 900 contact hours. One graduate FTE over a 12-month period is equivalent to 36 credit hours.

For institutions with a Semester/trimester/4-1-4 plan/other academic year calendar system, one undergraduate FTE over 12-month period is equivalent to 30 credit hours or 900 contact hours. One graduate FTE over a 12-month period is equivalent to 24 credit hours

For institutions with continuous enrollment programs, FTE is determined by dividing the number of contact hours attempted by 900.

If institutions reported undergraduate or graduate FTE. The reported values are used in the generation of the total 12-month FTE.

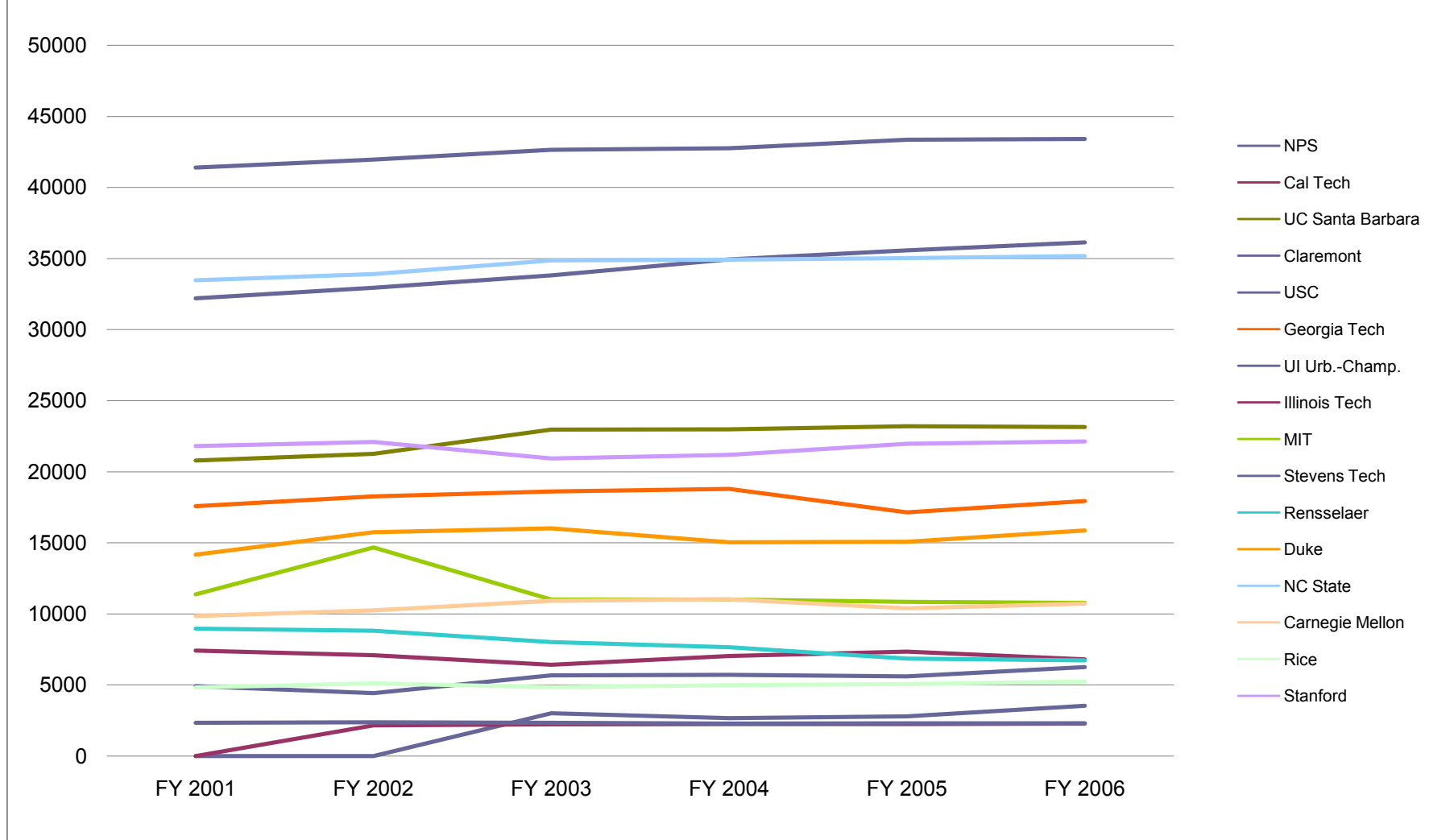
First-professional credit hours or first-professional FTE are not reported in IPEDS, so first-professional FTE is estimated by calculating the ratio of full-time to part-time first-professional students from the fall enrollment counts and applying this ratio to the 12-month unduplicated headcount of first-professional students. The estimated number of full-time students is added

The total 12-month FTE (FTE12MN) is then generated by summing the estimated or reported undergraduate FTE, the estimated or reported graduate FTE and the estimated First-professional FTE.

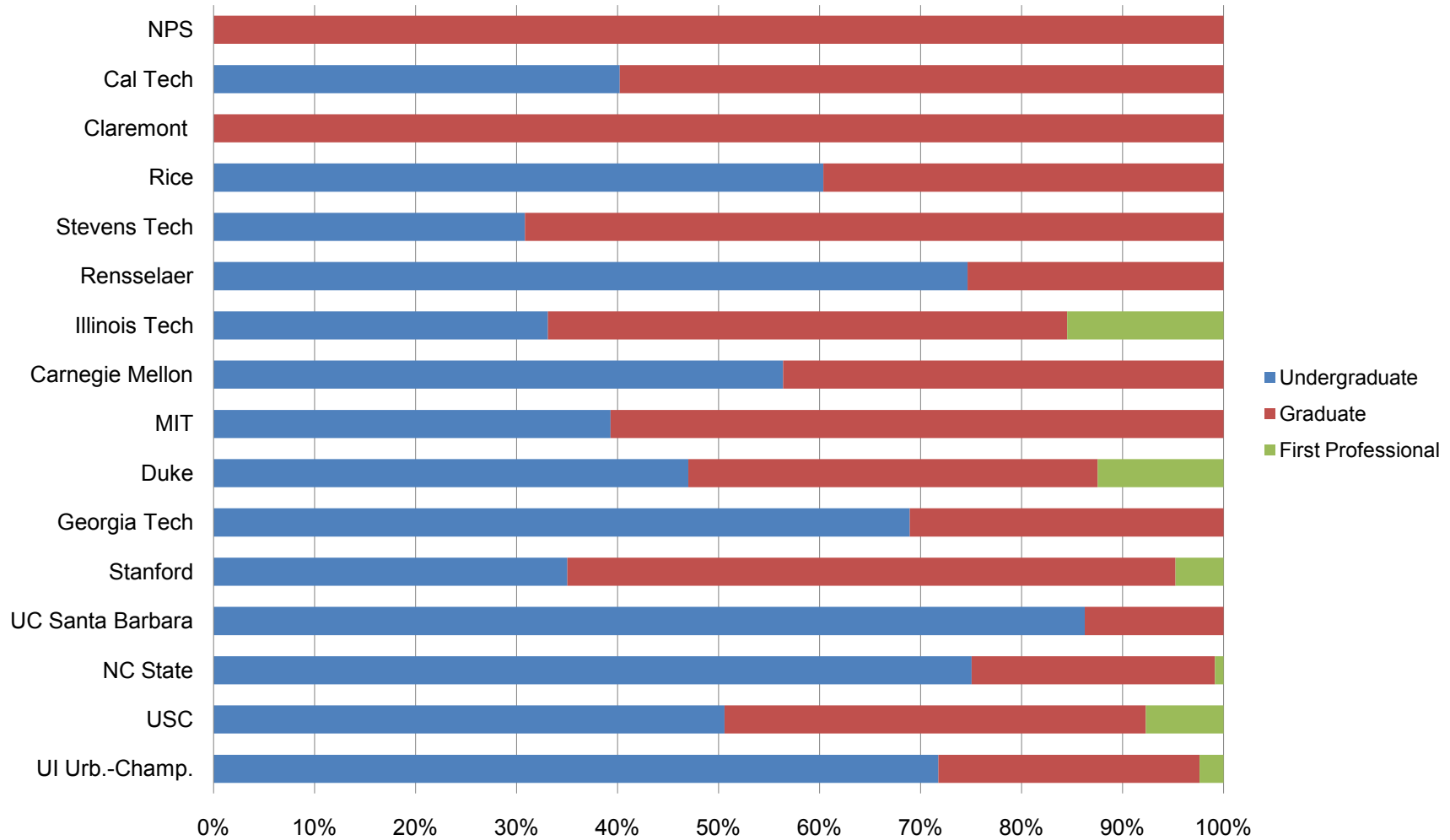
Note: Beginning with the 2006-07 12-month FTE, prior year fall enrollments of first-professional students are used to compute the full-time to part-time ratio which is consistent with the fall term of the 12-month unduplicated first-professional headcount. For example, 2006-07 unduplicated headcount of 1st-professional students is adjusted by the ratio of full-time to part-time first-professional students in Fall 2006. Prior to 2006-07 the most current fall enrollment data available was used to compute the ratio. For example, For example, 2005-06 unduplicated headcount of first-professional students was adjusted by the ratio of full-time to part-time first-professional students in Fall 2006.

**Variable Sources:** Data Feedback report

**Chart 17: NPS and Peer Institutions Total 12 Month FTE  
FY 2001 - FY 2006**



**Chart 18: NPS and Peer Institutions 12 Month FTE by Level  
FY 2006**



## Student Progress Summary

Information such as retention, graduation and attrition rates are not collected for graduate programs overall on any regular national basis. However, US News and World Report does gather information on selected graduate programs and for selected data elements. The GREs for the peer group range from 744 to 800 with a median of 768. All institutions except Illinois and Stevens are ranked in the top 35 engineering graduate schools. Illinois is ranked 68 and Stevens ranks 80 among engineering schools. The acceptance rates for the institutions in the top 35 range from 13% to 36% reflecting the high standards of the institutions. Stevens and Illinois both have much higher acceptance rates at 61% and 50% respectively. MIT ranks first in the US News publication and has an average GRE of 777 and an acceptance rate of 27%.

Business program GMAT scores range from 608 to 713 with a median of 654. Stanford ranks first in the US News publication with an average GMAT of 713 and an acceptance rate of 14%. Of the peer institutions that are ranked by US News, all are in the top 40 Business Schools except North Carolina State which is ranked 59.

	US News Rank for Engineering Programs	Engineering 2007 Average Entrance GRE*	Engineering 2007 Overall Acceptance Rate	US News Rank for Business Programs	Business 2007 Average Entrance GMAT*	Business 2007 Overall Acceptance Rate
Naval Postgraduate School	N/A	N/A	N/A	N/A	N/A	N/A
(Rank Among Peers)	N/A	N/A	N/A	N/A	N/A	N/A
Median of Peers	14	768	27%	21	654	40%
<b>Peer Institutions</b>						
MIT	1	777	24%	4	705	20%
Stanford	2	780	28%	1	713	14%
Georgia Tech	4	767	37%	29	665	40%
UI Urb.-Champ.	5	774	19%	38	627	42%
Cal Tech	6	800	13%	N/A	N/A	N/A
Carnegie Mellon	7	765	22%	17	696	30%
USC	8	783	17%	21	689	29%
UC Santa Barbara	19	773	28%	N/A	N/A	N/A
NC State	30	756	27%	59	608	47%
Rensselaer	32	752	31%	N/A	619	73%
Rice	35	768	15%	40	642	39%
Duke	35	767	34%	14	690	32%
Illinois Tech	68	744	51%	N/A	575	73%
Stevens Tech	80	N/A	61%	N/A	N/A	N/A
Claremont	Not ranked	N/A	N/A	N/A	635	53%

Source: US News and World Report online publication, Best Graduate Schools

\*2007 Average GRE for new entrants in both master's and doctoral programs

There is no data on entrance scores or acceptance rates for NPS in the US News publication.

Claremont does not have graduate engineering programs and is not ranked by US News.

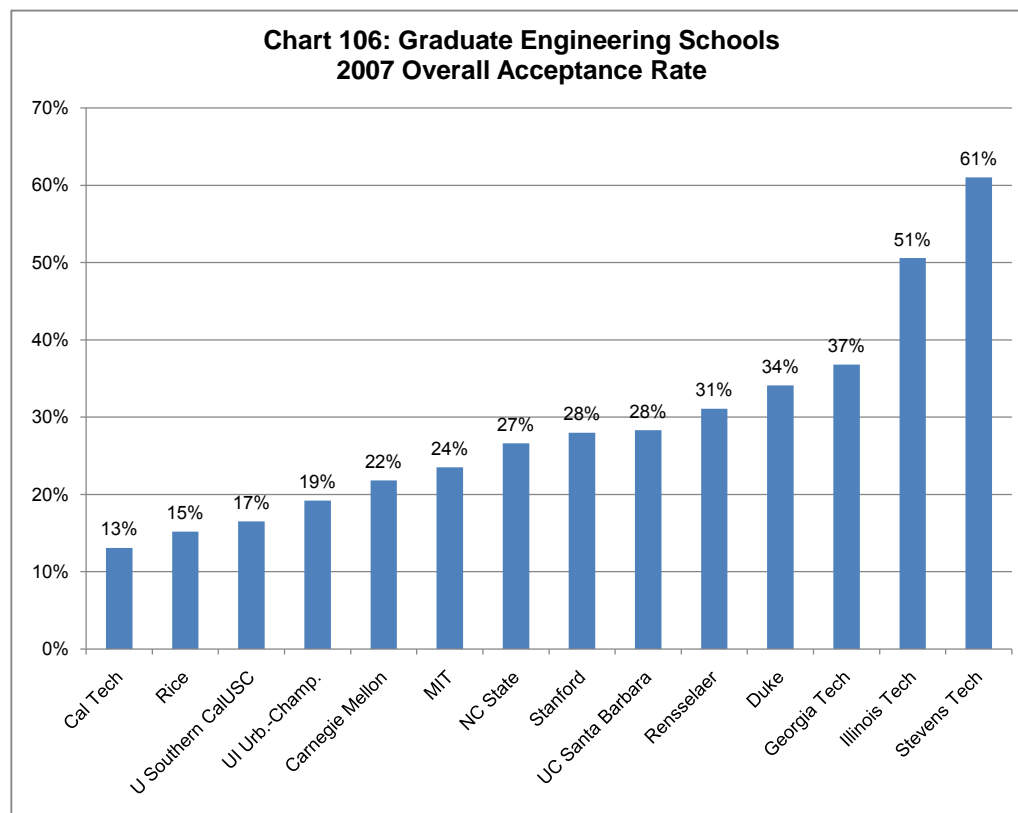
**Table 18: Entering Student Data  
Engineering Graduate Programs, 2007**

US News Rank	Institution Name	US News Score	Total Grad Engin Enrollment	2007 Average Entrance GRE*	2007 Overall Acceptance Rate
1	MIT	100	2,636	777	24%
2	Stanford	98	3,229	780	28%
4	Georgia Tech	86	4,303	767	37%
5	UI Urb.-Champ.	83	2,479	774	19%
6	Cal Tech	81	536	800	13%
7	Carnegie Mellon	79	1,698	765	22%
8	U Southern CalUSC	65	519	783	17%
19	UC Santa Barbara	64	724	773	28%
30	NC State	53	2,125	756	27%
32	Rensselaer	52	1,052	752	31%
35	Rice	51	521	768	15%
35	Duke	51	648	767	34%
68	Illinois Tech	32	1,589	744	51%
80	Stevens Tech	27	1,764	N/A	61%
Not ranked Claremont		N/A	N/A	N/A	N/A
Not ranked NPS		N/A	N/A	N/A	N/A
Median of Peer group		65	1,644	768	27%

Source: US News and World Report online publication, Best Graduate Schools

\*2007 Average GRE for new entrants in both master's and doctoral programs

There is no data on entrance scores or acceptance rates for NPS in the US News publication.





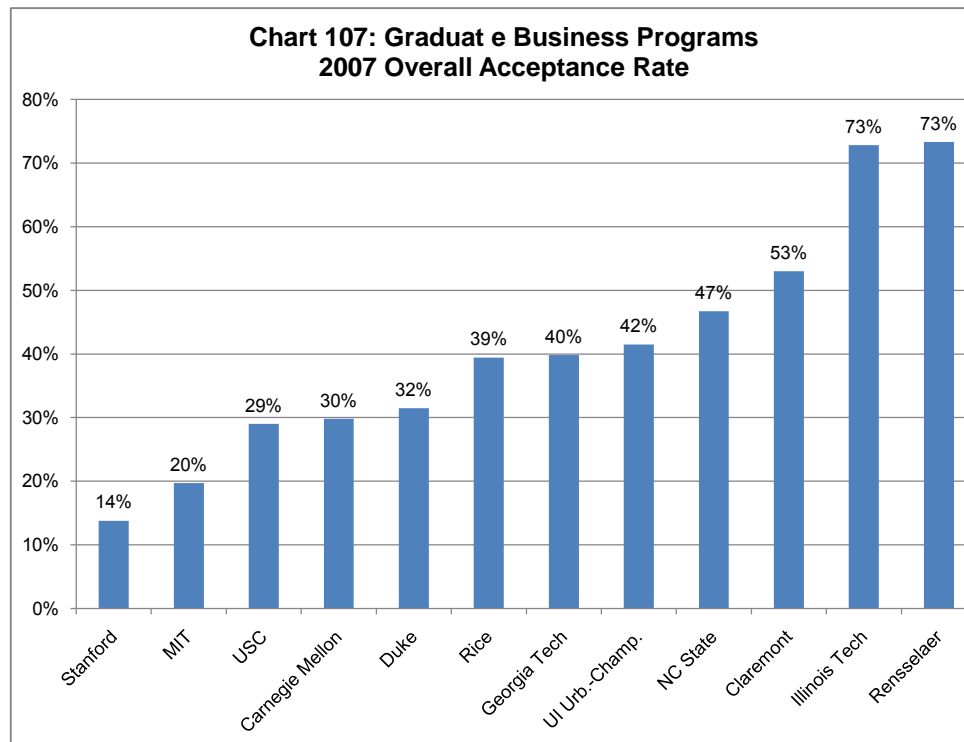
**Table 19: Entering Student Data  
Business Graduate Programs, 2007**

US News Rank	Institution Name	US News Score	Total Grad Business Enrollment	2007 Average Entrance GMAT*	2007 Overall Acceptance Rate
1	Stanford	100	1,808	713	14%
4	MIT	93	770	705	20%
21	USC	70	458	689	29%
17	Carnegie Mellon	77	319	696	30%
14	Duke	79	648	690	32%
40	Rice	58	229	642	39%
29	Georgia Tech	64	153	665	40%
38	UI Urb.-Champ.	60	208	627	42%
59	NC State	45	76	608	47%
N/A	Claremont	N/A	117	635	53%
N/A	Illinois Tech	N/A	366	575	73%
N/A	Rensselaer	N/A	32	619	73%
N/A	Cal Tech	N/A	N/A	N/A	N/A
N/A	UC Santa Barbara	N/A	N/A	N/A	N/A
N/A	Stevens Tech	N/A	N/A	N/A	N/A
N/A	NPS	N/A	328	N/A	N/A
	Median of Peer group	70	274	654	40%

Source: US News and World Report online publication, Best Graduate Schools

\*2007 Average GRE for new entrants in both master's and doctoral programs

There is no data on entrance scores or acceptance rates for NPS in the US News publication.



## Degrees Awarded Summary FY 2006

NPS at 98% ranks first among the peers in the percent of degrees awarded that are master's degrees. The peer median is 37%, which is understandable since most of the peers have large undergraduate programs in addition to graduate offerings. NPS awarded 14% of its master's degrees to minorities and 12% to women. NPS awarded one percent of its degrees at the doctoral level which is 16th in rank among the peers and below the median of 8%.  
At NPS the largest proportion of graduate degrees awarded at the master's level is in business (28%) followed by engineering (27%).

Institution	Total	# Grad	% Grad	% Grad Minority	% Grad Women	% Business, management, marketing, and related support services	% Computer and information sciences and support services	% Engineering	% Mathematics and statistics	% Physical sciences
NPS	1,102	1,087	99%	14%	12%	28%	9%	27%	0%	7%
Rank among Peers	14	16	16	10	16	4	6	8	16	4
Median of Peers	3,198	1,546	0	0	0	19%	7%	26%	3%	5%
NPS as a % of peer median	34%	70%	207%	78%	33%					
<b>Peer Institutions</b>										
UI Urb.-Champ.	10,285	3,234	31%	13%	45%	19%	5%	17%	3%	5%
USC	9,685	4,612	48%	29%	44%	18%	9%	22%	1%	1%
NC State	6,344	1,854	29%	14%	45%	9%	6%	26%	5%	3%
UC Santa Barbara	5,844	948	16%	17%	46%	0%	6%	20%	4%	8%
Stanford	4,839	2,789	58%	22%	36%	16%	7%	32%	4%	5%
Georgia Tech	4,157	1,680	40%	14%	24%	9%	9%	59%	2%	6%
Duke	3,463	1,546	45%	29%	41%	44%	1%	9%	1%	3%
MIT	3,198	2,069	65%	18%	28%	24%	7%	43%	1%	6%
Carnegie Mellon	3,182	1,895	60%	13%	29%	27%	22%	20%	2%	2%
Illinois Tech	1,639	984	60%	11%	32%	17%	19%	31%	1%	2%
Rensselaer	1,631	595	36%	12%	28%	23%	12%	41%	6%	6%
Stevens Tech	1,567	893	57%	23%	27%	52%	11%	31%	2%	2%
Rice	1,444	633	44%	21%	35%	39%	3%	12%	6%	12%
Cal Tech	544	297	55%	11%	23%	0%	4%	42%	4%	35%
Claremont	530	506	95%	23%	56%	26%	4%	0%	3%	0%

**Table 20: Degrees Awarded by Level  
FY 2006**

Peer Rank <sup>1</sup>	Grand Total <sup>2</sup>	Bachelor's degree				Master's degree				Doctor's degree				First-professional degree			
		Total	% Grand Total	% Minority	% Female	Total	% Grand Total	% Minority	% Female	Total	% Grand Total	% Minority	% Female	Total	% Grand Total	% Minority	% Female
14 NPS	1,102	11	1%	18%	0%	1,078	98%	14%	12%	9	1%	0%	11%		0%		
Rank among Peers <sup>3</sup>	14	15	15			9	1			16	16			N/A	7		
Median of Peers	3,198	1,378	44%			1275	37%			271	8%			296	0%		
NPS as a % of peer median	34%	1%				85%				3%				0%			
Peer Institutions																	
1 UI Urb.-Champ.	10,285	6,732	65%	25%	49%	2,545	25%	14%	48%	689	7%	10%	35%	309	3%	25%	55%
2 USC	9,685	4,269	44%	41%	52%	3,962	41%	30%	43%	650	7%	26%	50%	662	7%	49%	54%
3 NC State	6,344	4,415	70%	17%	46%	1,485	23%	15%	47%	369	6%	8%	35%	75	1%	4%	79%
4 UC Santa Barbara	5,844	4,854	83%	33%	57%	609	10%	19%	51%	339	6%	14%	38%				
5 Stanford	4,839	1,756	36%	49%	49%	2,112	44%	25%	36%	677	14%	13%	34%	277	6%	37%	49%
6 Georgia Tech	4,157	2,477	60%	26%	29%	1,280	31%	14%	25%	400	10%	13%	22%				
7 Duke	3,463	1,469	42%	33%	50%	1,275	37%		40%	271	8%	34%	43%	434	13%	18%	43%
8 MIT	3,198	1,129	35%	44%	41%	1,467	46%	20%	28%	602	19%	11%	27%				
9 Carnegie Mellon	3,182	1,287	40%	34%	40%	1,650	52%	14%	29%	245	8%	5%	30%				
10 Illinois Tech	1,639	372	23%	24%	24%	921	56%	11%	32%	63	4%	8%	32%	283	17%	21%	45%
11 Rensselaer	1,631	1,036	64%	19%	25%	449	28%	14%	29%	146	9%	6%	25%				
12 Stevens Tech	1,567	354	23%	31%	27%	852	54%	24%	27%	41	3%	5%	22%				
13 Rice	1,444	811	56%	34%	46%	486	34%	22%	32%	147	10%	16%	44%				
15 Cal Tech	544	247	45%	38%	33%	120	22%	14%	21%	177	33%	9%	24%				
16 Claremont	530		0%		0%	398	75%	23%	56%	108	20%	24%	56%				

Source: IPEDS Peer Analysis System

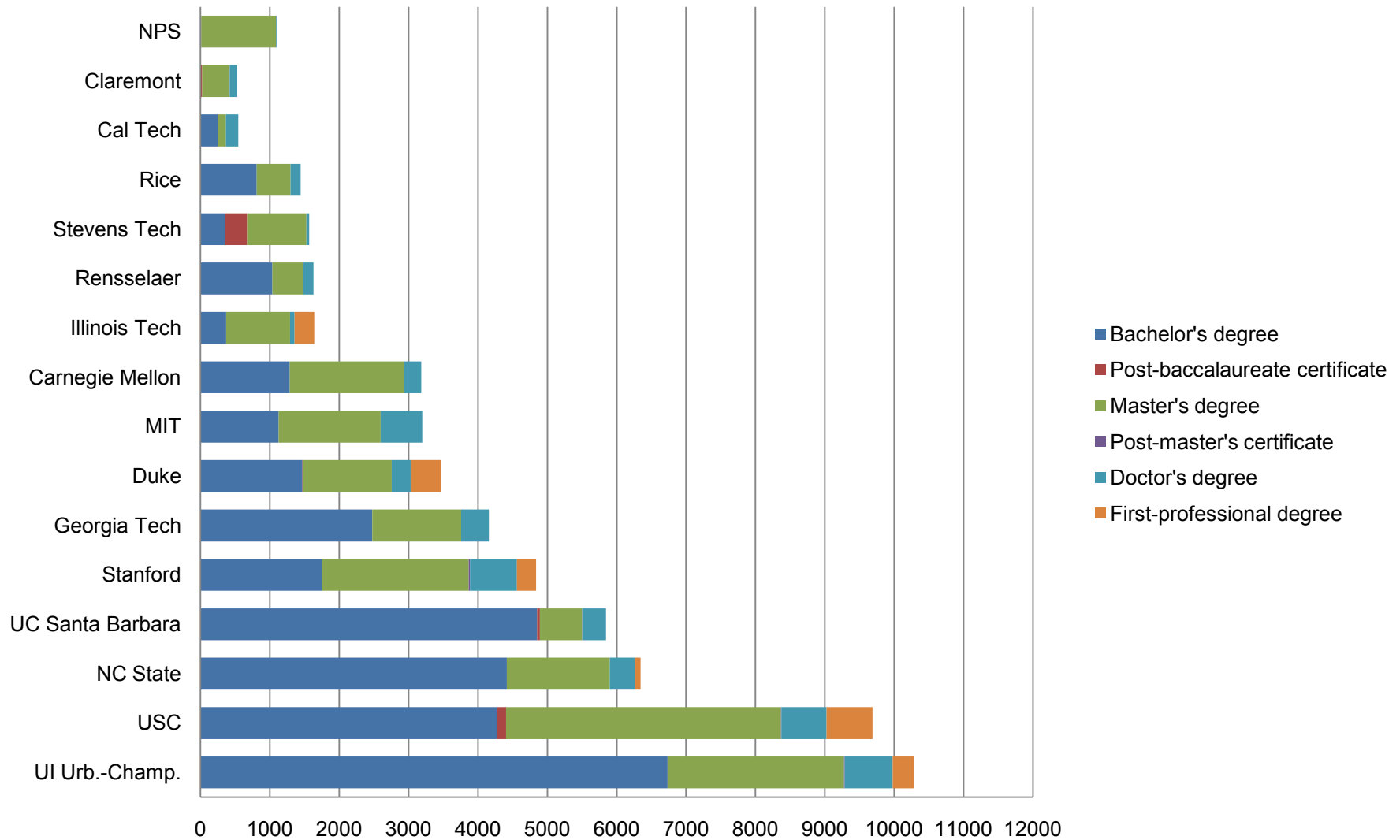
<sup>1</sup>Rank based on total of degree programs offered in those levels presented above. Not all degree levels awarded are presented.

<sup>2</sup>Grand total includes bachelor's degree, post-baccalaureate certificate, master's degree, post-master's certificate, and first-professional degree. Certificates are not broken out in above table.

<sup>3</sup>Rank based on number of institutions who offer degree programs at that level.

Those degree levels that are not included are degrees and certificates lower than the bachelor level.

**Chart 19: NPS and Peer Institutions Degrees Awarded by Level  
FY 2006**



**Table 21: Graduate Degrees Awarded in Selected Program Areas  
FY 2006**

	Business, management, marketing, and related support services	Computer and information sciences and support services	Engineering	Mathematics and statistics	Physical sciences	Grand total	Business, management, marketing, and related support services	Computer and information sciences and support services	Engineering	Mathematics and statistics	Physical sciences
Institution name											
Master's degree							Percent of Grand Total <sup>1</sup>				
USC	823	364	884	30	16	3962	21%	9%	22%	1%	0%
UI Urb.-Champ.	587	107	410	70	61	2545	23%	4%	16%	3%	2%
Stanford	428	154	686	72	53	2112	20%	7%	32%	3%	3%
Carnegie Mellon	494	368	288	21	20	1650	30%	22%	17%	1%	1%
NC State	176	102	373	60	29	1485	12%	7%	25%	4%	2%
MIT	481	111	639	2	22	1467	33%	8%	44%	0%	1%
Georgia Tech	151	121	708	29	50	1280	12%	9%	55%	2%	4%
Duke	677	7	99	4	9	1275	53%	1%	8%	0%	1%
Illinois Tech	161	172	280	4	13	921	17%	19%	30%	0%	1%
Stevens Tech	457	99	254	13	7	852	54%	12%	30%	2%	1%
UC Santa Barbara		42	96	26	28	609	0%	7%	16%	4%	5%
Rice	244	12	30	17	50	486	50%	2%	6%	3%	10%
Rensselaer	133	56	159	22	22	449	30%	12%	35%	5%	5%
Claremont	129	13		7		398	32%	3%	0%	2%	0%
Cal Tech		9	72	1	25	120	0%	8%	60%	1%	21%
NPS	301	99	288	1	74	1078	28%	9%	27%	0%	7%
Rank among Peers <sup>2</sup>	8	9	7	15	1	9	8	7	8	16	3
Median of Peers	428	102	284	21	23.5	1275	23%	8%	25%	2%	2%
NPS as a % of peer median	70%	97%	101%	5%	315%	85%					
Doctor's degree											
UI Urb.-Champ.	15	57	142	18	112	689	2%	8%	21%	3%	16%
Stanford	17	28	197	26	100	677	3%	4%	29%	4%	15%
USC	7	30	119	7	38	650	1%	5%	18%	1%	6%
MIT	13	44	255	23	105	602	2%	7%	42%	4%	17%
Georgia Tech	1	37	275	9	49	400	0%	9%	69%	2%	12%
NC State		12	114	27	24	369	0%	3%	31%	7%	7%
UC Santa Barbara		13	94	14	52	339	0%	4%	28%	4%	15%
Duke	6	7	46	10	35	271	2%	3%	17%	4%	13%
Carnegie Mellon	13	53	89	22	21	245	5%	22%	36%	9%	9%
Cal Tech		3	53	11	79	177	0%	2%	30%	6%	45%
Rice		5	47	20	29	147	0%	3%	32%	14%	20%
Rensselaer	6	15	86	11	14	146	4%	10%	59%	8%	10%
Claremont	4	8		6		108	4%	7%	0%	6%	0%
Illinois Tech	2	15	26	1	2	63	3%	24%	41%	2%	3%
Stevens Tech	7		24	3	7	41	17%	0%	59%	7%	17%
NPS		1	5		1	9	0%	11%	56%	0%	11%
Rank among Peers <sup>2</sup>	N/A	15	15	N/A	15	16	12	3	4	16	10
Median of Peers	7	15	91.5	11	36.5	271	2%	5%	31%	4%	13%
NPS as a % of peer median	0%	7%	5%	0%	3%	3%					

<sup>1</sup>Percentages will not total to 100%.

<sup>2</sup>Rank based on number of institutions who offer degree programs at that level.

<sup>3</sup>Total is based only on those degree levels included in the chart. Those degree levels that are not included are degrees and certificates lower than the bachelor level.

**Table 22: NPS and Peer Institutions History of Degrees Awarded by Level  
FY 2003, 2005, 2006**

Institution name	Bachelor's Degree			Postbaccalaureate certificate			Master's degree			Post-master's certificate			Doctor's Degree			First Professional Degree			Total <sup>3</sup>		
	2003	2005	2006	2003	2005	2006	2003	2005	2006	2003	2005	2006	2003	2005	2006	2003	2005	2006	2003	2005	2006
Cal Tech	244	217	247				112	122	120		2		137	187	177				493	528	544
Carnegie Mellon	1,245	1,278	1,287				1,338	1,535	1,650				164	207	245				2,747	3,020	3,182
Claremont				23	24		451	388	398				125	97	108				576	508	530
Duke	1,502	1,448	1,469	20	14		1,145	1,169	1,275				253	277	271	413	470	434	3,313	3,384	3,463
Georgia Tech	2,417	2,512	2,477				1,366	1,400	1,280				225	355	400				4,008	4,267	4,157
Illinois Tech	359	370	372				928	944	921				75	62	63	275	325	283	1,637	1,701	1,639
MIT	1,281	1,220	1,129				1,537	1,557	1,467				440	581	602				3,258	3,358	3,198
NC State	4,370	4,620	4,415				1,501	1,332	1,485				322	343	369	73	73	75	6,266	6,368	6,344
Rensselaer	1,270	1,173	1,036				890	510	449				136	134	146				2,296	1,817	1,631
Rice	693	748	811				434	530	486				106	137	147				1,233	1,415	1,444
Stanford	1,788	1,790	1,756				1,930	2,014	2,112	13	15	17	611	671	677	284	233	277	4,626	4,723	4,839
Stevens Tech	382	365	354	224	320		833	846	852				33	23	41				1,248	1,458	1,567
UC Santa Barbara	4,711	4,658	4,854	20	38		542	627	609	6	5	4	251	287	339				5,510	5,597	5,844
UI Urb.-Champ.	6,973	6,752	6,732				2,703	2,622	2,545	11	15	10	617	636	689	301	335	309	10,605	10,360	10,285
USC	4,053	4,139	4,269	139	136		3,255	3,892	3,962	7	11	6	559	657	650	833	704	662	8,707	9,542	9,685
NPS			11				653	1049	1078	9		4	12	8	9				674	1057	1102
Rank among Peers <sup>2</sup>	N/A	N/A	15	N/A	N/A	N/A	12	9	9	3	N/A	4	16	16	16	N/A	N/A	N/A	14	14	14
Median	1,392	1,363	1,378	23	38		1,145	1,169	1,275	9	11	8	225	277	271	293	330	296	3,258	3,358	3,198
NPS as % of median	0%	0%	1%	0%	0%		57%	90%	85%	100%	0%	50%	5%	3%	3%	0%	0%	0%	21%	31%	34%

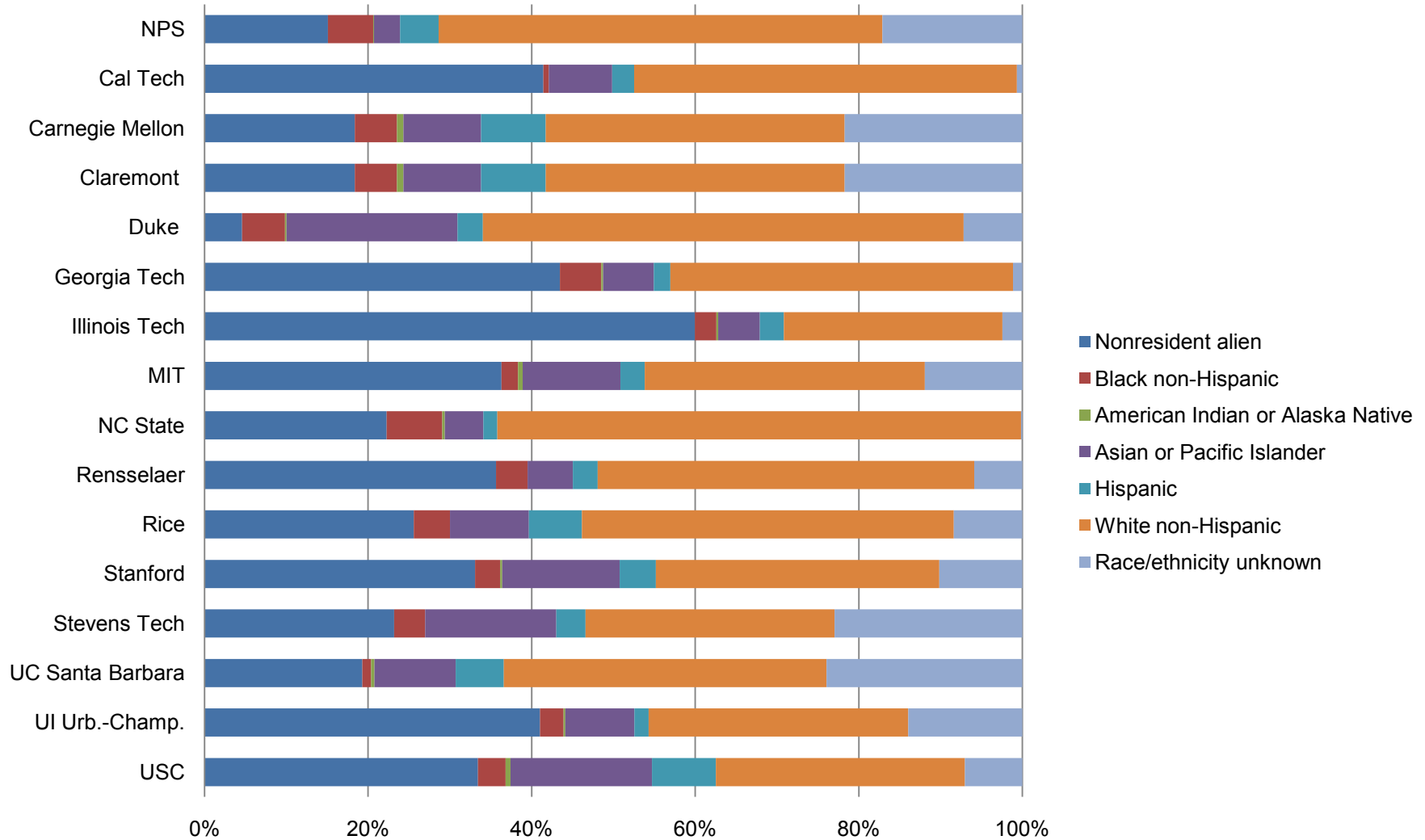
Source: IPEDS Peer Analysis System

NOTE: NPS reported degrees awarded to IPEDS in these three reported years only.

<sup>2</sup>Rank based on number of institutions who offer degree programs at that level.

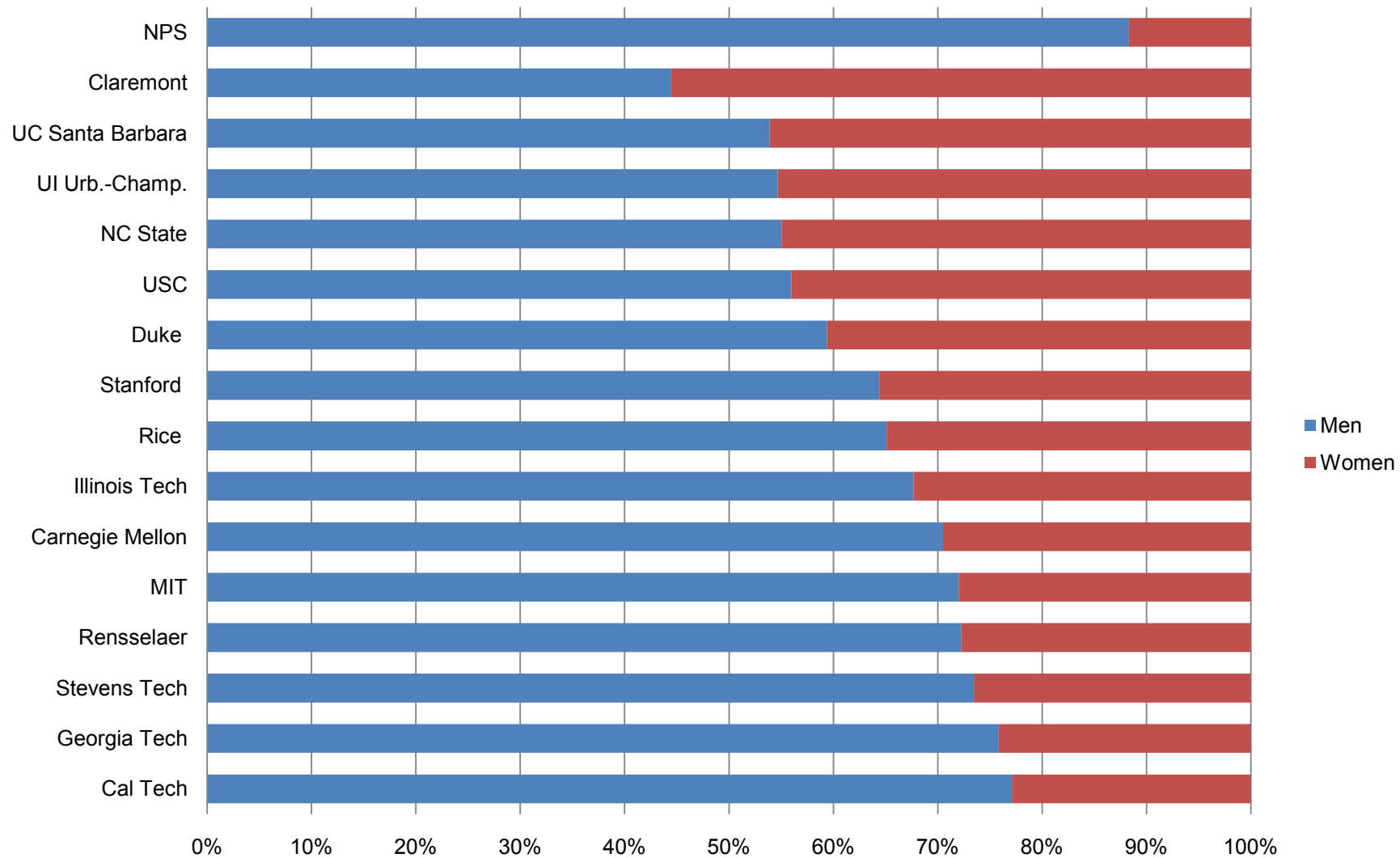
<sup>3</sup>Total is based only on those degree levels included in the chart. Those degree levels that are not included are degrees and certificates lower than the bachelor level.

**Chart 20: NPS and Peer Institutions Graduate Degrees Awarded by Ethnicity  
FY 2006**



Graduate degrees include master and doctor level.

**Chart 21: NPS and Peer Institutions Graduate Degrees Awarded by Gender  
FY 2006**



Graduate degrees include master and doctor level.



**NPS and Peer Institutions  
Faculty Summary  
Fall 2005 Data**

NPS ranks 15th among the peers in the absolute number of faculty employees, but is 5th in terms of the percent of employees who are faculty. Ninety-five percent of all faculty at NPS are full-time which is well above the median of 39% for the peers and places NPS first in rank among the peers on this measure. The median for the peers in percent women faculty is 30%; NPS is well below the median at 16% and ranks 16th among the peers. NPS has 11% minority faculty, which is just below the median of the peers (13%) and 10th in rank in the percent of faculty who are minority

Sixty-nine percent of all faculty at NPS are instructional faculty, which is well above the median of the peers (30%). NPS has 46% tenured faculty which is slightly below the peer median of 52% and in tenure track faculty NPS at 19% is just above the median of the peers (18%). In average salaries NPS is above the median at all three ranks of full, associate and assistant professor. NPS ranks seventh among the peers in full professor average salary and first among the peers in both associate and assistant professor salary.

	Total Employees	All Faculty					Instructional Faculty Only						
		Headcount Faculty	% Faculty	% FT	% Women	% Minority	# Instruct. Faculty	% Instruct. Faculty	% Tenured	% Tenure Track	Ave. Full Prof. Salary	Ave. Assoc. Prof. Salary	Ave. Asst. Prof. Salary
NPS	933	513	55%	95%	16%	11.0%	354	69%	46%	19%	\$123,469	\$117,354	\$104,291
Rank Among Peers	15	15	5	1	16	10	13	13	11	8	7	1	1
Median of Peers	6436	3313	51%	39%	30%	13%	1001	30%	52%	18%	119895	87274	71611
NPS as % of median	14%	15%	N/A	N/A	N/A	N/A	35%	227%	N/A	N/A	103%	134%	146%
<b>Peer Institutions</b>													
Duke	16363	4490	27%	66%	38%	13.0%	1218	27%	47%	16%	138,260	89,630	71,150
Stanford	14754	7213	49%	39%	41%	18.0%	974	14%	73%	24%	155,038	105,152	86,949
USC	14768	6881	47%	44%	36%	18.0%	2479	36%	36%	8%	128,715	88,469	76,396
UI Urb.-Champ.	16807	8829	53%	25%	30%	13.0%	2478	28%	53%	21%	114,415	78,238	68,069
NC State	9624	4330	45%	39%	37%	10.0%	1749	40%	60%	17%	97,599	71,892	63,327
MIT	13505	8544	63%	58%	25%	12.0%	1322	15%	51%	18%	135,647	92,078	82,587
Georgia Tech	9247	4558	49%	19%	25%	18.0%	1043	23%	52%	26%	119,895	83,384	70,597
UC Santa Barbara	6436	3313	51%	37%	36%	14.0%	1044	32%	64%	13%	114,602	69,908	63,732
Carnegie Mellon	6395	3289	51%	36%	30%	11.0%	1001	30%	42%	19%	123,468	89,091	80,542
Cal Tech	3666	1392	38%	64%	23%	9.0%	327	23%	69%	15%	149,126	101,912	93,138
Rice	2438	851	35%	87%	28%	16.0%	635	75%	56%	21%	126,996	87,274	76,074
Rensselaer	2810	1450	52%	40%	25%	9.0%	487	34%	52%	20%	110,822	82,109	70,963
Illinois Tech	1721	1024	60%	33%	26%	5.0%	611	60%	26%	12%	106,048	77,379	67,600
Stevens Tech	1199	726	61%	39%	22%	10.0%	352	48%	18%	13%	104,254	81,700	71,611
Claremont	440	282	64%	30%	49%	32.0%	83	29%	34%	22%	114,476	94,877	74,551

Source: IPEDS Employees by Assigned Position, IPEDS Fall Staff Survey, and Faculty Salaries from fall 2005

Notes: The first section of the above table is titled "All Faculty" and includes the IPEDS categories of primarily instruction, instruction/research/public service, primarily research, and primarily public service. For Duke, USC, and Stanford medical faculty are included in the all faculty category. The statistics for percent full-time, percent women, and percent minority are provided for all faculty combined in order to provide a picture of the entire group of employees holding any faculty title.

Information on tenure status and average salary is provided for the subset of instructional faculty only. Instructional faculty are instruction/research staff whose major regular assignment is instruction, including those with released time for research. For tenure status figures above this includes full-time and part-time faculty designated as "primarily instruction" and "instruction, combined with research and public service." For the average salary information above, this group includes only full-time faculty designated as "primarily instruction" and "instruction, combined with research and public service."

Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary is equated to 9-month contracts by IPEDS. See the detailed section on faculty salaries for further explanation.

**Table 23: NPS and Peer Institutions  
Faculty Counts by Gender  
Fall 2005**

All Faculty Categories

UnitID	Institution Name	Headcount Male	Headcount Female	Headcount Total	% Male	% Female	% Total
112251	Claremont	144	138	282	51%	49%	100%
243744	Stanford	4045	2822	6867	59%	41%	100%
123961	USC	4026	2764	6790	59%	41%	100%
198419	Duke	2768	1722	4490	62%	38%	100%
199193	NC State	2918	1745	4663	63%	37%	100%
110705	USC	2128	1185	3313	64%	36%	100%
145637	UI Urb.-Champ.	6440	2826	9266	70%	30%	100%
211440	Carnegie Mellon	2311	978	3289	70%	30%	100%
227757	Rice	610	241	851	72%	28%	100%
145725	Illinois Tech	760	264	1024	74%	26%	100%
194824	Rensselaer	1085	365	1450	75%	25%	100%
139755	Georgia Tech	3418	1140	4558	75%	25%	100%
166683	MIT	6189	2022	8211	75%	25%	100%
110404	Cal Tech	1070	322	1392	77%	23%	100%
186867	Stevens Tech	569	157	726	78%	22%	100%
119678	NPS	433	80	513	84%	16%	100%
	Rank among peers	15	16	15	1	16	
	Median	2311	1140	3313	70%	30%	
	NPS as % of peer media	19%	7%	15%			

Source: IPEDS Employees by Assigned Position, 2005

Includes all categories of faculty, full-time and part-time (Primarily Instruction, Instruction combined with Research and Public Service, Primarily Research, and Primarily Public Service).

Includes medical school faculty for Stanford, USC, and Duke.

**Table 24: NPS and Peer Institutions  
Faculty Counts by Gender  
Fall 2003**

All Faculty Categories

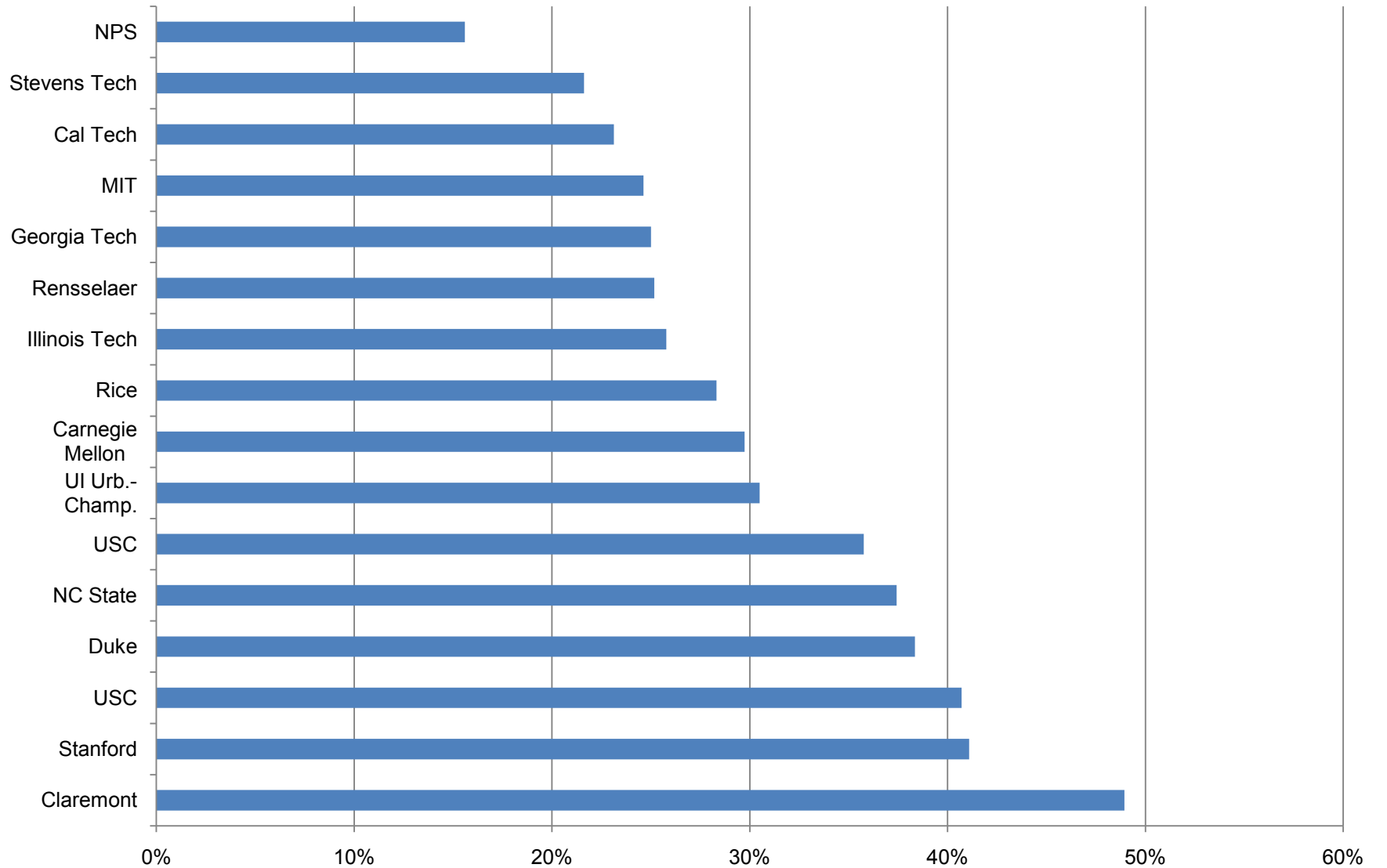
UnitID	Institution Name	Headcount Male	Headcount Female	Headcount Total	% Male	% Female	% Total
112251	Claremont	157	139	296	53%	47%	100%
198419	Duke	3747	2497	6244	60%	40%	100%
145637	UI Urb.-Champ.	5590	3322	8912	63%	37%	100%
123961	USC	4161	2445	6606	63%	37%	100%
110705	UC Santa Barbara	1880	1066	2946	64%	36%	100%
199193	NC State	2685	1397	4082	66%	34%	100%
194824	Rensselaer	915	416	1331	69%	31%	100%
211440	Carnegie Mellon	2067	817	2884	72%	28%	100%
227757	Rice	477	187	664	72%	28%	100%
243744	Stanford	3100	1149	4249	73%	27%	100%
166683	MIT	3314	1071	4385	76%	24%	100%
139755	Georgia Tech	3454	1099	4553	76%	24%	100%
145725	Illinois Tech	746	208	954	78%	22%	100%
110404	Cal Tech	773	197	970	80%	20%	100%
186867	Stevens Tech	137	30	167	82%	18%	100%
119678	NPS	380	74	454	84%	16%	100%
	(Rank among peers)	14	15	14	1	16	
	Median	2067	1066	2946	72%	28%	
	NPS as % of peer media	18%	7%	15%			

Source: IPEDS Employees by Assigned Position, 2003

Includes all categories of faculty, full-time and part-time (Primarily Instruction, Instruction combined with Research and Public Service, Primarily Research, and Primarily Public Service).

Includes medical school faculty for Stanford, USC, and Duke.

**Chart 23: NPS and Peer Institutions % Women Faculty- Fall 2005**



**Table 25: NPS and Peer Institutions - Faculty Headcount by Ethnicity by Job Category  
Fall 2005**

**Faculty (Instruction, Research, Public Service) and Instruction/Research Assts.**

Institution Name	Black, Non- Hisp.	Am. Ind. or Alskn Native	Asian or Pac. IsIndr	Hisp.	Sub- Total Minorit y	White, Non- Hisp.	NRA	Unkwn	Total	Black, Non- Hisp.	Am. Ind. or Alskn Native	Asian or Pac. IsIndr	Hisp.	Sub- Total Minority	White, Non- Hisp.	NRA	Unkwn	Total
Claremont	11	0	57	22	90	184	6	2	282	3.90%	0.0%	20.2%	7.8%	31.9%	65.2%	2.1%	0.7%	100.0%
USC	176	6	840	245	1,267	3,624	1,543	447	6,881	2.56%	0.1%	12.2%	3.6%	18.4%	52.7%	22.4%	6.5%	100.0%
Georgia Tech	171	5	573	82	831	2,108	1,577	42	4,558	3.75%	0.1%	12.6%	1.8%	18.2%	46.2%	34.6%	0.9%	100.0%
Stanford	142	14	866	254	1,276	3,736	1,481	720	7,213	1.97%	0.2%	12.0%	3.5%	17.7%	51.8%	20.5%	10.0%	100.0%
Rice	13	1	100	25	139	636	72	4	851	1.53%	0.1%	11.8%	2.9%	16.3%	74.7%	8.5%	0.5%	100.0%
UC Santa Barbara	50	9	253	166	478	2,059	560	216	3,313	1.51%	0.3%	7.6%	5.0%	14.4%	62.1%	16.9%	6.5%	100.0%
Duke	170	4	326	72	572	3,210	708	0	4,490	3.79%	0.1%	7.3%	1.6%	12.7%	71.5%	15.8%	0.0%	100.0%
UI Urb.-Champ.	251	24	594	248	1,117	4,765	2,906	41	8,829	2.84%	0.3%	6.7%	2.8%	12.7%	54.0%	32.9%	0.5%	100.0%
MIT	117	14	710	142	983	4,929	1,979	653	8,544	1.37%	0.2%	8.3%	1.7%	11.5%	57.7%	23.2%	7.6%	100.0%
Carnegie Mellon	72	2	229	56	359	1,842	1,088	0	3,289	2.19%	0.1%	7.0%	1.7%	10.9%	56.0%	33.1%	0.0%	100.0%
NC State	181	7	184	74	446	2,863	1,021	0	4,330	4.18%	0.2%	4.2%	1.7%	10.3%	66.1%	23.6%	0.0%	100.0%
Stevens Tech	6	0	59	7	72	304	289	61	726	0.83%	0.0%	8.1%	1.0%	9.9%	41.9%	39.8%	8.4%	100.0%
Rensselaer	30	1	80	26	137	641	653	19	1,450	2.07%	0.1%	5.5%	1.8%	9.4%	44.2%	45.0%	1.3%	100.0%
Cal Tech	5	2	91	26	124	642	619	7	1,392	0.36%	0.1%	6.5%	1.9%	8.9%	46.1%	44.5%	0.5%	100.0%
Illinois Tech	7	1	40	6	54	256	32	682	1,024	0.68%	0.1%	3.9%	0.6%	5.3%	25.0%	3.1%	66.6%	100.0%
NPS	4	1	41	12	58	368	0	87	513	0.78%	0.2%	8.0%	2.3%	11.3%	71.7%	0.0%	17.0%	100.0%
Rank among peers	16	11	15	14	15	13	16	6	15	14	3	8	7	10	2	16	2	
Median	72	4	229	72	446	2,059	708	41	3,313	2.07%	0.11%	7.64%	1.80%	12.65%	53.97%	23.16%	0.92%	
NPS as % of media	6%	25%	18%	17%	13%	18%	0%	212%	15%									

Source: IPEDS Employees by Assigned Position, 2005

Includes all categories of faculty, full-time and part-time (Primarily Instruction, Instruction combined with Research and Public Service, Primarily Research, and Primarily Public Service).

Includes medical school faculty for Stanford, USC, and Duke.

**Table 26: NPS and Peer Institutions - Faculty Headcount by Ethnicity by Job Category  
Fall 2003**

**Faculty (Instruction, Research, Public Service) and Instruction/Research Assts.**

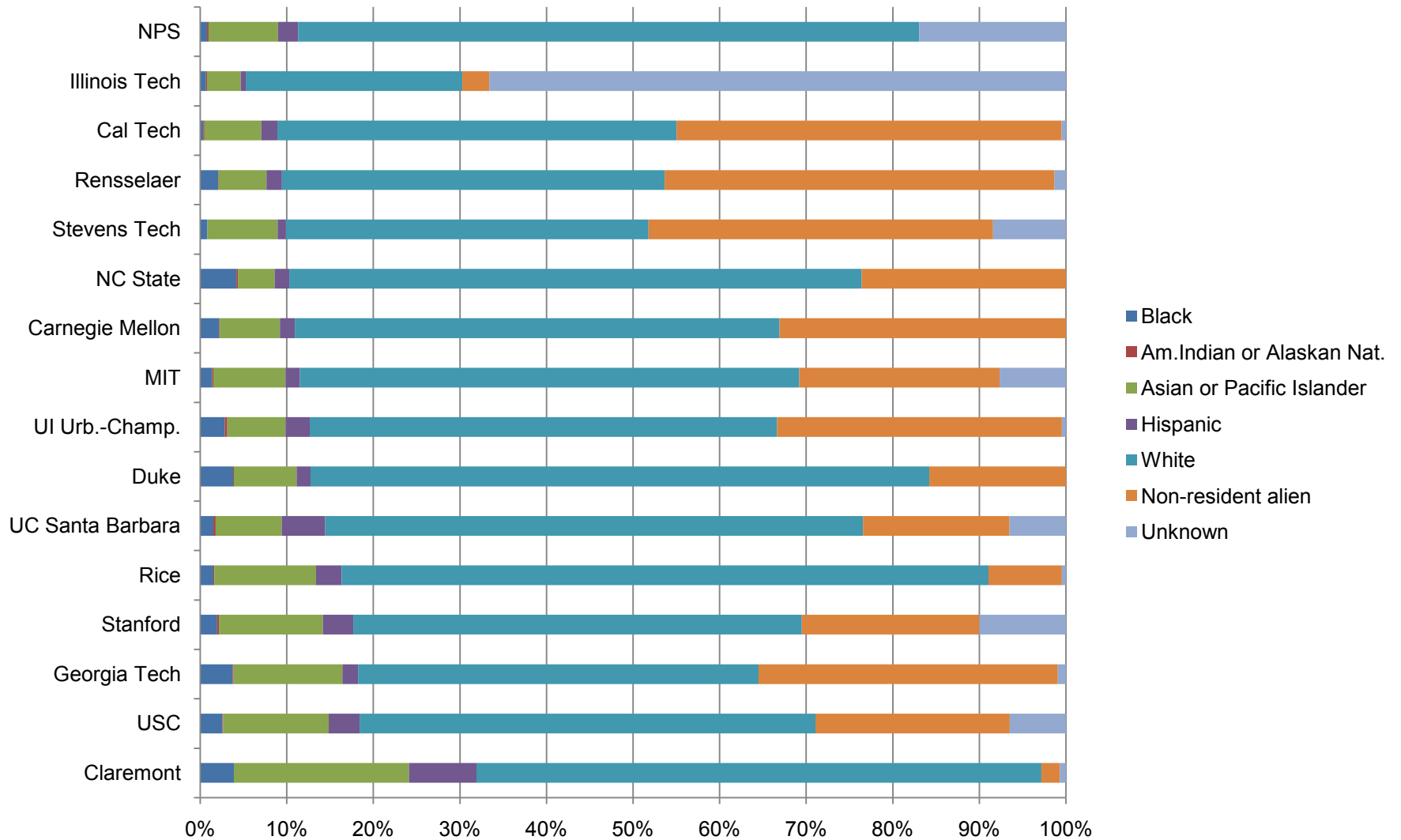
Institution Name	Black, Non- Hisp.	Am. Ind. or Alskn Native	Asian or Pac. IsIndr	Hisp.	Sub- Total Minorit y	White, Non- Hisp.	NRA	Unkwn	Total	Black, Non- Hisp.	Am. Ind. or Alskn Native	Asian or Pac. IsIndr	Hisp.	Sub- Total Minority	White, Non- Hisp.	NRA	Unkwn	Total
Claremont	12	7	66	24	109	186	0	1	296	4.05%	2.4%	22.3%	8.1%	36.8%	62.8%	0.0%	0.3%	100.0%
Georgia Tech	200	4	952	146	1,302	2,293	914	44	4,553	4.39%	0.1%	20.9%	3.2%	28.6%	50.4%	20.1%	1.0%	100.0%
Stevens Tech	1	0	30	1	32	129	0	6	167	0.60%	0.0%	18.0%	0.6%	19.2%	77.2%	0.0%	3.6%	100.0%
USC	165	7	774	239	1,185	3,625	1,573	223	6,606	2.50%	0.1%	11.7%	3.6%	17.9%	54.9%	23.8%	3.4%	100.0%
Stanford	90	13	466	134	703	2,233	96	1,217	4,249	2.12%	0.3%	11.0%	3.2%	16.5%	52.6%	2.3%	28.6%	100.0%
UC Santa Barbara	36	15	194	155	400	1,860	535	151	2,946	1.22%	0.5%	6.6%	5.3%	13.6%	63.1%	18.2%	5.1%	100.0%
UI Urb.-Champ.	217	16	728	223	1,184	4,983	2,740	5	8,912	2.43%	0.2%	8.2%	2.5%	13.3%	55.9%	30.7%	0.1%	100.0%
Duke	272	11	396	96	775	4,644	825	0	6,244	4.36%	0.2%	6.3%	1.5%	12.4%	74.4%	13.2%	0.0%	100.0%
MIT	69	5	395	62	531	2,165	1,432	257	4,385	1.57%	0.1%	9.0%	1.4%	12.1%	49.4%	32.7%	5.9%	100.0%
Rice	10	1	44	21	76	534	52	2	664	1.51%	0.2%	6.6%	3.2%	11.4%	80.4%	7.8%	0.3%	100.0%
NC State	212	10	162	69	453	2,694	935	0	4,082	5.19%	0.2%	4.0%	1.7%	11.1%	66.0%	22.9%	0.0%	100.0%
Cal Tech	2	2	76	19	99	534	331	6	970	0.21%	0.2%	7.8%	2.0%	10.2%	55.1%	34.1%	0.6%	100.0%
Carnegie Mellon	47	2	188	34	271	1,581	1,032	0	2,884	1.63%	0.1%	6.5%	1.2%	9.4%	54.8%	35.8%	0.0%	100.0%
Rensselaer	24	1	59	25	109	510	553	159	1,331	1.80%	0.1%	4.4%	1.9%	8.2%	38.3%	41.5%	11.9%	100.0%
Illinois Tech	8	0	36	5	49	257	52	596	954	0.84%	0.0%	3.8%	0.5%	5.1%	26.9%	5.5%	62.5%	100.0%
NPS	3	2	40	6	51	402	0	1	454	0.66%	0.4%	8.8%	1.3%	11.2%	88.5%	0.0%	0.2%	100.0%
(Rank among peers)	14	10	14	14	14	13	14	12	14	14	3	7	13	11	1	14	12	
Median	47	5	188	62	400	1,860	553	6	2,946	1.80%	0.15%	7.84%	1.96%	12.41%	55.05%	20.07%	0.97%	
NPS as % of media	6%	40%	21%	10%	13%	22%	0%	17%	15%									

Source: IPEDS Employees by Assigned Position, 2003

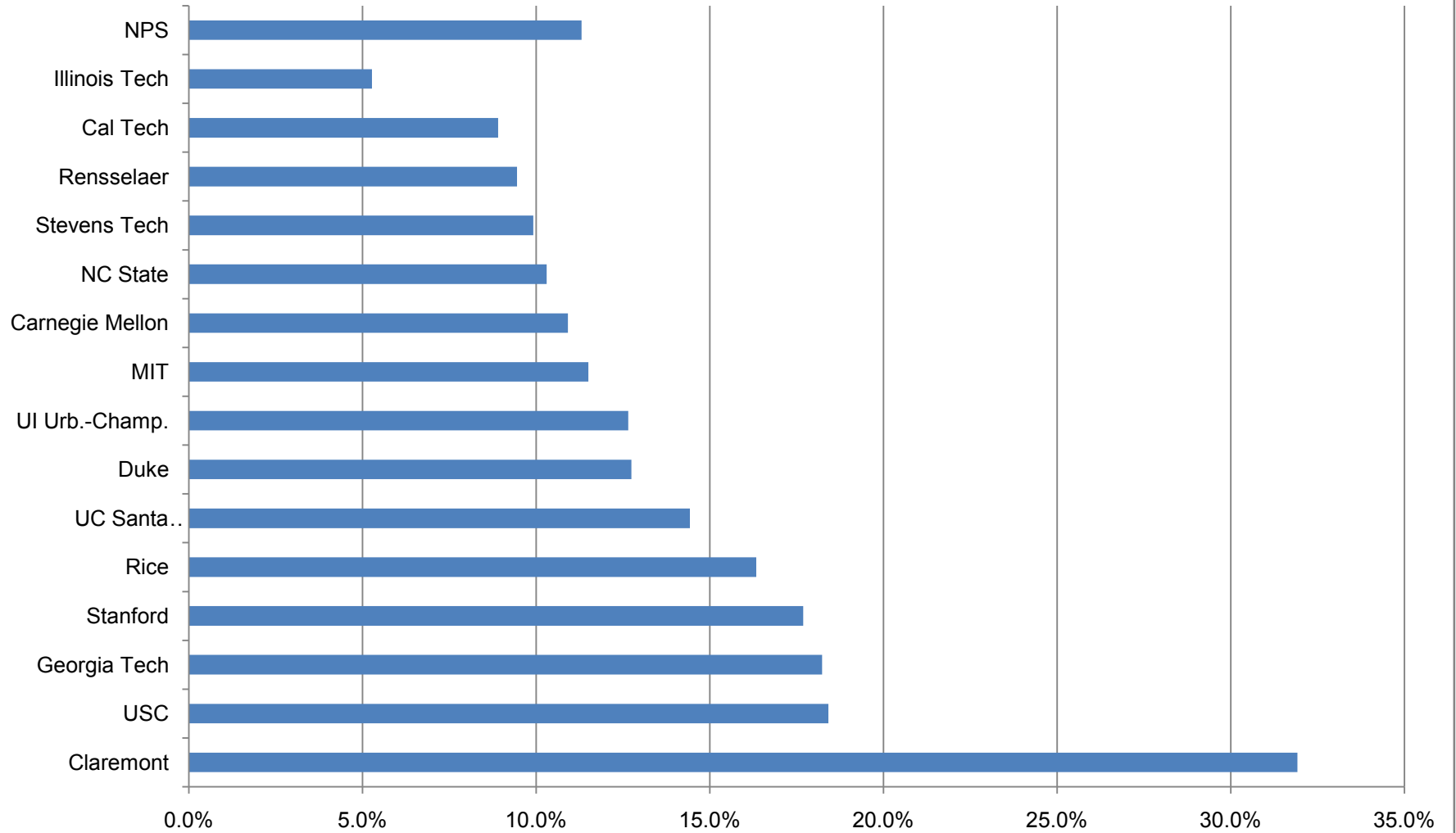
Includes all categories of faculty, full-time and part-time (Primarily Instruction, Instruction combined with Research and Public Service, Primarily Research, and Primarily Public Service).

Includes medical school faculty for Stanford, USC, and Duke.

**Chart 24: NPS and Peers All Faculty By Ethnicity  
Fall 2005**



**Chart 25: NPS and Peer Institutions % Minority Faculty  
Fall 2005**



**Table 27: NPS and Peer Institutions**  
**All Faculty - Number and Percent Full-time and Part-time**  
**Fall 2005**

Unit ID	Institution	Full-time Total	Part-time Total	Grand Total	% Full-time	% Part-time	Grand Total
227757	Rice	741	110	851	87%	13%	100%
198419	Duke	2975	1515	4490	66%	34%	100%
110404	Cal Tech	884	508	1392	64%	36%	100%
166683	MIT	4919	3625	8544	58%	42%	100%
123961	USC	3003	3878	6881	44%	56%	100%
194824	Rensselaer	577	873	1450	40%	60%	100%
243744	Stanford	2821	4392	7213	39%	61%	100%
186867	Stevens Tech	283	443	726	39%	61%	100%
199193	NC State	1671	2659	4330	39%	61%	100%
110705	UC Santa Barbara	1227	2086	3313	37%	63%	100%
211440	Carnegie Mellon	1182	2107	3289	36%	64%	100%
145725	Illinois Tech	342	682	1024	33%	67%	100%
112251	Claremont	85	197	282	30%	70%	100%
145637	UI Urb.-Champ.	2196	6633	8829	25%	75%	100%
139755	Georgia Tech	882	3676	4558	19%	81%	100%
119678	NPS	488	25	513	95%	5%	100%
	Rank among peers	13	16	15	1	16	
	Median	1,182	2,086	3,313	39%	61%	
	NPS as % of peer media	41%	1%	15%			

Source: IPEDS Fall Staff Survey, 2005  
Includes all faculty categories

**Table 28: NPS and Peer Institutions**  
**All Faculty - Number and Percent Full-time and Part-time**  
**Fall 2003**

Unit ID	Institution	Full-time Total	Part-time Total	Grand Total	% Full-time	% Part-time	Grand Total
227757	Rice	536	0	536	100%	0%	100%
198419	Duke	3192	0	3192	100%	0%	100%
110404	Cal Tech	368	602	970	38%	62%	100%
166683	MIT	1056	3329	4385	24%	76%	100%
123961	USC	2756	3850	6606	42%	58%	100%
194824	Rensselaer	407	924	1331	31%	69%	100%
243744	Stanford	1639	2610	4249	39%	61%	100%
186867	Stevens Tech	161	0	161	100%	0%	100%
199193	NC State	1647	2435	4082	40%	60%	100%
110705	UC Santa Barbara	907	2039	2946	31%	69%	100%
211440	Carnegie Mellon	1172	1712	2884	41%	59%	100%
145725	Illinois Tech	358	596	954	38%	62%	100%
112251	Claremont	65	231	296	22%	78%	100%
145637	UI Urb.-Champ.	2320	6592	8912	26%	74%	100%
139755	Georgia Tech	856	3697	4553	19%	81%	100%
119678	NPS	454	0	454	100%	0%	100%
	Rank among peers	11	13	14	1	13	
	Median	907	1,712	2,946	38%	62%	
	NPS as % of peer media	50%	0%	15%			

Source: IPEDS Fall Staff Survey, 2003  
Includes all faculty categories



**Table 29: NPS and Peer Institutions  
All FT and PT Instructional Faculty by Tenure Status  
Fall 2005**

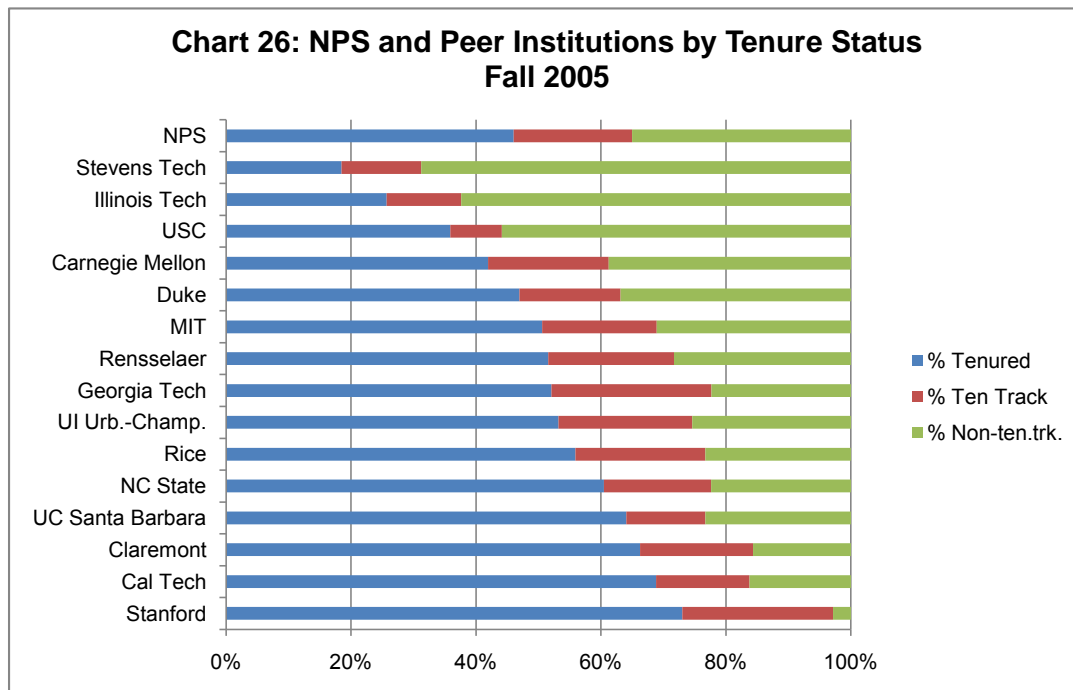
UnitID	Institution Name	Tenured	Ten/Ten Trk	Non-tenure Track	Total	% Tenured	% Ten Trk	% NTT	Total
243744	Stanford	711	235	28	974	73%	24%	3%	100%
110404	Cal Tech	225	49	53	327	69%	15%	16%	100%
112251	Claremont	55	15	13	83	66%	18%	16%	100%
110705	UC Santa Barbara	669	132	243	1044	64%	13%	23%	100%
199193	NC State	1058	300	391	1749	60%	17%	22%	100%
227757	Rice	355	132	148	635	56%	21%	23%	100%
145637	UI Urb.-Champ.	1318	531	629	2478	53%	21%	25%	100%
139755	Georgia Tech	543	267	233	1043	52%	26%	22%	100%
194824	Rensselaer	251	98	138	487	52%	20%	28%	100%
166683	MIT	669	242	411	1322	51%	18%	31%	100%
198419	Duke	572	197	449	1218	47%	16%	37%	100%
211440	Carnegie Mellon	420	193	388	1001	42%	19%	39%	100%
123961	USC	890	204	1385	2479	36%	8%	56%	100%
145725	Illinois Tech	157	73	381	611	26%	12%	62%	100%
186867	Stevens Tech	65	45	242	352	18%	13%	69%	100%
119678	NPS	163	67	124	354	46%	19%	35%	100%
	Rank among peers	13	13	13	13	12	7	6	
	Median	543	193	243	1001	52%	18%	25%	100%
	NPS as % of median	30%	35%	51%	35%	88%	105%	138%	100%

Source: IPEDS Employees by Assigned Position, 2005

Excludes medical school faculty, includes all full-time and part-time faculty classified as Primarily instruction and Instruction combined with Research and Public Service. Excludes faculty classified as Primarily Research combined with Research and Public Service. Excludes faculty classified as Primarily Research

Excludes those without faculty status and/or no rank.

Counts will not match those on the salaries page because these include full-time and part-time and exclude "no rank" categories.

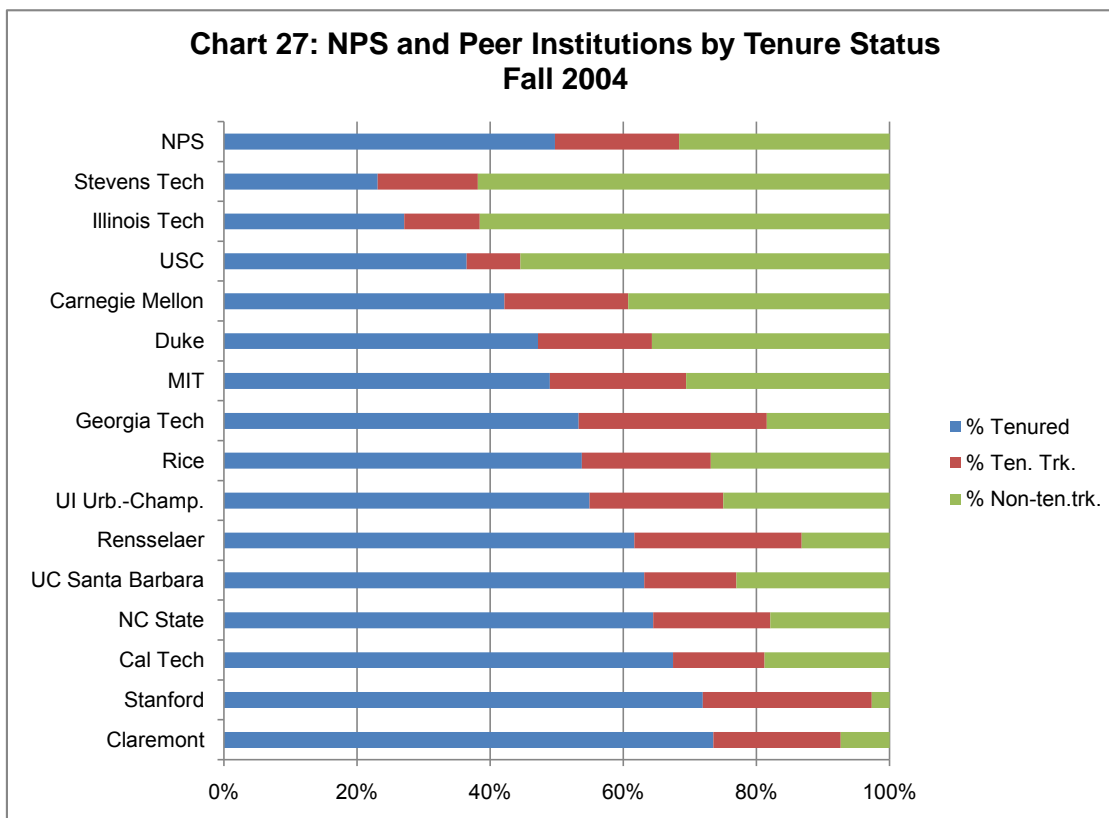


**Table 30: NPS and Peer Institutions  
Instructional Faculty by Tenure Status  
Fall 2004**

UnitID	Institution Name	Tenured	Ten/Ten Trk	Non-tenure Track	Total	% Tenured	% Ten Trk	% NTT	Total
112251	Claremont	50	13	5	68	74%	19%	7%	100%
243744	Stanford	696	246	26	968	72%	25%	3%	100%
110404	Cal Tech	226	46	63	335	67%	14%	19%	100%
199193	NC State	1074	293	299	1666	64%	18%	18%	100%
110705	UC Santa Barbara	666	146	243	1055	63%	14%	23%	100%
194824	Rensselaer	252	103	54	409	62%	25%	13%	100%
145637	UI Urb.-Champ.	1394	510	635	2539	55%	20%	25%	100%
227757	Rice	364	131	182	677	54%	19%	27%	100%
139755	Georgia Tech	520	276	180	976	53%	28%	18%	100%
166683	MIT	613	257	383	1253	49%	21%	31%	100%
198419	Duke	535	194	405	1134	47%	17%	36%	100%
211440	Carnegie Mellon	418	185	390	993	42%	19%	39%	100%
123961	USC	883	196	1345	2424	36%	8%	55%	100%
145725	Illinois Tech	153	64	348	565	27%	11%	62%	100%
186867	Stevens Tech	69	45	185	299	23%	15%	62%	100%
119678	NPS	168	63	107	338	50%	19%	32%	100%
	Rank among peers	13	13	12	13	10	8	6	
	Median	520	185	243	976	54%	19%	25%	100%
	NPS as % of median	32%	34%	44%	35%	92%	100%	127%	100%

Source: IPEDS Employees by Assigned Position, 2004

Excludes medical school faculty, includes all full-time and part-time faculty classified as Primarily instruction and Instruction combined with Research and Public Service. Excludes faculty classified as Primarily Research combined with Research and Public Service. Excludes faculty classified as Primarily Research  
Excludes those without faculty status and/or no rank.  
Counts will not match those on the salaries page because these include full-time and part-time and exclude "no rank" categories.



**Table 31: NPS and Peer Institutions  
Instructional Faculty by Tenure Status**

**Fall 2003**

UnitID	Institution Name	Tenured	Ten/Ten Trk	Non-tenure Track	Total	% Tenured	% Ten Trk	% NTT	Total
112251	Claremont	53	8	9	70	76%	11%	13%	100%
243744	Stanford	684	240	24	948	72%	25%	3%	100%
199193	NC State	1085	304	208	1597	68%	19%	13%	100%
110404	Cal Tech	229	44	70	343	67%	13%	20%	100%
194824	Rensselaer	264	104	47	415	64%	25%	11%	100%
110705	UC Santa Barbara	654	147	235	1036	63%	14%	23%	100%
145637	UI Urb.-Champ.	1406	499	613	2518	56%	20%	24%	100%
227757	Rice	354	129	178	661	54%	20%	27%	100%
139755	Georgia Tech	521	275	188	984	53%	28%	19%	100%
166683	MIT	619	246	388	1253	49%	20%	31%	100%
211440	Carnegie Mellon	406	181	368	955	43%	19%	39%	100%
123961	USC	862	193	1286	2341	37%	8%	55%	100%
145725	Illinois Tech	151	67	298	516	29%	13%	58%	100%
198419	Duke	551	198	1704	2453	22%	8%	69%	100%
186867	Stevens Tech	65	47	208	320	20%	15%	65%	100%
119678	NPS	167	48	106	321	52%	15%	33%	100%
	Rank among peers	13	13	12	14	10	9	6	
	Median	536	187	222	970	55%	19%	24%	100%
	NPS as % of media	12%	25%	94%	33%	37%	77%	276%	100%

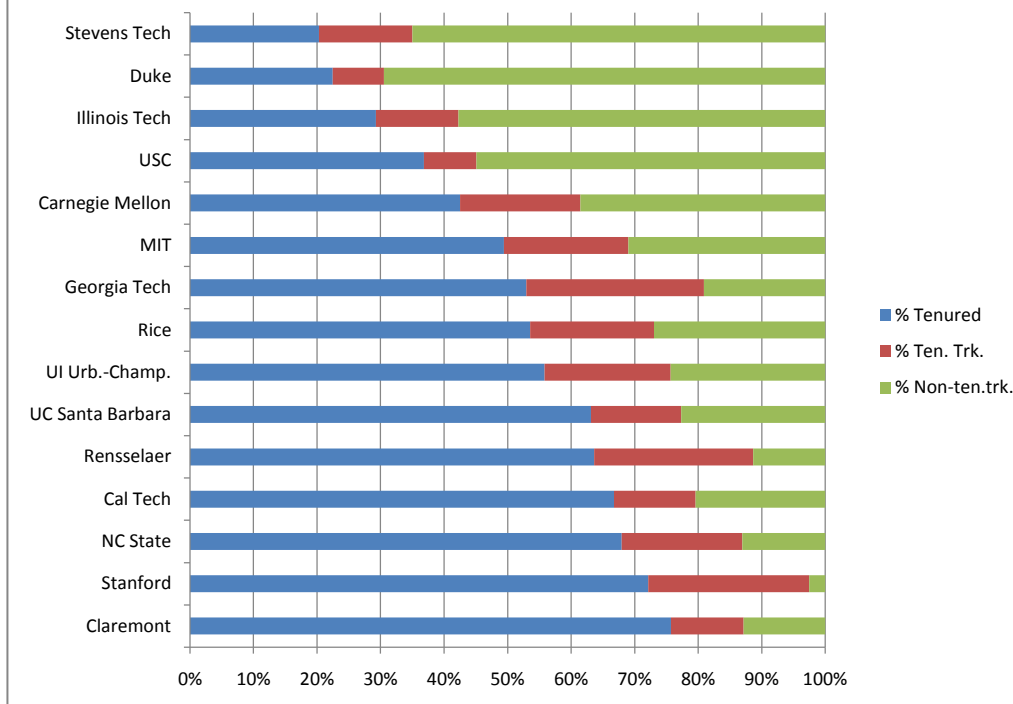
Source: IPEDS Employees by Assigned Position, 2003

Excludes medical school faculty, includes all full-time and part-time faculty classified as Primarily instruction and Instruction combined with Research and Public Service. Excludes faculty classified as Primarily combined with Research and Public Service. Excludes faculty classified as Primarily Research

Excludes those without faculty status and/or no rank.

Counts will not match those on the salaries page because these include full-time and part-time and exclude "no rank" categories.

**Chart 28: NPS and Peer Institutions by Tenure Status  
Fall 2003**



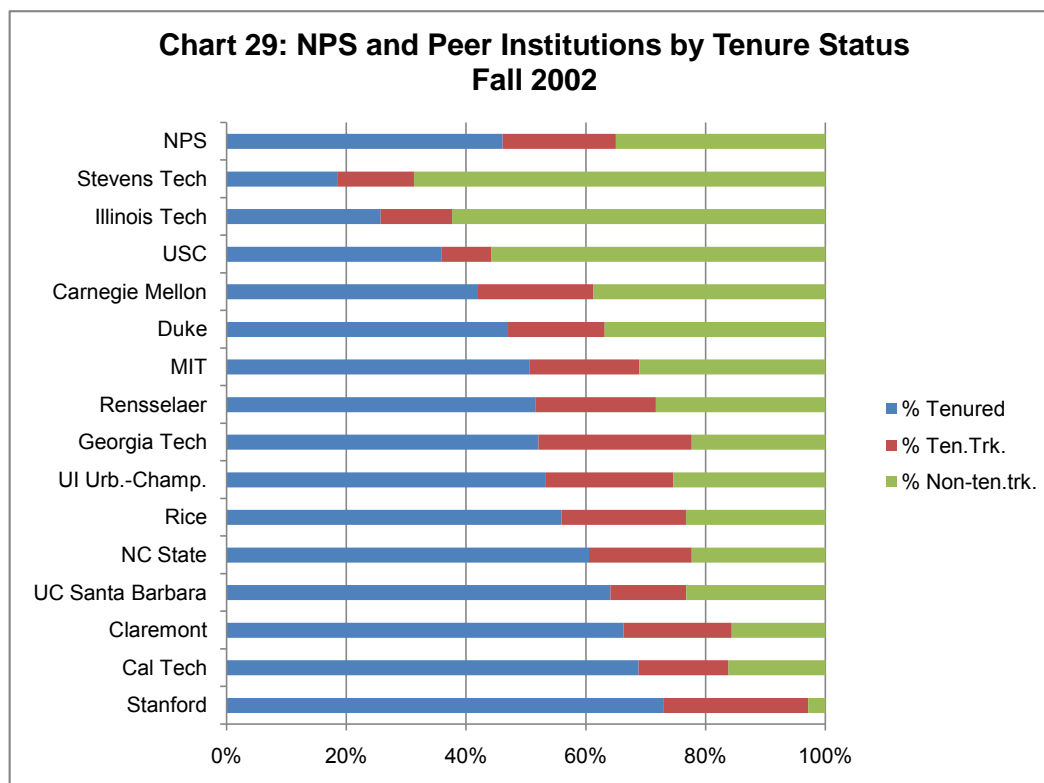
**Table 32: NPS and Peer Institutions  
Instructional Faculty by Tenure Status  
Fall 2002**

UnitID	Institution Name	Tenured	Ten/Ten Trk	Non-tenure Track	Total	% Tenured	% Ten Trk	% NTT	Total
112251	Claremont	54	8	6	68	79%	12%	9%	100%
243744	Stanford	695	232	22	949	73%	24%	2%	100%
199193	NC State	814	247	188	1249	65%	20%	15%	100%
110404	Cal Tech	216	45	76	337	64%	13%	23%	100%
139755	Georgia Tech	529	256	61	846	63%	30%	7%	100%
110705	UC Santa Barbara	642	125	296	1063	60%	12%	28%	100%
194824	Rensselaer	242	96	71	409	59%	23%	17%	100%
145637	UI Urb.-Champ.	1406	531	628	2565	55%	21%	24%	100%
227757	Rice	342	110	182	634	54%	17%	29%	100%
166683	MIT	603	261	420	1284	47%	20%	33%	100%
211440	Carnegie Mellon	397	173	358	928	43%	19%	39%	100%
123961	USC	833	199	1296	2328	36%	9%	56%	100%
145725	Illinois Tech	154	63	275	492	31%	13%	56%	100%
186867	Stevens Tech	66	52	190	308	21%	17%	62%	100%
198419	Duke	523	196	1762	2481	21%	8%	71%	100%
119678	NPS	0	0	0	0	0%	0%	0%	0%
	Rank among peers	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
	Median	523	173	190	928	55%	17%	28%	100%
	NPS as % of media	0%	0%	0%	0%	0%	0%	0%	0%

Source: IPEDS Employees by Assigned Position, 2002

Excludes medical school faculty, includes all full-time and part-time faculty classified as Primarily instruction and Instruction combined with Research and Public Service. Excludes faculty classified as Primarily combined with Research and Public Service. Excludes faculty classified as Primarily Research  
Excludes those without faculty status and/or no rank.

Counts will not match those on the salaries page because these include full-time and part-time and exclude "no rank" categories.



**Table 33: NPS and Peer Institutions Full-Time Instructional Faculty - Men**  
**Fall 2006**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Prof.	Assoc. Prof.	Asst. Prof.	Inst.	Lect.	No Rank	Total
Cal Tech	189	24	32	23	5	0	273	69%	9%	12%	8%	2%	0%	100%
UC Santa Barbara	385	94	79	0	64	1	623	62%	15%	13%	0%	10%	0%	100%
Claremont	35	8	9	0	0	0	52	67%	15%	17%	0%	0%	0%	100%
USC	507	242	159	11	142	0	1061	48%	23%	15%	1%	13%	0%	100%
Georgia Tech	331	192	168	25	8	3	727	46%	26%	23%	3%	1%	0%	100%
UI Urb.-Champ.	690	351	375	14	62	25	1517	45%	23%	25%	1%	4%	2%	100%
Illinois Tech	111	76	59	11	25	0	282	39%	27%	21%	4%	9%	0%	100%
MIT	534	159	123	62	53	10	941	57%	17%	13%	7%	6%	1%	100%
Stevens Tech	59	38	32	17	6	4	156	38%	24%	21%	11%	4%	3%	100%
Rensselaer	148	91	69	0	3	0	311	48%	29%	22%	0%	1%	0%	100%
Duke	378	158	152	0	11	56	755	50%	21%	20%	0%	1%	7%	100%
NC State	540	313	209	2	69	48	1181	46%	27%	18%	0%	6%	4%	100%
Carnegie Mellon	292	106	76	0	107	35	616	47%	17%	12%	0%	17%	6%	100%
Rice	209	71	82	11	26	13	412	51%	17%	20%	3%	6%	3%	100%
Stanford	483	112	138	0	0	419	1152	42%	10%	12%	0%	0%	36%	100%
NPS	103	123	57	25	7	1	316	33%	39%	18%	8%	2%	0%	100%
(Rank among peers)	14	7	13	2	11	10	11	16	1	8	3	10	10	
Median	331	106	82	11	25	4	623	48%	21%	18%	1%	4%	1%	100%
NPS as % of median	31%	116%	70%	227%	28%	25%	51%							

**Table 34: NPS and Peer Institutions Full-Time Instructional Faculty Salary Outlays - Men**  
**Fall 2006**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Prof.	Assoc. Prof.	Asst. Prof.	Inst.	Lect.	No Rank	Total
Cal Tech	30,101,380	2,726,243	3,175,026	1,169,498	292,606	0	37,464,753	80%	7%	8%	3%	1%	0%	100%
UC Santa Barbara	46,838,116	7,078,312	5,500,200	0	3,577,490	52,615	63,046,733	74%	11%	9%	0%	6%	0%	100%
Claremont	4,251,477	907,432	588,021	0	0	0	5,746,930	74%	16%	10%	0%	0%	0%	100%
USC	69,115,811	23,120,945	13,242,209	551,635	7,643,489	0	113,674,089	61%	20%	12%	0%	7%	0%	100%
Georgia Tech	41,424,823	16,594,058	12,421,904	883,914	416,059	122,458	71,863,216	58%	23%	17%	1%	1%	0%	100%
UI Urb.-Champ.	83,358,007	28,445,872	27,092,116	544,837	3,423,028	1,224,406	144,088,266	58%	20%	19%	0%	2%	1%	100%
Illinois Tech	12,875,530	6,707,223	4,131,956	541,851	1,646,359	0	25,902,919	50%	26%	16%	2%	6%	0%	100%
MIT	75,772,788	15,303,010	10,850,123	3,442,055	3,593,768	468,941	109,430,685	69%	14%	10%	3%	3%	0%	100%
Stevens Tech	6,917,761	3,367,882	2,470,477	1,259,406	387,323	267,830	14,670,679	47%	23%	17%	9%	3%	2%	100%
Rensselaer	16,634,852	7,587,321	5,213,555	0	155,302	0	29,591,030	56%	26%	18%	0%	1%	0%	100%
Duke	54,720,195	16,142,162	12,721,672	0	620,644	2,302,965	86,507,638	63%	19%	15%	0%	1%	3%	100%
NC State	56,606,091	24,482,027	14,198,414	98,110	3,101,174	2,850,354	101,336,170	56%	24%	14%	0%	3%	3%	100%
Carnegie Mellon	38,089,977	10,150,180	6,474,565	0	7,870,436	2,129,650	64,714,808	59%	16%	10%	0%	12%	3%	100%
Rice	27,490,724	6,427,627	6,600,611	535,250	1,333,753	740,633	43,128,598	64%	15%	15%	1%	3%	2%	100%
Stanford	78,795,838	12,975,933	12,850,856	0	0	30,525,661	135,148,288	58%	10%	10%	0%	0%	23%	100%
NPS	12,718,542	14,484,496	6,055,839	2,651,763	719,801	89,083	36,719,524	35%	39%	16%	7%	2%	0%	100%
(Rank among peers)	14	7	10	2	9	10	12	16	1	5	2	10	9	
Median	41,424,823	10,150,180	6,600,611	535,250	1,333,753	267,830	64,714,808	59%	19%	14%	0%	3%	0%	100%
NPS as % of median	31%	143%	92%	495%	54%	33%	57%							

**Table 35: NPS and Peer Institutions Average Salaries Full-Time Instructional Faculty - Men  
Fall 2006**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	All
Cal Tech	159,267	113,593	99,220	50,848	58,521	0	137,234
UC Santa Barbara	121,657	75,301	69,623	0	0	52,615	101,199
Claremont	121,471	113,429	65,336	0	0	0	110,518
USC	136,323	95,541	83,284	0	53,827	0	107,139
Georgia Tech	125,151	86,427	73,940	0	0	0	98,849
UI Urb.-Champ.	120,809	81,042	72,246	38,917	55,210	0	94,982
Illinois Tech	115,996	88,253	70,033	0	65,854	0	91,854
MIT	141,897	96,245	88,212	55,517	67,807	46,894	116,292
Stevens Tech	117,250	88,628	77,202	0	64,554	66,958	94,043
Rensselaer	112,398	83,377	75,559	0	51,767	0	95,148
Duke	144,762	102,166	83,695	0	56,422	0	114,580
NC State	104,826	78,217	67,935	49,055	44,945	59,382	85,805
Carnegie Mellon	130,445	95,756	85,192	0	73,555	60,847	105,057
Rice	131,535	90,530	80,495	48,659	51,298	0	104,681
Stanford	163,138	115,857	93,122	0	0	72,854	117,316
NPS	123,481	117,760	106,243	106,071	102,829	89,083	116,201
(Rank among peers)	9	1	1	1	1	1	4
Median	125,151	90,530	77,202	0	53,827	0	104,681
NPS as % of median	99%	130%	138%	0%	191%	0%	111%

Source: IPEDS Faculty Salary Survey, 2006

Instructional faculty are Instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service." Medical school faculty are not included in the faculty salaries data.

Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary equated to 9-month contracts of full-time instructional faculty - professors were derived as follows:

Number of Professors(equated 9-month contract)=Number of Professors on 9/10 month salary contract+Number of Professors on 11/12 month contract

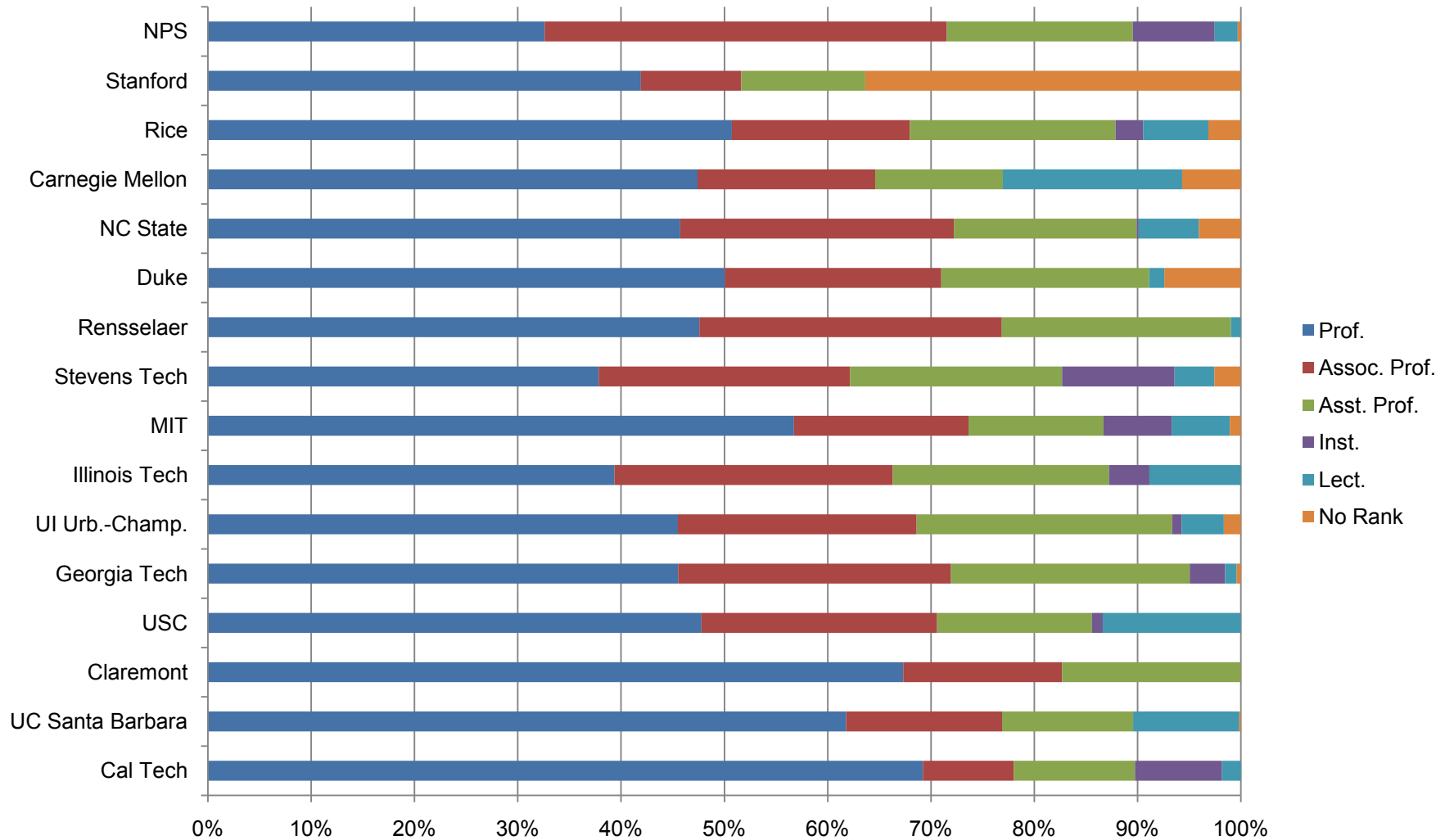
Salary outlays (equated 9-month contract)=Salary outlays of Professor on 9/10 month contract + (.8182 \* salary outlays of faculty on 11/12 month contract)

Average Salary (equated 9-month contract)=Salary outlays (equated 9-month contract) divided by the number of professors(equated 9-month contract)

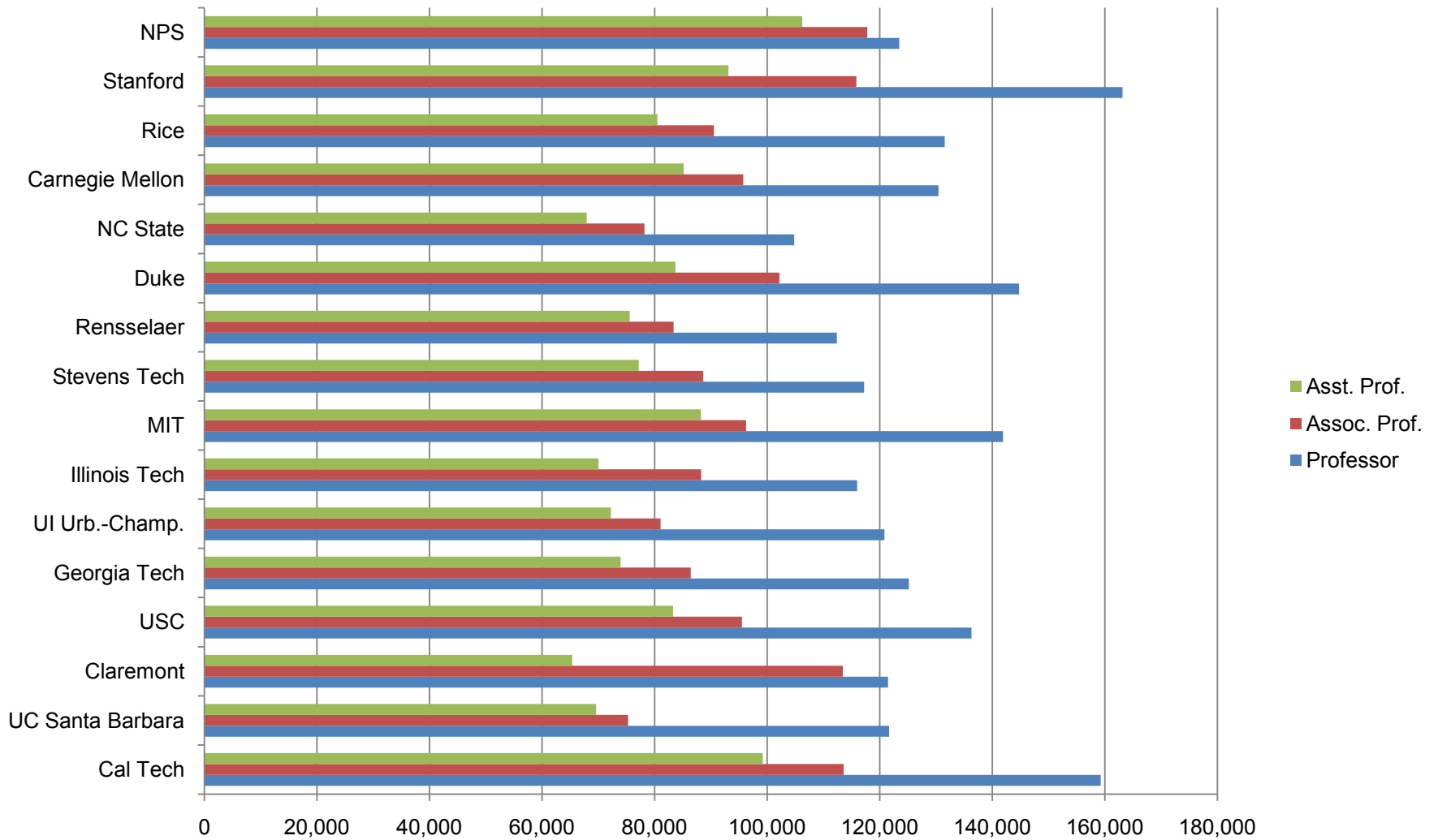
Salaries based on less-than-9-month contracts are not included.

Counts will not match counts in the Tenure Status section because the tenure status section includes full-time and part-time faculty and excludes employees classified as faculty but who have no rank.

**Chart 30: NPS and Peer Institutions Percent Male Faculty by Rank  
Fall 2006**



**Chart 31: NPS and Peer Institutions Male Faculty Average Salaries by Rank  
Fall 2006**





**Table 36: NPS and Peer Institutions Full-Time Instructional Faculty - Women**  
**Fall 2006**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Prof.	Assoc. Prof.	Asst. Prof.	Inst.	Lect.	No Rank	Total
Cal Tech	22	5	11	8	5	0	51	43%	10%	22%	16%	10%	0%	100%
UC Santa Barbara	105	77	41	0	58	0	281	37%	27%	15%	0%	21%	0%	100%
Claremont	17	6	6	0	0	0	29	59%	21%	21%	0%	0%	0%	100%
USC	122	119	118	28	114	0	501	24%	24%	24%	6%	23%	0%	100%
Georgia Tech	40	49	56	20	5	10	180	22%	27%	31%	11%	3%	6%	100%
UI Urb.-Champ.	143	166	234	14	74	36	667	21%	25%	35%	2%	11%	5%	100%
Illinois Tech	17	19	30	4	7	0	77	22%	25%	39%	5%	9%	0%	100%
MIT	90	40	58	20	46	7	261	34%	15%	22%	8%	18%	3%	100%
Stevens Tech	5	13	8	0	6	1	33	15%	39%	24%	0%	18%	3%	100%
Rensselaer	21	21	40	0	0	0	82	26%	26%	49%	0%	0%	0%	100%
Duke	102	81	96	0	12	84	375	27%	22%	26%	0%	3%	22%	100%
NC State	91	104	127	2	99	48	471	19%	22%	27%	0%	21%	10%	100%
Carnegie Mellon	58	34	43	0	60	15	210	28%	16%	20%	0%	29%	7%	100%
Rice	38	32	47	6	28	4	155	25%	21%	30%	4%	18%	3%	100%
Stanford	97	58	67	0	0	247	469	21%	12%	14%	0%	0%	53%	100%
NPS	9	16	23	3	1	0	52	17%	31%	44%	6%	2%	0%	100%
(Rank among peers)														
Median	58	40	47	2	12	4	210	25%	22%	24%	0%	11%	3%	100%
NPS as % of median	16%	40%	49%	150%	8%	0%	25%							

**Table 37: NPS and Peer Institutions Full-Time Instructional Faculty Salary Outlays - Women**  
**Fall 2006**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Prof.	Assoc. Prof.	Asst. Prof.	Inst.	Lect.	No Rank	Total
Cal Tech	3,138,616	499,757	996,568	442,029	292,047	0	5,369,017	58%	9%	19%	8%	5%	0%	100%
UC Santa Barbara	11,460,624	5,568,751	2,515,946	0	3,094,325	0	22,639,646	51%	25%	11%	0%	14%	0%	100%
Claremont	1,782,113	503,355	539,167	0	0	0	2,824,635	63%	18%	19%	0%	0%	0%	100%
USC	15,491,036	10,094,383	9,352,059	1,355,070	5,597,326	0	41,889,874	37%	24%	22%	3%	13%	0%	100%
Georgia Tech	4,547,082	4,111,304	3,813,781	708,074	242,938	363,235	13,786,414	33%	30%	28%	5%	2%	3%	100%
UI Urb.-Champ.	15,216,831	12,583,277	15,453,627	579,065	3,983,288	1,490,404	49,306,492	31%	26%	31%	1%	8%	3%	100%
Illinois Tech	1,913,528	1,658,523	1,944,328	186,586	530,140	0	6,233,105	31%	27%	31%	3%	9%	0%	100%
MIT	11,740,074	3,919,138	4,689,771	1,018,397	2,542,457	263,542	24,173,379	49%	16%	19%	4%	11%	1%	100%
Stevens Tech	491,885	1,044,679	662,898	0	466,768	63,746	2,729,976	18%	38%	24%	0%	17%	2%	100%
Rensselaer	2,241,460	1,609,054	2,898,600	0	0	0	6,749,114	33%	24%	43%	0%	0%	0%	100%
Duke	13,657,953	6,503,474	6,237,996	0	678,950	3,632,149	30,710,522	44%	21%	20%	0%	2%	12%	100%
NC State	8,946,205	7,807,481	8,066,238	125,557	4,275,935	2,674,254	31,895,670	28%	24%	25%	0%	13%	8%	100%
Carnegie Mellon	6,369,203	2,898,493	3,389,782	0	3,523,587	665,287	16,846,352	38%	17%	20%	0%	21%	4%	100%
Rice	4,708,083	2,946,960	3,463,813	294,410	1,403,194	206,719	13,023,179	36%	23%	27%	2%	11%	2%	100%
Stanford	14,623,543	6,380,997	5,795,011	0	0	13,081,360	39,880,911	37%	16%	15%	0%	0%	33%	100%
NPS	1,119,298	1,825,620	2,391,910	293,829	114,333	0	5,744,990	19%	32%	42%	5%	2%	0%	100%
(Rank among peers)														
Median	6,369,203	3,919,138	3,463,813	125,557	678,950	206,719	16,846,352	37%	24%	22%	0%	9%	2%	100%
NPS as % of median	18%	47%	69%	234%	17%	0%	34%							

**Table 38: NPS and Peer Institutions Average Salaries Full-Time Instructional Faculty - Women  
Fall 2006**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	142,664	99,951	90,597	55,254	58,409	0	105,275
UC Santa Barbara	109,149	72,321	61,365	0	0	0	80,568
Claremont	104,830	83,893	89,861	0	0	0	97,401
USC	126,976	84,827	79,255	0	49,099	0	83,613
Georgia Tech	113,677	83,904	68,103	0	0	0	76,591
UI Urb.-Champ.	106,411	75,803	66,041	41,362	53,828	0	73,923
Illinois Tech	112,560	87,291	64,811	0	75,734	0	80,949
MIT	130,445	97,978	80,858	50,920	55,271	37,649	92,618
Stevens Tech	98,377	80,360	82,862	0	77,795	63,746	82,727
Rensselaer	106,736	76,622	72,465	0	0	0	82,306
Duke	133,902	80,290	64,979	0	56,579	0	81,895
NC State	98,310	75,072	63,514	62,779	43,191	55,714	67,719
Carnegie Mellon	109,814	85,250	78,832	0	58,726	44,352	80,221
Rice	123,897	92,093	73,698	49,068	50,114	0	84,021
Stanford	150,758	110,017	86,493	0	0	52,961	85,034
NPS	124,366	114,101	103,996	97,943	114,333	0	110,481
(Rank among peers)							
Median	112,560	83,904	73,698	0	0	0	82,306
NPS as % of median	110%	136%	141%	0%	0%	0%	134%

Source: IPEDS Faculty Salaries Survey, 2006

Instructional faculty are Instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service." Medical school faculty are not included in the faculty salaries data.

Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary equated to 9-month contracts of full-time instructional faculty - professors were derived as follows:

Number of Professors(equated 9-month contract)=Number of Professors on 9/10 month salary contract+Number of Professors on 11/12 month contract

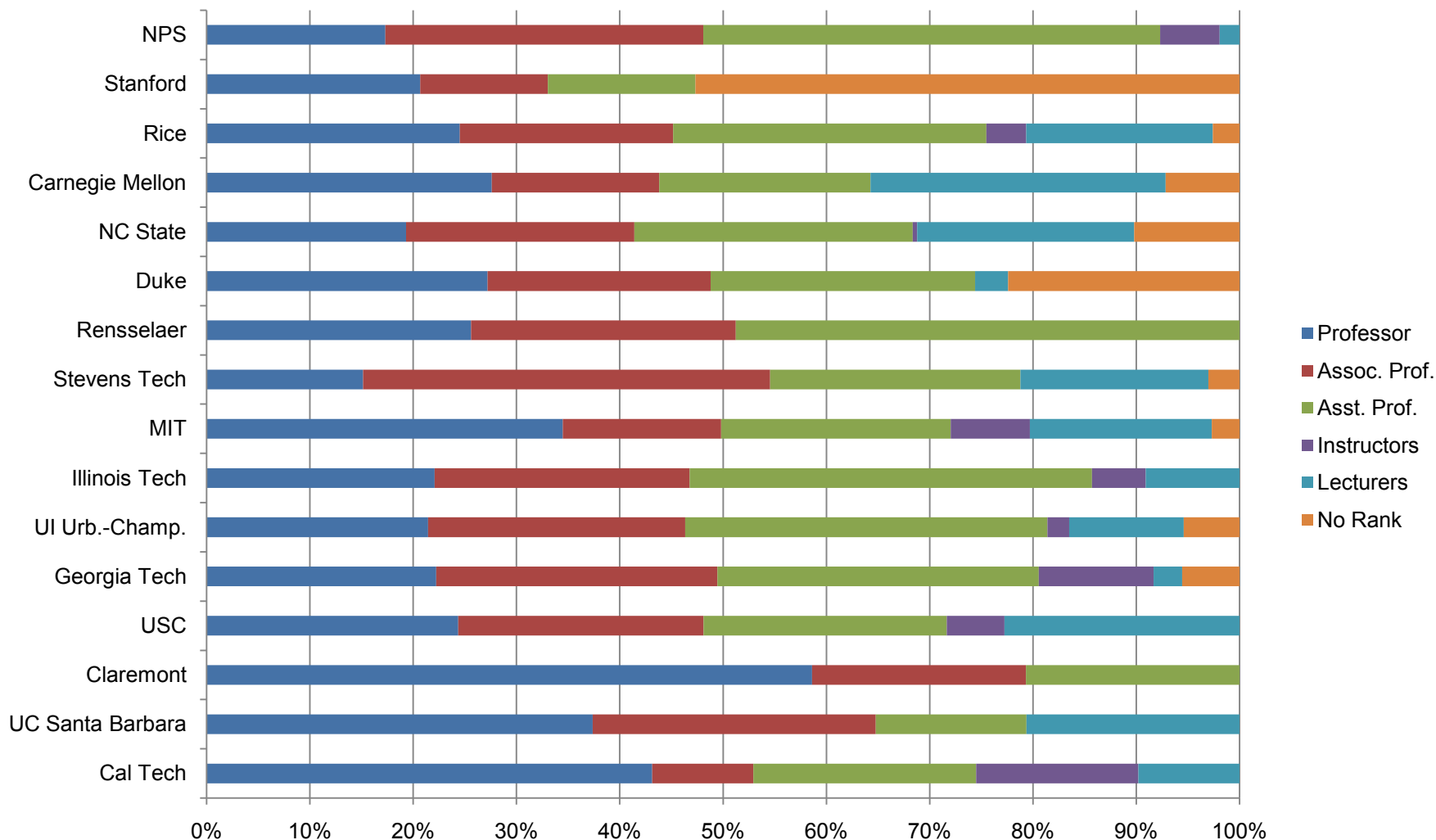
Salary outlays (equated 9-month contract)=Salary outlays of Professor on 9/10 month contract + (.8182 \* salary outlays of faculty on 11/12 month contract)

Average Salary (equated 9-month contract)=Salary outlays (equated 9-month contract) divided by the number of professors(equated 9-month contract)

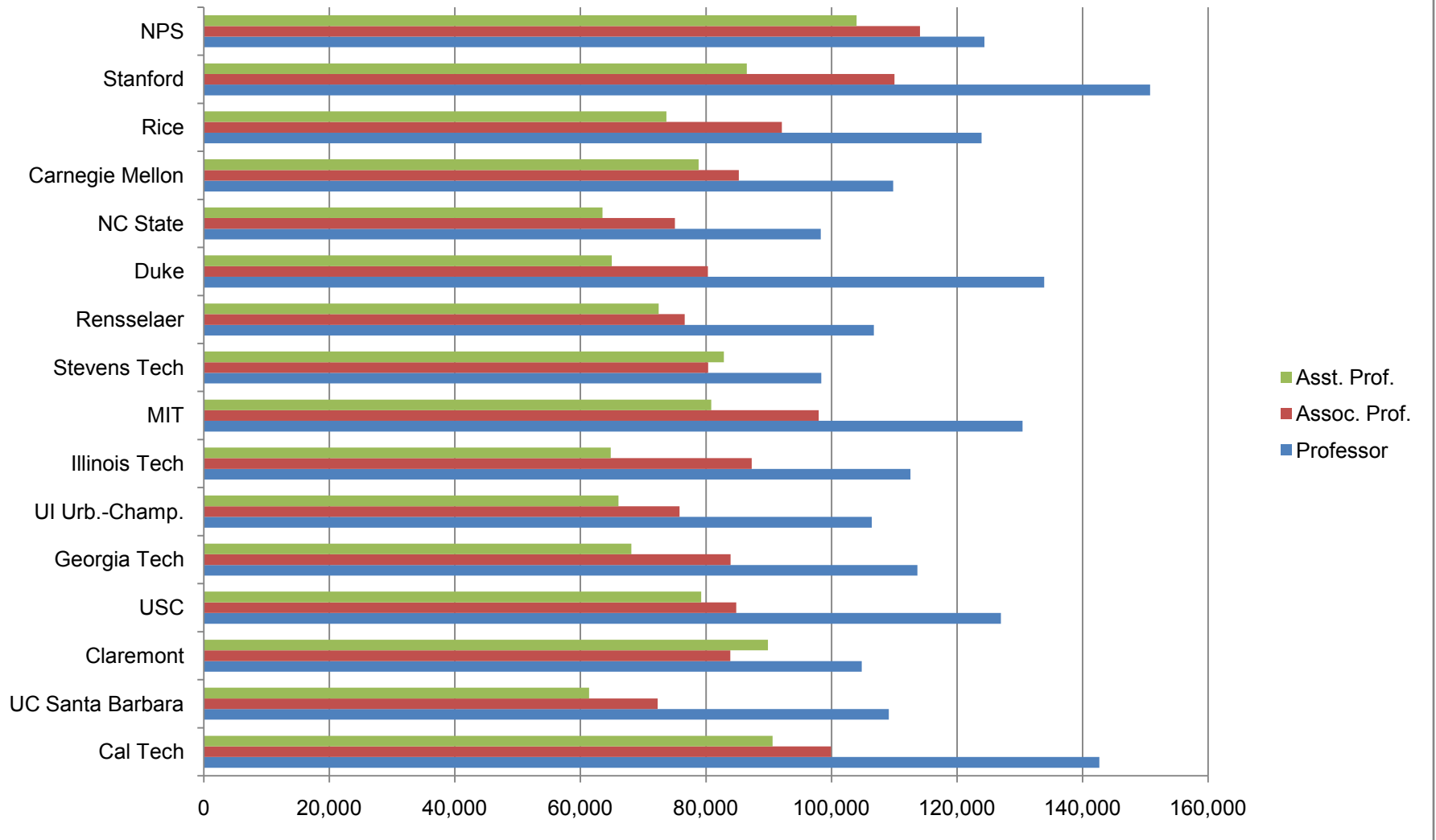
Salaries based on less-than-9-month contracts are not included.

Counts will not match counts in the Tenure Status section because the tenure status section includes full-time and part-time faculty and excludes employees classified as faculty but who have no rank.

**Chart 32: NPS and Peer Institutions Percent Women Faculty by Rank  
Fall 2006**



**Chart 33: NPS and Peer Institutions Women Faculty Average Salaries by Rank  
Fall 2006**



**Table 39: NPS and Peer Institutions Full-Time Instructional Faculty - Men and Women  
Fall 2006**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Prof.	Assoc. Prof.	Asst. Prof.	Inst.	Lect.	No Rank	Total
Cal Tech	211	29	43	31	10	0	324	65%	9%	13%	10%	3%	0%	100%
UC Santa Barbara	490	171	120	0	122	1	904	54%	19%	13%	0%	13%	0%	100%
Claremont	52	14	15	0	0	0	81	64%	17%	19%	0%	0%	0%	100%
USC	629	361	277	39	256	0	1562	40%	23%	18%	2%	16%	0%	100%
Georgia Tech	371	241	224	45	13	13	907	41%	27%	25%	5%	1%	1%	100%
UI Urb.-Champ.	833	517	609	28	136	61	2184	38%	24%	28%	1%	6%	3%	100%
Illinois Tech	128	95	89	15	32	0	359	36%	26%	25%	4%	9%	0%	100%
MIT	624	199	181	82	99	17	1202	52%	17%	15%	7%	8%	1%	100%
Stevens Tech	64	51	40	17	12	5	189	34%	27%	21%	9%	6%	3%	100%
Rensselaer	169	112	109	0	3	0	393	43%	28%	28%	0%	1%	0%	100%
Duke	480	239	248	0	23	140	1130	42%	21%	22%	0%	2%	12%	100%
NC State	631	417	336	4	168	96	1652	38%	25%	20%	0%	10%	6%	100%
Carnegie Mellon	350	140	119	0	167	50	826	42%	17%	14%	0%	20%	6%	100%
Rice	247	103	129	17	54	17	567	44%	18%	23%	3%	10%	3%	100%
Stanford	580	170	205	0	0	666	1621	36%	10%	13%	0%	0%	41%	100%
NPS	112	139	80	28	8	1	368	30%	38%	22%	8%	2%	0%	100%
(Rank among peers)	14	10	13	5	13	10	12	16	1	7	3	11	10	
Median	371	170	129	15	32	13	904	42%	21%	20%	1%	6%	1%	100%
NPS as % of median	30%	82%	62%	187%	25%	8%	41%							

**Table 40: NPS and Peer Institutions Full-Time Instructional Faculty Salary Outlays - Men and Women  
Fall 2006**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Prof.	Assoc. Prof.	Asst. Prof.	Inst.	Lect.	No Rank	Total
Cal Tech	33,239,996	3,226,000	4,171,594	1,611,527	584,653	0	42,833,770	78%	8%	10%	4%	1%	0%	100%
UC Santa Barbara	58,298,740	12,647,063	8,016,146	0	6,671,815	52,615	85,686,379	68%	15%	9%	0%	8%	0%	100%
Claremont	6,033,590	1,410,787	1,127,188	0	0	0	8,571,565	70%	16%	13%	0%	0%	0%	100%
USC	84,606,847	33,215,328	22,594,268	1,906,705	13,240,815	0	155,563,963	54%	21%	15%	1%	9%	0%	100%
Georgia Tech	45,971,905	20,705,362	16,235,685	1,591,988	658,997	485,693	85,649,630	54%	24%	19%	2%	1%	1%	100%
UI Urb.-Champ.	98,574,838	41,029,149	42,545,743	1,123,902	7,406,316	2,714,810	193,394,758	51%	21%	22%	1%	4%	1%	100%
Illinois Tech	14,789,058	8,365,746	6,076,284	728,437	2,176,499	0	32,136,024	46%	26%	19%	2%	7%	0%	100%
MIT	87,512,862	19,222,148	15,539,894	4,460,452	6,136,225	732,483	133,604,064	66%	14%	12%	3%	5%	1%	100%
Stevens Tech	7,409,646	4,412,561	3,133,375	1,259,406	854,091	331,576	17,400,655	43%	25%	18%	7%	5%	2%	100%
Rensselaer	18,876,312	9,196,375	8,112,155	0	155,302	0	36,340,144	52%	25%	22%	0%	0%	0%	100%
Duke	68,378,148	22,645,636	18,959,668	0	1,299,594	5,935,114	117,218,160	58%	19%	16%	0%	1%	5%	100%
NC State	65,552,296	32,289,508	22,264,652	223,667	7,377,109	5,524,608	133,231,840	49%	24%	17%	0%	6%	4%	100%
Carnegie Mellon	44,459,180	13,048,673	9,864,347	0	11,394,023	2,794,937	81,561,160	55%	16%	12%	0%	14%	3%	100%
Rice	32,198,807	9,374,587	10,064,424	829,660	2,736,947	947,352	56,151,777	57%	17%	18%	1%	5%	2%	100%
Stanford	93,419,381	19,356,930	18,645,867	0	0	43,607,021	175,029,199	53%	11%	11%	0%	0%	25%	100%
NPS	13,837,840	16,310,116	8,447,749	2,945,592	834,134	89,083	42,464,514	33%	38%	20%	7%	2%	0%	100%
(Rank among peers)	14	8	10	2	11	10	12	16	1	3	2	10	10	
Median	45,971,905	13,048,673	10,064,424	728,437	2,176,499	485,693	85,649,630	54%	19%	16%	1%	5%	1%	100%
NPS as % of median	30%	125%	84%	404%	38%	18%	50%							

**Table 41: NPS and Peer Institutions Average Salaries Full-Time Instructional Faculty - Men & Women  
Fall 2006**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	All
Cal Tech	157,536	111,241	97,014	51,985	58,465	0	132,203
UC Santa Barbara	118,977	73,959	66,801	0	0	52,615	94,786
Claremont	116,031	100,771	75,146	0	0	0	105,822
USC	134,510	92,009	81,568	0	51,722	0	99,593
Georgia Tech	123,913	85,914	72,481	0	0	0	94,432
UI Urb.-Champ.	118,337	79,360	69,862	40,139	54,458	0	88,551
Illinois Tech	115,540	88,060	68,273	0	68,016	0	89,515
MIT	140,245	96,594	85,856	54,396	61,982	43,087	111,151
Stevens Tech	115,776	86,521	78,334	0	71,174	66,315	92,067
Rensselaer	111,694	82,110	74,423	0	51,767	0	92,469
Duke	142,454	94,752	76,450	0	56,504	0	103,733
NC State	103,886	77,433	66,264	55,917	43,911	57,548	80,649
Carnegie Mellon	127,026	93,205	82,894	0	68,228	55,899	98,742
Rice	130,360	91,015	78,019	48,804	50,684	0	99,033
Stanford	161,068	113,864	90,955	0	0	65,476	107,976
NPS	123,552	117,339	105,597	105,200	104,267	89,083	115,393
(Rank among peers)	9	1	1	1	1	1	2
Median	123,913	91,015	76,450	0	51,767	0	98,742
NPS as % of median	100%	129%	138%	0%	201%	0%	117%

Source: IPEDS Faculty Salary Survey, 2006

Instructional faculty are Instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service." Medical school faculty are not included in the faculty salaries data.

Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary equated to 9-month contracts of full-time instructional faculty - professors were derived as follows:

Number of Professors(equated 9-month contract)=Number of Professors on 9/10 month salary contract+Number of Professors on 11/12 month contract

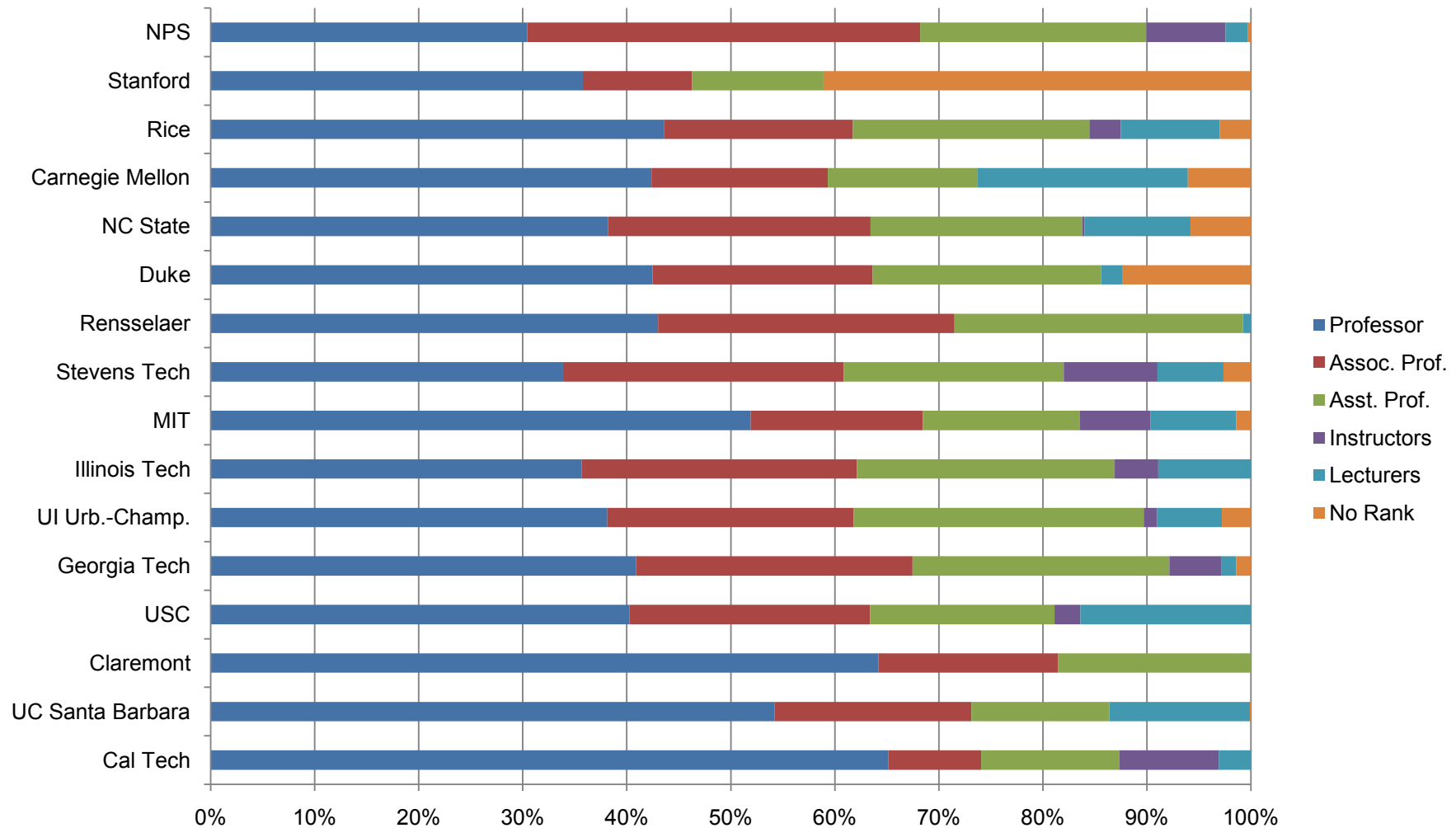
Salary outlays (equated 9-month contract)=Salary outlays of Professor on 9/10 month contract + (.8182 \* salary outlays of faculty on 11/12 month contract)

Average Salary (equated 9-month contract)=Salary outlays (equated 9-month contract) divided by the number of professors(equated 9-month contract)

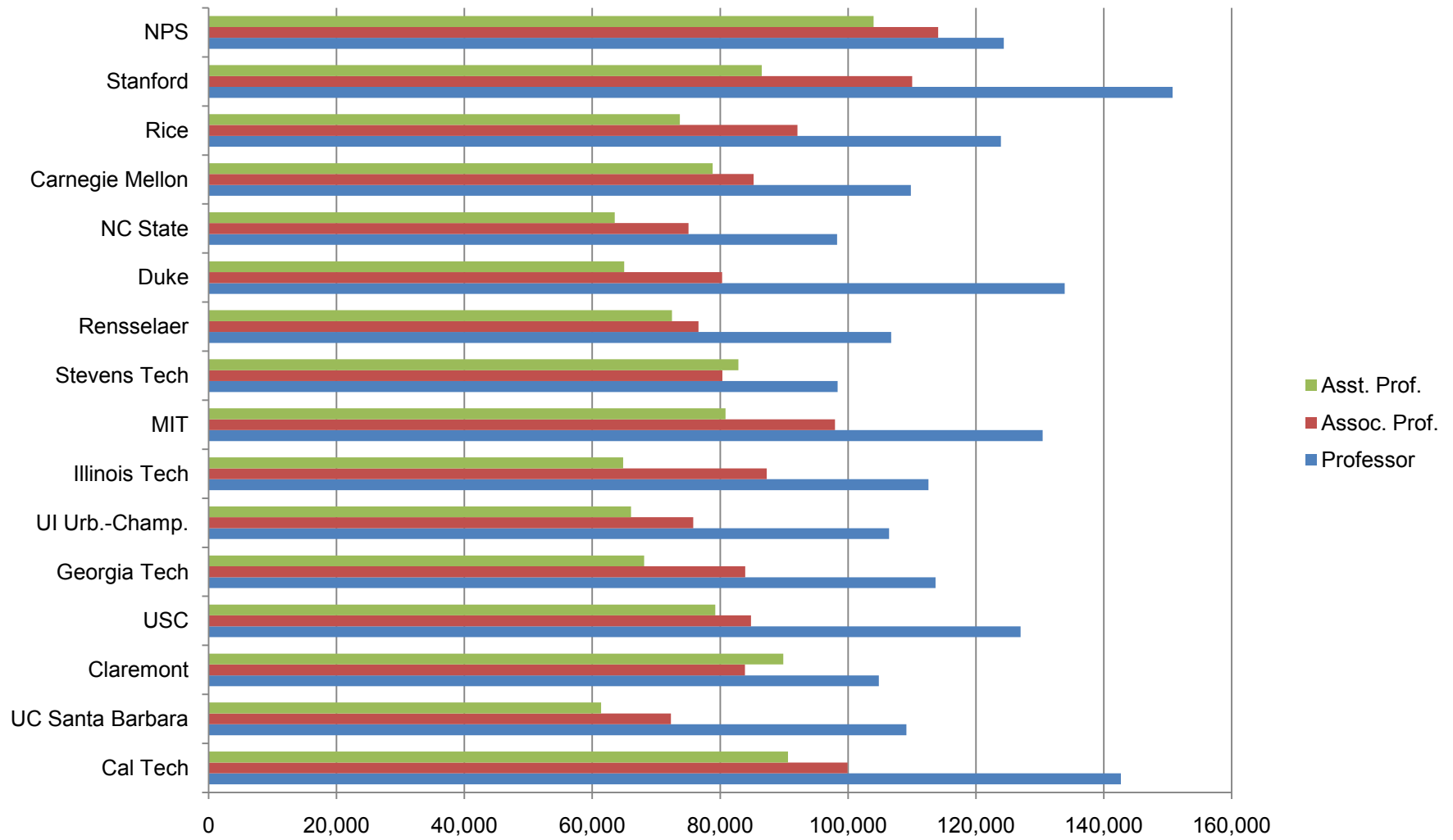
Salaries based on less-than-9-month contracts are not included.

Counts will not match counts in the Tenure Status section because the tenure status section includes full-time and part-time faculty and excludes employees classified as faculty but who have no rank.

**Chart 34: NPS and Peer Institutions Percent Men and Women Faculty by Rank  
Fall 2006**

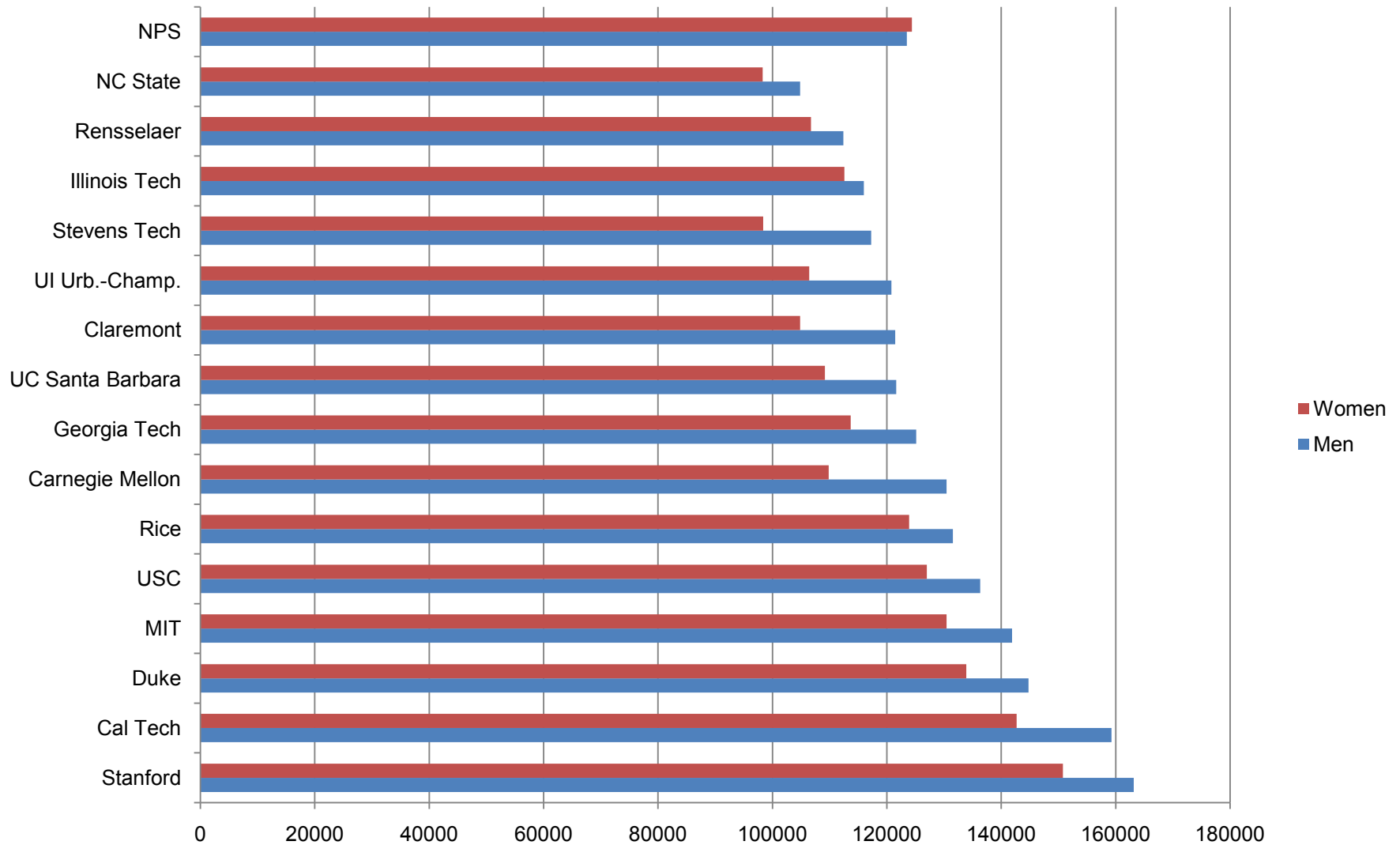


**Chart 35: NPS and Peer Institutions Men and Women Faculty Average Salaries  
by Rank  
Fall 2006**

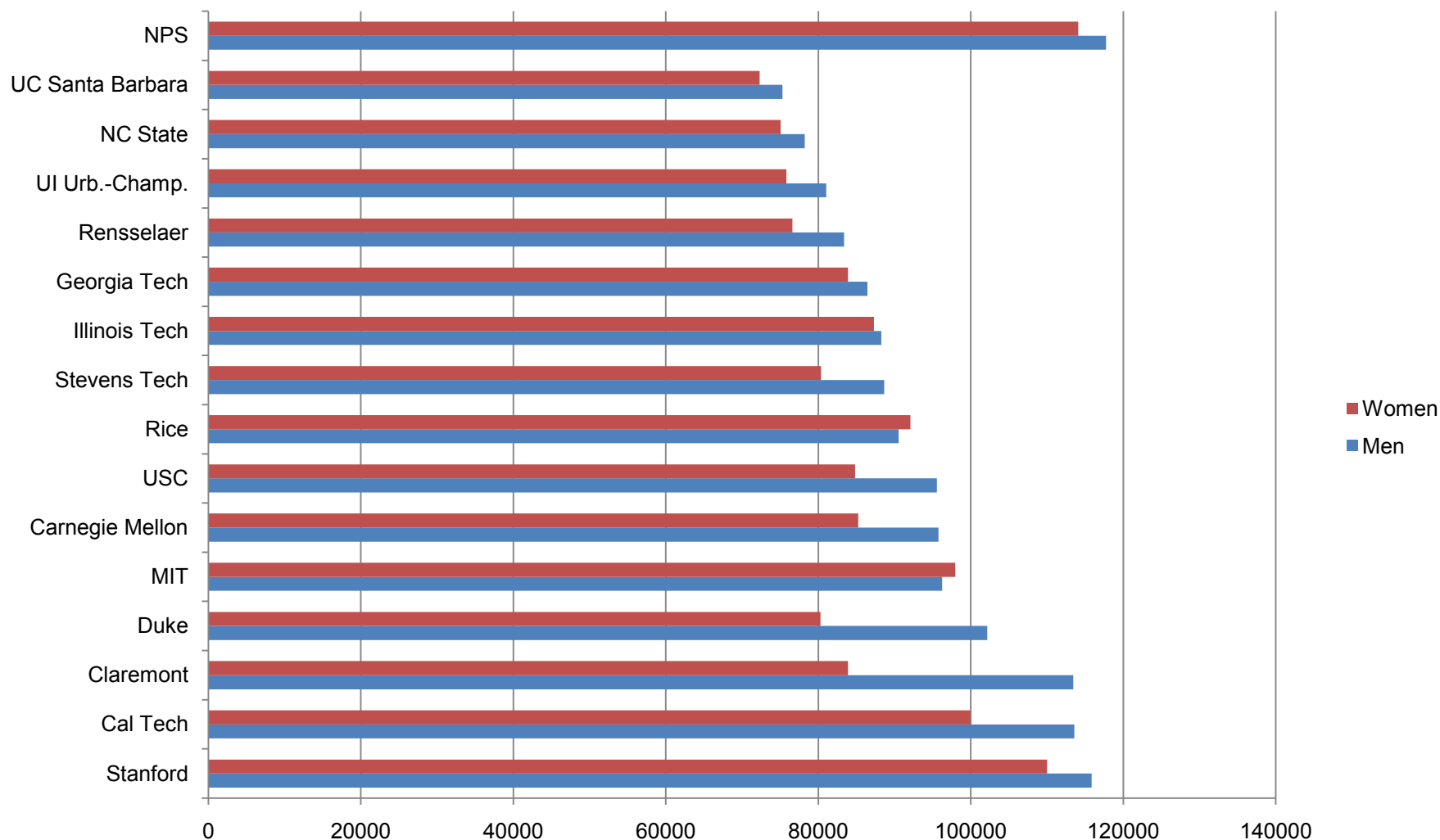




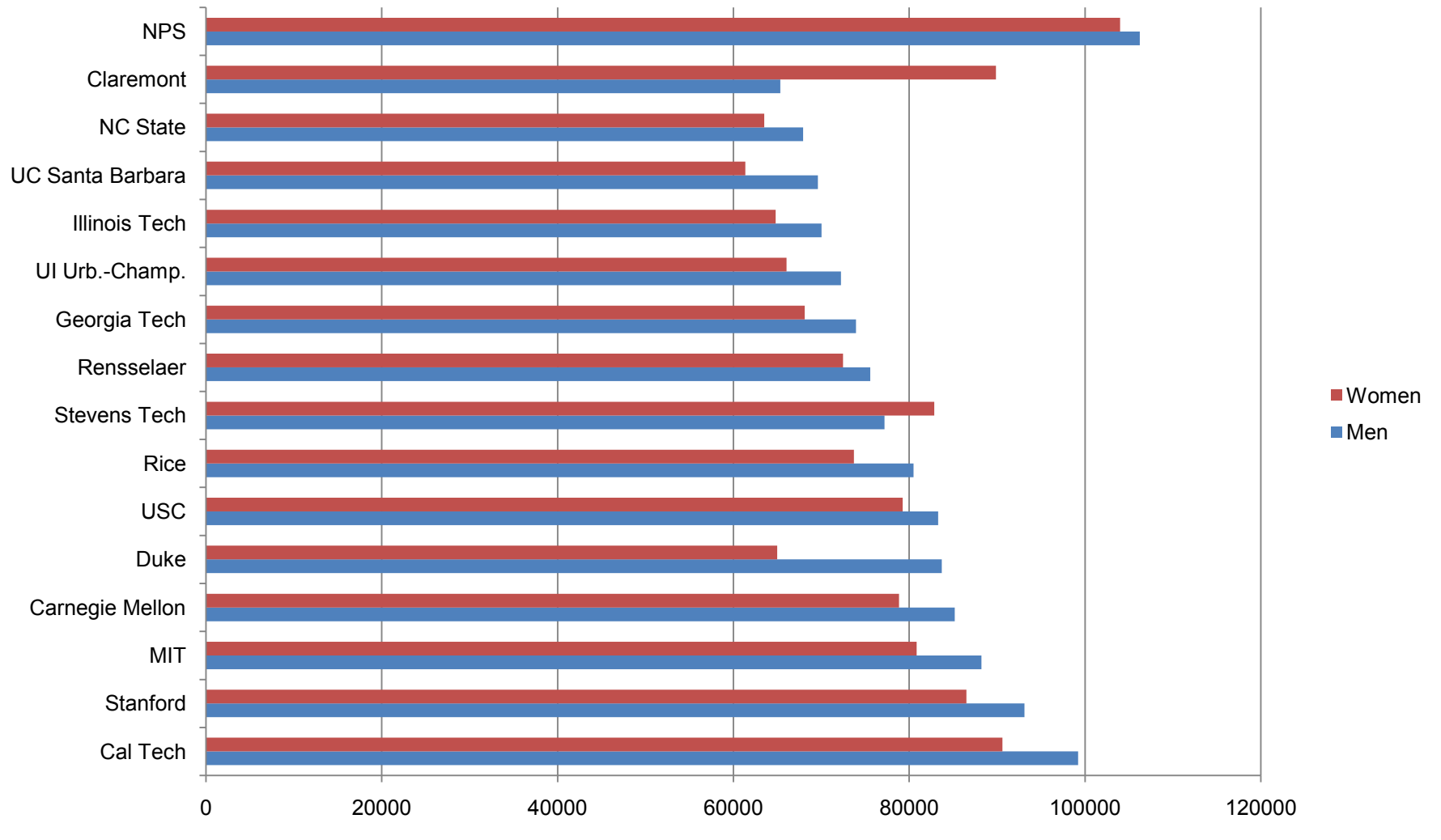
**Chart 36: NPS and Peer Institutions Average Salaries Professor  
Men and Women Fall 2006**



**Chart 37: NPS and Peer Institutions Average Salaries Associate Professor  
Men and Women Fall 2006**



**Chart 38: NPS and Peer Institutions Average Salaries Assistant Professor  
Men and Women Fall 2006**



**Table 42: NPS and Peer Institutions Full-Time Instructional Faculty - Men  
Fall 2005**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Prof.	Assoc. Prof.	Asst. Prof.	Inst.	Lect.	No Rank	Total
Cal Tech	182	25	32	18	6	0	263	69%	10%	12%	7%	2%	0%	100%
UC Santa Barbara	387	93	86	0	53	2	621	62%	15%	14%	0%	9%	0%	100%
Claremont	32	9	9	0	0	0	50	64%	18%	18%	0%	0%	0%	100%
USC	507	235	153	10	123	0	1028	49%	23%	15%	1%	12%	0%	100%
Georgia Tech	323	183	175	24	5	4	714	45%	26%	25%	3%	1%	1%	100%
UI Urb.-Champ.	678	325	386	12	58	22	1481	46%	22%	26%	1%	4%	1%	100%
Illinois Tech	84	69	52	15	22	0	242	35%	29%	21%	6%	9%	0%	100%
MIT	508	140	128	43	48	6	873	58%	16%	15%	5%	5%	1%	100%
Stevens Tech	75	40	29	10	8	18	180	42%	22%	16%	6%	4%	10%	100%
Rensselaer	153	82	81	0	5	0	321	48%	26%	25%	0%	2%	0%	100%
Duke	368	150	168	0	10	57	753	49%	20%	22%	0%	1%	8%	100%
NC State	576	305	212	4	79	33	1209	48%	25%	18%	0%	7%	3%	100%
Carnegie Mellon	296	105	74	0	103	29	607	49%	17%	12%	0%	17%	5%	100%
Rice	208	74	80	14	27	12	415	50%	18%	19%	3%	7%	3%	100%
Stanford	485	112	141	0	0	362	1100	44%	10%	13%	0%	0%	33%	100%
NPS	99	125	52	20	6	0	302	33%	41%	17%	7%	2%	0%	100%
(Rank among peers)	13	7	12	3	11	11	12	16	1	9	2	11	11	
Median	323	105	86	10	22	6	621	49%	20%	18%	1%	4%	1%	100%
NPS as % of median	31%	119%	60%	200%	27%	0%	49%							

**Table 43: NPS and Peer Institutions Full-Time Instructional Faculty Salary Outlays - Men  
Fall 2005**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Prof.	Assoc. Prof.	Asst. Prof.	Inst.	Lect.	No Rank	Total
Cal Tech	27,424,960	2,573,240	3,105,479	852,513	318,494	0	34,274,686	80%	8%	9%	2%	1%	0%	100%
UC Santa Barbara	45,215,713	6,644,630	5,627,743	0	2,844,370	178,010	60,510,466	75%	11%	9%	0%	5%	0%	100%
Claremont	3,809,824	972,228	656,500	0	0	0	5,438,552	70%	18%	12%	0%	0%	0%	100%
USC	66,183,318	21,606,408	11,981,182	432,751	6,452,745	0	106,656,404	62%	20%	11%	0%	6%	0%	100%
Georgia Tech	39,125,301	15,284,236	12,682,013	778,418	252,589	247,455	68,370,012	57%	22%	19%	1%	0%	0%	100%
UI Urb.-Champ.	78,832,094	25,812,663	27,517,032	451,920	3,030,460	940,363	136,584,532	58%	19%	20%	0%	2%	1%	100%
Illinois Tech	8,709,310	5,392,309	3,581,242	660,918	1,319,169	0	19,662,948	44%	27%	18%	3%	7%	0%	100%
MIT	69,411,813	13,033,585	10,719,078	2,298,272	3,311,240	246,443	99,020,431	70%	13%	11%	2%	3%	0%	100%
Stevens Tech	7,822,685	3,321,738	2,068,421	653,635	528,951	1,448,074	15,843,504	49%	21%	13%	4%	3%	9%	100%
Rensselaer	17,110,874	6,896,421	5,868,797	0	219,230	0	30,095,322	57%	23%	20%	0%	1%	0%	100%
Duke	51,601,866	14,098,065	13,075,165	0	558,288	2,294,632	81,628,016	63%	17%	16%	0%	1%	3%	100%
NC State	56,834,166	22,080,211	13,680,466	200,200	3,242,269	1,923,494	97,960,806	58%	23%	14%	0%	3%	2%	100%
Carnegie Mellon	37,443,890	9,571,630	6,208,812	0	7,239,520	1,690,415	62,154,267	60%	15%	10%	0%	12%	3%	100%
Rice	26,784,840	6,330,047	6,417,219	657,975	1,402,439	706,860	42,299,380	63%	15%	15%	2%	3%	2%	100%
Stanford	75,748,384	12,162,098	12,455,637	0	0	25,308,964	125,675,083	60%	10%	10%	0%	0%	20%	100%
NPS	12,216,229	14,713,243	5,408,339	2,134,363	604,839	0	35,077,013	35%	42%	15%	6%	2%	0%	100%
(Rank among peers)	13	5	12	2	9	11	11	16	1	6	1	10	11	
Median	39,125,301	9,571,630	6,417,219	432,751	1,319,169	247,455	62,154,267	60%	18%	13%	0%	3%	0%	100%
NPS as % of median	31%	154%	84%	493%	46%	0%	56%							

**Table 44: NPS and Peer Institutions Average Salaries Full-Time Instructional Faculty - Men  
Fall 2005**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	150,687	102,930	97,046	47,362	53,082	0	130,322
UC Santa Barbara	116,836	71,448	65,439	0	0	89,005	97,440
Claremont	119,057	108,025	72,944	0	0	0	108,771
USC	130,539	91,942	78,308	0	52,461	0	103,751
Georgia Tech	121,131	83,520	72,469	0	0	0	95,756
UI Urb.-Champ.	116,272	79,424	71,288	37,660	52,249	0	92,225
Illinois Tech	103,682	78,149	68,870	0	59,962	0	81,252
MIT	136,637	93,097	83,743	53,448	68,984	41,074	113,425
Stevens Tech	104,302	83,043	71,325	0	66,119	80,449	88,019
Rensselaer	111,836	84,103	72,454	0	43,846	0	93,755
Duke	140,222	93,987	77,828	0	55,829	0	108,404
NC State	98,670	72,394	64,531	50,050	41,041	58,288	81,026
Carnegie Mellon	126,500	91,158	83,903	0	70,287	58,290	102,396
Rice	128,773	85,541	80,215	46,998	51,942	0	101,926
Stanford	156,182	108,590	88,338	0	0	69,914	114,250
NPS	123,396	117,706	104,007	106,718	100,807	0	116,149
(Rank among peers)	8	1	1	1	1	7	2
Median	121,131	85,541	72,944	0	0	0	101,926
NPS as % of median	102%	138%	143%	0%	0%	0%	114%

Source: IPEDS Faculty Salaries Survey, 2005

Instructional faculty are Instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service." Medical school faculty are not included in the faculty salaries data.

Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary equated to 9-month contracts of full-time instructional faculty - professors were derived as follows:

Number of Professors(equated 9-month contract)=Number of Professors on 9/10 month salary contract+Number of Professors on 11/12 month contract

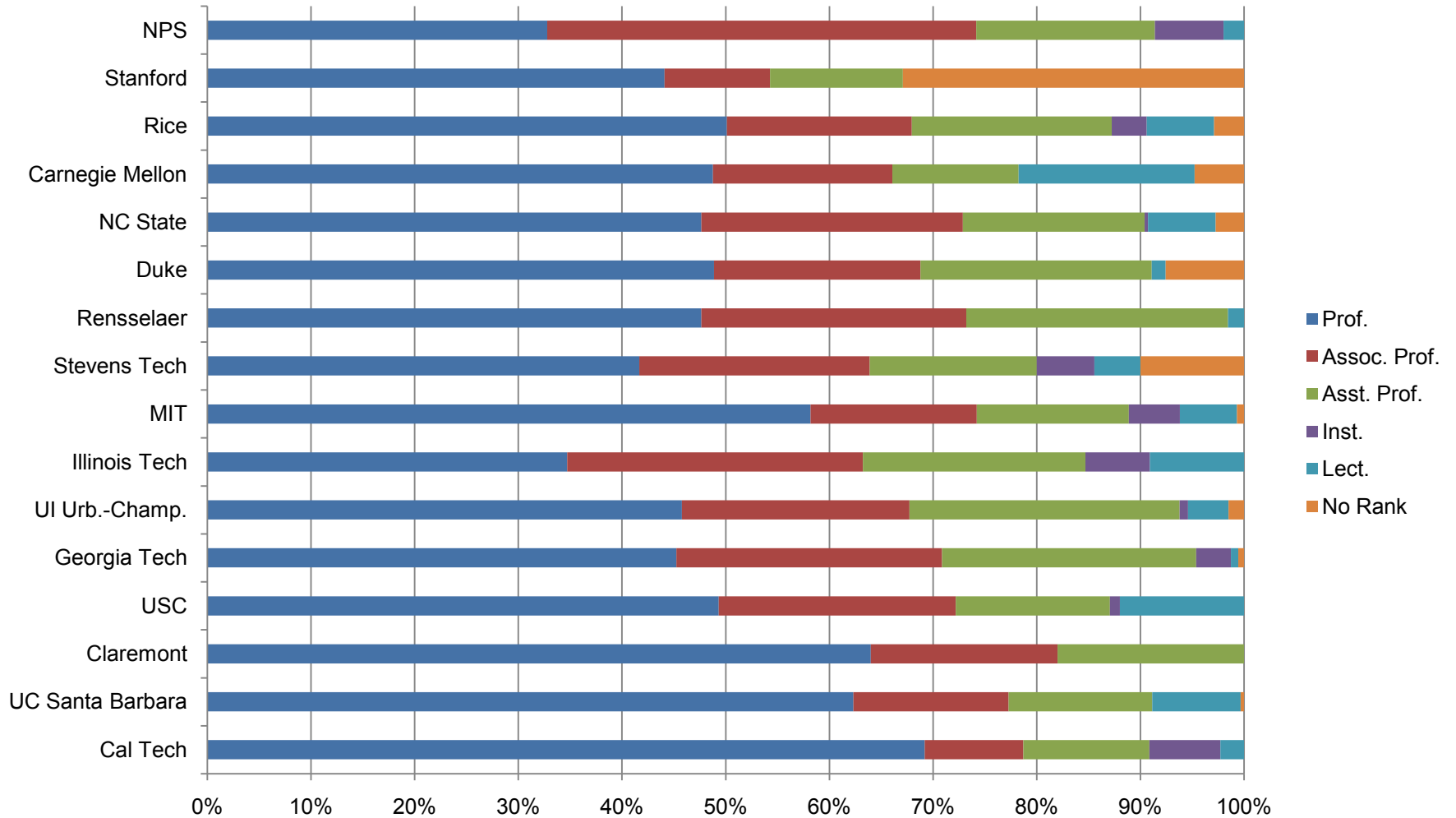
Salary outlays (equated 9-month contract)=Salary outlays of Professor on 9/10 month contract + (.8182 \* salary outlays of faculty on 11/12 month contract)

Average Salary (equated 9-month contract)=Salary outlays (equated 9-month contract) divided by the number of professors(equated 9-month contract)

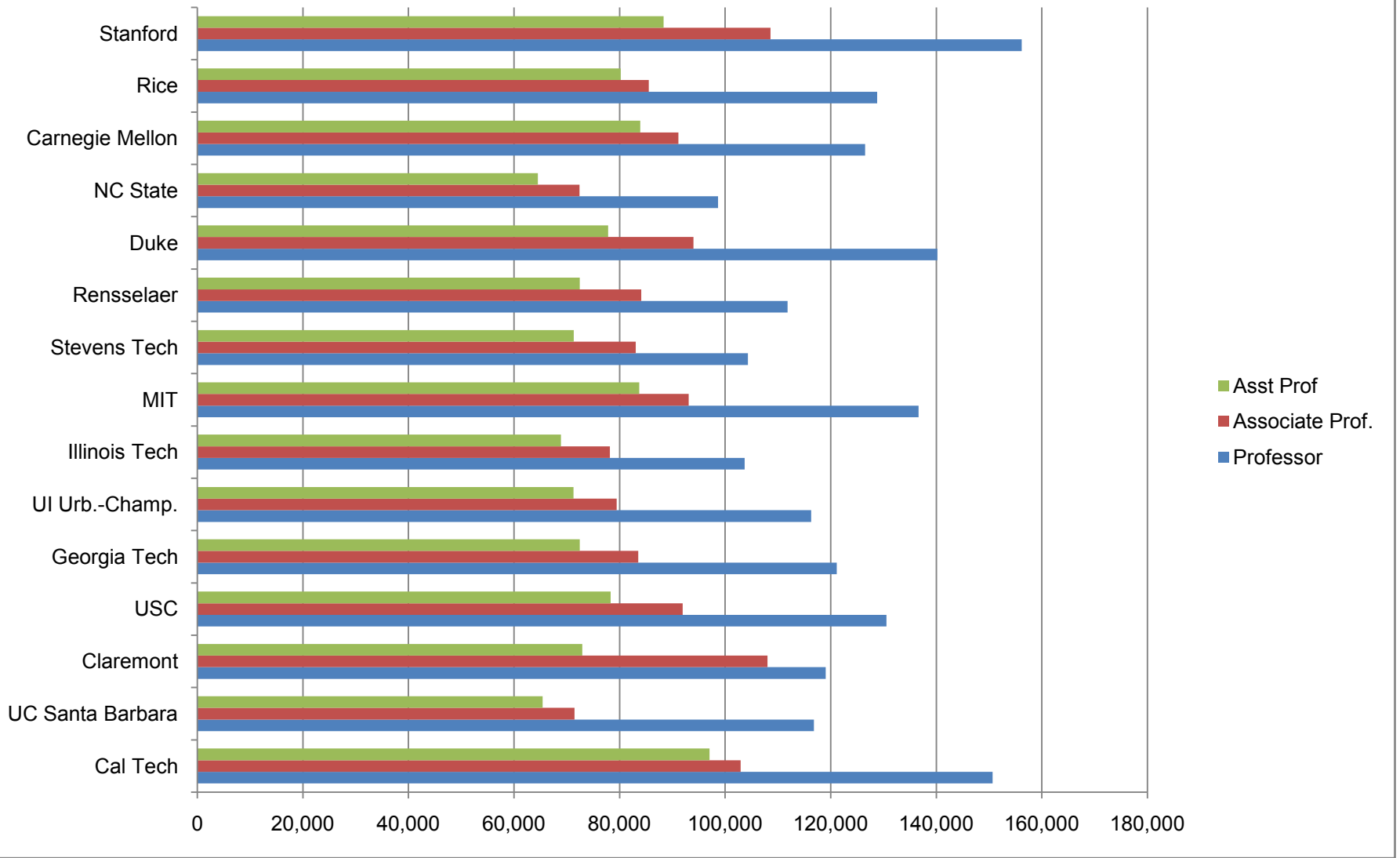
Salaries based on less-than-9-month contracts are not included.

Counts will not match counts in the Tenure Status section because the tenure status section includes full-time and part-time faculty and excludes employees classified as faculty but who have no rank.

**Chart 39: NPS and Peer Institutions Percent Male Faculty by Rank**  
**Fall 2005**



**Chart 40: NPS and Peer Institutions Male Faculty Average Salaries by Rank  
Fall 2005**



**Table 45: NPS and Peer Institutions Full-Time Instructional Faculty - Women**  
**Fall 2005**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Inst.	Lect.	No Rank	Total
Cal Tech	20	5	10	8	5	0	48	42%	10%	21%	17%	10%	0%	100%
UC Santa Barbara	95	72	50	0	52	1	270	35%	27%	19%	0%	19%	0%	100%
Claremont	14	7	10	0	0	0	31	45%	23%	32%	0%	0%	0%	100%
USC	109	111	115	27	105	0	467	23%	24%	25%	6%	22%	0%	100%
Georgia Tech	34	53	49	15	5	9	165	21%	32%	30%	9%	3%	5%	100%
UI Urb.-Champ.	125	158	241	9	72	38	643	19%	25%	37%	1%	11%	6%	100%
Illinois Tech	12	16	29	5	6	0	68	18%	24%	43%	7%	9%	0%	100%
MIT	80	40	53	23	44	4	244	33%	16%	22%	9%	18%	2%	100%
Stevens Tech	2	14	10	2	6	3	37	5%	38%	27%	5%	16%	8%	100%
Rensselaer	21	21	37	0	0	0	79	27%	27%	47%	0%	0%	0%	100%
Duke	84	84	96	0	13	89	366	23%	23%	26%	0%	4%	24%	100%
NC State	87	102	123	6	111	33	462	19%	22%	27%	1%	24%	7%	100%
Carnegie Mellon	56	36	46	0	55	10	203	28%	18%	23%	0%	27%	5%	100%
Rice	35	31	47	6	27	6	152	23%	20%	31%	4%	18%	4%	100%
Stanford	90	62	65	0	0	221	438	21%	14%	15%	0%	0%	50%	100%
NPS	8	16	25	0	1	0	50	16%	32%	50%	0%	2%	0%	100%
(Rank among peers)	15	12	13	10	13	11	13	15	3	1	10	13	11	
Median	56	40	49	5	13	4	203	23%	23%	27%	1%	11%	4%	100%
NPS as % of median	14%	40%	51%	0%	8%	0%	25%							

**Table 46: NPS and Peer Institutions Full-Time Instructional Faculty Salary Outlays - Women**  
**Fall 2005**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Inst.	Lect.	No Rank	Total
Cal Tech	2,698,506	484,129	806,336	333,527	251,061	0	4,573,559	59%	11%	18%	7%	5%	0%	100%
UC Santa Barbara	10,022,543	4,890,240	3,039,800	0	2,662,506	148,585	20,763,674	48%	24%	15%	0%	13%	1%	100%
Claremont	1,456,058	545,800	759,962	0	0	0	2,761,820	53%	20%	28%	0%	0%	0%	100%
USC	13,104,985	9,003,745	8,493,050	1,344,760	4,869,258	0	36,815,798	36%	24%	23%	4%	13%	0%	100%
Georgia Tech	3,677,106	4,394,309	3,131,675	476,750	211,351	323,292	12,214,483	30%	36%	26%	4%	2%	3%	100%
UI Urb.-Champ.	13,043,361	11,976,510	15,162,504	387,495	3,662,948	1,488,164	45,720,982	29%	26%	33%	1%	8%	3%	100%
Illinois Tech	1,471,255	1,184,903	1,894,339	264,838	447,604	0	5,262,939	28%	23%	36%	5%	9%	0%	100%
MIT	10,348,599	3,540,376	4,229,112	1,089,597	2,358,289	165,377	21,731,350	48%	16%	19%	5%	11%	1%	100%
Stevens Tech	204,860	1,090,035	724,423	128,250	460,140	182,140	2,789,848	7%	39%	26%	5%	16%	7%	100%
Rensselaer	2,172,150	1,560,820	2,504,830	0	0	0	6,237,800	35%	25%	40%	0%	0%	0%	100%
Duke	10,891,744	6,875,415	5,708,375	0	702,575	3,582,432	27,760,541	39%	25%	21%	0%	3%	13%	100%
NC State	7,873,894	7,179,758	7,533,999	308,620	4,312,370	1,900,717	29,109,358	27%	25%	26%	1%	15%	7%	100%
Carnegie Mellon	6,016,944	2,990,245	3,456,238	0	3,161,804	425,899	16,051,130	37%	19%	22%	0%	20%	3%	100%
Rice	4,075,192	2,833,737	3,244,229	303,464	1,345,137	260,734	12,062,493	34%	23%	27%	3%	11%	2%	100%
Stanford	13,398,569	6,134,422	5,455,878	0	0	11,493,641	36,482,510	37%	17%	15%	0%	0%	32%	100%
NPS	994,931	1,833,625	2,622,066	0	124,366	0	5,574,988	18%	33%	47%	0%	2%	0%	100%
(Rank among peers)	15	11	11	10	13	11	12	15	3	1	10	12	11	
Median	6,016,944	3,540,376	3,244,229	264,838	702,575	182,140	16,051,130	36%	24%	26%	1%	9%	2%	100%
NPS as % of median	17%	52%	81%	0%	18%	0%	35%							



**Table 47: NPS and Peer Institutions Average Salaries Full-Time Instructional Faculty - Women  
Fall 2005**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	134,925	96,826	80,634	41,691	50,212	0	95,282
UC Santa Barbara	105,500	67,920	60,796	0	0	0	76,902
Claremont	104,004	77,971	75,996	0	0	0	89,091
USC	120,229	81,115	73,853	0	46,374	0	78,835
Georgia Tech	108,150	82,911	63,912	0	0	0	74,027
UI Urb.-Champ.	104,347	75,801	62,915	43,055	50,874	0	71,106
Illinois Tech	122,605	74,056	65,322	0	74,601	0	77,396
MIT	129,357	88,509	79,795	47,374	53,597	41,344	89,063
Stevens Tech	102,430	77,860	72,442	0	76,690	60,713	75,401
Rensselaer	103,436	74,325	67,698	0	0	0	78,959
Duke	129,664	81,850	59,462	0	54,044	0	75,848
NC State	90,505	70,390	61,252	51,437	38,850	57,597	63,007
Carnegie Mellon	107,445	83,062	75,136	0	57,487	42,590	79,070
Rice	116,434	91,411	69,026	50,577	49,820	0	79,359
Stanford	148,873	98,942	83,937	0	0	52,007	83,293
NPS	124,366	114,602	104,883	0	124,366	0	111,500
(Rank among peer)	5	1	1	6	1	6	1
Median	108,150	81,115	69,026	0	0	0	78,835
NPS as % of medi	115%	141%	152%	0%	0%	0%	141%

Source: IPEDS Faculty Salaries Survey, 2005

Instructional faculty are Instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service." Medical school faculty are not included in the faculty salaries data.

Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary equated to 9-month contracts of full-time instructional faculty - professors were derived as follows:

Number of Professors(equated 9-month contract)=Number of Professors on 9/10 month salary contract+Number of Professors on 11/12 month contract

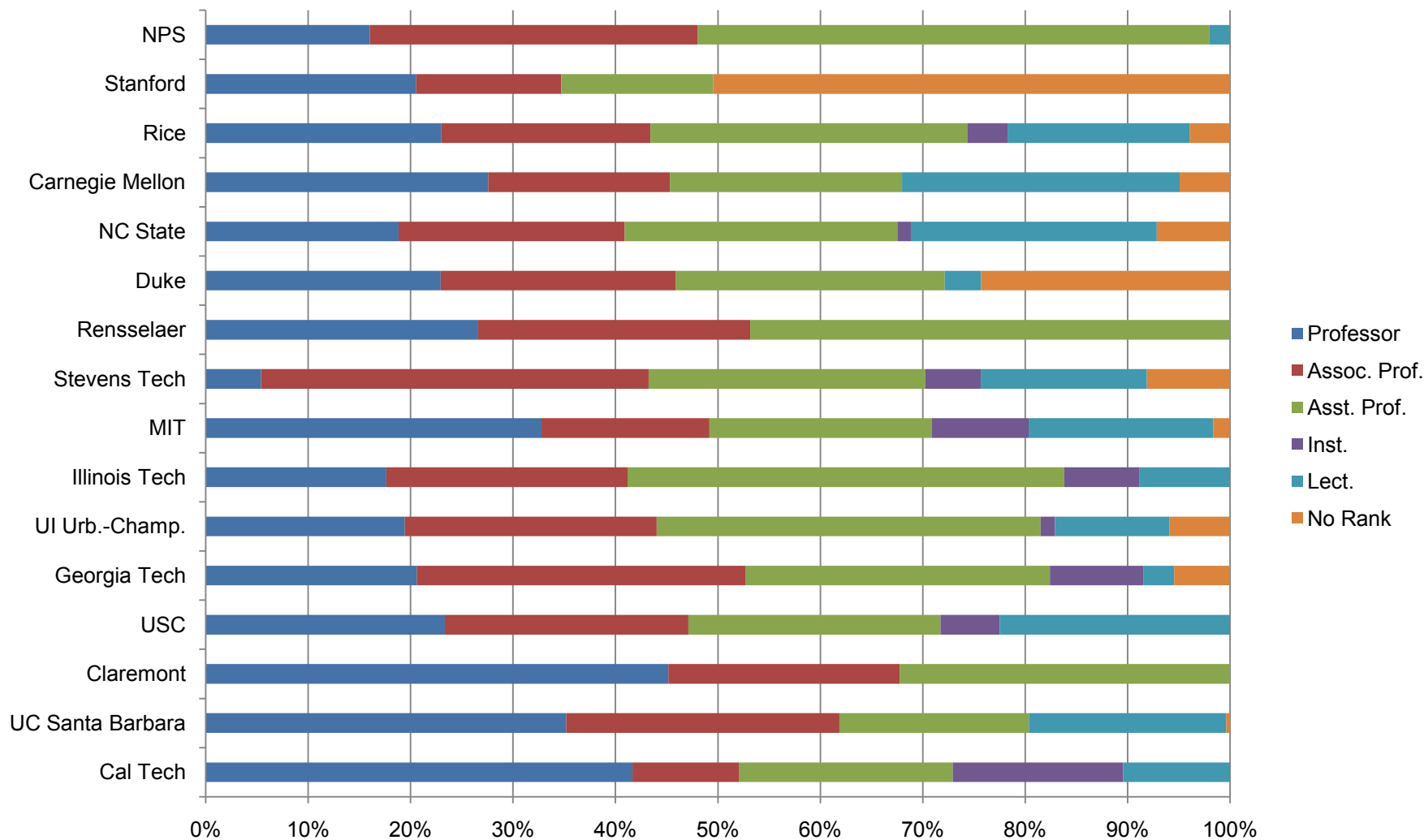
Salary outlays (equated 9-month contract)=Salary outlays of Professor on 9/10 month contract + (.8182 \* salary outlays of faculty on 11/12 month contract)

Average Salary (equated 9-month contract)=Salary outlays (equated 9-month contract) divided by the number of professors(equated 9-month contract)

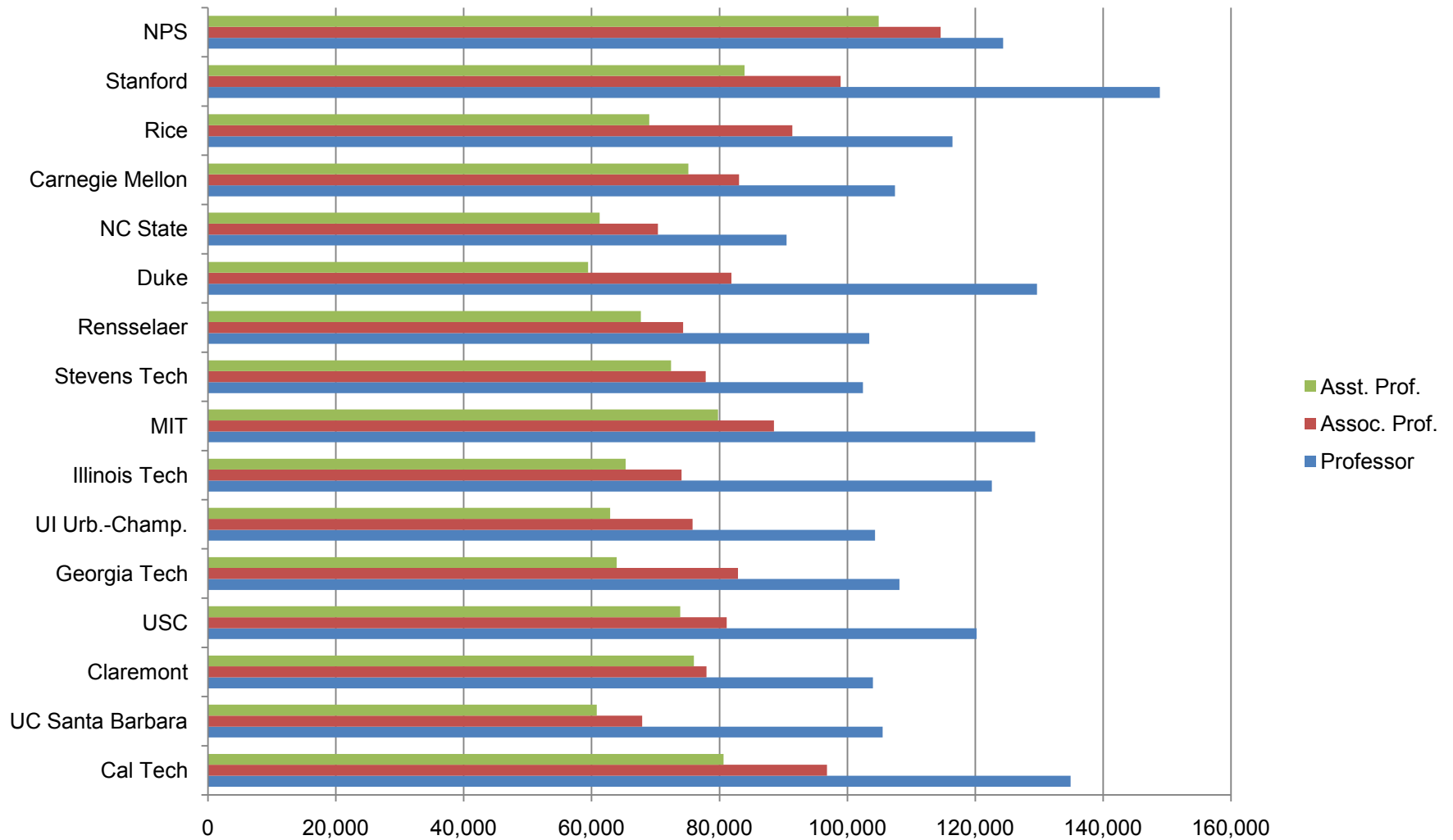
Salaries based on less-than-9-month contracts are not included.

Counts will not match counts in the Tenure Status section because the tenure status section includes full-time and part-time faculty and excludes employees classified as faculty but who have no rank.

**Chart 41: NPS and Peer Institutions Percent Women Faculty by Rank  
Fall 2005**



**Chart 42: NPS and Peer Institutions Women Faculty Average Salaries by Rank  
Fall 2005**



**Table 48: NPS and Peer Institutions Full-Time Instructional Faculty Headcount and Salaries - Men and Women  
Fall 2005**

Headcount														
Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Prof.	Assoc. Prof.	Asst. Prof.	Inst.	Lect.	No Rank	Total
Cal Tech	202	30	42	26	11	0	311	65%	10%	14%	8%	4%	0%	100%
UC Santa Barbara	482	165	136	0	105	3	891	54%	19%	15%	0%	12%	0%	100%
Claremont	46	16	19	0	0	0	81	57%	20%	23%	0%	0%	0%	100%
USC	616	346	268	37	228	0	1495	41%	23%	18%	2%	15%	0%	100%
Georgia Tech	357	236	224	39	10	13	879	41%	27%	25%	4%	1%	1%	100%
UI Urb.-Champ.	803	483	627	21	130	60	2124	38%	23%	30%	1%	6%	3%	100%
Illinois Tech	96	85	81	20	28	0	310	31%	27%	26%	6%	9%	0%	100%
MIT	588	180	181	66	92	10	1117	53%	16%	16%	6%	8%	1%	100%
Stevens Tech	77	54	39	12	14	21	217	35%	25%	18%	6%	6%	10%	100%
Rensselaer	174	103	118	0	5	0	400	44%	26%	30%	0%	1%	0%	100%
Duke	452	234	264	0	23	146	1119	40%	21%	24%	0%	2%	13%	100%
NC State	663	407	335	10	190	66	1671	40%	24%	20%	1%	11%	4%	100%
Carnegie Mellon	352	141	120	0	158	39	810	43%	17%	15%	0%	20%	5%	100%
Rice	243	105	127	20	54	18	567	43%	19%	22%	4%	10%	3%	100%
Stanford	575	174	206	0	0	583	1538	37%	11%	13%	0%	0%	38%	100%
NPS	107	141	77	20	7	0	352	30%	40%	22%	6%	2%	0%	100%
(Rank among peers)	13	9	13	6	13	11	12	16	1	8	4	12	11	
Median	357	165	136	12	28	13	879	41%	21%	20%	1%	6%	1%	100%
NPS as % of median	30%	85%	57%	167%	25%	0%	40%							

**Table 49: NPS and Peer Institutions Full-time Instructional Faculty Headcount and Salaries - Men and Women  
Fall 2005**

Salary Outlays														
Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Prof.	Assoc. Prof.	Asst. Prof.	Inst.	Lect.	No Rank	Total
Cal Tech	30,123,466	3,057,369	3,911,815	1,186,040	569,555	0	38,848,245	78%	8%	10%	3%	1%	0%	100%
UC Santa Barbara	55,238,256	11,534,870	8,667,543	0	5,506,876	326,595	81,274,140	68%	14%	11%	0%	7%	0%	100%
Claremont	5,265,882	1,518,028	1,416,462	0	0	0	8,200,372	64%	19%	17%	0%	0%	0%	100%
USC	79,288,303	30,610,153	20,474,232	1,777,511	11,322,003	0	143,472,202	55%	21%	14%	1%	8%	0%	100%
Georgia Tech	42,802,407	19,678,545	15,813,688	1,255,168	463,940	570,747	80,584,495	53%	24%	20%	2%	1%	1%	100%
UI Urb.-Champ.	91,875,455	37,789,173	42,679,536	839,415	6,693,408	2,428,527	182,305,514	50%	21%	23%	0%	4%	1%	100%
Illinois Tech	10,180,565	6,577,212	5,475,581	925,756	1,766,773	0	24,925,887	41%	26%	22%	4%	7%	0%	100%
MIT	79,760,412	16,573,961	14,948,190	3,387,869	5,669,529	411,820	120,751,781	66%	14%	12%	3%	5%	0%	100%
Stevens Tech	8,027,545	4,411,773	2,792,844	781,885	989,091	1,630,214	18,633,352	43%	24%	15%	4%	5%	9%	100%
Rensselaer	19,283,024	8,457,241	8,373,627	0	219,230	0	36,333,122	53%	23%	23%	0%	1%	0%	100%
Duke	62,493,610	20,973,480	18,783,540	0	1,260,863	5,877,064	109,388,557	57%	19%	17%	0%	1%	5%	100%
NC State	64,708,060	29,259,969	21,214,465	508,820	7,554,639	3,824,211	127,070,164	51%	23%	17%	0%	6%	3%	100%
Carnegie Mellon	43,460,834	12,561,875	9,665,050	0	10,401,324	2,116,314	78,205,397	56%	16%	12%	0%	13%	3%	100%
Rice	30,860,032	9,163,784	9,661,448	961,439	2,747,576	967,594	54,361,873	57%	17%	18%	2%	5%	2%	100%
Stanford	89,146,953	18,296,520	17,911,515	0	0	36,802,605	162,157,593	55%	11%	11%	0%	0%	23%	100%
NPS	13,211,160	16,546,868	8,030,405	2,134,363	729,205	0	40,652,001	32%	41%	20%	5%	2%	0%	100%
(Rank among peers)	13	8	12	2	11	11	11	16	1	4	1	10	11	
Median	43,460,834	12,561,875	9,665,050	781,885	1,766,773	570,747	80,584,495	55%	19%	17%	0%	5%	1%	100%
NPS as % of median	30%	132%	83%	273%	41%	0%	50%							

**Table 50: NPS and Peer Institutions  
Instructional Faculty Headcount and Salaries - Men and Women  
Fall 2005**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank
Cal Tech	149,126	101,912	93,138	45,617	51,778	0
UC Santa Barbara	114,602	69,908	63,732	0	0	108,865
Claremont	114,476	94,877	74,551	0	0	0
USC	128,715	88,469	76,396	0	49,658	0
Georgia Tech	119,895	83,384	70,597	0	0	0
UI Urb.-Champ.	114,415	78,238	68,069	39,972	51,488	0
Illinois Tech	106,048	77,379	67,600	0	63,099	0
MIT	135,647	92,078	82,587	51,331	61,625	41,182
Stevens Tech	104,254	81,700	71,611	0	70,649	77,629
Rensselaer	110,822	82,109	70,963	0	43,846	0
Duke	138,260	89,630	71,150	0	54,820	0
NC State	97,599	71,892	63,327	50,882	39,761	57,943
Carnegie Mellon	123,468	89,091	80,542	0	65,831	54,264
Rice	126,996	87,274	76,074	48,072	50,881	0
Stanford	155,038	105,152	86,949	0	0	63,126
NPS	123,469	117,354	104,291	106,718	104,172	0
(Rank among peer)	7	1	1	1	1	7
Median	119,895	87,274	71,611	0	0	0
NPS as % of medi	103%	134%	146%	0%	0%	0%

Source: IPEDS Faculty Salary Survey, 2005

Instructional faculty are Instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service." Medical school faculty are not included in the faculty salaries data.

Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary equated to 9-month contracts of full-time instructional faculty - professors were derived as follows:

Number of Professors(equated 9-month contract)=Number of Professors on 9/10 month salary contract+Number of Professors on 11/12 month contract

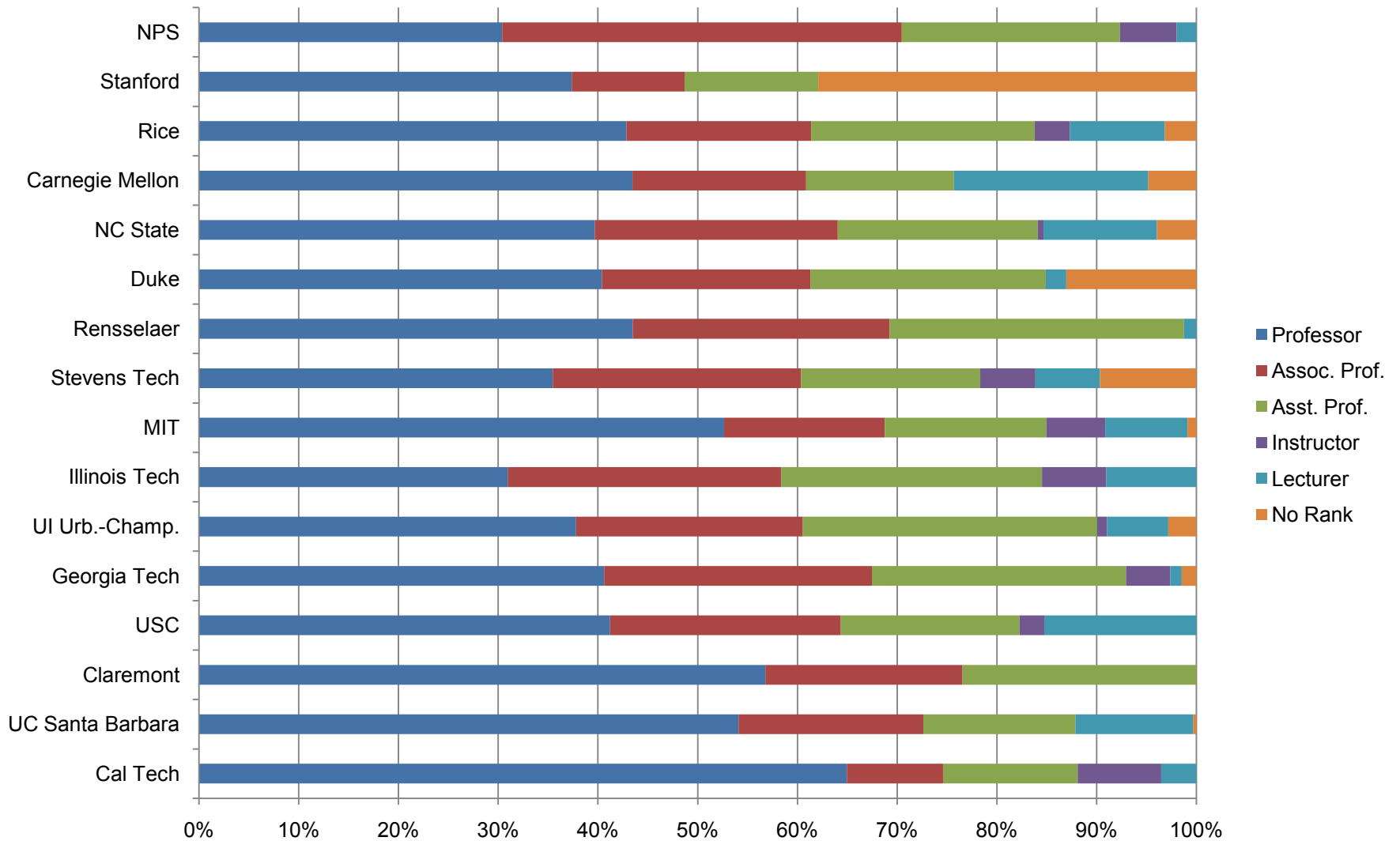
Salary outlays (equated 9-month contract)=Salary outlays of Professor on 9/10 month contract + (.8182 \* salary outlays of faculty on 11/12 month contract)

Average Salary (equated 9-month contract)=Salary outlays (equated 9-month contract) divided by the number of professors(equated 9-month contract)

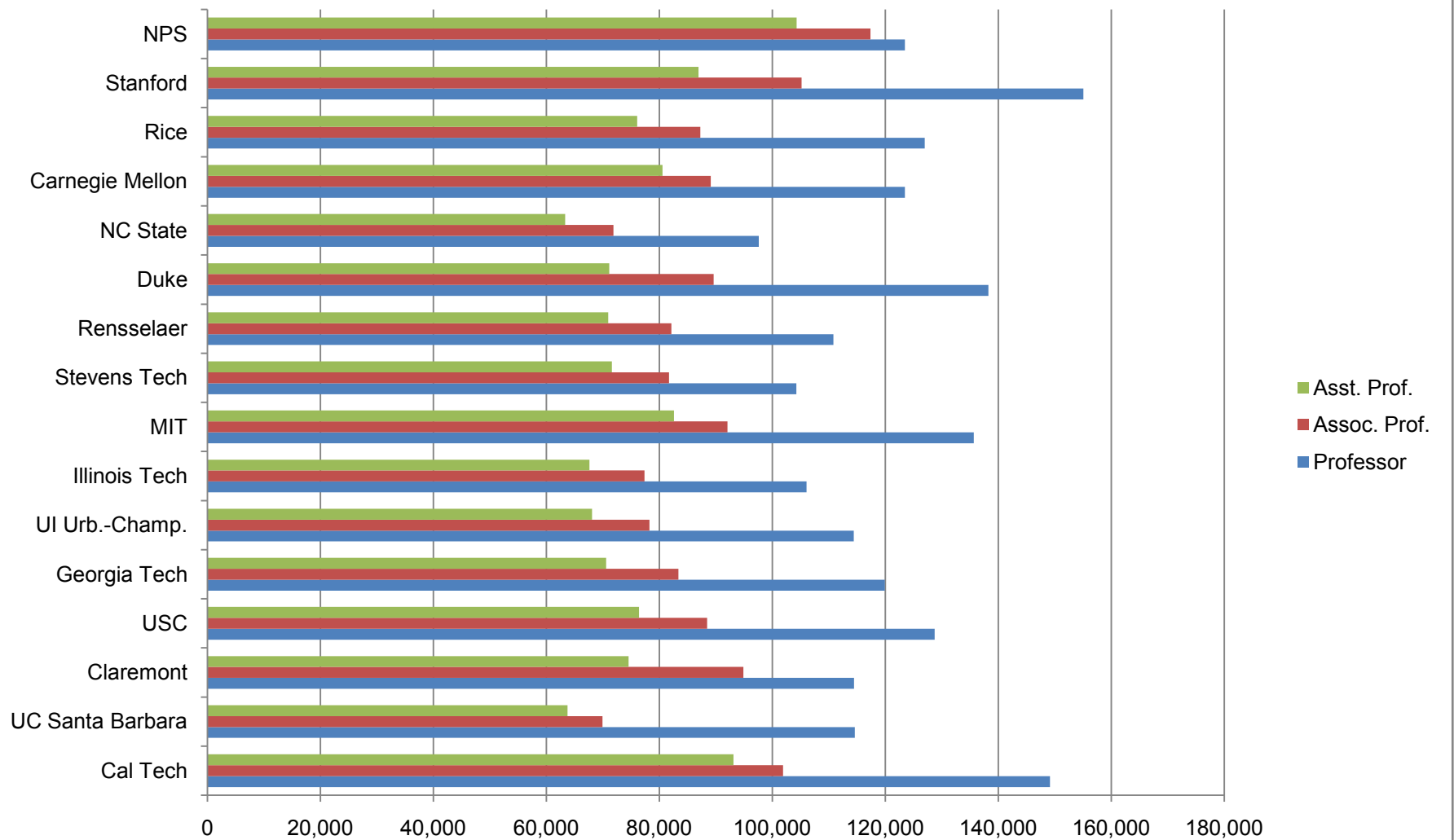
Salaries based on less-than-9-month contracts are not included.

Counts will not match counts in the Tenure Status section because the tenure status section includes full-time and part-time faculty and excludes employees classified as faculty but who have no rank.

**Chart 43: NPS and Peer Institutions Percent Total Faculty by Rank**  
**Fall 2005**



**Chart 44: NPS and Peer Institutions Total Faculty Average Salaries by Rank  
Fall 2005**



Note: Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary equated to 9-month contracts of full-time instructional faculty - professors were derived as follows:

Number of Professors(equated 9-month contract)=Number of Professors on 9/10 month salary contract+Number of Professors on 11/12 month contract

Salary outlays (equated 9-month contract)=Salary outlays of Professor on 9/10 month contract + (.8182 \* salary outlays of faculty on 11/12 month contract)

Average Salary (equated 9-month contract)=Salary outlays (equated 9-month contract) divided by the number of professors(equated 9-month contract)

Salaries based on less-than-9-month contracts are not included.

Instructional faculty are Instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service."

Academic rank is usually assigned by institution.

9/10-month salary contract/teaching period - The contracted teaching period of faculty employed for 2 semesters, 3 quarters, 2 trimesters, 2 4-month sessions, or the equivalent.

11/12 month salary contract/teaching period - The contracted teaching period of faculty employed for the entire year, usually for a period of 11 or 12 months.



**Table 51: NPS and Peer Institutions Full-Time Instructional Faculty - Men**  
**Fall 2004**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	184	25	31	18	7	0	265	69%	9%	12%	7%	3%	0%	100%
Stanford	392	94	96	0	61	1	644	61%	15%	15%	0%	9%	0%	100%
MIT	31	9	6	0	0	0	46	67%	20%	13%	0%	0%	0%	100%
Duke	503	241	157	10	130	0	1041	48%	23%	15%	1%	12%	0%	100%
Claremont	316	172	167	2	4	25	686	46%	25%	24%	0%	1%	4%	100%
USC	705	345	364	14	55	24	1507	47%	23%	24%	1%	4%	2%	100%
Carnegie Mellon	82	65	51	8	18	0	224	37%	29%	23%	4%	8%	0%	100%
Rice	432	147	133	41	52	26	831	52%	18%	16%	5%	6%	3%	100%
UC Santa Barbara	73	33	21	14	4	39	184	40%	18%	11%	8%	2%	21%	100%
Georgia Tech	163	76	82	1	7	0	329	50%	23%	25%	0%	2%	0%	100%
Rensselaer	356	154	149	51	13	0	723	49%	21%	21%	7%	2%	0%	100%
UI Urb.-Champ.	568	328	194	2	75	25	1192	48%	28%	16%	0%	6%	2%	100%
Stevens Tech	297	103	90	3	89	11	593	50%	17%	15%	1%	15%	2%	100%
Illinois Tech	212	67	80	12	24	10	405	52%	17%	20%	3%	6%	2%	100%
NC State	478	99	147	0	17	460	1201	40%	8%	12%	0%	1%	38%	100%
NPS	0	0	0	0	0	0	0	0%	0%	0%	0%	0%	0%	0%
(Rank among peers)	16	16	16	13	15	10	16	16	16	16	13	15	10	
Median	316	99	96	8	18	10	644	49%	20%	16%	1%	4%	2%	100%
NPS as % of median	0%	0%	0%	0%	0%	0%	0%							

**Table 52: NPS and Peer Institutions Full-Time Instructional Faculty Salary Outlays - Men**  
**Fall 2004**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	27,255,595	2,582,649	2,810,927	780,634	342,390	0	33,772,195	81%	8%	8%	2%	1%	0%	100%
UC Santa Barbara	44,372,304	6,569,727	5,902,533	0	3,076,683	49,404	59,970,651	74%	11%	10%	0%	5%	0%	100%
Claremont	3,284,528	930,173	398,520	0	0	0	4,613,221	71%	20%	9%	0%	0%	0%	100%
USC	62,773,404	21,069,855	12,142,203	558,704	6,300,665	0	102,844,831	61%	20%	12%	1%	6%	0%	100%
Georgia Tech	37,315,469	14,051,520	12,070,639	66,535	273,380	1,441,760	65,219,303	57%	22%	19%	0%	0%	2%	100%
UI Urb.-Champ.	78,276,558	25,624,907	24,645,755	474,992	2,977,544	957,616	132,957,372	59%	19%	19%	0%	2%	1%	100%
Illinois Tech	8,286,018	4,934,674	3,399,457	354,252	1,012,585	0	17,986,986	46%	27%	19%	2%	6%	0%	100%
MIT	57,604,297	13,274,596	10,613,554	2,067,652	3,379,663	2,465,782	89,405,544	64%	15%	12%	2%	4%	3%	100%
Stevens Tech	7,292,001	2,641,395	155,268	861,631	260,591	2,086,312	13,297,198	55%	20%	1%	6%	2%	16%	100%
Rensselaer	17,525,346	6,042,603	5,766,381	55,800	315,666	0	29,705,796	59%	20%	19%	0%	1%	0%	100%
Duke	48,155,506	14,028,606	11,299,570	2,042,439	685,172	0	76,211,293	63%	18%	15%	3%	1%	0%	100%
NC State	54,409,383	23,219,960	12,239,246	93,000	3,103,358	1,315,970	94,380,917	58%	25%	13%	0%	3%	1%	100%
Carnegie Mellon	35,976,523	8,935,644	6,867,660	160,500	6,381,533	493,879	58,815,739	61%	15%	12%	0%	11%	1%	100%
Rice	26,815,114	5,449,128	6,317,402	553,050	1,224,028	560,000	40,918,722	66%	13%	15%	1%	3%	1%	100%
Stanford	71,227,936	10,530,621	12,241,817	0	1,847,996	33,239,741	129,088,111	55%	8%	9%	0%	1%	26%	100%
NPS	0	0	0	0	0	0	0	0%	0%	0%	0%	0%	0%	0%
(Rank among peers)	16	16	16	13	15	10	16	16	16	16	13	15	10	
Median	37,315,469	8,935,644	6,867,660	354,252	1,224,028	493,879	59,970,651	61%	19%	12%	0%	2%	1%	100%
NPS as % of median	0%	0%	0%	0%	0%	0%	0%							

**Table 53: NPS and Peer Institutions Average Salaries Full-Time Instructional Faculty - Men  
Fall 2004**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	148,128	103,306	90,675	43,369	48,913	0	127,442
UC Santa Barbara	113,195	69,891	61,485	0	0	49,404	93,122
Claremont	105,953	103,353	66,420	0	0	0	100,287
USC	124,798	87,427	77,339	0	48,467	0	98,794
Georgia Tech	118,087	81,695	72,279	0	0	0	95,072
UI Urb.-Champ.	111,031	74,275	67,708	33,928	54,137	0	88,227
Illinois Tech	101,049	75,918	66,656	0	56,255	0	80,299
MIT	133,343	90,303	79,801	50,431	64,994	94,838	107,588
Stevens Tech	99,890	80,042	7,394	0	65,148	53,495	72,267
Rensselaer	107,517	79,508	70,322	0	45,095	0	90,291
Duke	135,268	91,095	75,836	0	52,706	0	105,410
NC State	95,791	70,793	63,089	46,500	41,378	52,639	79,179
Carnegie Mellon	121,133	86,754	76,307	0	71,703	44,898	99,183
Rice	126,486	81,330	78,968	46,088	51,001	0	101,034
Stanford	149,012	106,370	83,278	0	0	72,260	107,484
NPS	N/A	N/A	N/A	N/A	N/A	N/A	N/A
(Rank among peer)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Median	118,087	81,695	72,279	0	0	0	98,794
NPS as % of median	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Source: IPEDS Faculty Salaries Survey, 2004

Instructional faculty are Instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service." Medical school faculty are not included in the faculty salaries data.

Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary equated to 9-month contracts of full-time instructional faculty - professors were derived as follows:

Number of Professors(equated 9-month contract)=Number of Professors on 9/10 month salary contract+Number of Professors on 11/12 month contract

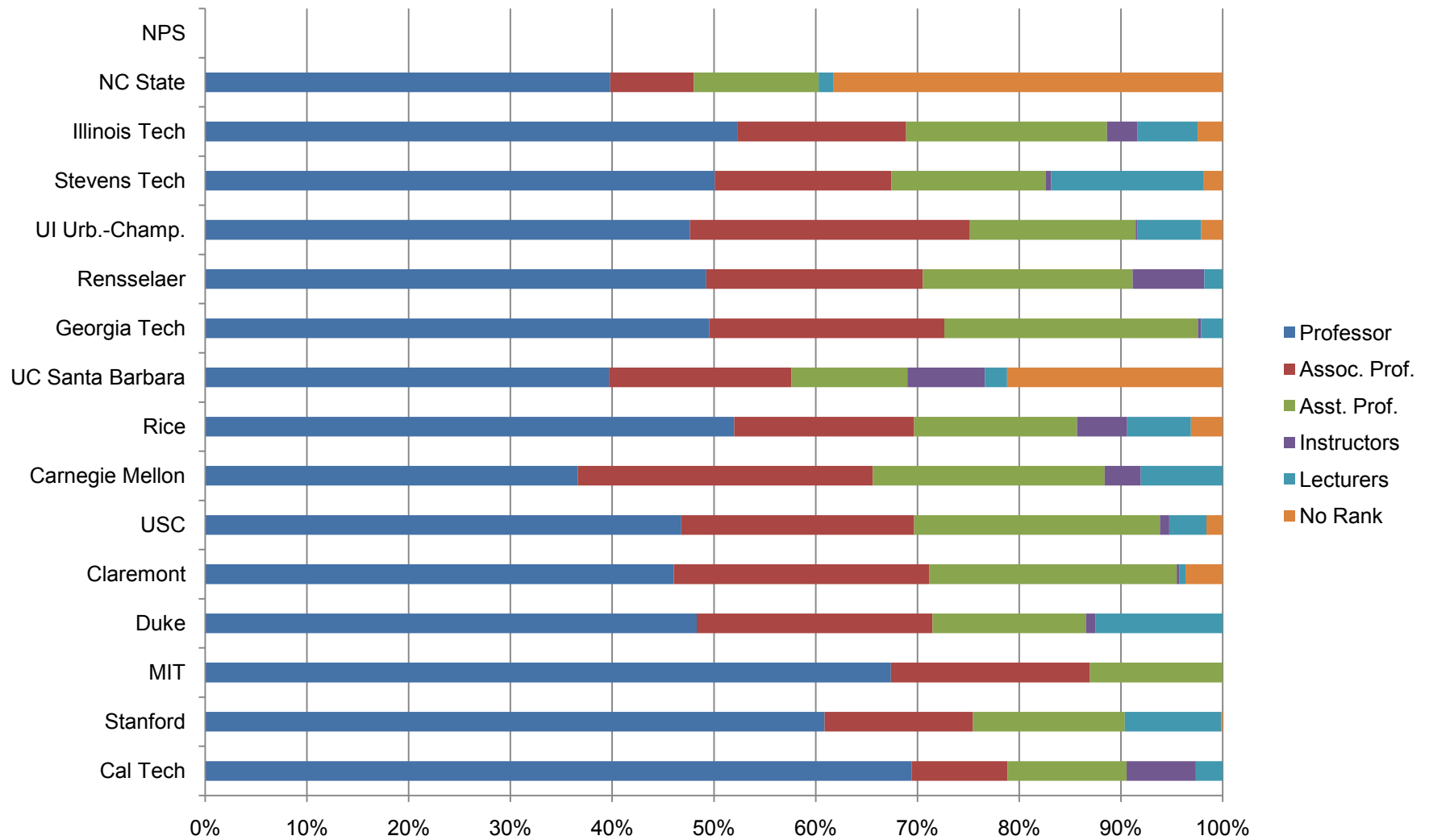
Salary outlays (equated 9-month contract)=Salary outlays of Professor on 9/10 month contract + (.8182 \* salary outlays of faculty on 11/12 month contract)

Average Salary (equated 9-month contract)=Salary outlays (equated 9-month contract) divided by the number of professors(equated 9-month contract)

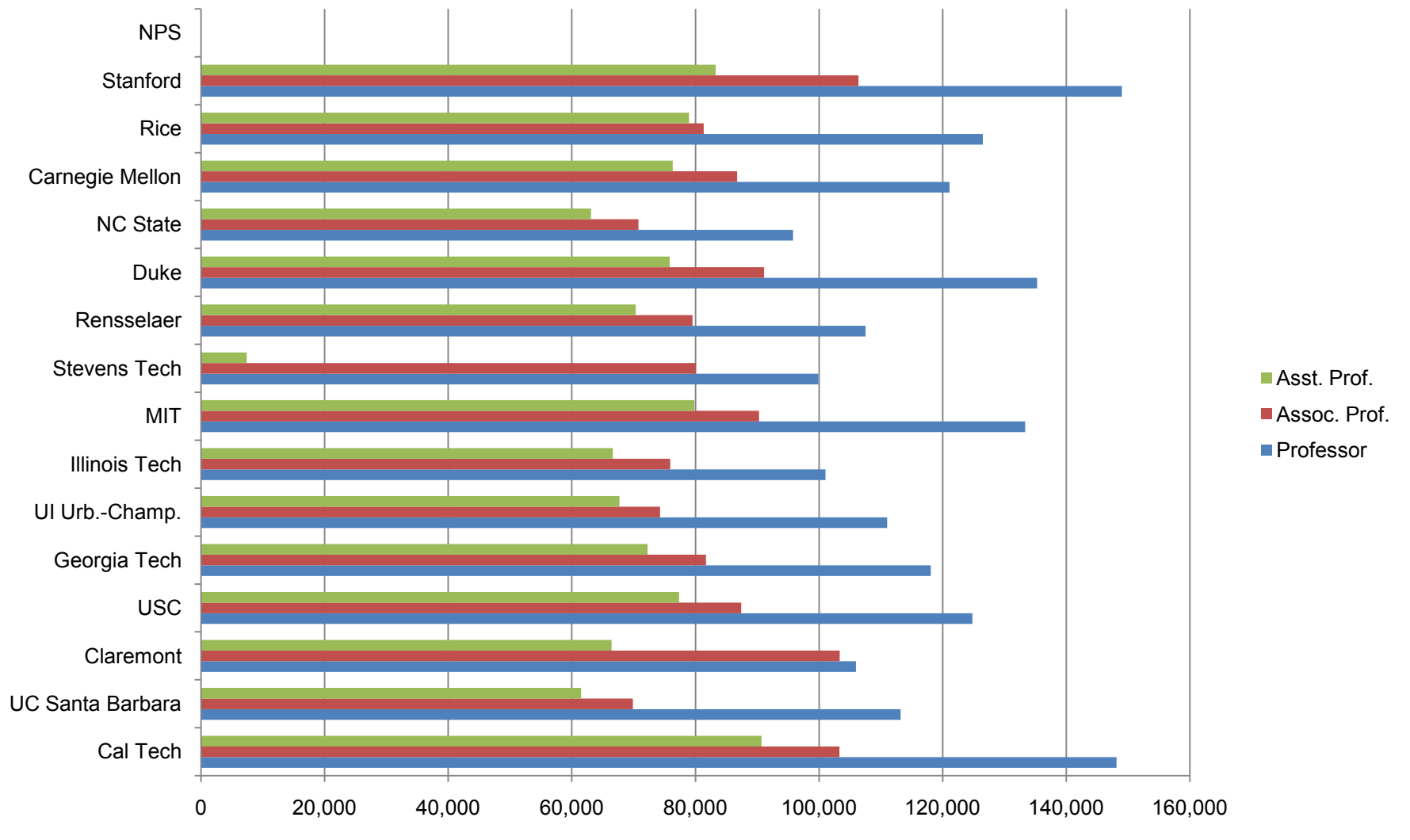
Salaries based on less-than-9-month contracts are not included.

Counts will not match counts in the Tenure Status section because the tenure status section includes full-time and part-time faculty and excludes employees classified as faculty but who have no rank.

**Chart 45: NPS and Peer Institutions Percent Male Faculty by Rank  
Fall 2004**



**Chart 46: NPS and Peer Institutions Male Faculty Average Salaries by Rank  
Fall 2004**



**Table 54: NPS and Peer Institutions Full-Time Instructional Faculty - Women  
Fall 2004**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	16	8	8	6	6	0	44	36%	18%	18%	14%	14%	0%	100%
Stanford	100	62	55	0	58	0	275	36%	23%	20%	0%	21%	0%	100%
MIT	9	6	8	0	0	0	23	39%	26%	35%	0%	0%	0%	100%
Duke	97	111	105	35	100	0	448	22%	25%	23%	8%	22%	0%	100%
Claremont	33	48	48	1	1	17	148	22%	32%	32%	1%	1%	11%	100%
USC	133	186	263	14	63	39	698	19%	27%	38%	2%	9%	6%	100%
Carnegie Mellon	12	12	28	3	5	0	60	20%	20%	47%	5%	8%	0%	100%
Rice	70	33	53	19	42	7	224	31%	15%	24%	8%	19%	3%	100%
UC Santa Barbara	2	12	8	2	5	9	38	5%	32%	21%	5%	13%	24%	100%
Georgia Tech	20	22	32	1	1	0	76	26%	29%	42%	1%	1%	0%	100%
Rensselaer	82	83	97	79	13	0	354	23%	23%	27%	22%	4%	0%	100%
UI Urb.-Champ.	88	97	124	7	101	29	446	20%	22%	28%	2%	23%	7%	100%
Stevens Tech	57	33	55	0	50	9	204	28%	16%	27%	0%	25%	4%	100%
Illinois Tech	35	31	49	5	16	4	140	25%	22%	35%	4%	11%	3%	100%
NC State	80	43	72	0	7	251	453	18%	9%	16%	0%	2%	55%	100%
NPS	0	0	0	0	0	0	0	0%	0%	0%	0%	0%	0%	0%
(Rank among peers)														
Median	57	33	53	3	13	4	204	23%	23%	27%	2%	11%	3%	100%
NPS as % of median	0%	0%	0%	0%	0%	0%	0%							

**Table 55: NPS and Peer Institutions Full-Time Instructional Faculty Salary Outlays - Women  
Fall 2004**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	2,171,503	780,972	721,243	254,618	282,506	0	4,210,842	52%	19%	17%	6%	7%	0%	100%
UC Santa Barbara	10,027,358	4,131,660	3,286,180	0	2,793,117	0	20,238,315	50%	20%	16%	0%	14%	0%	100%
Claremont	933,744	455,162	606,181	0	0	0	1,995,087	47%	23%	30%	0%	0%	0%	100%
USC	11,351,830	8,718,249	7,175,444	1,774,663	4,456,318	0	33,476,504	34%	26%	21%	5%	13%	0%	100%
Georgia Tech	3,487,283	3,699,143	3,014,977	47,789	51,500	860,184	11,160,876	31%	33%	27%	0%	0%	8%	100%
UI Urb.-Champ.	12,815,856	13,128,716	15,502,398	505,198	3,069,673	1,491,278	46,513,119	28%	28%	33%	1%	7%	3%	100%
Illinois Tech	1,328,938	883,948	1,582,422	162,383	346,110	0	4,303,801	31%	21%	37%	4%	8%	0%	100%
MIT	8,818,580	2,889,701	3,985,932	869,962	2,200,178	719,845	19,484,198	45%	15%	20%	4%	11%	4%	100%
Stevens Tech	144,450	872,820	544,665	87,360	378,199	470,888	2,498,382	6%	35%	22%	3%	15%	19%	100%
Rensselaer	1,903,200	1,583,793	2,104,375	46,500	40,600	0	5,678,468	34%	28%	37%	1%	1%	0%	100%
Duke	10,368,375	6,578,383	5,818,257	3,355,730	627,742	0	26,748,487	39%	25%	22%	13%	2%	0%	100%
NC State	7,751,287	6,658,349	7,445,693	316,652	3,796,739	1,507,543	27,476,263	28%	24%	27%	1%	14%	5%	100%
Carnegie Mellon	5,937,480	2,557,886	4,034,450	0	2,736,282	342,019	15,608,117	38%	16%	26%	0%	18%	2%	100%
Rice	3,742,726	2,721,910	3,354,652	264,285	755,525	250,300	11,089,398	34%	25%	30%	2%	7%	2%	100%
Stanford	11,662,322	4,095,185	5,714,388	0	694,548	12,904,833	35,071,276	33%	12%	16%	0%	2%	37%	100%
NPS	0	0	0	0	0	0	0	0%	0%	0%	0%	0%	0%	0%
(Rank among peers)														
Median	5,937,480	2,889,701	3,354,652	162,383	694,548	250,300	15,608,117	34%	24%	26%	1%	7%	2%	100%
NPS as % of median	0%	0%	0%	0%	0%	0%	0%							

**Table 56: NPS and Peer Institutions Average Salaries Full-Time Instructional Faculty - Women  
Fall 2004**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	135,719	97,622	90,155	42,436	47,084	0	95,701
UC Santa Barbara	100,274	66,640	59,749	0	0	0	73,594
Claremont	103,749	75,860	75,773	0	0	0	86,743
USC	117,029	78,543	68,338	0	44,563	0	74,724
Georgia Tech	105,675	77,065	62,812	0	0	0	75,411
UI Urb.-Champ.	96,360	70,584	58,944	36,086	48,725	0	66,638
Illinois Tech	110,745	73,662	56,515	0	69,222	0	71,730
MIT	125,980	87,567	75,206	45,787	52,385	102,835	86,983
Stevens Tech	72,225	72,735	68,083	0	75,640	52,321	65,747
Rensselaer	95,160	71,991	65,762	0	0	0	74,717
Duke	126,444	79,258	59,982	0	48,288	0	75,561
NC State	88,083	68,643	60,046	45,236	37,591	51,984	61,606
Carnegie Mellon	104,166	77,512	73,354	0	54,726	38,002	76,510
Rice	106,935	87,804	68,462	52,857	47,220	0	79,210
Stanford	145,779	95,237	79,367	0	0	51,414	77,420
NPS	N/A	N/A	N/A	N/A	N/A	N/A	N/A
(Rank among peers)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Median	105,675	77,065	68,083	0	0	0	75,411
NPS as % of median	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Source: IPEDS Faculty Salaries Survey, 2004

Instructional faculty are Instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service." Medical school faculty are not included in the faculty salaries data.

Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary equated to 9-month contracts of full-time instructional faculty - professors were derived as follows:

Number of Professors(equated 9-month contract)=Number of Professors on 9/10 month salary contract+Number of Professors on 11/12 month contract

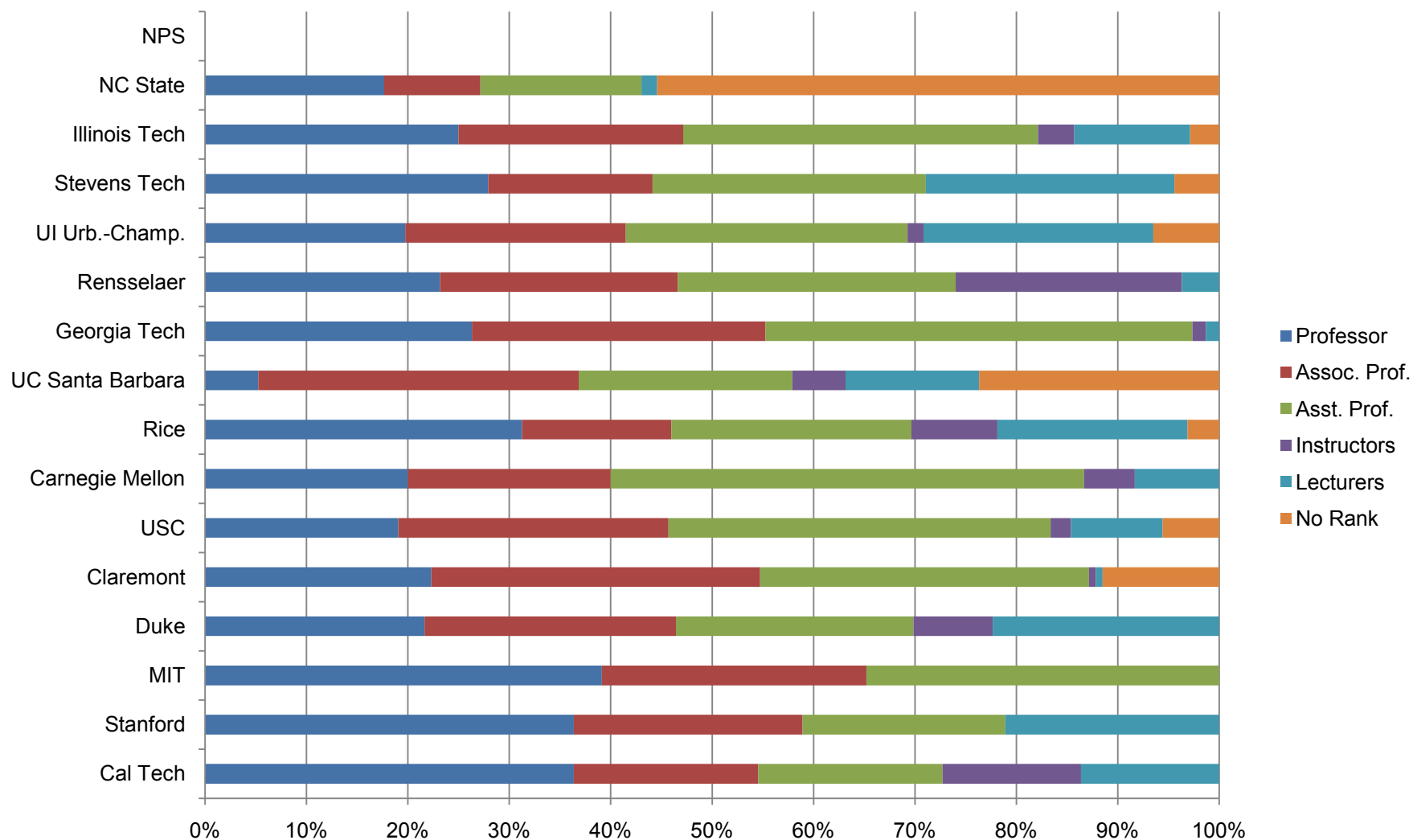
Salary outlays (equated 9-month contract)=Salary outlays of Professor on 9/10 month contract + (.8182 \* salary outlays of faculty on 11/12 month contract)

Average Salary (equated 9-month contract)=Salary outlays (equated 9-month contract) divided by the number of professors(equated 9-month contract)

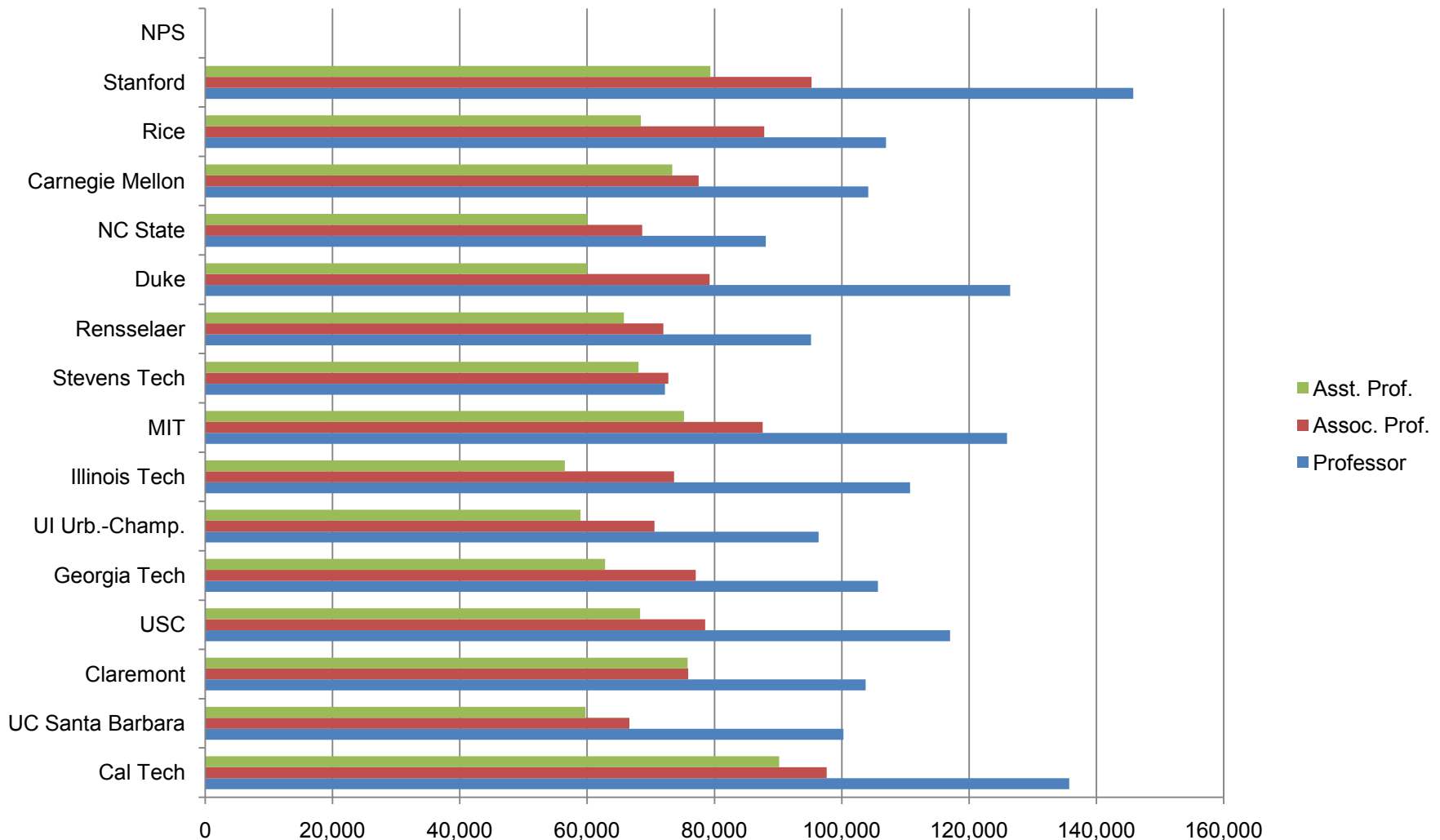
Salaries based on less-than-9-month contracts are not included.

Counts will not match counts in the Tenure Status section because the tenure status section includes full-time and part-time faculty and excludes employees classified as faculty but who have no rank.

**Chart 47: NPS and Peer Institutions Percent Female Faculty by Rank  
Fall 2004**



**Chart 48: NPS and Peer Institutions Female Faculty Average Salaries by Rank  
Fall 2004**





**Table 57: NPS and Peer Institutions Full-Time Instructional Faculty - Men & Women  
Fall 2004**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	200	33	39	24	13	0	309	65%	11%	13%	8%	4%	0%	100%
Stanford	492	156	151	0	119	1	919	54%	17%	16%	0%	13%	0%	100%
MIT	40	15	14	0	0	0	69	58%	22%	20%	0%	0%	0%	100%
Duke	600	352	262	45	230	0	1489	40%	24%	18%	3%	15%	0%	100%
Claremont	349	220	215	3	5	42	834	42%	26%	26%	0%	1%	5%	100%
USC	838	531	627	28	118	63	2205	38%	24%	28%	1%	5%	3%	100%
Carnegie Mellon	94	77	79	11	23	0	284	33%	27%	28%	4%	8%	0%	100%
Rice	502	180	186	60	94	33	1055	48%	17%	18%	6%	9%	3%	100%
UC Santa Barbara	75	45	29	16	9	48	222	34%	20%	13%	7%	4%	22%	100%
Georgia Tech	183	98	114	2	8	0	405	45%	24%	28%	0%	2%	0%	100%
Rensselaer	438	237	246	130	26	0	1077	41%	22%	23%	12%	2%	0%	100%
UI Urb.-Champ.	656	425	318	9	176	54	1638	40%	26%	19%	1%	11%	3%	100%
Stevens Tech	354	136	145	3	139	20	797	44%	17%	18%	0%	17%	3%	100%
Illinois Tech	247	98	129	17	40	14	545	45%	18%	24%	3%	7%	3%	100%
NC State	558	142	219	0	24	711	1654	34%	9%	13%	0%	1%	43%	100%
NPS	0	0	0	0	0	0	0	0%	0%	0%	0%	0%	0%	0%
(Rank among peers)	(11)	(9)	(13)	(6)	(13)	N/A	(12)	(16)						
Median	354	142	151	11	26	14	834	42%	22%	19%	1%	5%	3%	100%
NPS as % of median	0%	0%	0%	0%	0%	0%	0%							

**Table 58: NPS and Peer Institutions Full-Time Instructional Faculty Salary Outlays - Men & Women  
Fall 2004**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	29,427,098	3,363,621	3,532,170	1,035,252	624,896	0	37,983,037	77%	9%	9%	3%	2%	0%	100%
UC Santa Barbara	54,399,662	10,701,387	9,188,713	0	5,869,800	49,404	80,208,966	68%	13%	11%	0%	7%	0%	100%
Claremont	4,218,272	1,385,335	1,004,701	0	0	0	6,608,308	64%	21%	15%	0%	0%	0%	100%
USC	74,125,234	29,788,104	19,317,647	2,333,367	10,756,983	0	136,321,335	54%	22%	14%	2%	8%	0%	100%
Georgia Tech	40,802,752	17,750,663	15,085,616	114,324	324,880	2,301,944	76,380,179	53%	23%	20%	0%	0%	3%	100%
UI Urb.-Champ.	91,092,414	38,753,623	40,148,153	980,190	6,047,217	2,448,894	179,470,491	51%	22%	22%	1%	3%	1%	100%
Illinois Tech	9,614,956	5,818,622	4,981,879	516,635	1,358,695	0	22,290,787	43%	26%	22%	2%	6%	0%	100%
MIT	66,422,877	16,164,297	14,599,486	2,937,614	5,579,841	3,185,627	108,889,742	61%	15%	13%	3%	5%	3%	100%
Stevens Tech	7,436,451	3,514,215	699,933	948,991	638,790	2,557,200	15,795,580	47%	22%	4%	6%	4%	16%	100%
Rensselaer	19,428,546	7,626,396	7,870,756	102,300	356,266	0	35,384,264	55%	22%	22%	0%	1%	0%	100%
Duke	58,523,881	20,606,989	17,117,827	5,398,169	1,312,914	0	102,959,780	57%	20%	17%	5%	1%	0%	100%
NC State	62,160,670	29,878,309	19,684,939	409,652	6,900,097	2,823,513	121,857,180	51%	25%	16%	0%	6%	2%	100%
Carnegie Mellon	41,914,003	11,493,530	10,902,110	160,500	9,117,815	835,898	74,423,856	56%	15%	15%	0%	12%	1%	100%
Rice	30,557,840	8,171,038	9,672,054	817,335	1,979,553	810,300	52,008,120	59%	16%	19%	2%	4%	2%	100%
Stanford	82,890,258	14,625,806	17,956,205	0	2,542,544	46,144,574	164,159,387	50%	9%	11%	0%	2%	28%	100%
NPS	0	0	0	0	0	0	0	0%	0%	0%	0%	0%	0%	0%
(Rank among peers)														
Median	41,914,003	11,493,530	10,902,110	516,635	1,979,553	810,300	76,380,179	55%	21%	15%	1%	4%	1%	100%
NPS as % of median	0%	0%	0%	0%	0%	0%	0%							

**Table 59: NPS and Peer Institutions Average Salaries Full-Time Instructional Faculty - Men & Women  
Fall 2004**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	All Ranks
Cal Tech	147,135	101,928	90,568	43,136	48,069	0	122,922
UC Santa Barbara	110,568	68,599	60,852	0	0	49,404	87,279
Claremont	105,457	92,356	71,764	0	0	0	95,773
USC	123,542	84,625	73,731	0	46,769	0	91,552
Georgia Tech	116,913	80,685	70,166	0	0	0	91,583
UI Urb.-Champ.	108,702	72,982	64,032	35,007	51,248	0	81,393
Illinois Tech	102,287	75,567	63,062	0	59,074	0	78,489
MIT	132,316	89,802	78,492	48,960	59,360	96,534	103,213
Stevens Tech	99,153	78,094	24,136	0	70,977	53,275	71,151
Rensselaer	106,167	77,820	69,042	0	44,533	0	87,369
Duke	133,616	86,949	69,585	0	50,497	0	95,599
NC State	94,757	70,302	61,902	45,517	39,205	52,287	74,394
Carnegie Mellon	118,401	84,511	75,187	0	65,596	41,795	93,380
Rice	123,716	83,378	74,977	48,079	49,489	0	95,428
Stanford	148,549	102,999	81,992	0	0	64,901	99,250
NPS	N/A	N/A	N/A	N/A	N/A	N/A	N/A
(Rank among peers)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Median	116,913	83,378	70,166	0	0	0	91,583
NPS as % of median	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Source: IPEDS Faculty Salaries Survey, 2004

Instructional faculty are instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service." Medical school faculty are not included in the faculty salaries data.

Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary equated to 9-month contracts of full-time instructional faculty - professors were derived as follows:

Number of Professors (equated 9-month contract) = Number of Professors on 9/10 month salary contract + Number of Professors on 11/12 month contract

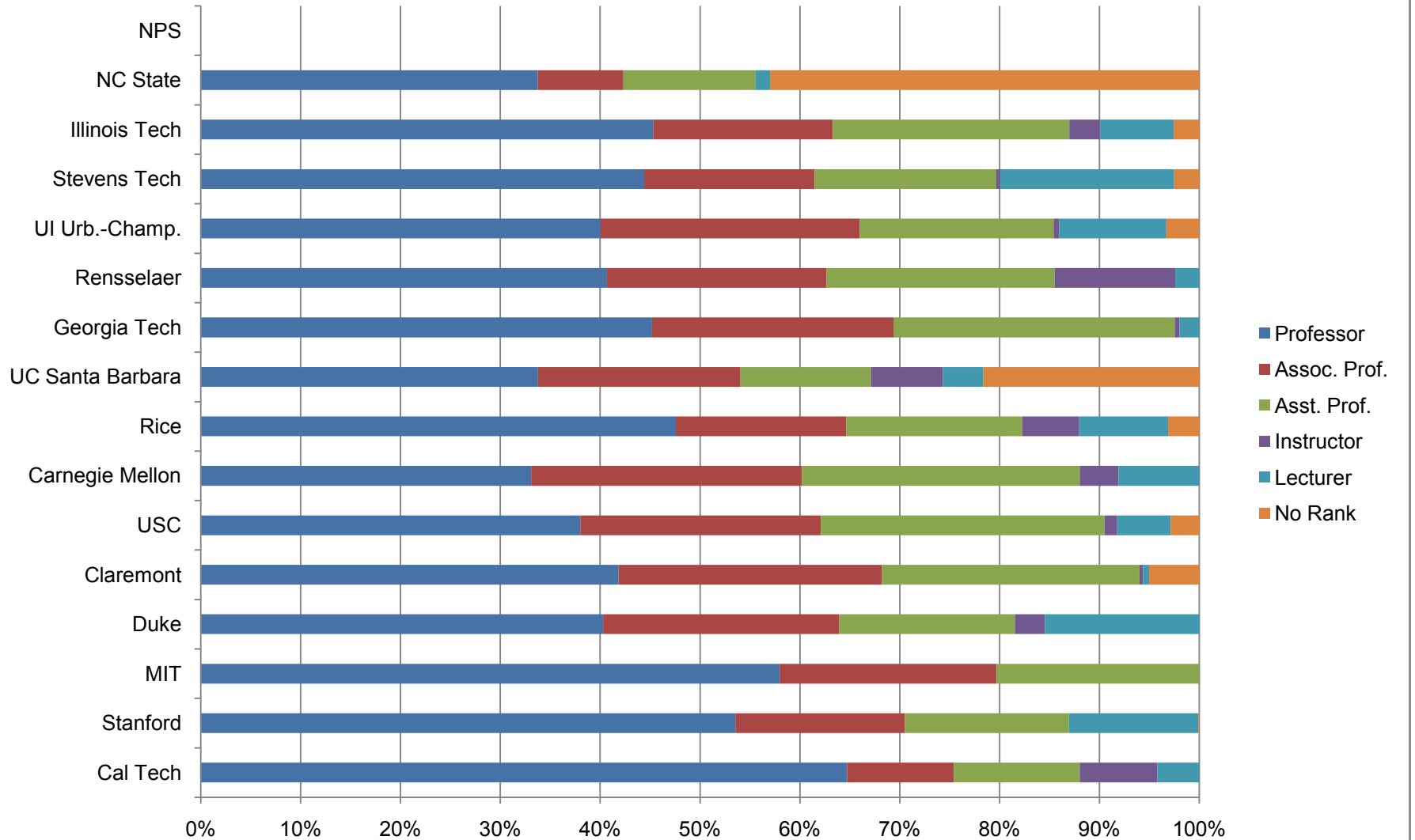
Salary outlays (equated 9-month contract) = Salary outlays of Professor on 9/10 month contract + (.8182 \* salary outlays of faculty on 11/12 month contract)

Average Salary (equated 9-month contract) = Salary outlays (equated 9-month contract) divided by the number of professors (equated 9-month contract)

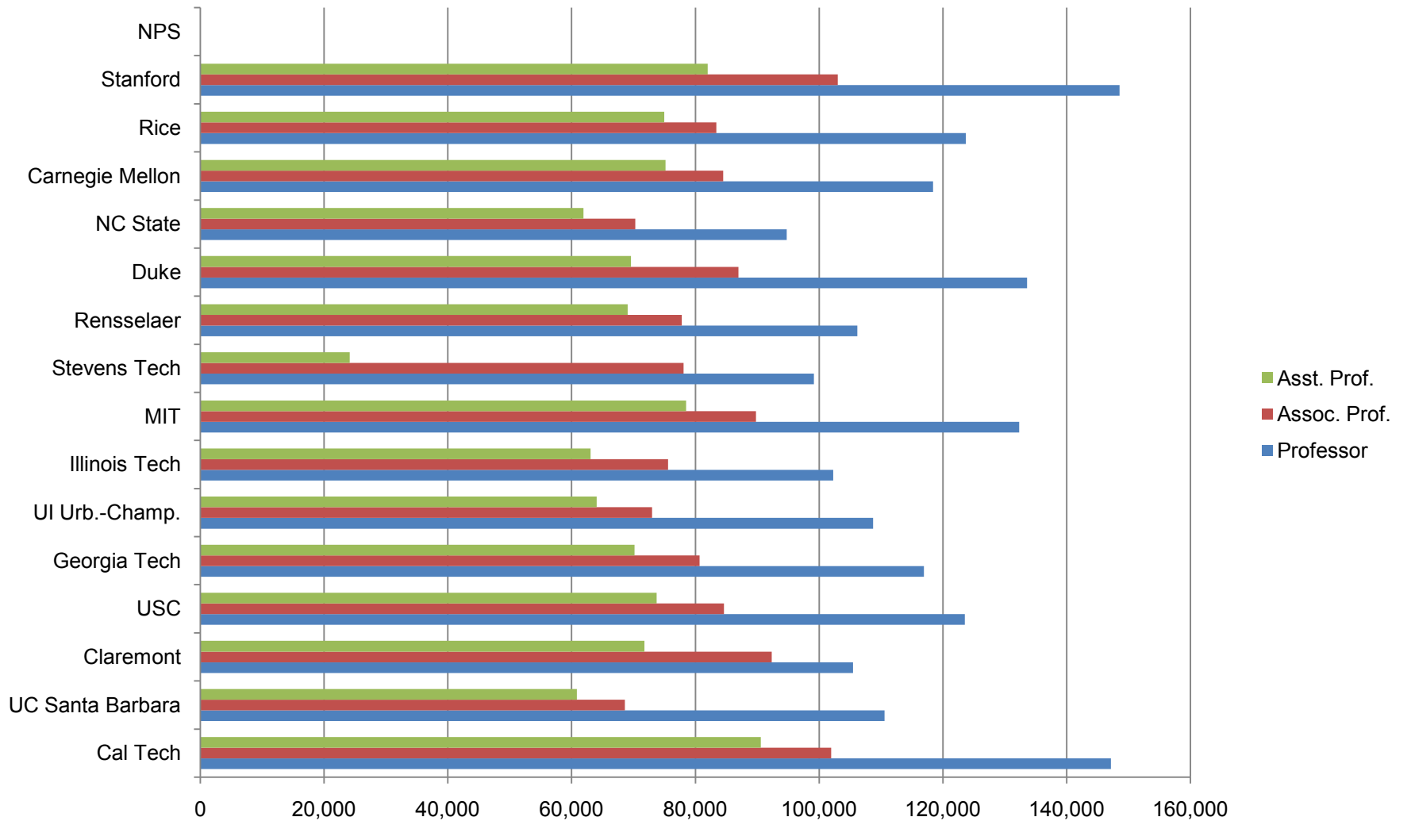
Salaries based on less-than-9-month contracts are not included.

Counts will not match counts in the Tenure Status section because the tenure status section includes full-time and part-time faculty and excludes employees classified as faculty but who have no rank.

**Chart 49: NPS and Peer Institutions Percent Total Faculty by Rank**  
**Fall 2004**



**Chart 50: NPS and Peer Institutions Total Faculty Average Salaries by Rank  
Fall 2004**



**Table 60: NPS and Peer Institutions Full-Time Instructional Faculty - Men & Women  
Fall 2003**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	183	26	32	19	7	0	267	69%	10%	12%	7%	3%	0%	100%
Stanford	389	94	98	0	56	1	638	61%	15%	15%	0%	9%	0%	100%
MIT	31	9	4	0	0	0	44	70%	20%	9%	0%	0%	0%	100%
Duke	495	227	156	9	124	0	1011	49%	22%	15%	1%	12%	0%	100%
Claremont	311	182	165	2	4	40	704	44%	26%	23%	0%	1%	6%	100%
USC	731	360	346	15	53	23	1528	48%	24%	23%	1%	3%	2%	100%
Carnegie Mellon	97	77	53	6	22	0	255	38%	30%	21%	2%	9%	0%	100%
Rice	451	138	134	42	43	27	835	54%	17%	16%	5%	5%	3%	100%
UC Santa Barbara	73	35	15	3	4	4	134	54%	26%	11%	2%	3%	3%	100%
Georgia Tech	185	70	86	0	0	0	341	54%	21%	25%	0%	0%	0%	100%
Rensselaer	352	147	161	46	25	0	731	48%	20%	22%	6%	3%	0%	100%
UI Urb.-Champ.	586	318	203	6	52	50	1215	48%	26%	17%	0%	4%	4%	100%
Stevens Tech	284	109	92	0	85	6	576	49%	19%	16%	0%	15%	1%	100%
Illinois Tech	210	69	81	9	22	3	394	53%	18%	21%	2%	6%	1%	100%
NC State	470	95	126	0	16	0	707	66%	13%	18%	0%	2%	0%	100%
NPS	108	86	18	0	56	4	272	40%	32%	7%	0%	21%	1%	100%
(Rank among peers)														
Median	311	95	98	6	22	1	638	53%	20%	17%	1%	3%	0%	100%
NPS as % of median	35%	91%	18%	0%	255%	400%	43%							

**Table 61: NPS and Peer Institutions Full-Time Instructional Faculty Salary Outlays - Men & Women  
Fall 2003**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	24,297,245	2,454,600	2,722,152	916,375	326,549	0	30,716,921	79%	8%	9%	3%	1%	0%	100%
UC Santa Barbara	43,505,652	6,552,476	5,919,264	0	2,870,985	49,404	58,897,781	74%	11%	10%	0%	5%	0%	100%
Claremont	3,372,758	896,946	233,000	0	0	0	4,502,704	75%	20%	5%	0%	0%	0%	100%
USC	59,313,212	19,157,460	11,551,932	472,458	5,700,700	0	96,195,762	62%	20%	12%	0%	6%	0%	100%
Georgia Tech	36,650,646	14,608,079	12,020,157	66,535	273,380	2,186,280	65,805,077	56%	22%	18%	0%	0%	3%	100%
UI Urb.-Champ.	77,574,674	25,900,031	22,441,102	461,441	3,003,669	889,555	130,270,472	60%	20%	17%	0%	2%	1%	100%
Illinois Tech	9,155,315	5,757,069	3,391,813	258,692	1,226,415	0	19,789,304	46%	29%	17%	1%	6%	0%	100%
MIT	58,390,338	12,607,090	10,773,480	2,072,264	2,936,564	2,962,806	89,742,542	65%	14%	12%	2%	3%	3%	100%
Stevens Tech	7,427,554	2,805,062	1,071,924	141,248	260,591	343,365	12,049,744	62%	23%	9%	1%	2%	3%	100%
Rensselaer	19,014,429	5,192,320	5,668,145	0	0	0	29,874,894	64%	17%	19%	0%	0%	0%	100%
Duke	46,848,232	12,859,980	12,163,840	1,808,742	1,130,696	0	74,811,490	63%	17%	16%	2%	2%	0%	100%
NC State	53,805,690	21,517,427	12,263,216	371,300	2,238,670	2,061,647	92,257,950	58%	23%	13%	0%	2%	2%	100%
Carnegie Mellon	33,384,899	9,293,908	6,832,880	0	6,134,170	224,414	55,870,271	60%	17%	12%	0%	11%	0%	100%
Rice	25,515,460	5,356,353	5,886,623	410,200	1,089,080	170,400	38,428,116	66%	14%	15%	1%	3%	0%	100%
Stanford	67,506,901	9,494,751	10,138,234	0	1,703,550	0	88,843,436	76%	11%	11%	0%	2%	0%	100%
NPS	12,630,446	9,452,709	1,796,063	0	6,462,931	541,251	30,883,400	41%	31%	6%	0%	21%	2%	100%
(Rank among peers)														
Median	36,650,646	9,293,908	6,832,880	258,692	1,226,415	49,404	58,897,781	63%	17%	12%	0%	2%	0%	100%
NPS as % of median	34%	102%	26%	0%	527%	1096%	52%							

**Table 62: NPS and Peer Institutions Average Salaries Full-Time Instructional Faculty - Men  
Fall 2003**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	132,772	94,408	85,067	48,230	46,650	0	115,045
UC Santa Barbara	111,840	69,707	60,401	0	0	49,404	92,316
Claremont	108,799	99,661	58,250	0	0	0	102,334
USC	119,825	84,394	74,051	0	45,973	0	95,149
Georgia Tech	117,848	80,264	72,849	0	0	0	93,473
UI Urb.-Champ.	106,121	71,945	64,859	30,763	56,673	0	85,256
Illinois Tech	94,385	74,767	63,996	0	55,746	0	77,605
MIT	129,469	91,356	80,399	49,340	68,292	109,734	107,476
Stevens Tech	101,747	80,145	71,462	0	65,148	85,841	89,923
Rensselaer	102,781	74,176	65,909	0	0	0	87,610
Duke	133,092	87,483	75,552	0	45,228	0	102,341
NC State	91,819	67,665	60,410	61,883	43,051	41,233	75,932
Carnegie Mellon	117,552	85,265	74,270	0	72,167	37,402	96,997
Rice	121,502	77,628	72,674	45,578	49,504	0	97,533
Stanford	143,632	99,945	80,462	0	0	0	125,663
NPS	116,949	109,915	99,781	0	115,409	0	113,542
(Rank among peers)							
Median	117,552	80,264	72,674	0	0	0	95,149
NPS as % of median	99%	137%	137%	0%	0%	0%	119%

Source: IPEDS Faculty Salaries Survey, 2003

Instructional faculty are Instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service." Medical school faculty are not included in the faculty salaries data.

Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary equated to 9-month contracts of full-time instructional faculty - professors were derived as follows:

Number of Professors(equated 9-month contract)=Number of Professors on 9/10 month salary contract+Number of Professors on 11/12 month contract

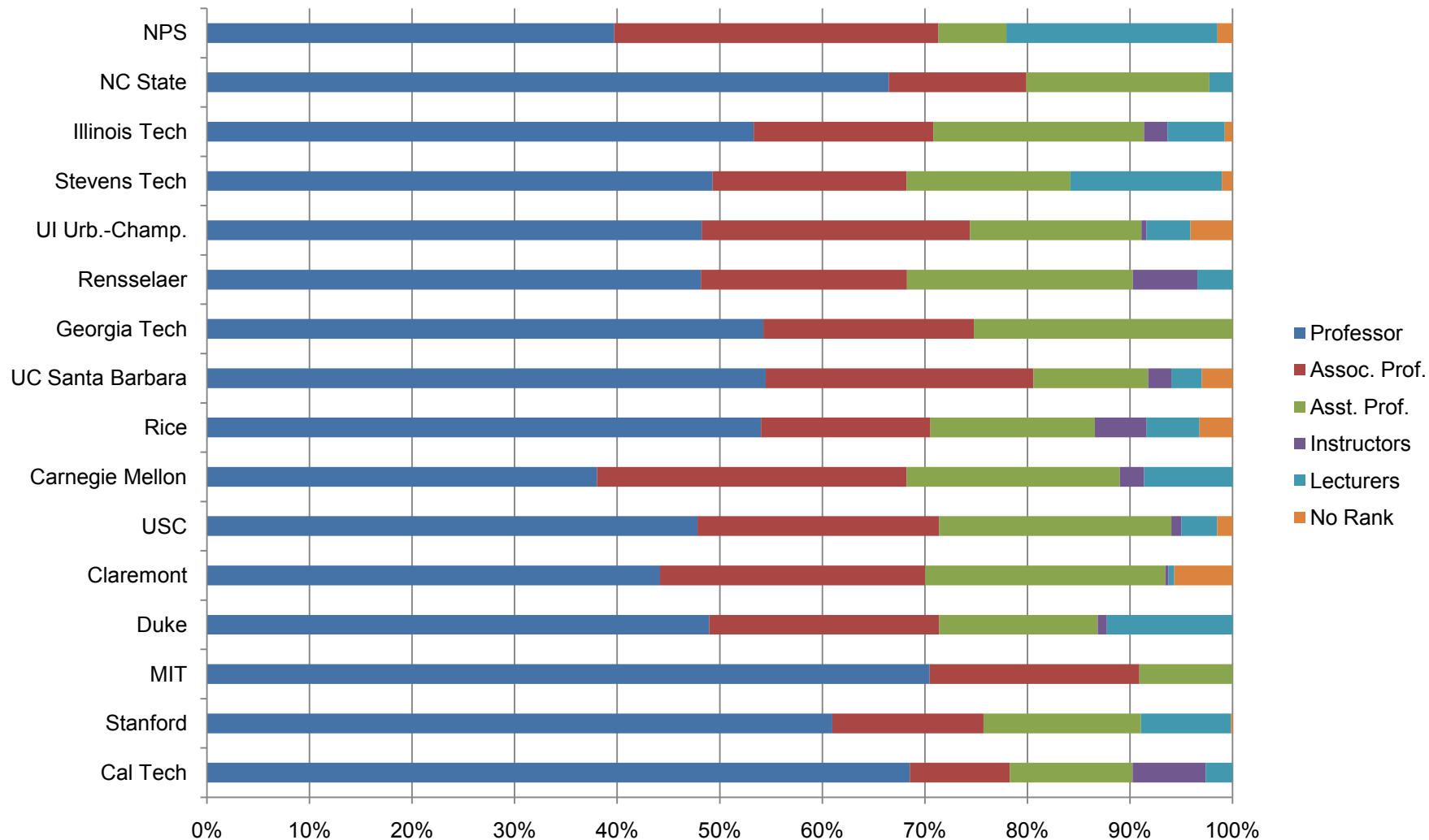
Salary outlays (equated 9-month contract)=Salary outlays of Professor on 9/10 month contract + (.8182 \* salary outlays of faculty on 11/12 month contract)

Average Salary (equated 9-month contract)=Salary outlays (equated 9-month contract) divided by the number of professors(equated 9-month contract)

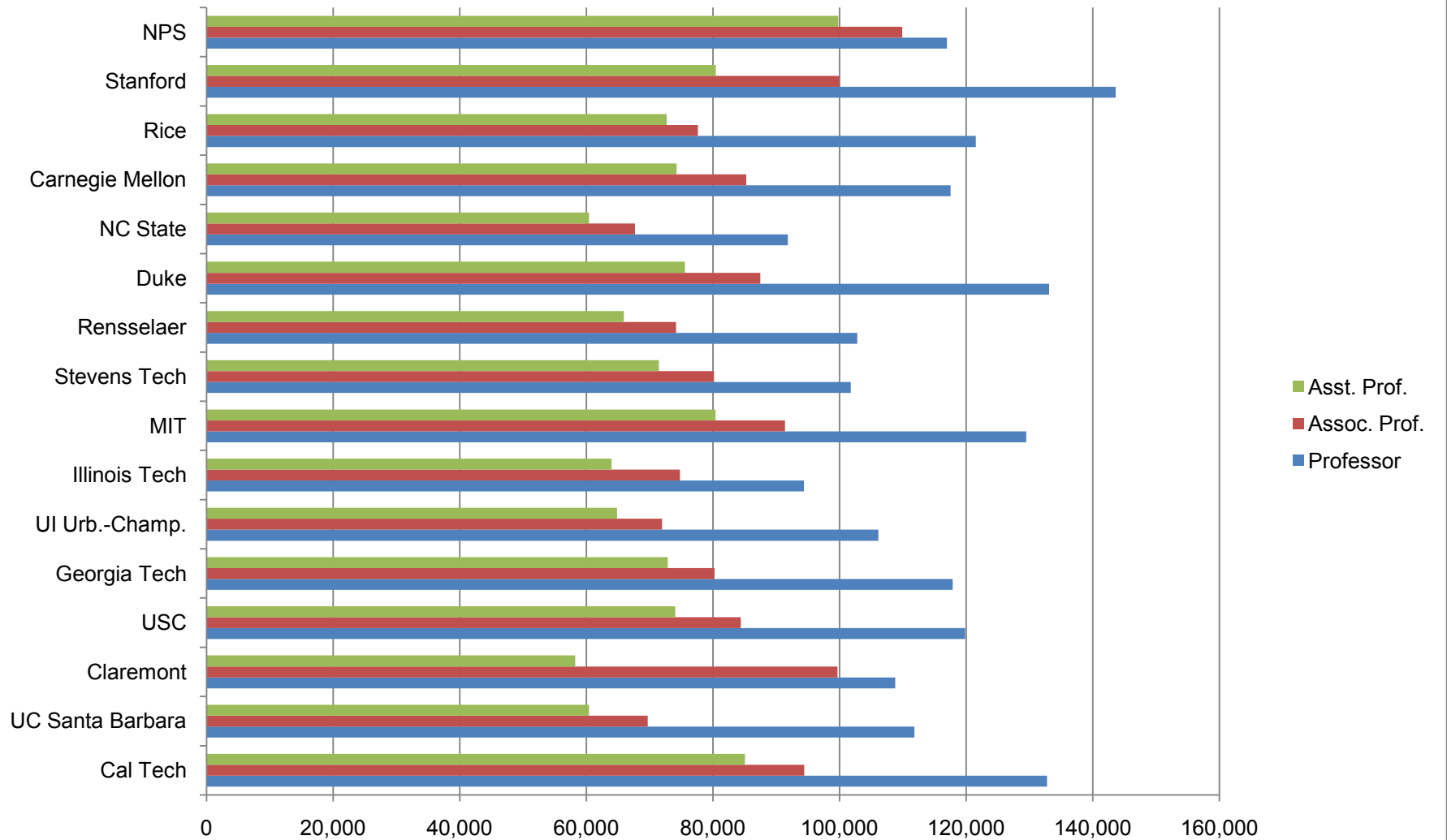
Salaries based on less-than-9-month contracts are not included.

Counts will not match counts in the Tenure Status section because the tenure status section includes full-time and part-time faculty and excludes employees classified as faculty but who have no rank.

**Chart 51: NPS and Peer Institutions Percent Male Faculty by Rank**  
**Fall 2003**



**Chart 52: NPS and Peer Institutions Male Faculty Average Salaries by Rank  
Fall 2003**





**Table 63: NPS and Peer Institutions Full-Time Instructional Faculty - Women**  
**Fall 2003**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	16	8	8	6	5	0	43	37%	19%	19%	14%	12%	0%	100%
Stanford	89	60	57	0	59	0	265	34%	23%	22%	0%	22%	0%	100%
MIT	10	6	5	0	0	0	21	48%	29%	24%	0%	0%	0%	100%
Duke	92	110	96	38	103	0	439	21%	25%	22%	9%	23%	0%	100%
Claremont	31	53	44	1	1	18	148	21%	36%	30%	1%	1%	12%	100%
USC	138	193	259	16	56	39	701	20%	28%	37%	2%	8%	6%	100%
Carnegie Mellon	12	13	27	3	4	0	59	20%	22%	46%	5%	7%	0%	100%
Rice	61	33	51	20	37	6	208	29%	16%	25%	10%	18%	3%	100%
UC Santa Barbara	3	10	9	0	5	0	27	11%	37%	33%	0%	19%	0%	100%
Georgia Tech	17	20	29	0	0	0	66	26%	30%	44%	0%	0%	0%	100%
Rensselaer	75	82	89	53	29	0	328	23%	25%	27%	16%	9%	0%	100%
UI Urb.-Champ.	82	102	117	6	59	66	432	19%	24%	27%	1%	14%	15%	100%
Stevens Tech	54	35	64	0	48	6	207	26%	17%	31%	0%	23%	3%	100%
Illinois Tech	32	34	47	5	17	1	136	24%	25%	35%	4%	13%	1%	100%
NC State	70	40	64	0	5	0	179	39%	22%	36%	0%	3%	0%	100%
NPS	6	14	12	0	11	1	44	0%	0%	0%	0%	0%	0%	0%
(Rank among peers)														
Median	54	35	51	3	17	0	179	24%	25%	30%	1%	12%	0%	100%
NPS as % of median	11%	40%	24%	0%	65%	0%	25%							

**Table 64: NPS and Peer Institutions Full-Time Instructional Faculty Salary Outlays - Women**  
**Fall 2003**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	1,918,127	714,698	637,787	237,449	222,722	0	3,730,783	51%	19%	17%	6%	6%	0%	100%
UC Santa Barbara	8,867,785	4,226,185	3,370,477	0	2,847,826	0	19,312,273	46%	22%	17%	0%	15%	0%	100%
Claremont	1,054,105	430,307	345,179	0	0	0	1,829,591	58%	24%	19%	0%	0%	0%	100%
USC	10,247,769	8,309,665	6,307,091	1,881,397	4,235,250	0	30,981,172	33%	27%	20%	6%	14%	0%	100%
Georgia Tech	3,246,615	4,080,889	2,774,210	46,852	51,500	757,141	10,957,207	30%	37%	25%	0%	0%	7%	100%
UI Urb.-Champ.	12,888,171	12,893,281	14,722,632	540,323	2,424,786	1,447,442	44,916,635	29%	29%	33%	1%	5%	3%	100%
Illinois Tech	1,309,773	994,687	1,525,222	134,739	316,650	0	4,281,071	31%	23%	36%	3%	7%	0%	100%
MIT	7,496,594	2,718,870	3,938,570	870,915	1,999,182	258,304	17,282,435	43%	16%	23%	5%	12%	1%	100%
Stevens Tech	253,642	715,349	583,706	0	312,199	0	1,864,896	14%	38%	31%	0%	17%	0%	100%
Rensselaer	1,453,637	1,389,900	1,644,050	0	0	0	4,487,587	32%	31%	37%	0%	0%	0%	100%
Duke	9,449,296	6,457,472	5,005,843	2,144,270	1,263,104	0	24,319,985	39%	27%	21%	9%	5%	0%	100%
NC State	6,939,112	6,738,433	6,811,119	285,153	2,364,841	2,488,439	25,627,097	27%	26%	27%	1%	9%	10%	100%
Carnegie Mellon	5,399,862	2,550,457	4,277,951	0	2,493,979	180,399	14,902,648	36%	17%	29%	0%	17%	1%	100%
Rice	3,307,215	2,821,972	3,208,063	260,500	695,171	50,000	10,342,921	32%	27%	31%	3%	7%	0%	100%
Stanford	9,493,974	3,836,353	4,854,178	0	466,020	0	18,650,525	51%	21%	26%	0%	2%	0%	100%
NPS	724,052	1,506,060	1,034,348	0	1,194,145	142,500	4,601,105	0%	0%	0%	0%	0%	0%	0%
(Rank among peers)														
Median	5,399,862	2,821,972	3,370,477	134,739	695,171	0	14,902,648	33%	26%	26%	1%	7%	0%	100%
NPS as % of median	13%	53%	31%	0%	172%	0%	31%							

**Table 65: NPS and Peer Institutions Average Salaries Full-Time Instructional Faculty - Women  
Fall 2003**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	119,883	89,337	79,723	39,575	44,544	0	86,762
UC Santa Barbara	99,638	70,436	59,131	0	0	0	72,877
Claremont	105,411	71,718	69,036	0	0	0	87,123
USC	111,389	75,542	65,699	0	41,119	0	70,572
Georgia Tech	104,730	76,998	63,050	0	0	0	74,035
UI Urb.-Champ.	93,393	66,805	56,844	33,770	43,300	0	64,075
Illinois Tech	109,148	76,514	56,490	0	79,163	0	72,561
MIT	122,895	82,390	77,227	43,546	54,032	43,051	83,089
Stevens Tech	84,547	71,535	64,856	0	62,440	0	69,070
Rensselaer	85,508	69,495	56,691	0	0	0	67,994
Duke	125,991	78,750	56,245	0	43,555	0	74,146
NC State	84,623	66,063	58,215	47,526	40,082	37,704	59,322
Carnegie Mellon	99,997	72,870	66,843	0	51,958	30,067	71,993
Rice	103,350	82,999	68,257	52,100	40,892	0	76,051
Stanford	135,628	95,909	75,847	0	0	0	104,193
NPS	120,675	107,576	86,196	0	108,559	0	104,571
(Rank among peers)							
Median	104,730	75,542	64,856	0	0	0	72,877
NPS as % of median	115%	142%	133%	0%	0%	0%	143%

Source: IPEDS Faculty Salaries Survey, 2003

Instructional faculty are Instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service." Medical school faculty are not included in the faculty salaries data.

Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary equated to 9-month contracts of full-time instructional faculty - professors were derived as follows:

Number of Professors(equated 9-month contract)=Number of Professors on 9/10 month salary contract+Number of Professors on 11/12 month contract

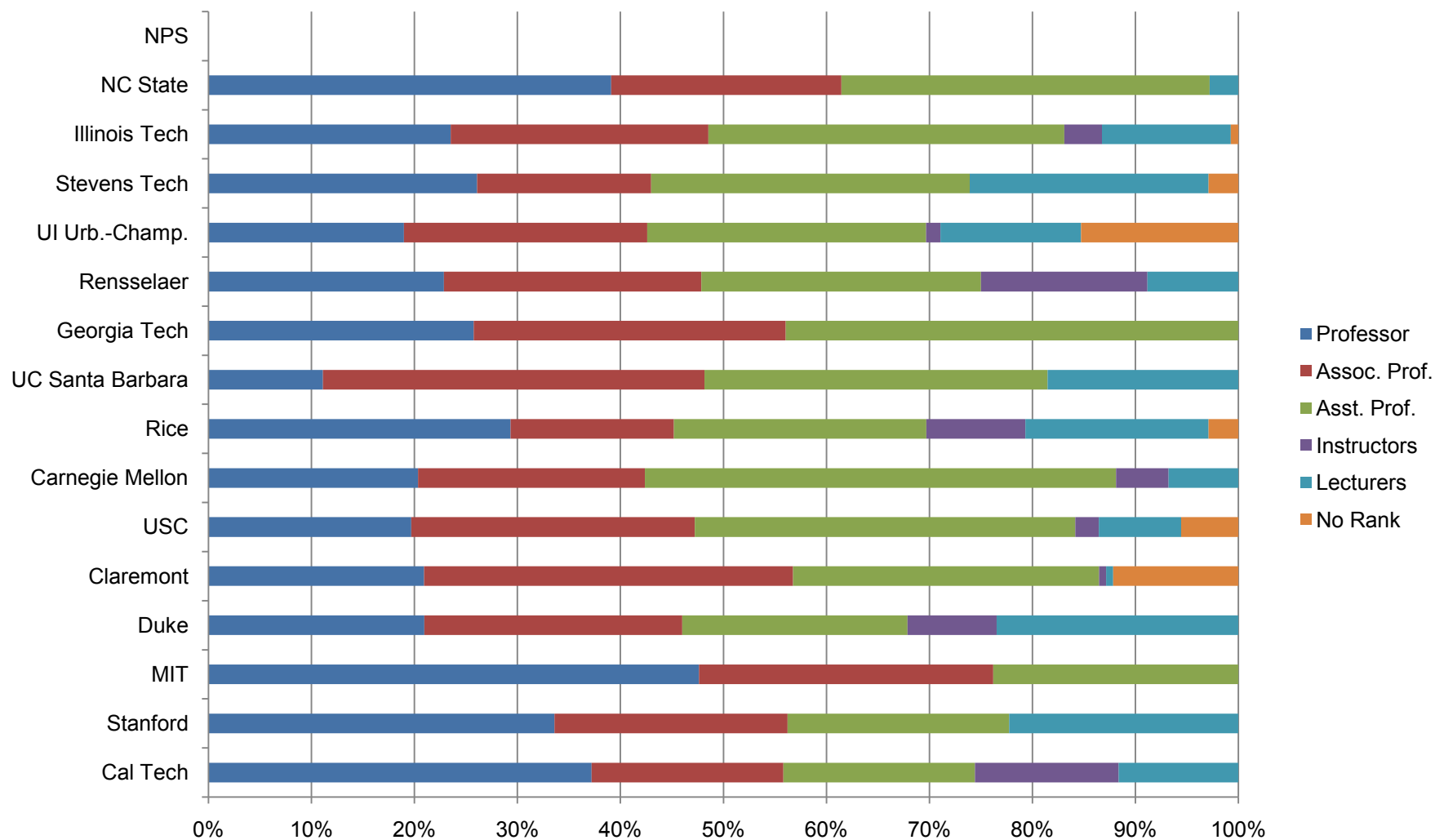
Salary outlays (equated 9-month contract)=Salary outlays of Professor on 9/10 month contract + (.8182 \* salary outlays of faculty on 11/12 month contract)

Average Salary (equated 9-month contract)=Salary outlays (equated 9-month contract) divided by the number of professors(equated 9-month contract)

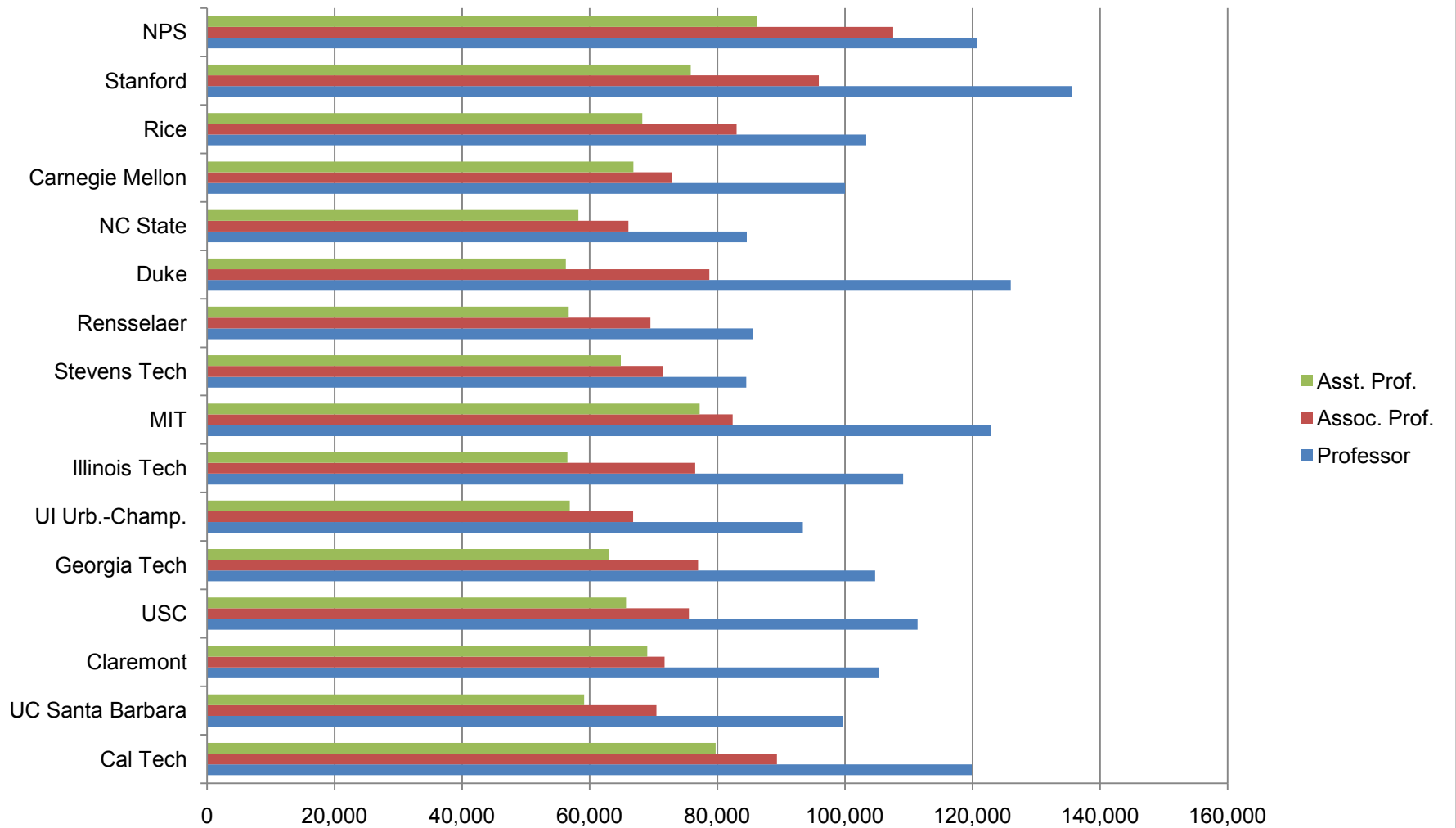
Salaries based on less-than-9-month contracts are not included.

Counts will not match counts in the Tenure Status section because the tenure status section includes full-time and part-time faculty and excludes employees classified as faculty but who have no rank.

**Chart 53: NPS and Peer Institutions Percent Female Faculty by Rank  
Fall 2003**



**Chart 54: NPS and Peer Institutions Female Faculty Average Salaries by Rank  
Fall 2003**



**Table 66: NPS and Peer Institutions Full-Time Instructional Faculty - Men & Women  
Fall 2003**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	199	34	40	25	12	0	310	64%	11%	13%	8%	4%	0%	100%
Stanford	478	154	155	0	115	1	903	53%	17%	17%	0%	13%	0%	100%
MIT	41	15	9	0	0	0	65	63%	23%	14%	0%	0%	0%	100%
Duke	587	337	252	47	227	0	1450	40%	23%	17%	3%	16%	0%	100%
Claremont	342	235	209	3	5	58	852	40%	28%	25%	0%	1%	7%	100%
USC	869	553	605	31	109	62	2229	39%	25%	27%	1%	5%	3%	100%
Carnegie Mellon	109	90	80	9	26	0	314	35%	29%	25%	3%	8%	0%	100%
Rice	512	171	185	62	80	33	1043	49%	16%	18%	6%	8%	3%	100%
UC Santa Barbara	76	45	24	3	9	4	161	47%	28%	15%	2%	6%	2%	100%
Georgia Tech	202	90	115	0	0	0	407	50%	22%	28%	0%	0%	0%	100%
Rensselaer	427	229	250	99	54	0	1059	40%	22%	24%	9%	5%	0%	100%
UI Urb.-Champ.	668	420	320	12	111	116	1647	41%	26%	19%	1%	7%	7%	100%
Stevens Tech	338	144	156	0	133	12	783	43%	18%	20%	0%	17%	2%	100%
Illinois Tech	242	103	128	14	39	4	530	46%	19%	24%	3%	7%	1%	100%
NC State	540	135	190	0	21	0	886	61%	15%	21%	0%	2%	0%	100%
NPS	114	100	30	0	67	5	316	36%	32%	9%	0%	21%	2%	100%
(Rank among peers)														
Median	342	144	156	9	39	1	852	46%	22%	20%	1%	6%	0%	100%
NPS as % of median	33%	69%	19%	0%	172%	500%	37%							

**Table 67: NPS and Peer Institutions Full-Time Instructional Faculty Salary Outlays - Men & Women  
Fall 2003**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	26,215,372	3,169,298	3,359,939	1,153,824	549,271	0	34,447,704	76%	9%	10%	3%	2%	0%	100%
UC Santa Barbara	52,373,437	10,778,661	9,289,741	0	5,718,811	49,404	78,210,054	67%	14%	12%	0%	7%	0%	100%
Claremont	4,426,863	1,327,253	578,179	0	0	0	6,332,295	70%	21%	9%	0%	0%	0%	100%
USC	69,560,981	27,467,125	17,859,023	2,353,855	9,935,950	0	127,176,934	55%	22%	14%	2%	8%	0%	100%
Georgia Tech	39,897,261	18,688,968	14,794,367	113,387	324,880	2,943,421	76,762,284	52%	24%	19%	0%	0%	4%	100%
UI Urb.-Champ.	90,462,845	38,793,312	37,163,734	1,001,764	5,428,455	2,336,997	175,187,107	52%	22%	21%	1%	3%	1%	100%
Illinois Tech	10,465,088	6,751,756	4,917,035	393,431	1,543,065	0	24,070,375	43%	28%	20%	2%	6%	0%	100%
MIT	65,886,932	15,325,960	14,712,050	2,943,179	4,935,746	3,221,110	107,024,977	62%	14%	14%	3%	5%	3%	100%
Stevens Tech	7,681,196	3,520,411	1,655,630	141,248	572,790	343,365	13,914,640	55%	25%	12%	1%	4%	2%	100%
Rensselaer	20,468,066	6,582,220	7,312,195	0	0	0	34,362,481	60%	19%	21%	0%	0%	0%	100%
Duke	56,297,528	19,317,452	17,169,683	3,953,012	2,393,800	0	99,131,475	57%	19%	17%	4%	2%	0%	100%
NC State	60,744,802	28,255,860	19,074,335	656,453	4,603,511	4,550,086	117,885,047	52%	24%	16%	1%	4%	4%	100%
Carnegie Mellon	38,784,761	11,844,365	11,110,831	0	8,628,149	404,813	70,772,919	55%	17%	16%	0%	12%	1%	100%
Rice	28,822,675	8,178,325	9,094,686	670,700	1,784,251	220,400	48,771,037	59%	17%	19%	1%	4%	0%	100%
Stanford	77,000,875	13,331,104	14,992,412	0	2,169,570	0	107,493,961	72%	12%	14%	0%	2%	0%	100%
NPS	13,354,498	10,958,769	2,830,411	0	7,657,076	683,751	35,484,505	38%	31%	8%	0%	22%	2%	100%
(Rank among peers)														
Median	39,897,261	11,844,365	11,110,831	393,431	2,169,570	49,404	76,762,284	57%	19%	16%	1%	4%	0%	100%
NPS as % of median	33%	93%	25%	0%	353%	1384%	46%							

**Table 68: NPS and Peer Institutions Average Salaries Full-Time Instructional Faculty - Men & Women  
Fall 2003**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	All Ranks
Cal Tech	131,736	93,215	83,998	46,153	45,773	0	111,122
UC Santa Barbara	109,568	69,991	59,934	0	0	49,404	86,611
Claremont	107,972	88,484	64,242	0	0	0	97,420
USC	118,503	81,505	70,869	0	43,771	0	87,708
Georgia Tech	116,659	79,528	70,786	0	0	0	90,097
UI Urb.-Champ.	104,100	70,151	61,428	32,315	49,802	0	78,594
Illinois Tech	96,010	75,020	61,463	0	59,349	0	76,657
MIT	128,685	89,625	79,525	47,471	61,697	97,609	102,613
Stevens Tech	101,068	78,231	68,985	0	63,643	85,841	86,426
Rensselaer	101,327	73,136	63,584	0	0	0	84,429
Duke	131,844	84,356	68,679	0	44,330	0	93,609
NC State	90,935	67,276	59,607	54,704	41,473	39,225	71,576
Carnegie Mellon	114,748	82,253	71,223	0	64,873	33,734	90,387
Rice	119,102	79,401	71,052	47,907	45,750	0	92,021
Stanford	142,594	98,749	78,907	0	0	0	121,325
NPS	117,145	109,588	94,347	0	114,285	0	112,293
(Rank among peers)							
Median	114,748	79,528	68,985	0	0	0	90,097
NPS as % of median	102%	138%	137%	0%	0%	0%	125%

Source: IPEDS Faculty Salaries Survey, Fall 2003

Instructional faculty are Instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service." Medical school faculty are not included in the faculty salaries data.

Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary equated to 9-month contracts of full-time instructional faculty - professors were derived as follows:

Number of Professors(equated 9-month contract)=Number of Professors on 9/10 month salary contract+Number of Professors on 11/12 month contract

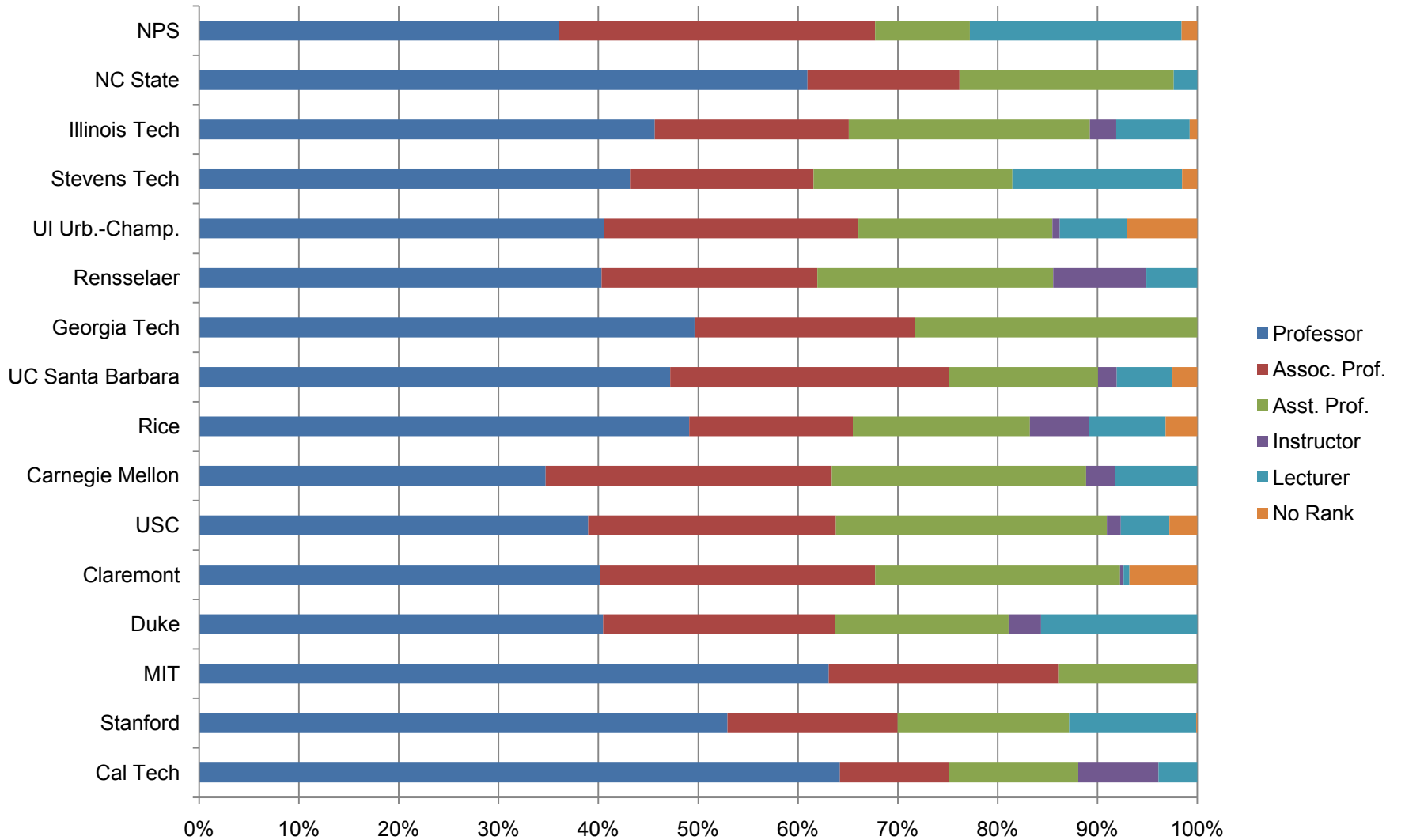
Salary outlays (equated 9-month contract)=Salary outlays of Professor on 9/10 month contract + (.8182 \* salary outlays of faculty on 11/12 month contract)

Average Salary (equated 9-month contract)=Salary outlays (equated 9-month contract) divided by the number of professors(equated 9-month contract)

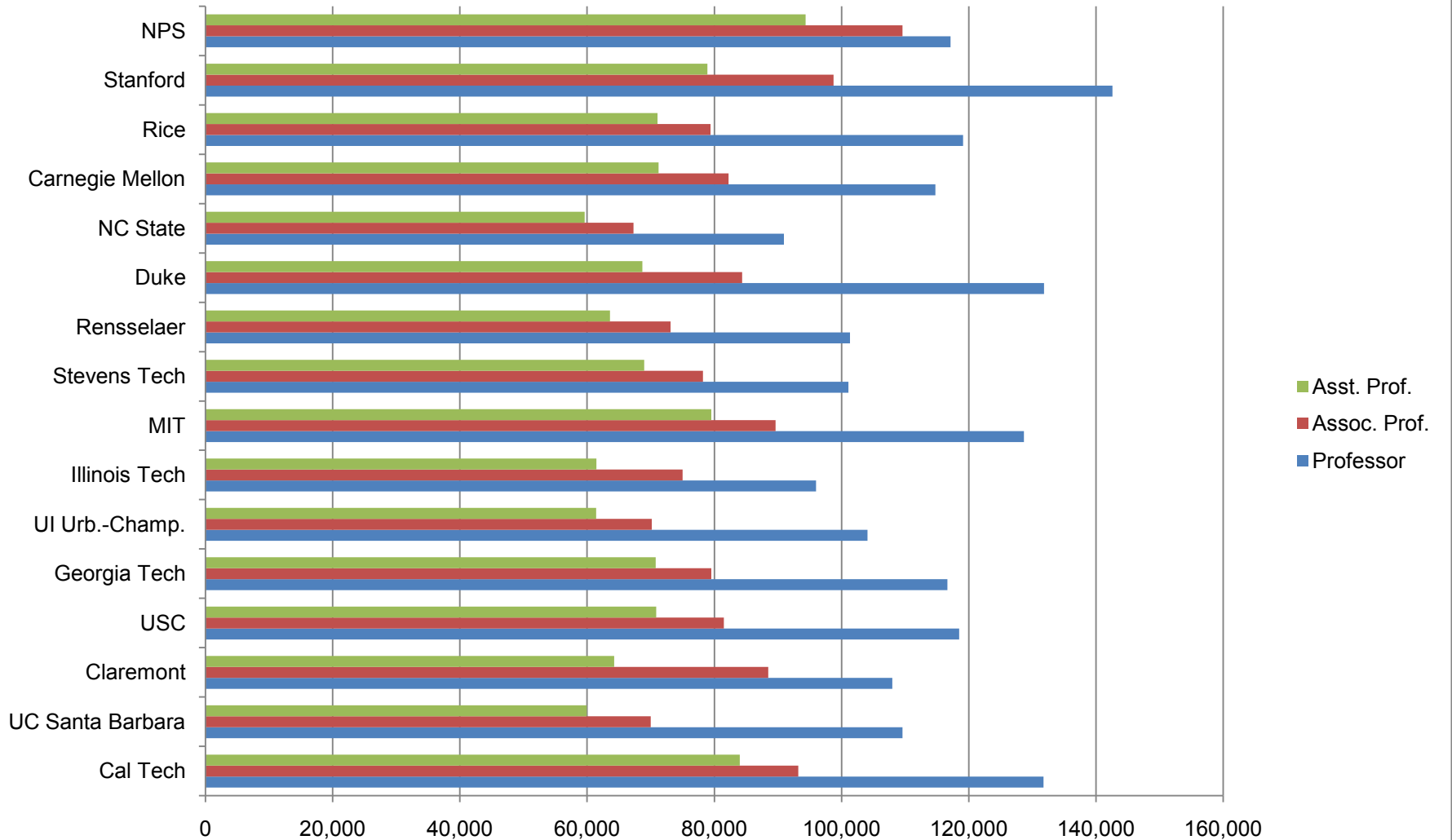
Salaries based on less-than-9-month contracts are not included.

Counts will not match counts in the Tenure Status section because the tenure status section includes full-time and part-time faculty and excludes employees classified as faculty but who have no rank.

**Chart 55: NPS and Peer Institutions Percent Total Faculty by Rank  
Fall 2003**



**Chart 56: NPS and Peer Institutions Total Faculty Average Salaries by Rank  
Fall 2003**





**Table 69: NPS and Peer Institutions Full-Time Instructional Faculty - Men  
Fall 2002**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Prof.	Assoc. Prof.	Asst. Prof.	Inst.	Lect.	No Rank	Total
Cal Tech	179	20	34	19	6	0	258	69%	8%	13%	7%	2%	0%	100%
Stanford	375	99	89	0	48	1	612	61%	16%	15%	0%	8%	0%	100%
MIT	34	11	3	0	0	0	48	71%	23%	6%	0%	0%	0%	100%
Duke	480	227	164	11	123	0	1005	48%	23%	16%	1%	12%	0%	100%
Claremont	302	182	158	16	4	32	694	44%	26%	23%	2%	1%	5%	100%
USC	760	343	378	16	50	24	1571	48%	22%	24%	1%	3%	2%	100%
Carnegie Mellon	95	70	52	6	19	0	242	39%	29%	21%	2%	8%	0%	100%
Rice	432	132	146	23	23	86	842	51%	16%	17%	3%	3%	10%	100%
UC Santa Barbara	62	30	13	0	11	29	145	43%	21%	9%	0%	8%	20%	100%
Georgia Tech	167	72	86	2	8	0	335	50%	21%	26%	1%	2%	0%	100%
Rensselaer	295	118	124	33	0	0	570	52%	21%	22%	6%	0%	0%	100%
UI Urb.-Champ.	431	256	163	5	47	31	933	46%	27%	17%	1%	5%	3%	100%
Stevens Tech	274	103	92	5	77	9	560	49%	18%	16%	1%	14%	2%	100%
Illinois Tech	206	67	72	8	22	3	378	54%	18%	19%	2%	6%	1%	100%
NC State	481	102	136	0	16	0	735	65%	14%	19%	0%	2%	0%	100%
NPS	0	0	0	0	0	0	0	0%	0%	0%	0%	0%	0%	0%
(Rank among peers)														
Median	295	102	92	6	19	1	570	50%	21%	17%	1%	3%	0%	100%
NPS as % of median	0%	0%	0%	0%	0%	0%	0%							

**Table 70: NPS and Peer Institutions Full-Time Instructional Faculty Salary Outlays - Men  
Fall 2002**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Prof.	Assoc. Prof.	Asst. Prof.	Inst.	Lect.	No Rank	Total
Cal Tech	24,056,323	1,839,719	2,887,838	928,203	254,202	0	29,966,285	80%	6%	10%	3%	1%	0%	100%
UC Santa Barbara	40,683,566	6,914,123	5,169,413	0	2,354,447	47,179	55,168,728	74%	13%	9%	0%	4%	0%	100%
Claremont	3,588,809	1,060,860	201,000	0	0	0	4,850,669	74%	22%	4%	0%	0%	0%	100%
USC	54,942,387	18,340,620	11,895,555	459,677	5,396,154	0	91,034,393	60%	20%	13%	1%	6%	0%	100%
Georgia Tech	35,125,471	14,707,380	11,360,683	531,435	273,380	1,894,080	63,892,429	55%	23%	18%	1%	0%	3%	100%
UI Urb.-Champ.	76,719,662	23,668,427	23,029,961	473,430	2,383,702	877,932	127,153,114	60%	19%	18%	0%	2%	1%	100%
Illinois Tech	8,569,130	5,038,747	3,285,265	261,136	1,017,914	0	18,172,192	47%	28%	18%	1%	6%	0%	100%
MIT	55,839,083	11,588,516	11,624,253	1,058,362	1,156,163	5,975,793	87,242,170	64%	13%	13%	1%	1%	7%	100%
Stevens Tech	5,995,242	2,411,673	925,019	0	597,670	1,692,102	11,621,706	52%	21%	8%	0%	5%	15%	100%
Rensselaer	16,904,169	5,365,315	5,672,721	67,896	333,765	0	28,343,866	60%	19%	20%	0%	1%	0%	100%
Duke	37,313,733	10,270,683	9,516,750	2,480,522	0	0	59,581,688	63%	17%	16%	4%	0%	0%	100%
NC State	41,132,298	17,731,615	9,926,319	230,800	2,004,959	1,206,004	72,231,995	57%	25%	14%	0%	3%	2%	100%
Carnegie Mellon	30,650,180	8,426,541	6,745,593	491,134	5,090,592	426,219	51,830,259	59%	16%	13%	1%	10%	1%	100%
Rice	24,812,059	5,245,223	4,941,369	357,061	1,112,189	168,400	36,636,301	68%	14%	13%	1%	3%	0%	100%
Stanford	66,277,752	10,154,249	10,585,052	0	1,696,050	0	88,713,103	75%	11%	12%	0%	2%	0%	100%
NPS	0	0	0	0	0	0	0	0%	0%	0%	0%	0%	0%	0%
(Rank among peers)														
Median	35,125,471	8,426,541	6,745,593	357,061	1,112,189	47,179	55,168,728	60%	19%	13%	1%	2%	0%	100%
NPS as % of median	0%	0%	0%	0%	0%	0%	0%							

**Table 71: NPS and Peer Institutions Average Salaries Full-Time Instructional Faculty - Men  
Fall 2002**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	134,393	91,986	84,936	48,853	42,367	0	116,148
UC Santa Barbara	108,490	69,840	58,083	0	0	47,179	90,145
Claremont	105,553	96,442	67,000	0	0	0	101,056
USC	114,463	80,796	72,534	0	43,871	0	90,581
Georgia Tech	116,310	80,810	71,903	0	0	0	92,064
UI Urb.-Champ.	100,947	69,004	60,926	29,589	47,674	0	80,938
Illinois Tech	90,201	71,982	63,178	0	53,574	0	75,092
MIT	129,257	87,792	79,618	46,016	50,268	69,486	103,613
Stevens Tech	96,697	80,389	71,155	0	54,334	58,348	80,150
Rensselaer	101,223	74,518	65,962	0	0	0	84,609
Duke	126,487	87,040	76,748	0	0	0	104,529
NC State	95,435	69,264	60,898	46,160	42,659	38,903	77,419
Carnegie Mellon	111,862	81,811	73,322	0	66,112	47,358	92,554
Rice	120,447	78,287	68,630	44,633	50,554	0	96,921
Stanford	137,792	99,551	77,831	0	0	0	120,698
NPS	0	0	0	0	0	0	0
(Rank among peers)							
Median	111,862	80,796	71,155	0	0	0	92,064
NPS as % of median	0%	0%	0%	0%	0%	0%	0%

Source: IPEDS Faculty Salaries Survey, 2002

Instructional faculty are Instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service." Medical school faculty are not included in the faculty salaries data.

Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary equated to 9-month contracts of full-time instructional faculty - professors were derived as follows:

Number of Professors(equated 9-month contract)=Number of Professors on 9/10 month salary contract+Number of Professors on 11/12 month contract

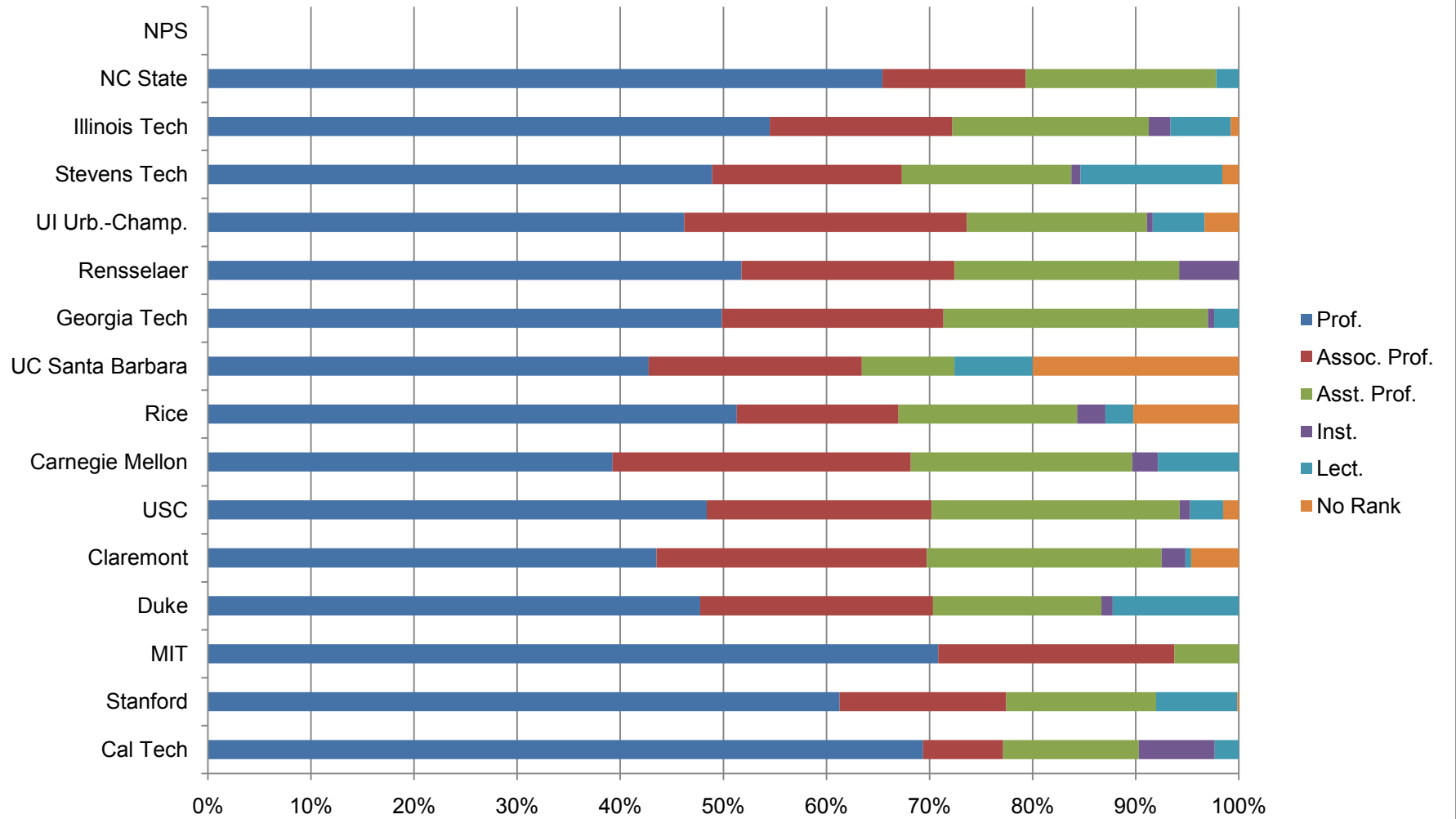
Salary outlays (equated 9-month contract)=Salary outlays of Professor on 9/10 month contract + (.8182 \* salary outlays of faculty on 11/12 month contract)

Average Salary (equated 9-month contract)=Salary outlays (equated 9-month contract) divided by the number of professors(equated 9-month contract)

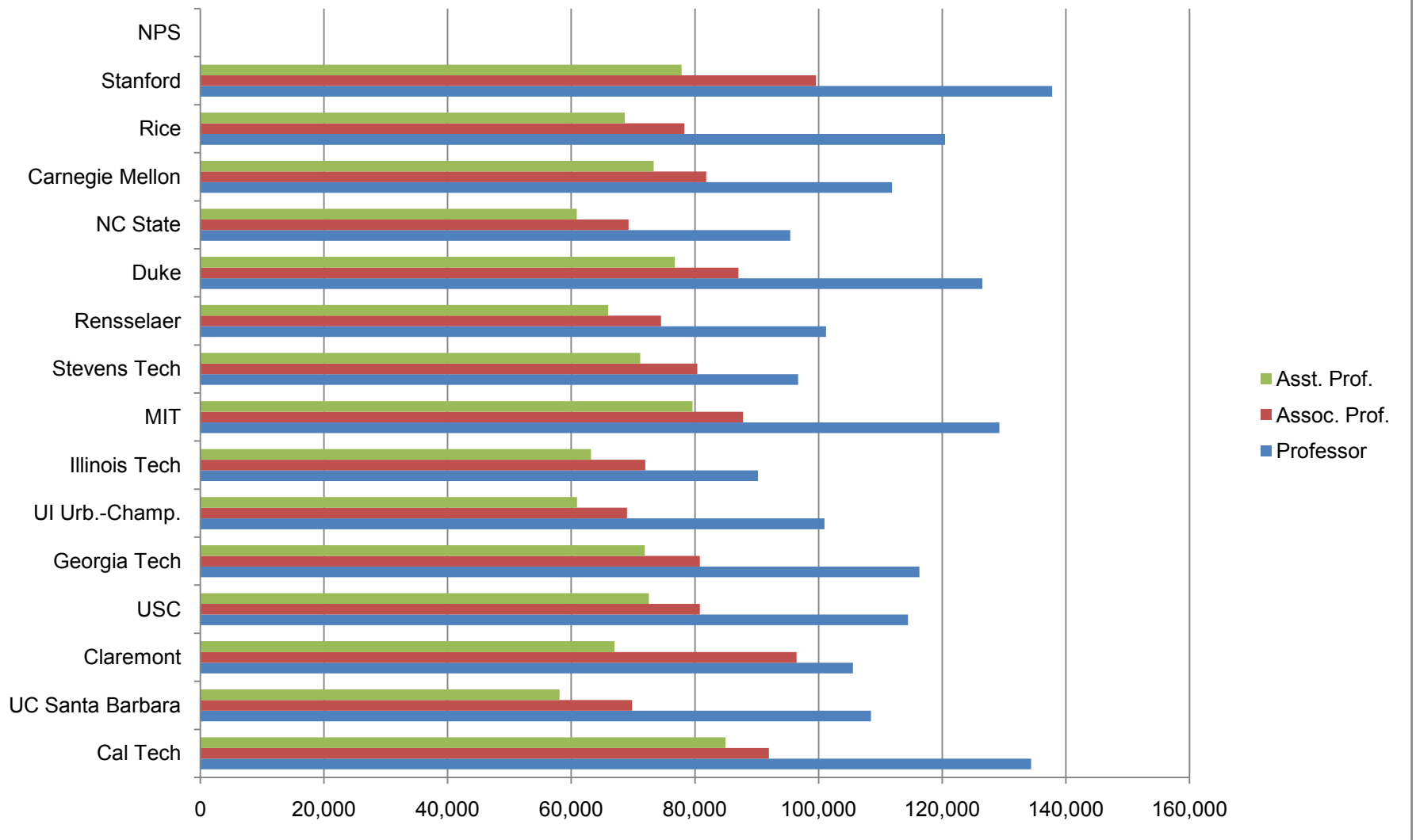
Salaries based on less-than-9-month contracts are not included.

Counts will not match counts in the Tenure Status section because the tenure status section includes full-time and part-time faculty and excludes employees classified as faculty but who have no rank.

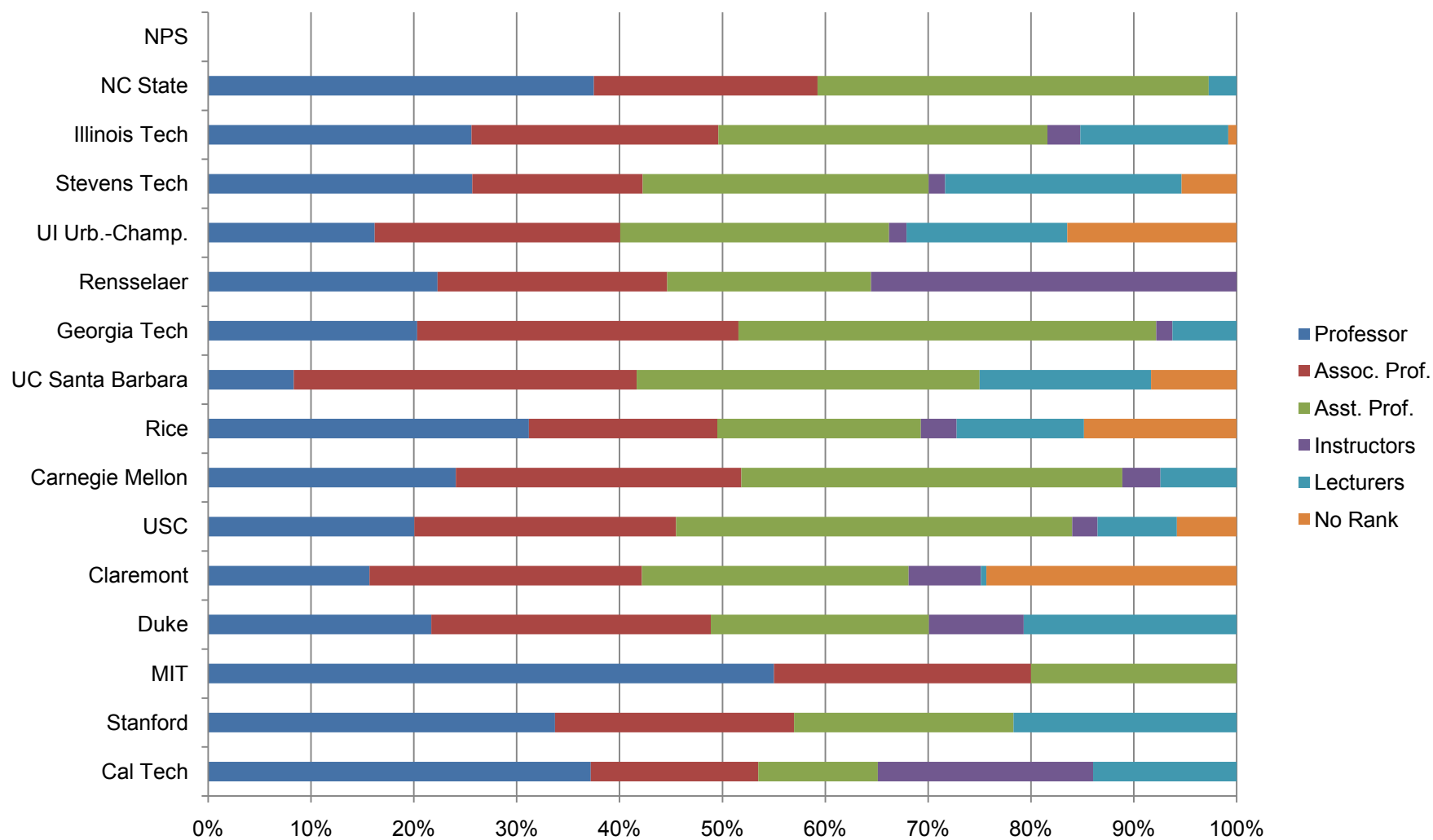
**Chart 57: NPS and Peer Institutions Percent Male Faculty by Rank  
Fall 2002**



**Chart 58: NPS and Peer Institutions Male Faculty Average Salaries by Rank  
Fall 2002**



**Chart 59: NPS and Peer Institutions Percent Female Faculty by Rank  
Fall 2002**



**Table 72: NPS and Peer Institutions Full-Time Instructional Faculty - Women  
Fall 2002**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	16	7	5	9	6	0	43	37%	16%	12%	21%	14%	0%	100%
Stanford	87	60	55	0	56	0	258	34%	23%	21%	0%	22%	0%	100%
MIT	11	5	4	0	0	0	20	55%	25%	20%	0%	0%	0%	100%
Duke	87	109	85	37	83	0	401	22%	27%	21%	9%	21%	0%	100%
Claremont	29	49	48	13	1	45	185	16%	26%	26%	7%	1%	24%	100%
USC	138	175	265	17	53	40	688	20%	25%	39%	2%	8%	6%	100%
Carnegie Mellon	13	15	20	2	4	0	54	24%	28%	37%	4%	7%	0%	100%
Rice	63	37	40	7	25	30	202	31%	18%	20%	3%	12%	15%	100%
UC Santa Barbara	2	8	8	0	4	2	24	8%	33%	33%	0%	17%	8%	100%
Georgia Tech	13	20	26	1	4	0	64	20%	31%	41%	2%	6%	0%	100%
Rensselaer	54	54	48	86	0	0	242	22%	22%	20%	36%	0%	0%	100%
UI Urb.-Champ.	57	84	92	6	55	58	352	16%	24%	26%	2%	16%	16%	100%
Stevens Tech	48	31	52	3	43	10	187	26%	17%	28%	2%	23%	5%	100%
Illinois Tech	32	30	40	4	18	1	125	26%	24%	32%	3%	14%	1%	100%
NC State	69	40	70	0	5	0	184	38%	22%	38%	0%	3%	0%	100%
NPS	0	0	0	0	0	0	0	0%	0%	0%	0%	0%	0%	0%
(Rank among peers)														
Median	48	37	48	4	6	0	185	24%	24%	26%	2%	12%	0%	100%
NPS as % of median	0%	0%	0%	0%	0%	0%	0%							

**Table 73: NPS and Peer Institutions Full-Time Instructional Faculty Salary Outlays - Women  
Fall 2002**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	1,918,127	620,605	396,418	343,477	269,341	0	3,547,968	54%	17%	11%	10%	8%	0%	100%
UC Santa Barbara	8,512,074	3,897,600	3,142,621	0	2,499,132	0	18,051,427	47%	22%	17%	0%	14%	0%	100%
Claremont	1,075,686	330,320	255,150	0	0	0	1,661,156	65%	20%	15%	0%	0%	0%	100%
USC	9,026,562	7,843,423	5,321,441	1,733,385	3,357,589	0	27,282,400	33%	29%	20%	6%	12%	0%	100%
Georgia Tech	3,061,727	3,776,034	3,129,032	377,352	51,500	2,022,695	12,418,340	25%	30%	25%	3%	0%	16%	100%
UI Urb.-Champ.	11,996,575	11,403,472	14,216,421	529,459	2,250,230	1,436,291	41,832,448	29%	27%	34%	1%	5%	3%	100%
Illinois Tech	1,251,392	1,094,331	1,124,846	100,175	216,550	0	3,787,294	33%	29%	30%	3%	6%	0%	100%
MIT	7,786,452	3,089,841	3,057,370	301,024	1,168,265	1,998,014	17,400,966	45%	18%	18%	2%	7%	11%	100%
Stevens Tech	150,501	558,563	533,578	0	271,926	81,110	1,595,678	9%	35%	33%	0%	17%	5%	100%
Rensselaer	1,131,780	1,273,750	1,576,283	36,819	117,000	0	4,135,632	27%	31%	38%	1%	3%	0%	100%
Duke	6,265,708	4,188,010	2,929,600	5,598,554	0	0	18,981,872	33%	22%	15%	29%	0%	0%	100%
NC State	4,932,280	5,551,962	5,440,353	289,358	2,175,543	2,073,829	20,463,325	24%	27%	27%	1%	11%	10%	100%
Carnegie Mellon	4,571,514	2,164,727	3,309,952	372,961	2,056,556	272,028	12,747,738	36%	17%	26%	3%	16%	2%	100%
Rice	3,232,159	2,407,344	2,602,013	248,910	774,287	50,000	9,314,713	35%	26%	28%	3%	8%	1%	100%
Stanford	9,215,059	3,732,607	5,141,758	0	463,130	0	18,552,554	50%	20%	28%	0%	2%	0%	100%
NPS	0	0	0	0	0	0	0	0%	0%	0%	0%	0%	0%	0%
(Rank among peers)														
Median	4,571,514	3,089,841	3,057,370	289,358	463,130	0	12,747,738	33%	26%	26%	2%	7%	0%	100%
NPS as % of median	0%	0%	0%	0%	0%	0%	0%							

**Table 74: NPS and Peer Institutions Average Salaries Full-Time Instructional Faculty - Women  
Fall 2002**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	119,883	88,658	79,284	38,164	44,890	0	82,511
UC Santa Barbara	97,840	64,960	57,139	0	0	0	69,967
Claremont	97,790	66,064	63,788	0	0	0	83,058
USC	103,754	71,958	62,605	0	40,453	0	68,036
Georgia Tech	105,577	77,062	65,188	0	0	0	67,126
UI Urb.-Champ.	86,932	65,163	53,647	31,145	42,457	0	60,803
Illinois Tech	96,261	72,955	56,242	0	54,138	0	70,135
MIT	123,594	83,509	76,434	43,003	46,731	66,600	86,143
Stevens Tech	75,251	69,820	66,697	0	67,982	0	66,487
Rensselaer	87,060	63,688	60,626	0	0	0	64,619
Duke	116,032	77,556	61,033	0	0	0	78,437
NC State	86,531	66,095	59,134	48,226	39,555	35,756	58,134
Carnegie Mellon	95,240	69,830	63,653	0	47,827	27,203	68,170
Rice	101,005	80,245	65,050	62,228	43,016	0	74,518
Stanford	133,552	93,315	73,454	0	0	0	100,829
NPS	0	0	0	0	0	0	0
(Rank among peers)							
Median	97,840	71,958	63,653	0	0	0	69,967
NPS as % of median	0%	0%	0%	0%	0%	0%	0%

Source: IPEDS Faculty Salaries Survey, 2002

Instructional faculty are Instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service." Medical school faculty are not included in the faculty salaries data.

Perturbation procedures were applied to these data to protect against disclosure of individual information.

Average salary equated to 9-month contracts of full-time instructional faculty - professors were derived as follows:

Number of Professors(equated 9-month contract)=Number of Professors on 9/10 month salary contract+Number of Professors on 11/12 month contract

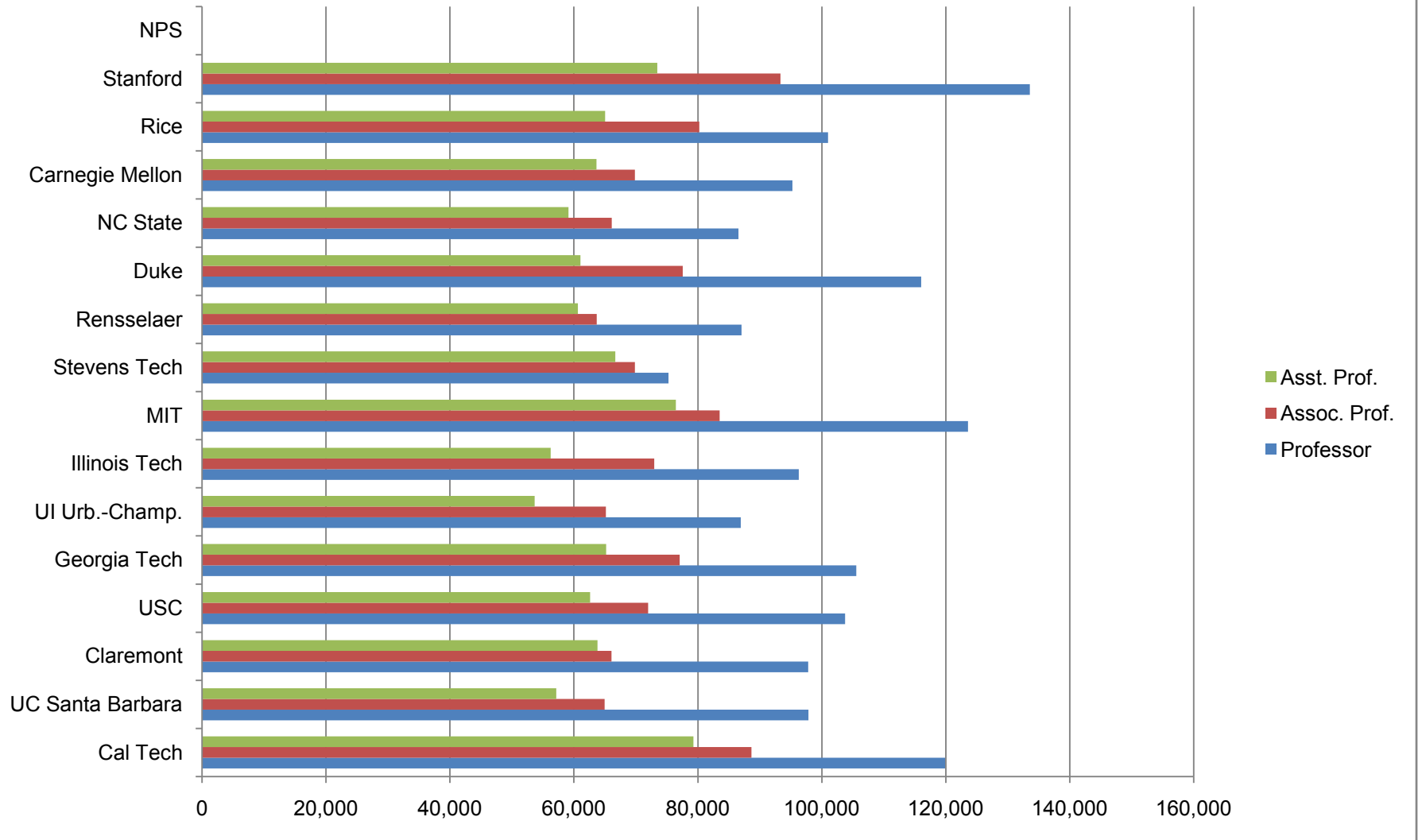
Salary outlays (equated 9-month contract)=Salary outlays of Professor on 9/10 month contract + (.8182 \* salary outlays of faculty on 11/12 month contract)

Average Salary (equated 9-month contract)=Salary outlays (equated 9-month contract) divided by the number of professors(equated 9-month contract)

Salaries based on less-than-9-month contracts are not included.

Counts will not match counts in the Tenure Status section because the tenure status section includes full-time and part-time faculty and excludes employees classified as faculty but who have no rank.

**Chart 60: NPS and Peer Institutions Female Faculty Average Salaries by Rank  
Fall 2002**





**Table 75: NPS and Peer Institutions Full-Time Instructional Faculty - Men & Women  
Fall 2002**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	195	27	39	28	12	0	301	65%	9%	13%	9%	4%	0%	100%
Stanford	462	159	144	0	104	1	870	53%	18%	17%	0%	12%	0%	100%
MIT	45	16	7	0	0	0	68	66%	24%	10%	0%	0%	0%	100%
Duke	567	336	249	48	206	0	1406	40%	24%	18%	3%	15%	0%	100%
Claremont	331	231	206	29	5	77	879	38%	26%	23%	3%	1%	9%	100%
USC	898	518	643	33	103	64	2259	40%	23%	28%	1%	5%	3%	100%
Carnegie Mellon	108	85	72	8	23	0	296	36%	29%	24%	3%	8%	0%	100%
Rice	495	169	186	30	48	116	1044	47%	16%	18%	3%	5%	11%	100%
UC Santa Barbara	64	38	21	0	15	31	169	38%	22%	12%	0%	9%	18%	100%
Georgia Tech	180	92	112	3	12	0	399	45%	23%	28%	1%	3%	0%	100%
Rensselaer	349	172	172	119	0	0	812	43%	21%	21%	15%	0%	0%	100%
UI Urb.-Champ.	488	340	255	11	102	89	1285	38%	26%	20%	1%	8%	7%	100%
Stevens Tech	322	134	144	8	120	19	747	43%	18%	19%	1%	16%	3%	100%
Illinois Tech	238	97	112	12	40	4	503	47%	19%	22%	2%	8%	1%	100%
NC State	550	142	206	0	21	0	919	60%	15%	22%	0%	2%	0%	100%
NPS	0	0	0	0	0	0	0	0%	0%	0%	0%	0%	0%	0%
(Rank among peers)														
Median	331	142	144	11	23	1	812	43%	22%	20%	1%	5%	0%	100%
NPS as % of median	0%	0%	0%	0%	0%	0%	0%							

**Table 76: NPS and Peer Institutions Full-Time Instructional Faculty Salary Outlays - Men & Women  
Fall 2002**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	Total
Cal Tech	25,974,450	2,460,324	3,284,256	1,271,680	523,543	0	33,514,253	78%	7%	10%	4%	2%	0%	100%
UC Santa Barbara	49,195,640	10,811,723	8,312,034	0	4,853,579	47,179	73,220,155	67%	15%	11%	0%	7%	0%	100%
Claremont	4,664,495	1,391,180	456,150	0	0	0	6,511,825	72%	21%	7%	0%	0%	0%	100%
USC	63,968,949	26,184,043	17,216,996	2,193,062	8,753,743	0	118,316,793	54%	22%	15%	2%	7%	0%	100%
Georgia Tech	38,187,198	18,483,414	14,489,715	908,787	324,880	3,916,775	76,310,769	50%	24%	19%	1%	0%	5%	100%
UI Urb.-Champ.	88,716,237	35,071,899	37,246,382	1,002,889	4,633,932	2,314,223	168,985,562	52%	21%	22%	1%	3%	1%	100%
Illinois Tech	9,820,522	6,133,078	4,410,111	361,311	1,234,464	0	21,959,486	45%	28%	20%	2%	6%	0%	100%
MIT	63,625,535	14,678,357	14,681,623	1,359,386	2,324,428	7,973,807	104,643,136	61%	14%	14%	1%	2%	8%	100%
Stevens Tech	6,145,743	2,970,236	1,458,597	0	869,596	1,773,212	13,217,384	46%	22%	11%	0%	7%	13%	100%
Rensselaer	18,035,949	6,639,065	7,249,004	104,715	450,765	0	32,479,498	56%	20%	22%	0%	1%	0%	100%
Duke	43,579,441	14,458,693	12,446,350	8,079,076	0	0	78,563,560	55%	18%	16%	10%	0%	0%	100%
NC State	46,064,578	23,283,577	15,366,672	520,158	4,180,502	3,279,833	92,695,320	50%	25%	17%	1%	5%	4%	100%
Carnegie Mellon	35,221,694	10,591,268	10,055,545	864,095	7,147,148	698,247	64,577,997	55%	16%	16%	1%	11%	1%	100%
Rice	28,044,218	7,652,567	7,543,382	605,971	1,886,476	218,400	45,951,014	61%	17%	16%	1%	4%	0%	100%
Stanford	75,492,811	13,886,856	15,726,810	0	2,159,180	0	107,265,657	70%	13%	15%	0%	2%	0%	100%
NPS	0	0	0	0	0	0	0	0%	0%	0%	0%	0%	0%	0%
(Rank among peers)														
Median	38,187,198	10,811,723	10,055,545	605,971	1,886,476	47,179	73,220,155	55%	20%	16%	1%	3%	0%	100%
NPS as % of median	0%	0%	0%	0%	0%	0%	0%							

**Table 77: NPS and Peer Institutions Average Salaries Full-Time Instructional Faculty - Men & Women  
Fall 2002**

Institution	Professor	Assoc. Prof.	Asst. Prof.	Instructors	Lecturers	No Rank	All Ranks
Cal Tech	133,202	91,123	84,212	45,417	43,629	0	111,343
UC Santa Barbara	106,484	67,998	57,722	0	0	47,179	84,161
Claremont	103,655	86,949	65,164	0	0	0	95,762
USC	112,820	77,929	69,145	0	42,494	0	84,151
Georgia Tech	115,369	80,015	70,338	0	0	0	86,815
UI Urb.-Champ.	98,793	67,706	57,926	30,391	44,990	0	74,805
Illinois Tech	90,931	72,154	61,252	0	53,672	0	74,187
MIT	128,536	86,854	78,933	45,313	48,426	68,740	100,233
Stevens Tech	96,027	78,164	69,457	0	57,973	57,200	78,209
Rensselaer	100,200	72,164	64,723	0	0	0	81,402
Duke	124,869	84,062	72,363	0	0	0	96,753
NC State	94,395	68,481	60,261	47,287	40,985	36,852	72,136
Carnegie Mellon	109,384	79,039	69,830	0	59,560	36,750	86,450
Rice	117,833	78,892	67,352	50,498	47,162	0	91,354
Stanford	137,260	97,795	76,344	0	0	0	116,720
NPS	0	0	0	0	0	0	0
(Rank among peers)							
Median	109,384	78,892	69,145	0	0	0	86,450
NPS as % of median	0%	0%	0%	0%	0%	0%	0%

Source: IPEDS Faculty Salaries Survey, 2002

Instructional faculty are Instruction/research staff employed full time (as defined by the institution) whose major regular assignment is instruction, including those with released time for research. For the Faculty Salaries survey, this group includes faculty designated as "primarily instruction" and "instruction, combined with research and public service." Medical school faculty are not included in the faculty salaries data.

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Average salary equated to 9-month contracts of full-time instructional faculty - professors were derived as follows:

Number of Professors(equated 9-month contract)=Number of Professors on 9/10 month salary contract+Number of Professors on 11/12 month contract

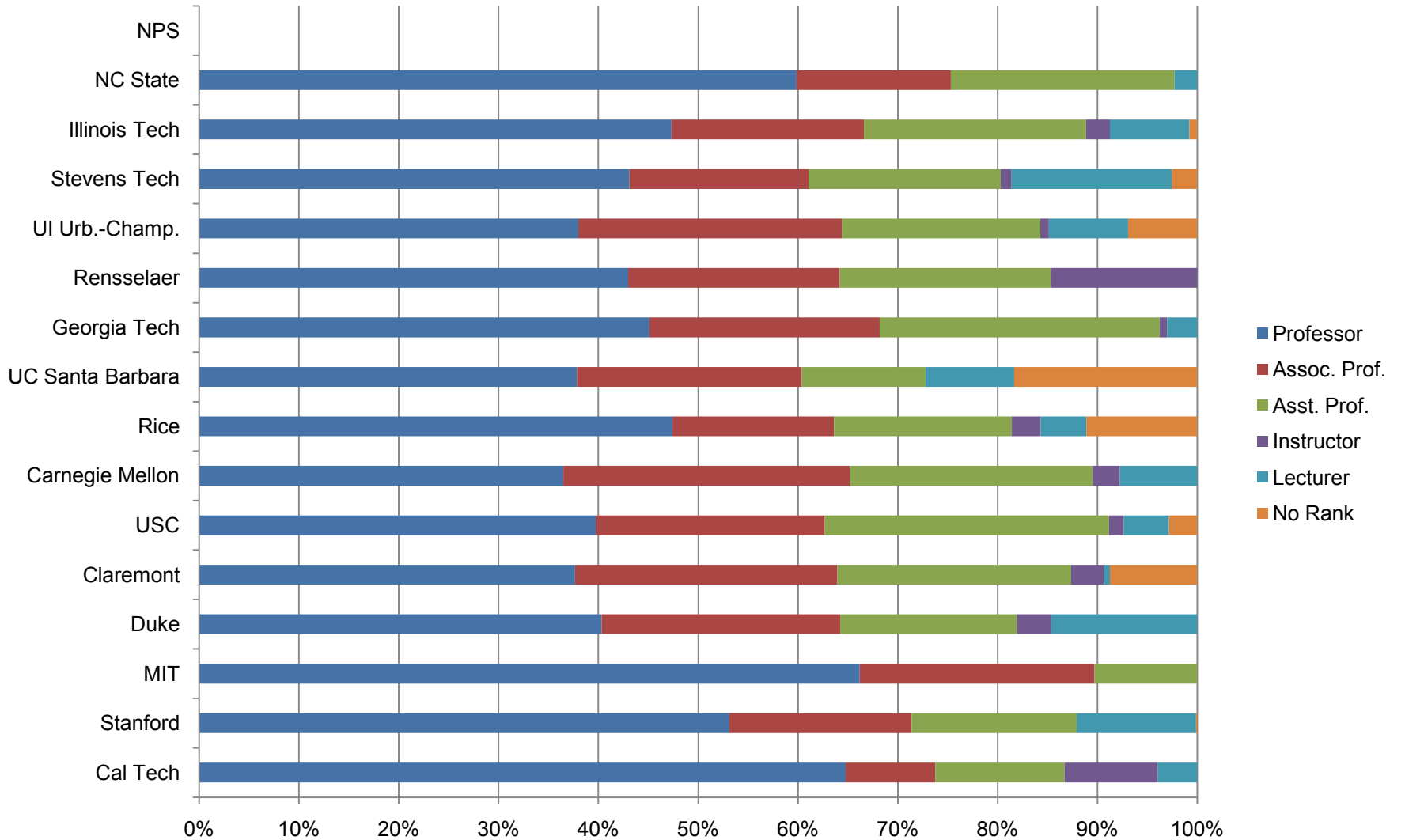
Salary outlays (equated 9-month contract)=Salary outlays of Professor on 9/10 month contract + (.8182 \* salary outlays of faculty on 11/12 month contract)

Average Salary (equated 9-month contract)=Salary outlays (equated 9-month contract) divided by the number of professors(equated 9-month contract)

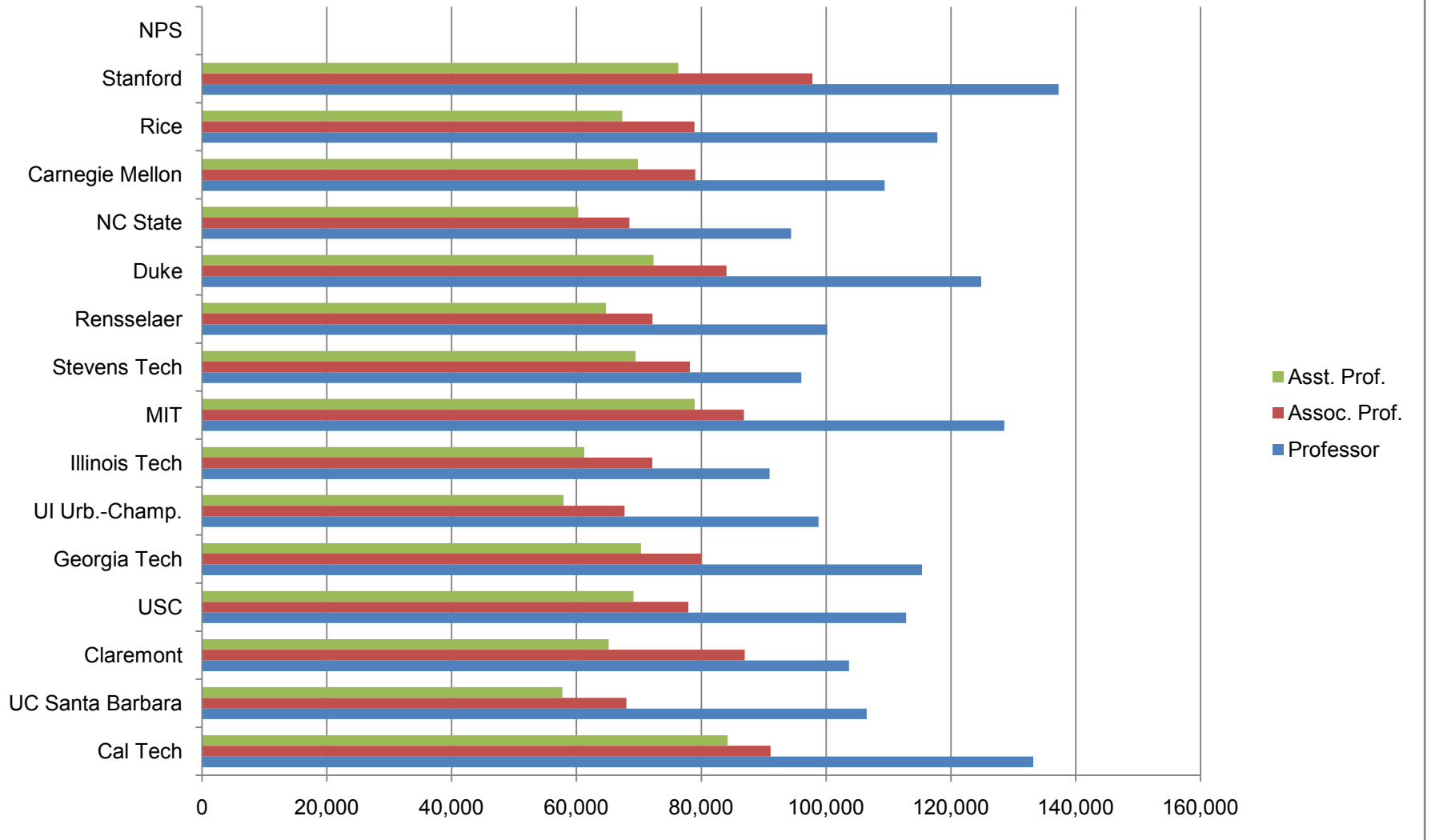
Salaries based on less-than-9-month contracts are not included.

Counts will not match counts in the Tenure Status section because the tenure status section includes full-time and part-time faculty and excludes employees classified as faculty but who have no rank.

**Chart 61: NPS and Peer Institutions Percent Total Faculty by Rank  
Fall 2002**



**Chart 62: NPS and Peer Institutions Total Faculty Average Salaries by Rank  
Fall 2002**



### Faculty Scholarly Work and Awards Summary

NPS produced 145 journal articles in 2006, which ranks last among the peers and is well below the median of 1,926. The peers range from a high of 2,750 articles produced at all campuses of USC to a low of 300 at Illinois Tech. Most peer institutions showed significant growth over the ten year period from 1996 to 2006 - the median percent change is 48%.

National academy membership and faculty awards are two measures of faculty quality used by The Center for Measuring University Performance. On these measures the median of the peers is 38 for academy membership and 16 for faculty awards.

	Journal Articles Produced 2006			National Academy Membership 2006	Faculty Awards 2006
	Number	% Change 1996 to 2006	10 Year Total		
Naval Postgraduate School	145	-12%	1342	0	N/A
(Rank Among Peers)	10	10	10	14	N/A
Median of Peers	1926	48%	13986	38	16
<b>Peer Institutions</b>					
Stanford	-	-	-	266	45
Duke	-	-	-	56	40
MIT	-	23%	32299	237	38
UI Urb.-Champ.	-	-	-	56	22
Georgia Tech	2077	52%	13986	28	12
NC State	1926	26%	16881	17	12
Cal Tech	2633	28%	22416	103	14
Carnegie Mellon	1249	31%	10247	28	18
UC Santa Barbara	-	-	-	52	14
USC, all campuses	2750	21%	23101	38	21
Rensselaer	722	34%	5462	12	3
Rice	890	40%	6704	14	5
Illinois Tech	300	45%	2241	4	N/A
Stevens Tech	-	-	-	N/A	N/A
Claremont	-	-	-	N/A	N/A

#### **Sources**

Journal articles produced: Thomson Scientific

National Academy Membership: The Center for Measuring University Performance, Universities Data. (The Center's source for the national academy membership data is the National Academy of Sciences, National Academy of Engineering, and Institute of Medicine membership directories for 2004.

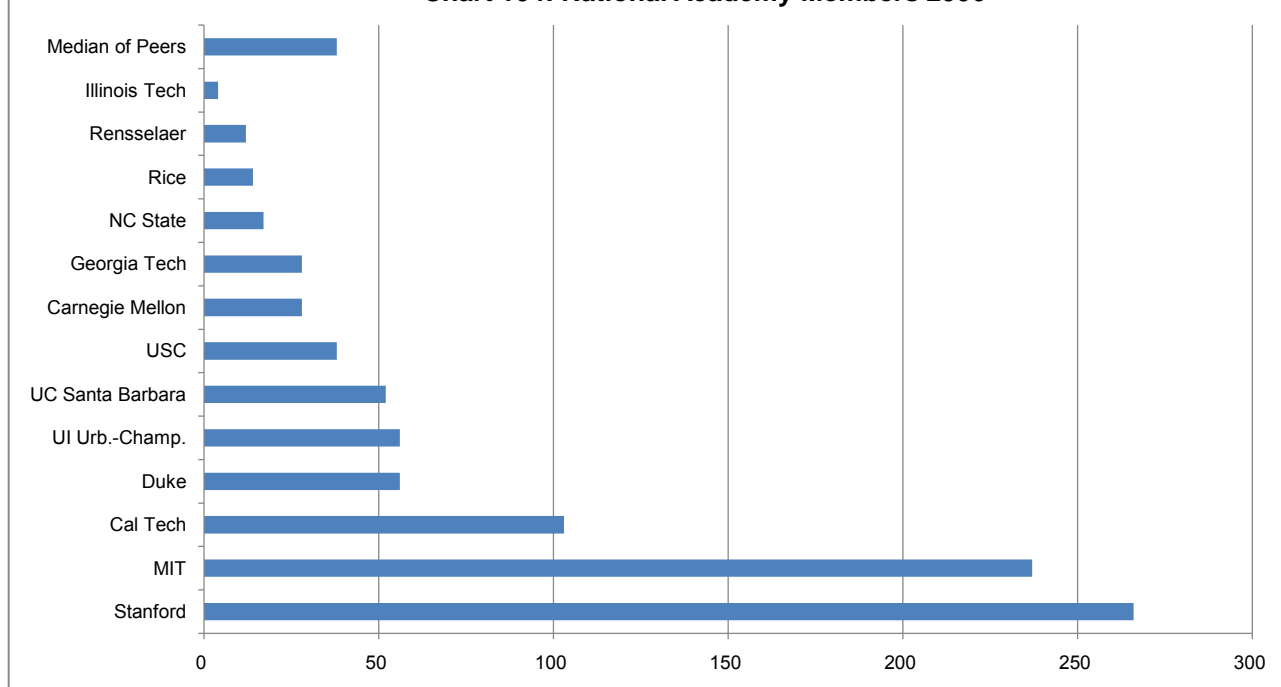
Faculty Awards: The Center for Measuring University Performance, Universities Data. The Center's sources for faculty award in the arts, humanities, science, engineering, and health are directories or web-based listings for multiple agencies and organizations for prominent grant and fellowship programs in the arts, humanities, science, engineering, and health fields.

**Table 78: NPS and Peer Institutions  
National Academy Membership**

Research Group (\$ federal exp.)	Control	Institutions Reporting Any Federal Research in 1990-2005 (in Order by 2006 counts)	2006 ***	2006 ***	2005 ***	2005 ***	2004 ***	2004 ***	2003 ***	2003 ***	2002 ***	2002 ***
			National Academy Members	National Rank	National Academy Members	National Rank	National Academy Members	National Rank	National Academy Members	National Rank	National Academy Members	National Rank
Over \$20M	Private	Stanford	266	2	264	2	253	2	249	2	244	2
Over \$20M	Private	MIT	237	3	235	3	238	3	234	3	232	3
Over \$20M	Private	Cal Tech	103	6	104	6	99	7	96	6	95	6
Over \$20M	Private	Duke	56	19	54	20	48	21	50	21	45	21
Over \$20M	Public	UI Urb.-Champ.	56	19	55	19	52	19	55	18	51	20
Over \$20M	Public	UC Santa Barbara	52	21	52	21	24	39	42	23	38	23
Over \$20M	Private	USC	38	26	38	27	40	24	38	25	35	27
Over \$20M	Private	Carnegie Mellon	28	36	28	36	23	42	23	38	22	39
Over \$20M	Public	Georgia Tech	28	36	28	36	30	30	27	34	26	33
Over \$20M	Public	NC State	17	53	17	54	18	49	18	47	18	47
Over \$20M	Private	Rice	14	57	15	58	16	54	19	45	21	40
Over \$20M	Private	Rensselaer	12	60	12	61	14	57	13	57	12	59
\$5-\$20M	Private	Illinois Tech	4	99	4	100	4	97	3	104	3	105
Under \$1M	Private	Claremont	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
\$5-\$20M	Private	Stevens Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Over \$20M	Public	NPS	0	194	0	196	N/A	N/A	0	190	1	137
		Rank among peers	14	14	14	14	N/A	N/A	14	14	14	14
		Median of Peers	38	26	38	27	30	30	38	25	35	27
		NPS as % of median	0%		0%		N/A	N/A	0%		7%	

Source: The Center for Measuring University Performance, Universities Data (The Center's source for the national academy membership data is the National Academy of Sciences, National Academy of Engineering, and Institute of Medicine membership directories for 2004).

**Chart 104: National Academy Members 2006**

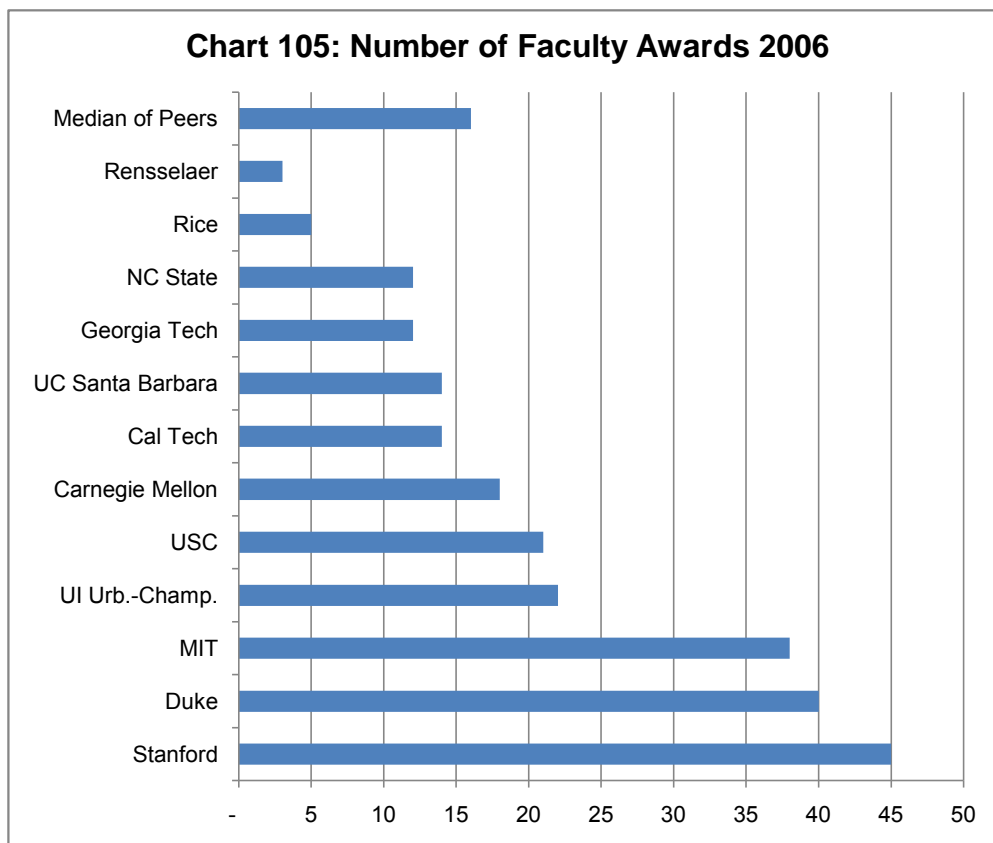


**Table 79: NPS and Peer Institutions  
Faculty Awards 2006**

<b>Institution</b>	<b>Number of Awards</b>	<b>National Rank</b>	<b>Institutional Control</b>
Stanford	45	6	Private
Duke	40	10	Private
MIT	38	11	Private
UI Urb.-Champ.	22	28	Public
USC	21	30	Private
Carnegie Mellon	18	36	Private
Cal Tech	14	47	Private
UC Santa Barbara	14	47	Public
Georgia Tech	12	54	Public
NC State	12	54	Public
Rice	5	109	Private
Rensselaer	3	153	Private
Claremont	N/A	N/A	Private
Illinois Tech	N/A	N/A	Private
Stevens Tech	N/A	N/A	Private
NPS	N/A	N/A	Public
Median of Peers	16	42	

Source: The Center for Measuring University Performance, Universities Data

The Center's sources for faculty award in the arts, humanities, science, engineering, and health are directories or web-based listings for multiple agencies and organizations for prominent grant and fellowship programs in the arts, humanities, science, engineering, and health fields.



**Table 80: NPS and Peer Institutions**  
**26 Year History of Journal Articles Produced by Faculty**  
**1981 through 2006**

Institution	Number of Articles
Illinois Tech	4,950
Rensselaer	12,426
Rice	12,976
Carnegie Mellon	20,746
Georgia Tech	23,119
NC State	35,830
Cal Tech	45,230
USC	52,795
MIT	72,197
Claremont	N/A
Duke	N/A
Stanford	N/A
Stevens Tech	N/A
UC Santa Barbara	N/A
UI Urb.-Champ.	N/A
NPS	3,344
Rank among peers	10
Peer Median	35,830
NPS as percent of median	9%

Source: Thomson Scientific

Notes:



**NPS and Peer Institutions  
Staffing Summary  
Fall 2005 Data**

The data in this table focus on characteristics of non-faculty employees. NPS ranks 15th among the peers in terms of total employees and 15th in the number of staff (excluding faculty), reflecting the small size of the institution overall. However, NPS, at 45%, is just below the median (49%) in the percent of employees that are non-faculty and at the median (92%) of the peers in the percent of employees that are full-time. NPS ranks 6th among the peers and just below the median in the percent of employees who are women, but ranks last in the percent of employees who are minorities. The majority (42%) of NPS employees fall into the "other professional" employee category, followed by the clerical/secretarial and executive/administrative/managerial categories. This places NPS at the median of the peers in their staffing pattern. NPS has a very small proportion of employees (1%) in the service and maintenance category compared to the peer median of 12% but is second among the peers in the percent of employees that are technical and paraprofessional.

	Total Employees	Headcount Staff	Percent Staff	% FT	%Women	% Minority	Percent by Job Category					
							Cler/Sec.	Exec. Admin. Mngl.	Other Professional	Serv/Maint	Skilled Crafts	Tech. & Paraprof.
Naval Postgraduate School	933	420	45%	92%	57%	0.5%	26%	13%	42%	1%	1%	17%
Rank Among Peers	15	15	12	8	6	16	7	8	8	16	15	2
Median of Peers	6436	3123	49%	92%	53%	33%	24%	11%	41%	12%	3%	5%
<b>Peer Institutions</b>												
Duke	16363	11873	73%	93%	64%	28.9%	14%	7%	48%	11%	3%	17%
Stanford	14754	7541	51%	90%	65%	36.0%	31%	6%	49%	7%	2%	5%
USC	14768	7887	53%	93%	58%	56.9%	27%	5%	48%	12%	1%	8%
UI Urb.-Champ.	16807	7978	47%	93%	55%	13.8%	20%	11%	37%	17%	7%	7%
NC State	9624	5294	55%	96%	53%	24.4%	23%	9%	35%	12%	6%	16%
MIT	13505	4961	37%	89%	53%	14.8%	35%	17%	23%	11%	3%	11%
Georgia Tech	9247	4689	51%	90%	44%	36.3%	8%	2%	71%	12%	4%	3%
UC Santa Barbara	6436	3123	49%	98%	52%	33.1%	22%	7%	47%	14%	3%	7%
Carnegie Mellon	6395	3106	49%	92%	51%	9.9%	15%	16%	53%	7%	2%	8%
Cal Tech	3666	2274	62%	92%	47%	43.7%	16%	15%	42%	17%	5%	5%
Rice	2438	1587	65%	92%	61%	36.5%	25%	7%	41%	20%	4%	3%
Rensselaer	2810	1360	48%	86%	53%	8.9%	27%	16%	34%	20%	1%	2%
Illinois Tech	1721	697	40%	97%	54%	34.9%	24%	30%	33%	4%	5%	5%
Stevens Tech	1199	473	39%	84%	50%	18.6%	27%	20%	35%	8%	5%	5%
Claremont	440	158	36%	94%	77%	39.2%	34%	22%	36%	8%	0%	0%

Source: IPEDS Employees by Assigned Position and IPEDS Fall Staff Survey Fall 2005

Notes: Includes all staff categories except faculty. All faculty are displayed in the faculty summary section.

Includes medical school employees for Duke, Stanford, and USC

**Table 81: NPS and Peer Institutions  
Total Employees - Number and Percent by Gender  
Fall 2003**

UnitID	Institution Name	Headcount Men	Headcount Women	Headcount Total	% Male	% Female	% Total
198419	Duke	9724	17238	26,962	36%	64%	100%
112251	Claremont	188	265	453	42%	58%	100%
243744	Stanford	5710	6325	12,035	47%	53%	100%
227757	Rice	1193	1167	2,360	51%	49%	100%
123961	USC	7368	6883	14,251	52%	48%	100%
145637	UI Urb.-Champ.	9113	7610	16,723	54%	46%	100%
110705	UC Santa Barbara	3251	2690	5,941	55%	45%	100%
199193	NC State	5025	4148	9,173	55%	45%	100%
194824	Rensselaer	1705	1275	2,980	57%	43%	100%
211440	Carnegie Mellon	3412	2325	5,737	59%	41%	100%
186867	Stevens Tech	334	222	556	60%	40%	100%
110404	Cal Tech	2010	1310	3,320	61%	39%	100%
166683	MIT	6636	4115	10,751	62%	38%	100%
145725	Illinois Tech	1050	586	1,636	64%	36%	100%
139755	Georgia Tech	5975	3083	9,058	66%	34%	100%
119678	NPS	522	305	827	63%	37%	100%
	Rank among peers	14	14	14	3	14	
	Median	3,412	2,690	5,941	55%	45%	
	NPS as % of peer median	15%	11%	14%			

Source: IPEDS Fall Staff Survey, 2003

Notes: NPS has the second highest percentage of male faculty among the peer group and has almost the lowest percent of female staff.

Includes all full-time and part-time faculty and staff

**Table 82: Total Employees - Number and Percent Full-time and Part-time  
Fall 2003**

Unit ID	Institution	Full-time Total	Part-time Total	Grand Total	% Full-time	% Part-time	Grand Total
186867	Stevens Tech	513	43	556	92%	8%	100%
227757	Rice	2090	270	2360	89%	11%	100%
198419	Duke	23381	3581	26962	87%	13%	100%
110404	Cal Tech	2520	800	3320	76%	24%	100%
243744	Stanford	8661	3374	12035	72%	28%	100%
199193	NC State	6557	2616	9173	71%	29%	100%
123961	USC	9835	4416	14251	69%	31%	100%
211440	Carnegie Mellon	3750	1987	5737	65%	35%	100%
110705	UC Santa Barbara	3872	2069	5941	65%	35%	100%
194824	Rensselaer	1898	1082	2980	64%	36%	100%
166683	MIT	6666	4085	10751	62%	38%	100%
145725	Illinois Tech	1012	624	1636	62%	38%	100%
145637	UI Urb.-Champ.	9621	7102	16723	58%	42%	100%
139755	Georgia Tech	4956	4102	9058	55%	45%	100%
112251	Claremont	218	235	453	48%	52%	100%
119678	NPS	777	50	827	94%	6%	100%
	(Rank among peers)	14	15	14	1	16	
	Median	3,872	2,069	5,941	65%	35%	
	NPS as % of peer median	20%	2%	14%			

Source: IPEDS Fall Staff Survey, 2003

Includes all full-time and part-time faculty and staff

**Table 83: NPS and Peer Institutions  
Staff and Faculty Ethnicity and Gender  
Fall 2003**

**Total Staff and Faculty**

UnitID	Institution Name	Black, Non- Hisp.	Amer. Indian or Alaskan Native	Asian or Pacific Islander	Hispanic	Sub- Total Minority	White, Non- Hisp.	NRA	Ethnicity Unknwn	Total	% Black, Non- Hisp.	% Am. Indian or Alaskan Native	% Asian or Pacific Islander	% Hispanic	% Minority	% White	% Non- Resident Alien	% Unknwn	% Total
123961	USC	1226	26	1937	2328	5517	6390	1927	417	14251	8.6%	0.2%	13.6%	16.3%	38.7%	44.8%	13.5%	2.9%	100.0%
112251	Claremont	30	9	73	57	169	283	0	1	453	6.6%	2.0%	16.1%	12.6%	37.3%	62.5%	0.0%	0.2%	100.0%
110404	Cal Tech	152	10	401	545	1108	1750	447	15	3320	4.6%	0.3%	12.1%	16.4%	33.4%	52.7%	13.5%	0.5%	100.0%
139755	Georgia Tech	1561	12	1132	227	2932	5037	1005	84	9058	17.2%	0.1%	12.5%	2.5%	32.4%	55.6%	11.1%	0.9%	100.0%
227757	Rice	254	8	149	293	704	1493	155	8	2360	10.8%	0.3%	6.3%	12.4%	29.8%	63.3%	6.6%	0.3%	100.0%
198419	Duke	6372	50	1026	345	7793	17675	1494	0	26962	23.6%	0.2%	3.8%	1.3%	28.9%	65.6%	5.5%	0.0%	100.0%
243744	Stanford	533	61	1876	957	3427	6693	96	1819	12035	4.4%	0.5%	15.6%	8.0%	28.5%	55.6%	0.8%	15.1%	100.0%
110705	UC Santa Barbara	155	50	395	786	3427	3824	551	180	5941	2.6%	0.8%	6.6%	13.2%	57.7%	64.4%	9.3%	3.0%	134.4%
186867	Stevens Tech	19	0	54	43	116	412	0	28	556	3.4%	0.0%	9.7%	7.7%	20.9%	74.1%	0.0%	5.0%	100.0%
199193	NC State	1159	25	294	190	1668	6462	1043	0	9173	12.6%	0.3%	3.2%	2.1%	18.2%	70.4%	11.4%	0.0%	100.0%
145725	Illinois Tech	165	0	72	54	291	676	73	596	1636	10.1%	0.0%	4.4%	3.3%	17.8%	41.3%	4.5%	36.4%	100.0%
145637	UI Urb.-Champ.	928	58	976	348	2310	11645	2762	6	16723	5.5%	0.3%	5.8%	2.1%	13.8%	69.6%	16.5%	0.0%	100.0%
166683	MIT	494	18	766	191	1469	6855	2014	413	10751	4.6%	0.2%	7.1%	1.8%	13.7%	63.8%	18.7%	3.8%	100.0%
211440	Carnegie Mellon	268	4	261	50	583	4041	1113	0	5737	4.7%	0.1%	4.5%	0.9%	10.2%	70.4%	19.4%	0.0%	100.0%
194824	Rensselaer	93	8	138	51	290	1919	566	205	2980	3.1%	0.3%	4.6%	1.7%	9.7%	64.4%	19.0%	6.9%	100.0%
119678	NPS	35	7	102	37	181	645	0	1	827	4.2%	0.8%	12.3%	4.5%	21.9%	78.0%	0.0%	0.1%	100.0%
	Rank among peers	14	13	13	16	14	14	14	12	14	13	2	5	8	9	1	14	12	
	Median	268	12	395	227	1469	4041	566	28	5941	5.5%	0.3%	6.6%	3.3%	28.5%	63.8%	11.1%	0.9%	
	NPS as % of median	13%	58%	26%	16%	12%	16%	0%	4%	14%									

Source: IPEDS Fall Staff Survey 2003

Includes all faculty and staff employees full-time and part-time.

Includes medical school staff and faculty for Duke, Stanford, and USC.

**Table 84: Total Staff - Number and Percent Full-time and Part-time  
Fall 2005**

Unit ID	Institution	Full-time Total	Part-time Total	Grand Total	% Full-time	% Part-time	Grand Total
110705	UC Santa Barbara	3066	57	3123	98%	2%	100%
145725	Illinois Tech	677	20	697	97%	3%	100%
199193	NC State	5103	191	5294	96%	4%	100%
112251	Claremont	148	10	158	94%	6%	100%
145637	UI Urb.-Champ.	7432	546	7978	93%	7%	100%
198419	Duke	10997	876	11873	93%	7%	100%
123961	USC	7296	591	7887	93%	7%	100%
227757	Rice	1463	124	1587	92%	8%	100%
211440	Carnegie Mellon	2850	256	3106	92%	8%	100%
110404	Cal Tech	2083	191	2274	92%	8%	100%
243744	Stanford	6796	745	7541	90%	10%	100%
139755	Georgia Tech	4212	477	4689	90%	10%	100%
166683	MIT	4411	550	4961	89%	11%	100%
194824	Rensselaer	1169	191	1360	86%	14%	100%
186867	Stevens Tech	396	77	473	84%	16%	100%
119678	NPS	386	34	420	92%	8%	100%
	Rank among peers	15	14	15	9	8	
	Median	3,066	191	3,123	92%	8%	
	NPS as % of peer median	13%	18%	13%			

Source: IPEDS Fall Staff Survey, 2005

Includes all staff categories; excludes all faculty categories

**Table 85: Total Staff - Number and Percent Full-time and Part-time  
Fall 2003**

Unit ID	Institution	Full-time Total	Part-time Total	Grand Total	% Full-time	% Part-time	Grand Total
110705	UC Santa Barbara	2965	30	2995	99%	1%	100%
112251	Claremont	153	4	157	97%	3%	100%
199193	NC State	4910	181	5091	96%	4%	100%
145725	Illinois Tech	654	28	682	96%	4%	100%
145637	UI Urb.-Champ.	7301	510	7811	93%	7%	100%
123961	USC	7079	566	7645	93%	7%	100%
110404	Cal Tech	2152	198	2350	92%	8%	100%
139755	Georgia Tech	4100	405	4505	91%	9%	100%
194824	Rensselaer	1491	158	1649	90%	10%	100%
211440	Carnegie Mellon	2578	275	2853	90%	10%	100%
243744	Stanford	7022	764	7786	90%	10%	100%
186867	Stevens Tech	352	43	395	89%	11%	100%
166683	MIT	5610	756	6366	88%	12%	100%
227757	Rice	1554	270	1824	85%	15%	100%
198419	Duke	20189	3581	23770	85%	15%	100%
119678	NPS	323	50	373	87%	13%	100%
	Rank among peers	15	12	15	14	3	
	Median	2,965	270	2,995	91%	9%	
	NPS as % of peer median	11%	19%	12%			

Source: IPEDS Fall Staff Survey, 2003

Includes all staff categories; excludes all faculty categories

**Table 86: NPS and Peer Institutions - Staff Headcount by Gender by Job Category**  
**Fall 2003**

UnitID	Institution Name	Clerical/Secretarial			Ex/Admim/Mgrl			Other Professional			Service/Maintenance			Skilled Crafts			Techl/paraprofessional			All Job Categories		
		Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total
110404	Cal Tech	74	326	400	183	159	342	518	450	968	288	91	379	83	2	85	91	85	176	1237	1113	2350
110705	UC Santa Barbara	161	624	785	95	97	192	648	672	1320	272	113	385	90	2	92	105	116	221	1371	1624	2995
112251	Claremont	3	51	54	12	12	24	13	58	71	3	5	8	0	0	0	0	0	0	31	126	157
123961	USC	469	1753	2222	163	169	332	1575	1871	3446	584	316	900	126	0	126	290	329	619	3207	4438	7645
139755	Georgia Tech	108	309	417	88	27	115	1750	1381	3131	341	221	562	169	6	175	65	40	105	2521	1984	4505
145637	UI Urb.-Champ.	138	1586	1724	378	389	767	1350	1423	2773	902	563	1465	535	30	565	220	297	517	3523	4288	7811
145725	Illinois Tech	23	152	175	74	77	151	115	143	258	27	1	28	40	0	40	25	5	30	304	378	682
166683	MIT	335	1142	1477	382	466	848	1914	1263	3177	324	130	454	94	1	95	273	42	315	3322	3044	6366
186867	Stevens Tech	9	84	93	37	29	66	66	60	126	45	13	58	2	0	2	38	6	44	197	192	389
194824	Rensselaer	48	350	398	125	66	191	354	365	719	221	72	293	32	0	32	10	6	16	790	859	1649
198419	Duke	495	3316	3811	513	826	1339	2481	6322	8803	982	1089	2071	331	1	332	1175	3187	4362	5977	14741	20718
199193	NC State	450	414	864	236	186	422	909	754	1663	320	259	579	243	8	251	182	1130	1312	2340	2751	5091
211440	Carnegie Mellon	58	431	489	195	251	446	704	628	1332	106	44	150	69	1	70	213	153	366	1345	1508	2853
227757	Rice	31	358	389	53	60	113	370	393	763	154	157	311	73	1	74	35	11	46	716	980	1696
243744	Stanford	380	1959	2339	150	251	401	1364	2549	3913	374	204	578	147	5	152	195	208	403	2610	5176	7786
119678	NPS	32	80	112	11	14	25	66	84	150	3	2	5	5	0	5	25	51	76	142	231	373
	Rank among Peers	12	15	14	16	15	15	14	14	14	15	15	16	14	11	14	13	9	11	15	14	15
	Peer median	108	414	489	150	159	332	704	672	1332	288	130	385	90	1	92	105	85	221	1371	1624	2995
	NPS as % of peer median	30%	19%	23%	7%	9%	8%	9%	13%	11%	1%	2%	1%	6%	0%	5%	24%	60%	34%	10%	14%	12%

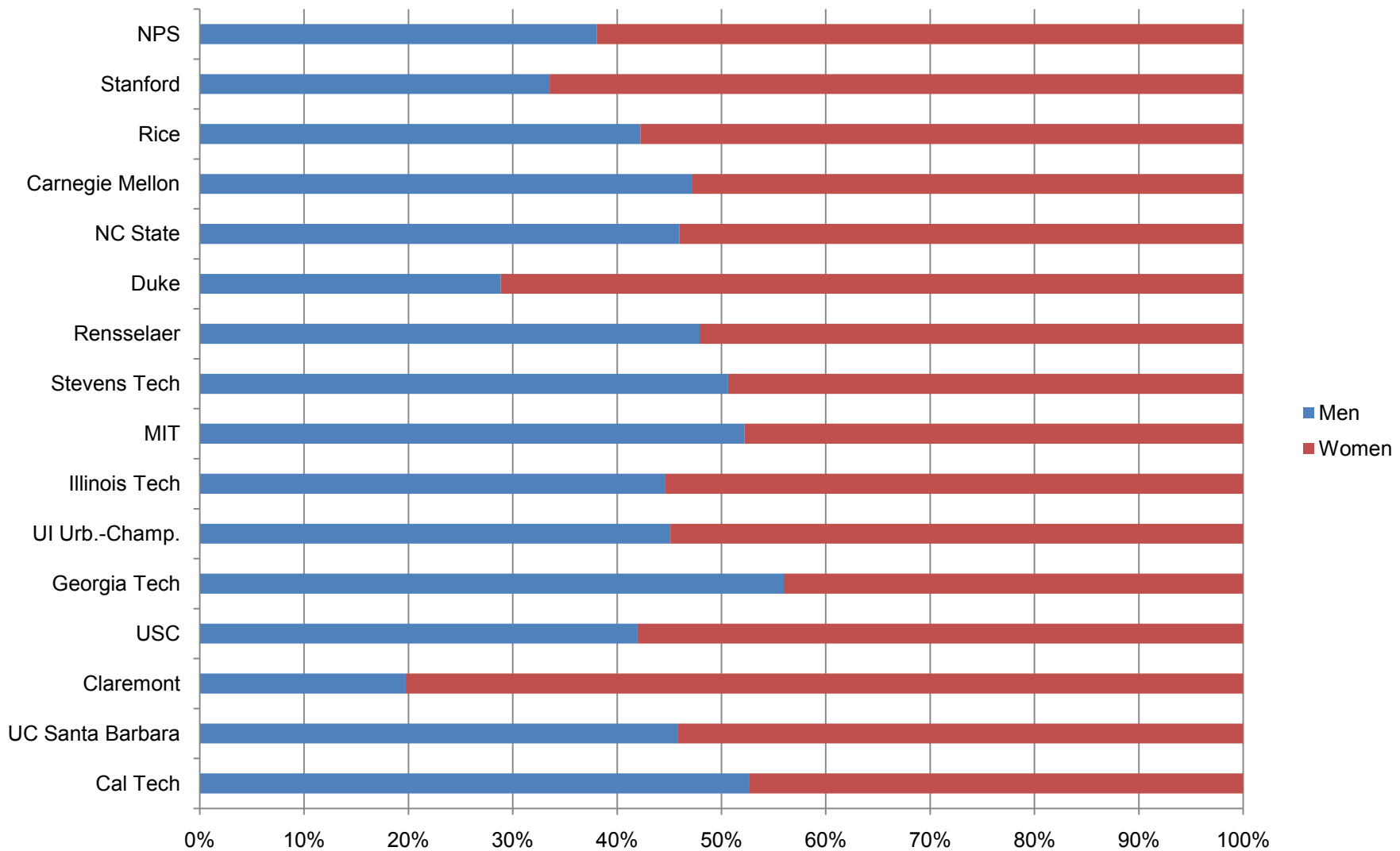
Source: IPEDS Human Resources Survey, Fall Staff Section, Fall 2003

**Table 87: NPS and Peer Institutions - Percent Staff by Gender by Job Category**  
**Fall 2003**

UnitID	Institution Name	Clerical/Secretarial			Ex/Admim/Mgrl			Other Professional			Service/Maintenance			Skilled Crafts			Techl/paraprofessional			All Job Categories		
		Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total
110404	Cal Tech	19%	82%	100%	54%	46%	100%	54%	46%	100%	76%	24%	100%	98%	2%	100%	52%	48%	100%	53%	47%	100%
110705	UC Santa Barbara	21%	79%	100%	49%	51%	100%	49%	51%	100%	71%	29%	100%	98%	2%	100%	48%	52%	100%	46%	54%	100%
112251	Claremont	6%	94%	100%	50%	50%	100%	18%	82%	100%	38%	63%	100%	0%	0%	0%	0%	0%	0%	20%	80%	100%
123961	USC	21%	79%	100%	49%	51%	100%	46%	54%	100%	65%	35%	100%	100%	0%	100%	47%	53%	100%	42%	58%	100%
139755	Georgia Tech	26%	74%	100%	77%	23%	100%	56%	44%	100%	61%	39%	100%	97%	3%	100%	62%	38%	100%	56%	44%	100%
145637	UI Urb.-Champ.	8%	92%	100%	49%	51%	100%	49%	51%	100%	62%	38%	100%	95%	5%	100%	43%	57%	100%	45%	55%	100%
145725	Illinois Tech	13%	87%	100%	49%	51%	100%	45%	55%	100%	96%	4%	100%	100%	0%	100%	83%	17%	100%	45%	55%	100%
166683	MIT	23%	77%	100%	45%	55%	100%	60%	40%	100%	71%	29%	100%	99%	1%	100%	87%	13%	100%	52%	48%	100%
186867	Stevens Tech	10%	90%	100%	56%	44%	100%	52%	48%	100%	78%	22%	100%	100%	0%	100%	86%	14%	100%	51%	49%	100%
194824	Rensselaer	12%	88%	100%	65%	35%	100%	49%	51%	100%	75%	25%	100%	100%	0%	100%	63%	38%	100%	48%	52%	100%
198419	Duke	13%	87%	100%	38%	62%	100%	28%	72%	100%	47%	53%	100%	100%	0%	100%	27%	73%	100%	29%	71%	100%
199193	NC State	52%	48%	100%	56%	44%	100%	55%	45%	100%	55%	45%	100%	97%	3%	100%	14%	86%	100%	46%	54%	100%
211440	Carnegie Mellon	12%	88%	100%	44%	56%	100%	53%	47%	100%	71%	29%	100%	99%	1%	100%	58%	42%	100%	47%	53%	100%
227757	Rice	8%	92%	100%	47%	53%	100%	48%	52%	100%	50%	50%	100%	99%	1%	100%	76%	24%	100%	42%	58%	100%
243744	Stanford	16%	84%	100%	37%	63%	100%	35%	65%	100%	65%	35%	100%	97%	3%	100%	48%	52%	100%	34%	66%	100%
119678	NPS	29%	71%	100%	44%	56%	100%	44%	56%	100%	60%	40%	100%	100%	0%	100%	33%	67%	100%	38%	62%	100%
	Rank among Peers	2	15		13	4		13	4		12	5		1	11		13	3		13	4	
	Peer median	13%	87%	100%	49%	51%	100%	49%	51%	100%	65%	35%	100%	99%	1%	100%	52%	42%	100%	46%	54%	100%

Source: IPEDS Human Resources Survey, Fall Staff Section, Fall 2003

**Chart 63: NPS and Peer Institutions % Men/Women Staff Fall 2003**



**NPS and Peer Institutions  
Staff Ethnicity by Job Category  
Fall 2003**

**Table 88: Total Staff**

UnitID	Institution Name	Black, Non- Hisp.	Am. Indian or Alaskan Native	Asian or Pacific Islander	Hisp.	Sub- Total Min.	White, Non- Hisp.	NRA	Unknwn	Total	% Black, Non- Hisp.	% Am. Indian or Alaskan Native	% Asian or Pacific Islander	% Hisp.	% Min.	% White	% Non- Resident Alien	% Unknwn	% Total
110404	Cal Tech	150	8	325	526	1,009	1,216	116	9	2,350	6.4%	0.3%	13.8%	22.4%	42.9%	51.7%	4.9%	0.4%	100.0%
110705	UC Santa Barbara	119	35	201	631	986	1,964	16	29	2,995	4.0%	1.2%	6.7%	21.1%	32.9%	65.6%	0.5%	1.0%	100.0%
112251	Claremont	18	2	7	33	60	97	0	0	157	11.5%	1.3%	4.5%	21.0%	38.2%	61.8%	0.0%	0.0%	100.0%
123961	USC	1,061	19	1,163	2,089	4,332	2,765	354	194	7,645	13.9%	0.2%	15.2%	27.3%	56.7%	36.2%	4.6%	2.5%	100.0%
139755	Georgia Tech	1,361	8	180	81	1,630	2,744	91	40	4,505	30.2%	0.2%	4.0%	1.8%	36.2%	60.9%	2.0%	0.9%	100.0%
145637	UI Urb.-Champ.	711	42	248	125	1,126	6,662	22	1	7,811	9.1%	0.5%	3.2%	1.6%	14.4%	85.3%	0.3%	0.0%	100.0%
145725	Illinois Tech	157	0	36	49	242	419	21	0	682	23.0%	0.0%	5.3%	7.2%	35.5%	61.4%	3.1%	0.0%	100.0%
166683	MIT	425	13	371	129	938	4,690	582	156	6,366	6.7%	0.2%	5.8%	2.0%	14.7%	73.7%	9.1%	2.5%	100.0%
186867	Stevens Tech	18	0	24	42	84	283	0	22	389	4.6%	0.0%	6.2%	10.8%	21.6%	72.8%	0.0%	5.7%	100.0%
194824	Rensselaer	69	7	79	26	181	1,409	13	46	1,649	4.2%	0.4%	4.8%	1.6%	11.0%	85.4%	0.8%	2.8%	100.0%
198419	Duke	6,100	39	630	249	7,018	13,031	669	0	20,718	29.4%	0.2%	3.0%	1.2%	33.9%	62.9%	3.2%	0.0%	100.0%
199193	NC State	947	15	132	121	1,215	3,768	108	0	5,091	18.6%	0.3%	2.6%	2.4%	23.9%	74.0%	2.1%	0.0%	100.0%
211440	Carnegie Mellon	221	2	73	16	312	2,460	81	0	2,853	7.7%	0.1%	2.6%	0.6%	10.9%	86.2%	2.8%	0.0%	100.0%
227757	Rice	244	7	105	272	628	959	103	6	1,696	14.4%	0.4%	6.2%	16.0%	37.0%	56.5%	6.1%	0.4%	100.0%
243744	Stanford	443	48	1,410	823	2,724	4,460	0	602	7,786	5.7%	0.6%	18.1%	10.6%	35.0%	57.3%	0.0%	7.7%	100.0%
119678	NPS	32	5	62	31	130	243	0	0	373	8.6%	1.3%	16.6%	8.3%	34.9%	65.1%	0.0%	0.0%	100.0%
	Rank among peers	14	12	13	14	14	15	13	11	15	9	1	2	8	8	8	13	11	
	Median	244	8	180	125	986	2,460	81	9	2,995	9.1%	0.3%	5.3%	7.2%	33.9%	62.9%	2.1%	0.4%	
	NPS as % of median	13%	63%	34%	25%	13%	10%	0%	0%	12%									

Source: IPEDS Fall Staff Survey, Fall 2003  
Includes staff employees full-time and part-time.  
Excludes faculty categories.  
Includes medical school staff for Duke, Stanford, and USC.

**NPS and Peer Institutions  
Staff Ethnicity by Job Category  
Fall 2003**

**Table 89: Clerical and Secretarial**

UnitID	Institution Name	Black, Non- Hisp.	Am. Indian or Alaskan Native	Asian or Pacific Islander	Hisp.	Sub- Total Min.	White, Non- Hisp.	NRA	Unknwn	Total	% Black, Non- Hisp.	% Am. Indian or Alaskan Native	% Asian or Pacific Islander	% Hisp.	% Min.	White	% Non- Resident Alien	% Unknwn	% Total
110404	Cal Tech	45	2	45	103	195	196	7	2	400	11.3%	0.5%	11.3%	25.8%	48.8%	49.0%	1.8%	0.5%	100.0%
110705	UC Santa Barbara	35	12	63	166	276	496	2	11	785	4.5%	1.5%	8.0%	21.1%	35.2%	63.2%	0.3%	1.4%	100.0%
112251	Claremont	11	1	3	11	26	28	0	0	54	20.4%	1.9%	5.6%	20.4%	48.1%	51.9%	0.0%	0.0%	100.0%
123961	USC	485	8	321	814	1,628	527	6	61	2,222	21.8%	0.4%	14.4%	36.6%	73.3%	23.7%	0.3%	2.7%	100.0%
139755	Georgia Tech	243	1	9	6	259	147	2	9	417	58.3%	0.2%	2.2%	1.4%	62.1%	35.3%	0.5%	2.2%	100.0%
145637	UI Urb.-Champ.	180	5	8	17	210	1,514	0	0	1,724	10.4%	0.3%	0.5%	1.0%	12.2%	87.8%	0.0%	0.0%	100.0%
145725	Illinois Tech	73	0	6	19	98	76	1	0	175	41.7%	0.0%	3.4%	10.9%	56.0%	43.4%	0.6%	0.0%	100.0%
166683	MIT	160	3	61	42	266	1,165	6	40	1,477	10.8%	0.2%	4.1%	2.8%	18.0%	78.9%	0.4%	2.7%	100.0%
186867	Stevens Tech	8	0	6	13	27	55	0	11	93	8.6%	0.0%	6.5%	14.0%	29.0%	59.1%	0.0%	11.8%	100.0%
194824	Rensselaer	16	0	4	8	28	360	1	9	398	4.0%	0.0%	1.0%	2.0%	7.0%	90.5%	0.3%	2.3%	100.0%
198419	Duke	1,693	9	34	31	1,767	2,040	4	0	3,811	44.4%	0.2%	0.9%	0.8%	46.4%	53.5%	0.1%	0.0%	100.0%
199193	NC State	52	2	26	14	94	761	9	0	864	6.0%	0.2%	3.0%	1.6%	10.9%	88.1%	1.0%	0.0%	100.0%
211440	Carnegie Mellon	71	0	7	4	82	405	2	0	489	14.5%	0.0%	1.4%	0.8%	16.8%	82.8%	0.4%	0.0%	100.0%
227757	Rice	81	0	17	75	173	201	15	0	389	20.8%	0.0%	4.4%	19.3%	44.5%	51.7%	3.9%	0.0%	100.0%
243744	Stanford	209	21	439	245	914	1,264	0	161	2,339	8.9%	0.9%	18.8%	10.5%	39.1%	54.0%	0.0%	6.9%	100.0%
119678	NPS	12	3	27	11	53	59	0	0	112	10.7%	2.7%	24.1%	9.8%	47.3%	52.7%	0.0%	0.0%	100.0%
	Rank among peers	14	6	7	12	13	14	12	9	14	10	1	1	9	6	10	12	9	
	Median	73	2	17	19	195	405	2	2	489	11.3%	0.2%	4.1%	10.5%	39.1%	54.0%	0.3%	0.5%	
	NPS as % of median	16%	150%	159%	58%	27%	15%	0%	0%	23%									

Source: IPEDS Fall Staff Survey, Fall 2003  
Includes staff employees full-time and part-time.  
Excludes faculty categories.  
Includes medical school staff for Duke, Stanford, and USC.



**NPS and Peer Institutions  
Staff Ethnicity by Job Category  
Fall 2003**

**Table 90: Executive/Administrative/Managerial**

UnitID	Institution Name	Black, Non- Hisp.	Am. Indian or Alaskan Native	Asian or Pacific Islander	Hisp.	Sub- Total Min.	White, Non- Hisp.	NRA	Unknwn	Total	% Black, Non- Hisp.	% Am. Indian or Alaskan Native	% Asian or Pacific Islander	% Hisp.	% Min.	% White	% Non- Resident Alien	% Unknwn	% Total
110404	Cal Tech	17	2	34	30	83	251	6	2	342	5.0%	0.6%	9.9%	8.8%	24.3%	73.4%	1.8%	0.6%	100.0%
110705	UC Santa Barbara	3	0	8	10	21	169	1	1	192	1.6%	0.0%	4.2%	5.2%	10.9%	88.0%	0.5%	0.5%	100.0%
112251	Claremont	0	0	0	5	5	19	0	0	24	0.0%	0.0%	0.0%	20.8%	20.8%	79.2%	0.0%	0.0%	100.0%
123961	USC	26	0	31	17	74	252	0	6	332	7.8%	0.0%	9.3%	5.1%	22.3%	75.9%	0.0%	1.8%	100.0%
139755	Georgia Tech	8	0	0	1	9	105	1	0	115	7.0%	0.0%	0.0%	0.9%	7.8%	91.3%	0.9%	0.0%	100.0%
145637	UI Urb.-Champ.	54	5	24	12	95	671	1	0	767	7.0%	0.7%	3.1%	1.6%	12.4%	87.5%	0.1%	0.0%	100.0%
145725	Illinois Tech	22	0	10	1	33	118	0	0	151	14.6%	0.0%	6.6%	0.7%	21.9%	78.1%	0.0%	0.0%	100.0%
166683	MIT	44	1	35	17	97	729	4	18	848	5.2%	0.1%	4.1%	2.0%	11.4%	86.0%	0.5%	2.1%	100.0%
186867	Stevens Tech	4	0	5	1	10	54	0	2	66	6.1%	0.0%	7.6%	1.5%	15.2%	81.8%	0.0%	3.0%	100.0%
194824	Rensselaer	9	1	2	2	14	175	2	0	191	4.7%	0.5%	1.0%	1.0%	7.3%	91.6%	1.0%	0.0%	100.0%
198419	Duke	271	0	22	9	302	1032	5	0	1,339	20.2%	0.0%	1.6%	0.7%	22.6%	77.1%	0.4%	0.0%	100.0%
199193	NC State	41	3	4	6	54	367	1	0	422	9.7%	0.7%	0.9%	1.4%	12.8%	87.0%	0.2%	0.0%	100.0%
211440	Carnegie Mellon	18	0	3	2	23	421	2	0	446	4.0%	0.0%	0.7%	0.4%	5.2%	94.4%	0.4%	0.0%	100.0%
227757	Rice	5	2	3	4	14	97	2	0	113	4.4%	1.8%	2.7%	3.5%	12.4%	85.8%	1.8%	0.0%	100.0%
243744	Stanford	12	2	31	15	60	317	0	24	401	3.0%	0.5%	7.7%	3.7%	15.0%	79.1%	0.0%	6.0%	100.0%
119678	NPS	2	0	2	3	7	18	0	0	25	8.0%	0.0%	8.0%	12.0%	28.0%	72.0%	0.0%	0.0%	100.0%
	Rank among peer	15	8	13	11	15	16	11	7	15	4	8	3	2	1	16	11	7	
	Median	17	0	8	6	33	251	1	0	332	5.2%	0.0%	3.1%	1.6%	12.8%	85.8%	0.4%	0.0%	
	NPS as % of median	12%	0%	25%	50%	21%	7%	0%	0%	8%									

Source: IPEDS Fall Staff Survey, Fall 2003  
Includes staff employees full-time and part-time.  
Excludes faculty categories.  
Includes medical school staff for Duke, Stanford, and USC.

**NPS and Peer Institutions  
Staff Ethnicity by Job Category  
Fall 2003**

**Table 91: Other Professional**

UnitID	Institution Name	Black, Non- Hisp.	Am. Indian or Alaskan Native	Asian or Pacific Islander	Hisp.	Sub- Total Min.	White, Non- Hisp.	NRA	Unknwn	Total	% Black, Non- Hisp.	% Am. Indian or Alaskan Native	% Asian or Pacific Islander	% Hisp.	% Min.	% White	% Non- Resident Alien	% Unknwn	% Total
110404	Cal Tech	48	1	179	81	309	574	82	3	968	5.0%	0.1%	18.5%	8.4%	31.9%	59.3%	8.5%	0.3%	100.0%
110705	UC Santa Barbara	42	14	106	152	314	982	11	13	1,320	3.2%	1.1%	8.0%	11.5%	23.8%	74.4%	0.8%	1.0%	100.0%
112251	Claremont	7	1	4	12	24	47	0	0	71	9.9%	1.4%	5.6%	16.9%	33.8%	66.2%	0.0%	0.0%	100.0%
123961	USC	301	10	595	465	1,371	1666	312	97	3,446	8.7%	0.3%	17.3%	13.5%	39.8%	48.3%	9.1%	2.8%	100.0%
139755	Georgia Tech	601	5	153	41	800	2240	69	22	3,131	19.2%	0.2%	4.9%	1.3%	25.6%	71.5%	2.2%	0.7%	100.0%
145637	UI Urb.-Champ.	134	10	168	54	366	2386	20	1	2,773	4.8%	0.4%	6.1%	1.9%	13.2%	86.0%	0.7%	0.0%	100.0%
145725	Illinois Tech	42	0	16	14	72	169	17	0	258	16.3%	0.0%	6.2%	5.4%	27.9%	65.5%	6.6%	0.0%	100.0%
166683	MIT	102	6	244	39	391	2142	551	93	3,177	3.2%	0.2%	7.7%	1.2%	12.3%	67.4%	17.3%	2.9%	100.0%
186867	Stevens Tech	4	0	7	7	18	104	0	4	126	3.2%	0.0%	5.6%	5.6%	14.3%	82.5%	0.0%	3.2%	100.0%
194824	Rensselaer	16	0	67	8	91	589	9	30	719	2.2%	0.0%	9.3%	1.1%	12.7%	81.9%	1.3%	4.2%	100.0%
198419	Duke	1015	13	389	87	1,504	6694	605	0	8,803	11.5%	0.1%	4.4%	1.0%	17.1%	76.0%	6.9%	0.0%	100.0%
199193	NC State	120	6	56	39	221	1357	85	0	1,663	7.2%	0.4%	3.4%	2.3%	13.3%	81.6%	5.1%	0.0%	100.0%
211440	Carnegie Mellon	48	2	43	7	100	1167	65	0	1,332	3.6%	0.2%	3.2%	0.5%	7.5%	87.6%	4.9%	0.0%	100.0%
227757	Rice	53	3	74	38	168	556	33	6	763	6.9%	0.4%	9.7%	5.0%	22.0%	72.9%	4.3%	0.8%	100.0%
243744	Stanford	132	22	753	244	1,151	2467	0	295	3,913	3.4%	0.6%	19.2%	6.2%	29.4%	63.0%	0.0%	7.5%	100.0%
119678	NPS	7	2	13	7	29	121	0	0	150	4.7%	1.3%	8.7%	4.7%	19.3%	80.7%	0.0%	0.0%	100.0%
	Rank among peers	14	10	14	14	14	14	13	11	14	10	2	6	9	9	6	13	11	
	Median	53	5	106	39	309	1,167	33	4	1,332	5.0%	0.2%	6.2%	5.0%	22.0%	72.9%	4.3%	0.7%	
	NPS as % of median	13%	40%	12%	18%	9%	10%	0%	0%	11%									

Source: IPEDS Fall Staff Survey, Fall 2003  
Includes staff employees full-time and part-time.  
Excludes faculty categories.  
Includes medical school staff for Duke, Stanford, and USC.

**NPS and Peer Institutions  
Staff Ethnicity by Job Category  
Fall 2003**

**Table 92: Service/Maintenance**

UnitID	Institution Name	Black, Non- Hisp.	Am. Indian or Alaskan Native	Asian or Pacific Islander	Hisp.	Sub- Total Min.	White, Non- Hisp.	NRA	Unknwn	Total	% Black, Non- Hisp.	% Am. Indian or Alaskan Native	% Asian or Pacific Islander	% Hisp.	% Min.	% White	% Non- Resident Alien	% Unknwn	% Total
110404	Cal Tech	30	2	27	241	300	67	10	2	379	7.9%	0.5%	7.1%	63.6%	79.2%	17.7%	2.6%	0.5%	100.0%
110705	UC Santa Barbara	20	3	13	244	280	102	1	2	385	5.2%	0.8%	3.4%	63.4%	72.7%	26.5%	0.3%	0.5%	100.0%
112251	Claremont	0	0	0	5	5	3	0	0	8	0.0%	0.0%	0.0%	62.5%	62.5%	37.5%	0.0%	0.0%	100.0%
123961	USC	171	0	41	596	808	77	2	13	900	19.0%	0.0%	4.6%	66.2%	89.8%	8.6%	0.2%	1.4%	100.0%
139755	Georgia Tech	422	1	2	32	457	87	13	5	562	75.1%	0.2%	0.4%	5.7%	81.3%	15.5%	2.3%	0.9%	100.0%
145637	UI Urb.-Champ.	250	11	34	30	325	1140	0	0	1,465	17.1%	0.8%	2.3%	2.0%	22.2%	77.8%	0.0%	0.0%	100.0%
145725	Illinois Tech	15	0	1	10	26	2	0	0	28	53.6%	0.0%	3.6%	35.7%	92.9%	7.1%	0.0%	0.0%	100.0%
166683	MIT	89	2	6	16	113	332	7	2	454	19.6%	0.4%	1.3%	3.5%	24.9%	73.1%	1.5%	0.4%	100.0%
186867	Stevens Tech	2	0	4	12	18	37	0	3	58	3.4%	0.0%	6.9%	20.7%	31.0%	63.8%	0.0%	5.2%	100.0%
194824	Rensselaer	28	6	5	8	47	239	1	6	293	9.6%	2.0%	1.7%	2.7%	16.0%	81.6%	0.3%	2.0%	100.0%
198419	Duke	1675	2	24	61	1,762	299	10	0	2,071	80.9%	0.1%	1.2%	2.9%	85.1%	14.4%	0.5%	0.0%	100.0%
199193	NC State	328	0	11	45	384	184	11	0	579	56.6%	0.0%	1.9%	7.8%	66.3%	31.8%	1.9%	0.0%	100.0%
211440	Carnegie Mellon	53	0	0	1	54	96	0	0	150	35.3%	0.0%	0.0%	0.7%	36.0%	64.0%	0.0%	0.0%	100.0%
227757	Rice	92	1	4	123	220	41	50	0	311	29.6%	0.3%	1.3%	39.5%	70.7%	13.2%	16.1%	0.0%	100.0%
243744	Stanford	68	0	72	242	382	132	0	64	578	11.8%	0.0%	12.5%	41.9%	66.1%	22.8%	0.0%	11.1%	100.0%
119678	NPS	1	0	1	1	3	2	0	0	5	20.0%	0.0%	20.0%	20.0%	60.0%	40.0%	0.0%	0.0%	100.0%
	Rank among peers	15	9	13	15	16	15	10	9	16	7	9	1	9	11	6	10	9	
	Median	68	1	6	32	280	96	1	2	385	19.0%	0.1%	1.9%	20.7%	66.3%	26.5%	0.3%	0.4%	
	NPS as % of median	1%	0%	17%	3%	1%	2%	0%	0%	1%									

Source: IPEDS Fall Staff Survey, Fall 2003  
Includes staff employees full-time and part-time.  
Excludes faculty categories.  
Includes medical school staff for Duke, Stanford, and USC.

**NPS and Peer Institutions  
Staff Ethnicity by Job Category  
Fall 2003**

**Table 93: Skilled Crafts**

UnitID	Institution Name	Black, Non- Hisp.	Am. Indian or Alaskan Native	Asian or Pacific Islander	Hisp.	Sub- Total Min.	White, Non- Hisp.	NRA	Unknwn	Total	% Black, Non- Hisp.	% Am. Indian or Alaskan Native	% Asian or Pacific Islander	% Hisp.	% Min.	% White	% Non- Resident Alien	% Unknwn	% Total
110404	Cal Tech	7	0	10	21	38	46	1	0	85	8.2%	0.0%	11.8%	24.7%	44.7%	54.1%	1.2%	0.0%	100.0%
110705	UC Santa Barbara	4	3	1	25	33	59	0	0	92	4.3%	3.3%	1.1%	27.2%	35.9%	64.1%	0.0%	0.0%	100.0%
112251	Claremont	0	0	0	0	0	0	0	0	0	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
123961	USC	7	0	25	36	68	54	1	3	126	5.6%	0.0%	19.8%	28.6%	54.0%	42.9%	0.8%	2.4%	100.0%
139755	Georgia Tech	61	0	3	1	65	109	0	1	175	34.9%	0.0%	1.7%	0.6%	37.1%	62.3%	0.0%	0.6%	100.0%
145637	UI Urb.-Champ.	44	8	1	5	58	507	0	0	565	7.8%	1.4%	0.2%	0.9%	10.3%	89.7%	0.0%	0.0%	100.0%
145725	Illinois Tech	4	0	1	4	9	30	1	0	40	10.0%	0.0%	2.5%	10.0%	22.5%	75.0%	2.5%	0.0%	100.0%
166683	MIT	6	0	1	0	7	87	0	1	95	6.3%	0.0%	1.1%	0.0%	7.4%	91.6%	0.0%	1.1%	100.0%
186867	Stevens Tech	0	0	0	0	0	2	0	0	2	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	100.0%
194824	Rensselaer	0	0	0	0	0	31	0	1	32	0.0%	0.0%	0.0%	0.0%	0.0%	96.9%	0.0%	3.1%	100.0%
198419	Duke	38	0	0	2	40	292	0	0	332	11.4%	0.0%	0.0%	0.6%	12.0%	88.0%	0.0%	0.0%	100.0%
199193	NC State	63	1	2	2	68	183	0	0	251	25.1%	0.4%	0.8%	0.8%	27.1%	72.9%	0.0%	0.0%	100.0%
211440	Carnegie Mellon	7	0	0	0	7	62	1	0	70	10.0%	0.0%	0.0%	0.0%	10.0%	88.6%	1.4%	0.0%	100.0%
227757	Rice	11	1	4	26	42	31	1	0	74	14.9%	1.4%	5.4%	35.1%	56.8%	41.9%	1.4%	0.0%	100.0%
243744	Stanford	10	2	13	31	56	79	0	17	152	6.6%	1.3%	8.6%	20.4%	36.8%	52.0%	0.0%	11.2%	100.0%
119678	NPS	0	0	0	0	0	5	0	0	5	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	100.0%
	Rank among peers	13	6	11	11	13	14	6	6	14	13	6	11	11	13	1	6	6	
	Median	7	0	1	2	38	59	0	0	92	7.8%	0.0%	1.1%	0.8%	22.5%	72.9%	0.0%	0.0%	
	NPS as % of median	0%	0%	0%	0%	0%	8%	0%	0%	5%									

Source: IPEDS Fall Staff Survey, Fall 2003  
Includes staff employees full-time and part-time.  
Excludes faculty categories.  
Includes medical school staff for Duke, Stanford, and USC.

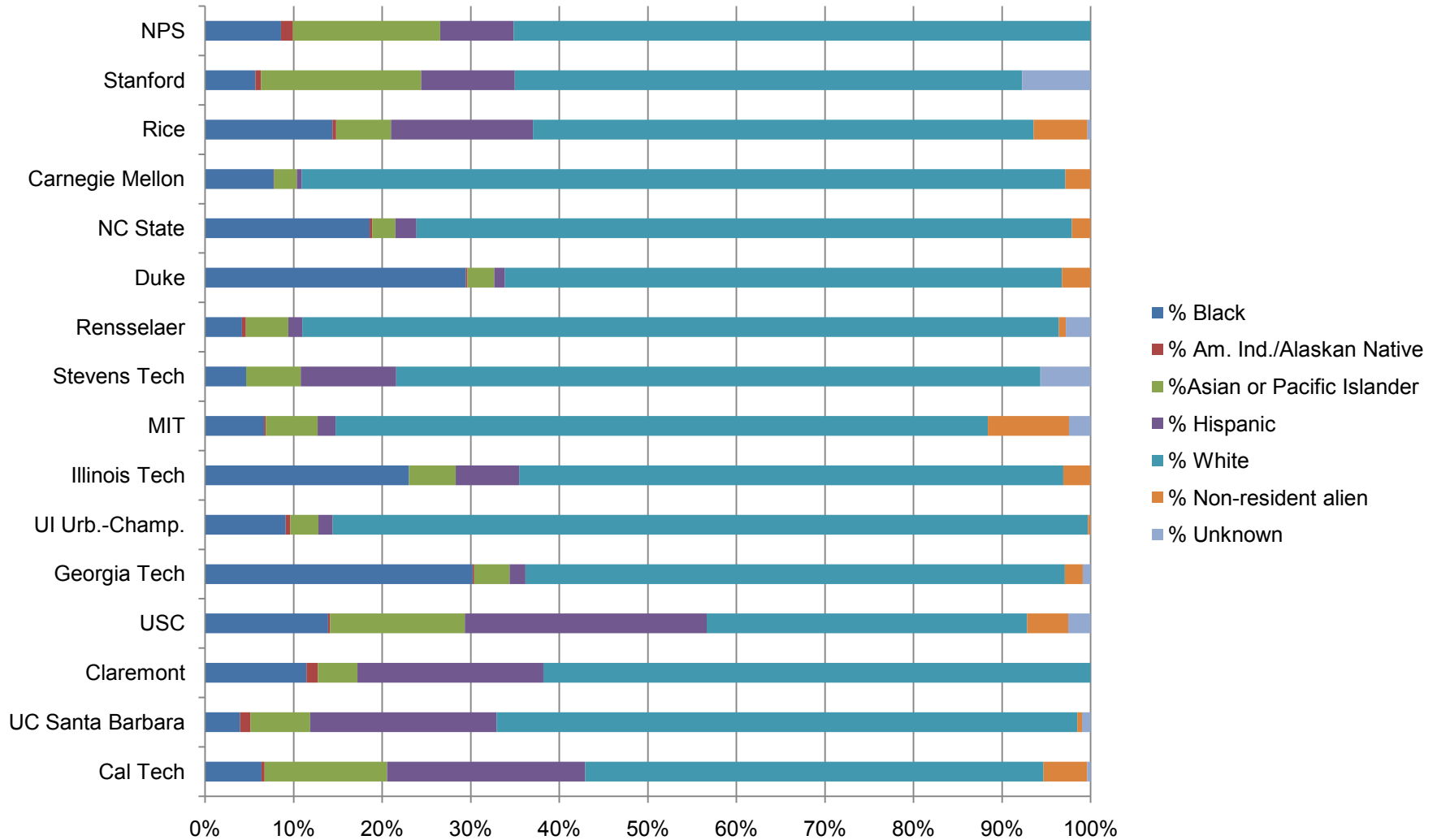
**NPS and Peer Institutions  
Staff Ethnicity by Job Category  
Fall 2003**

**Table 94: Technical and Paraprofessional**

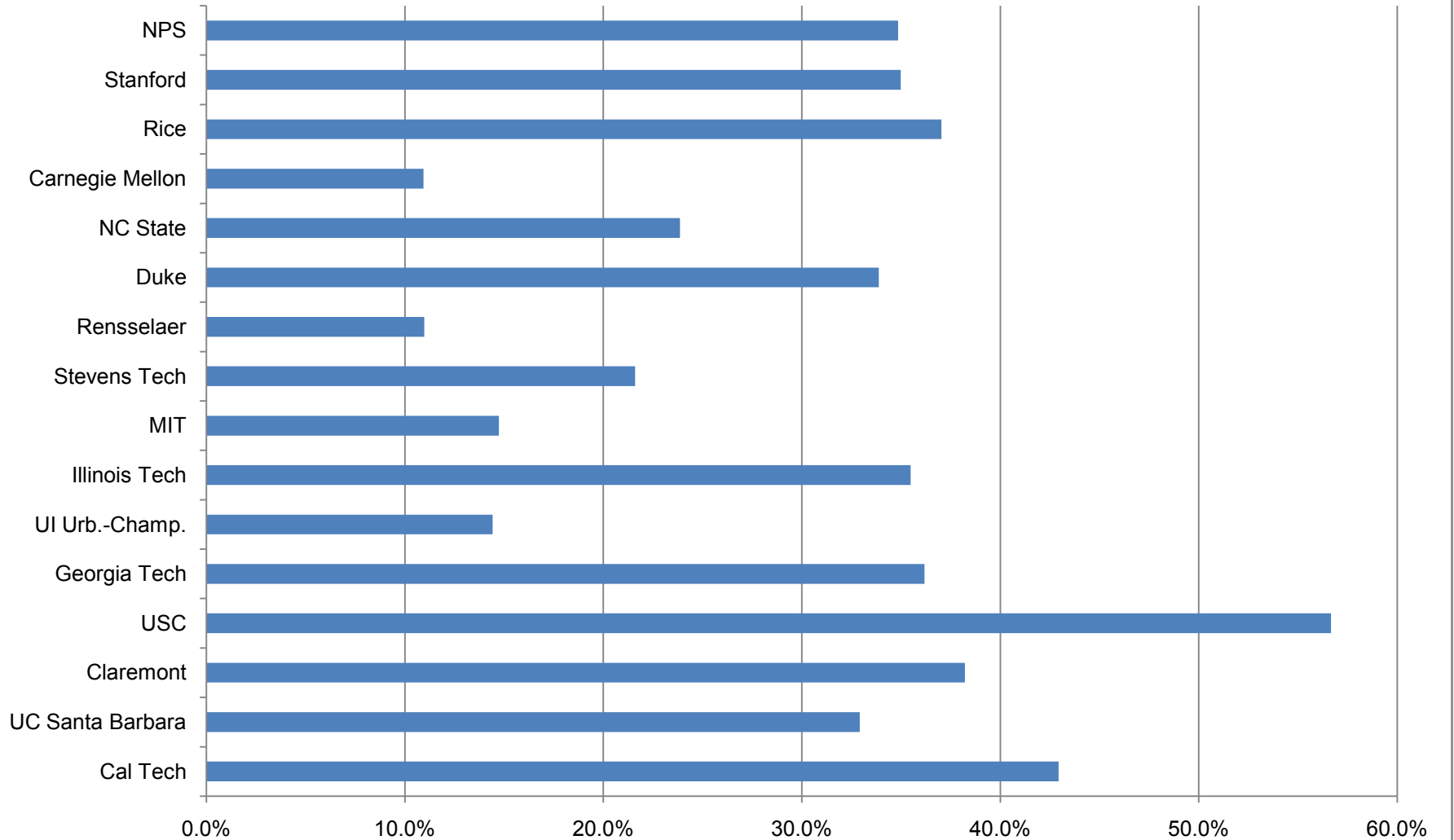
UnitID	Institution Name	Black, Non- Hisp.	Am. Indian or Alaskan Native	Asian or Pacific Islander	Hisp.	Sub- Total Min.	White, Non- Hisp.	NRA	Unknwn	Total	% Black, Non- Hisp.	% Am. Indian or Alaskan Native	% Asian or Pacific Islander	% Hisp.	% Min.	% White	% Non- Resident Alien	% Unknwn	% Total
110404	Cal Tech	3	1	30	50	84	82	10	0	176	1.7%	0.6%	17.0%	28.4%	47.7%	46.6%	5.7%	0.0%	100.0%
110705	UC Santa Barbara	15	3	10	34	62	156	1	2	221	6.8%	1.4%	4.5%	15.4%	28.1%	70.6%	0.5%	0.9%	100.0%
112251	Claremont	0	0	0	0	0	0	0	0	0	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.00%
123961	USC	71	1	150	161	383	189	33	14	619	11.5%	0.2%	24.2%	26.0%	61.9%	30.5%	5.3%	2.3%	100.0%
139755	Georgia Tech	26	1	13	0	40	56	6	3	105	24.8%	1.0%	12.4%	0.0%	38.1%	53.3%	5.7%	2.9%	100.0%
145637	UI Urb.-Champ.	49	3	13	7	72	444	1	0	517	9.5%	0.6%	2.5%	1.4%	13.9%	85.9%	0.2%	0.0%	100.0%
145725	Illinois Tech	1	0	2	1	4	24	2	0	30	3.3%	0.0%	6.7%	3.3%	13.3%	80.0%	6.7%	0.0%	100.0%
166683	MIT	24	1	24	15	64	235	14	2	315	7.6%	0.3%	7.6%	4.8%	20.3%	74.6%	4.4%	0.6%	100.0%
186867	Stevens Tech	0	0	2	9	11	31	0	2	44	0.0%	0.0%	4.5%	20.5%	25.0%	70.5%	0.0%	4.5%	100.0%
194824	Rensselaer	0	0	1	0	1	15	0	0	16	0.0%	0.0%	6.3%	0.0%	6.3%	93.8%	0.0%	0.0%	100.0%
198419	Duke	1408	15	161	59	1,643	2674	45	0	4,362	32.3%	0.3%	3.7%	1.4%	37.7%	61.3%	1.0%	0.0%	100.0%
199193	NC State	343	3	33	15	394	916	2	0	1,312	26.1%	0.2%	2.5%	1.1%	30.0%	69.8%	0.2%	0.0%	100.0%
211440	Carnegie Mellon	24	0	20	2	46	309	11	0	366	6.6%	0.0%	5.5%	0.5%	12.6%	84.4%	3.0%	0.0%	100.0%
227757	Rice	2	0	3	6	11	33	2	0	46	4.3%	0.0%	6.5%	13.0%	23.9%	71.7%	4.3%	0.0%	100.0%
243744	Stanford	12	1	102	46	161	201	0	41	403	3.0%	0.2%	25.3%	11.4%	40.0%	49.9%	0.0%	10.2%	100.0%
119678	NPS	10	0	19	9	38	38	0	0	76	13.2%	0.0%	25.0%	11.8%	50.0%	50.0%	0.0%	0.0%	100.0%
	Rank among peers	10	10	8	8	11	11	12	7	11	4	10	2	6	2	12	12	7	
	Median	15	1	13	9	62	156	2	0	221	6.6%	0.2%	6.3%	3.3%	25.0%	70.5%	1.0%	0.0%	
	NPS as % of median	67%	0%	146%	100%	61%	24%	0%	0%	34%									

Source: IPEDS Fall Staff Survey, Fall 2003  
Includes staff employees full-time and part-time.  
Excludes faculty categories.  
Includes medical school staff for Duke, Stanford, and USC.

**Chart 64: NPS and Peer Institutions Employee Ethnicity  
Fall 2003**



**Chart 65: NPS and Peer Institutions Percent Minority Staff  
Fall 2003**



**Table 95: NPS and Peer Institutions  
Total Employee Counts by Gender  
Fall 2005**

UnitID	Institution Name	Headcount Male	Headcount Female	Headcount Total	% Male	% Female	% Total
198419	Duke	7,069	9,294	16,363	43%	57%	100%
145637	UI Urb.-Champ.	9,048	7,759	16,807	54%	46%	100%
243744	Stanford	7,359	7,395	14,754	50%	50%	100%
123961	USC	7,627	7,141	14,768	52%	48%	100%
166683	MIT	8,685	4,820	13,505	64%	36%	100%
199193	NC State	5,273	4,351	9,624	55%	45%	100%
139755	Georgia Tech	6,046	3,201	9,247	65%	35%	100%
110705	USC	3,616	2,820	6,436	56%	44%	100%
211440	Carnegie Mellon	3,830	2,565	6,395	60%	40%	100%
110404	Cal Tech	2,272	1,394	3,666	62%	38%	100%
227757	Rice	1,232	1,206	2,438	51%	49%	100%
194824	Rensselaer	1,728	1,082	2,810	61%	39%	100%
145725	Illinois Tech	1,084	637	1,721	63%	37%	100%
186867	Stevens Tech	807	392	1,199	67%	33%	100%
112251	Claremont	181	259	440	41%	59%	100%
119678	NPS	614	319	933	66%	34%	100%
	Rank among peers	15	15	15	2	15	
	Median	3,830	2,820	6,436	56%	44%	
	NPS as % of peer median	16%	11%	14%			

Source: IPEDS Fall Staff Survey, 2005

Includes medical school employees for USC, Duke, and Stanford. Includes all categories of employees.



**Table 96: NPS and Peer Institutions**  
**Total Employees - Number and Percent Full-time and Part-time**  
**Fall 2005**

Unit ID	Institution	Full-time Total	Part-time Total	Grand Total	% Full-time	% Part-time	Grand Total
227757	Rice	2204	234	2438	90%	10%	100%
198419	Duke	13972	2391	16363	85%	15%	100%
110404	Cal Tech	2967	699	3666	81%	19%	100%
199193	NC State	6774	2850	9624	70%	30%	100%
123961	USC	10299	4469	14768	70%	30%	100%
166683	MIT	9330	4175	13505	69%	31%	100%
110705	UC Santa Barbara	4293	2143	6436	67%	33%	100%
243744	Stanford	9617	5137	14754	65%	35%	100%
211440	Carnegie Mellon	4032	2363	6395	63%	37%	100%
194824	Rensselaer	1746	1064	2810	62%	38%	100%
145725	Illinois Tech	1019	702	1721	59%	41%	100%
145637	UI Urb.-Champ.	9628	7179	16807	57%	43%	100%
186867	Stevens Tech	679	520	1199	57%	43%	100%
139755	Georgia Tech	5094	4153	9247	55%	45%	100%
112251	Claremont	233	207	440	53%	47%	100%
119678	NPS	874	59	933	94%	6%	100%
	Rank among peers	14	16	15	1	16	
	Median	4,293	2,363	6,436	65%	35%	
	NPS as % of peer median	20%	2%	14%			

Source: IPEDS Fall Staff Survey, 2005

Includes medical school employees for USC, Duke, and Stanford. Includes all categories of employees.

**Table 97: NPS and Peer Institutions  
Total Staff and Faculty - Ethnicity  
Fall 2005**

UnitID	Institution Name	Black, Non- Hisp.	Am. Ind. or Alskn. Native	Asian or Pacific Islander	Hisp.	Sub- Total Minority	White, Non- Hisp.	NRA	Unknw n	Total	% Black, Non- Hisp.	% Am. Indian or Alskan Native	% Asian or Pacific Islander	% Hisp.	% Minority	% White	% Non- Resident Alien	% Unknwn	% Total
110404	Cal Tech	146	12	402	558	1,118	1759	781	8	3,666	4.0%	0.3%	11.0%	15.2%	30.5%	48.0%	21.3%	0.2%	100.0%
110705	UC Santa Barbara	164	41	482	824	1,511	4033	635	257	6,436	2.5%	0.6%	7.5%	12.8%	23.5%	62.7%	9.9%	4.0%	100.0%
112251	Claremont	25	0	66	61	152	279	6	3	440	5.7%	0.0%	15.0%	13.9%	34.5%	63.4%	1.4%	0.7%	100.0%
123961	USC	1211	30	2064	2451	5,756	6366	1897	749	14,768	8.2%	0.2%	14.0%	16.6%	39.0%	43.1%	12.8%	5.1%	100.0%
139755	Georgia Tech	1538	19	797	180	2,534	4949	1639	125	9,247	16.6%	0.2%	8.6%	1.9%	27.4%	53.5%	17.7%	1.4%	100.0%
145637	UI Urb.-Champ.	958	66	810	387	2,221	11477	3035	74	16,807	5.7%	0.4%	4.8%	2.3%	13.2%	68.3%	18.1%	0.4%	100.0%
145725	Illinois Tech	162	2	76	57	297	670	71	683	1,721	9.4%	0.1%	4.4%	3.3%	17.3%	38.9%	4.1%	39.7%	100.0%
166683	MIT	491	28	930	269	1,718	8755	1994	1038	13,505	3.6%	0.2%	6.9%	2.0%	12.7%	64.8%	14.8%	7.7%	100.0%
186867	Stevens Tech	21	0	80	59	160	630	292	117	1,199	1.8%	0.0%	6.7%	4.9%	13.3%	52.5%	24.4%	9.8%	100.0%
194824	Rensselaer	103	6	104	45	258	1845	675	32	2,810	3.7%	0.2%	3.7%	1.6%	9.2%	65.7%	24.0%	1.1%	100.0%
198419	Duke	3004	23	743	232	4,002	11022	1339	0	16,363	18.4%	0.1%	4.5%	1.4%	24.5%	67.4%	8.2%	0.0%	100.0%
199193	NC State	1164	23	332	217	1,736	6752	1136	0	9,624	12.1%	0.2%	3.4%	2.3%	18.0%	70.2%	11.8%	0.0%	100.0%
211440	Carnegie Mellon	281	4	312	70	667	4550	1177	1	6,395	4.4%	0.1%	4.9%	1.1%	10.4%	71.1%	18.4%	0.0%	100.0%
227757	Rice	238	6	174	301	719	1540	174	5	2,438	9.8%	0.2%	7.1%	12.3%	29.5%	63.2%	7.1%	0.2%	100.0%
243744	Stanford	553	56	2288	1091	3,988	7772	1481	1513	14,754	3.7%	0.4%	15.5%	7.4%	27.0%	52.7%	10.0%	10.3%	100.0%
119678	NPS	4	1	43	12	60	397	0	476	933	0.4%	0.1%	4.6%	1.3%	6.4%	42.6%	0.0%	51.0%	100.0%
	(Rank among peers)	16	14	16	16	16	15	16	5	15	16	13	12	15	16	15	16	1	
	Median	281	19	402	232	1,511	4,550	1,136	74	6,436	5.7%	0.2%	6.9%	3.3%	23.5%	63.2%	12.8%	1.1%	
	NPS as % of median	1%	5%	11%	5%	4%	9%	0%	643%	14%									

Source: IPEDS Fall Staff Survey 2005

Includes all full-time and part-time staff employees. Excludes faculty categories.

**Table 98: NPS and Peer Institutions - Staff Headcount by Gender by Job Category  
Fall 2005**

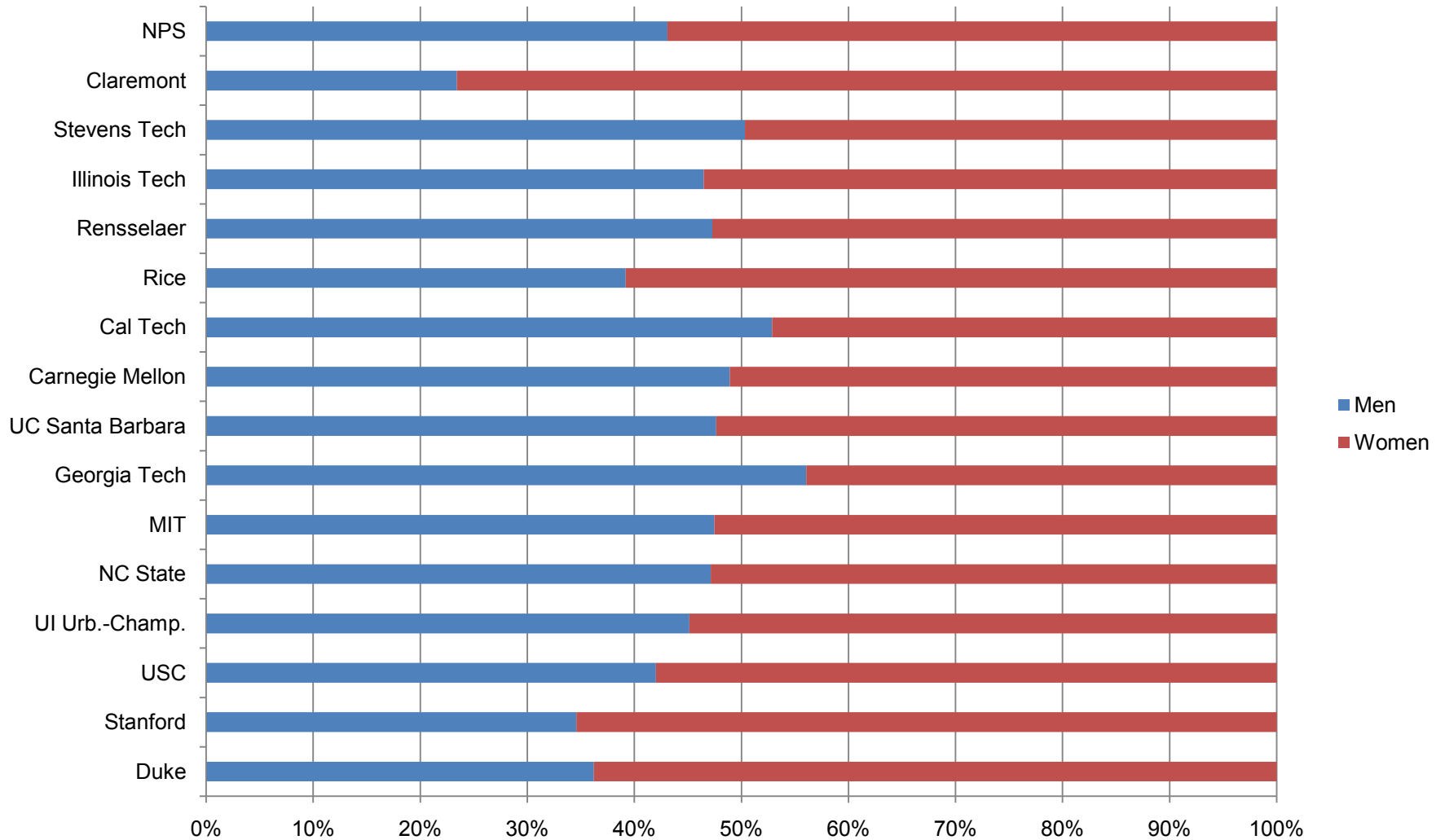
UnitID	Institution Name	Clerical/Secretarial			Ex/Admim/Mgrl			Other Professional			Service/Maintenance			Skilled Crafts			Tech/Paraprofessional			All Job Categories		
		Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total
198419	Duke	203	1,487	1,690	383	456	839	2,123	3,595	5,718	689	630	1,319	298	3	301	605	1,401	2,006	4,301	7,572	11,873
243744	Stanford	384	1,922	2,306	162	262	424	1,331	2,343	3,674	366	197	563	157	8	165	208	201	409	2,608	4,933	7,541
123961	USC	470	1,632	2,102	164	193	357	1,670	2,095	3,765	603	339	942	118	0	118	289	314	603	3,314	4,573	7,887
145637	UI Urb.-Champ.	119	1,494	1,613	406	489	895	1,480	1,507	2,987	775	545	1,320	555	32	587	266	310	576	3,601	4,377	7,978
199193	NC State	193	1,036	1,229	249	208	457	1,040	825	1,865	336	284	620	287	13	300	391	432	823	2,496	2,798	5,294
166683	MIT	423	1,307	1,730	402	448	850	512	619	1,131	403	140	543	169	2	171	446	90	536	2,355	2,606	4,961
139755	Georgia Tech	102	262	364	82	33	115	1,834	1,485	3,319	342	227	569	181	5	186	87	49	136	2,628	2,061	4,689
110705	UC Santa Barbara	150	538	688	90	115	205	748	735	1,483	302	137	439	94	2	96	104	108	212	1,488	1,635	3,123
211440	Carnegie Mellon	57	394	451	215	270	485	914	743	1,657	157	48	205	63	1	64	113	131	244	1,519	1,587	3,106
110404	Cal Tech	77	292	369	175	155	330	512	444	956	286	108	394	118	3	121	34	70	104	1,202	1,072	2,274
227757	Rice	59	339	398	48	56	104	268	382	650	157	166	323	69	1	70	21	21	42	622	965	1,587
194824	Rensselaer	29	335	364	141	79	220	220	237	457	212	60	272	16	1	17	25	5	30	643	717	1,360
145725	Illinois Tech	25	142	167	85	122	207	126	102	228	24	1	25	36	0	36	28	6	34	324	373	697
186867	Stevens Tech	29	100	129	55	41	96	85	79	164	26	12	38	23	0	23	20	3	23	238	235	473
112251	Claremont	5	49	54	17	17	34	9	48	57	6	7	13	0	0	0	0	0	0	37	121	158
119678	NPS	34	74	108	33	22	55	81	95	176	3	3	6	5	0	5	25	45	70	181	239	420
	(Rank among Peers	12	15	15	15	15	15	15	14	14	16	15	16	15	12	15	12	11	11	15	14	15
	Peer median	102	394	451	162	155	330	748	735	1,483	302	140	439	118	2	118	104	90	212	1,519	1,635	3,123
	NPS as % of median	33%	19%	24%	20%	14%	17%	11%	13%	12%	1%	2%	1%	4%	0%	4%	24%	50%	33%	12%	15%	13%

Source: IPEDS Human Resources Survey, Fall Staff Section, Fall 2005  
Excludes Faculty Categories  
Includes medical school staff for Duke, Stanford, and USC

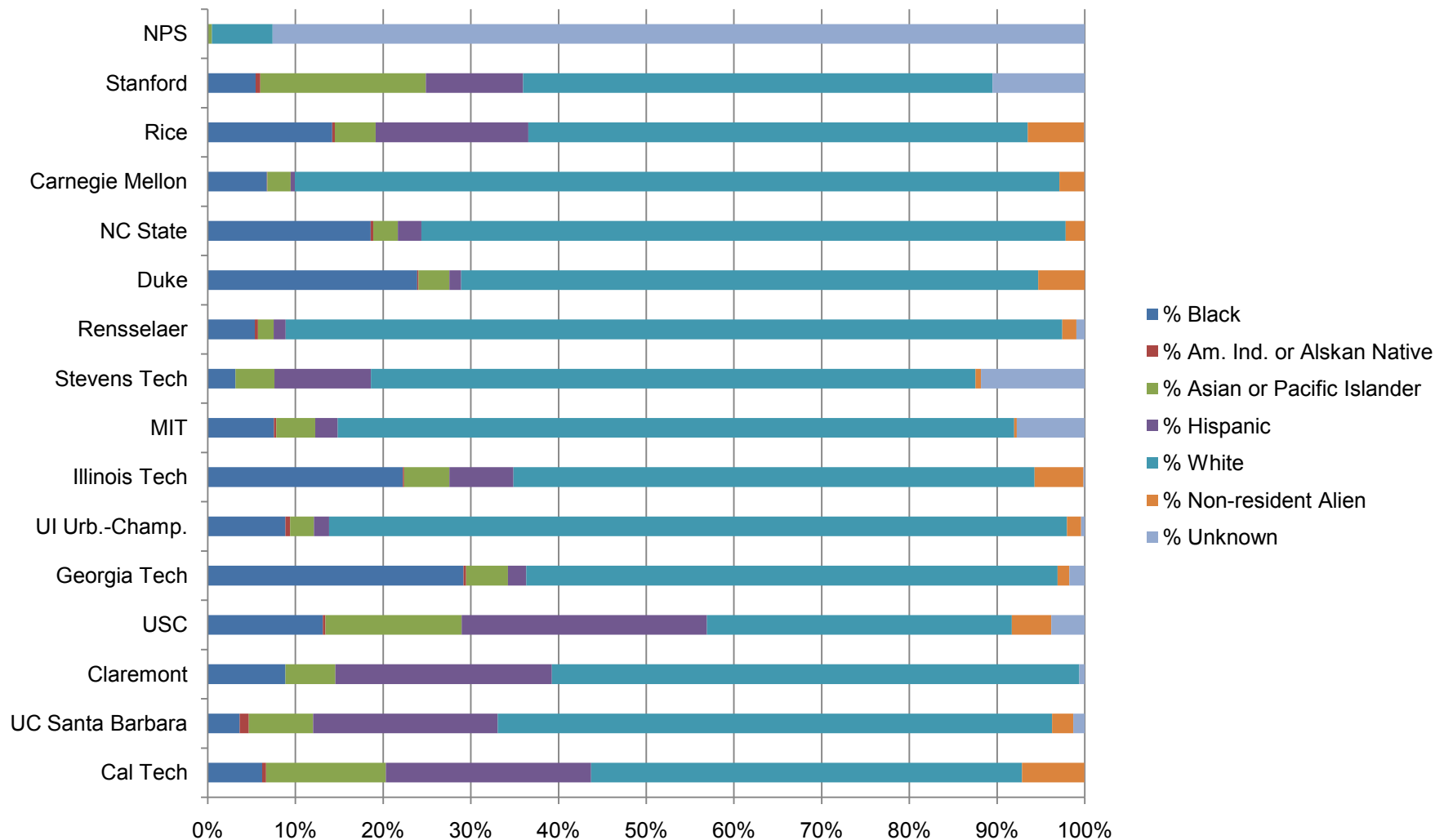
**Table 99: NPS and Peer Institutions - Percent Staff by Gender by Job Category  
Fall 2005**

UnitID	Institution Name	Clerical/Secretarial			Ex/Admim/Mgrl			Other Professional			Service/Maintenance			Skilled Crafts			Techl/Paraprofessional			All Job Categories		
		Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total	Men	Women	Total
198419	Duke	12%	88%	100%	46%	54%	100%	37%	63%	100%	52%	48%	100%	99%	1%	100%	30%	70%	100%	36%	64%	100%
243744	Stanford	17%	83%	100%	38%	62%	100%	36%	64%	100%	65%	35%	100%	95%	5%	100%	51%	49%	100%	35%	65%	100%
123961	USC	22%	78%	100%	46%	54%	100%	44%	56%	100%	64%	36%	100%	0%	0%	0%	0%	0%	0%	42%	58%	100%
145637	UI Urb.-Champ.	7%	93%	100%	45%	55%	100%	50%	50%	100%	59%	41%	100%	95%	5%	100%	46%	54%	100%	45%	55%	100%
199193	NC State	16%	84%	100%	54%	46%	100%	56%	44%	100%	54%	46%	100%	96%	4%	100%	48%	52%	100%	47%	53%	100%
166683	MIT	24%	76%	100%	47%	53%	100%	45%	55%	100%	74%	26%	100%	99%	1%	100%	83%	17%	100%	47%	53%	100%
139755	Georgia Tech	28%	72%	100%	71%	29%	100%	55%	45%	100%	60%	40%	100%	97%	3%	100%	64%	36%	100%	56%	44%	100%
110705	UC Santa Barbara	22%	78%	100%	44%	56%	100%	50%	50%	100%	69%	31%	100%	98%	2%	100%	49%	51%	100%	48%	52%	100%
211440	Carnegie Mellon	13%	87%	100%	44%	56%	100%	55%	45%	100%	77%	23%	100%	98%	2%	100%	46%	54%	100%	49%	51%	100%
110404	Cal Tech	21%	79%	100%	53%	47%	100%	54%	46%	100%	73%	27%	100%	98%	2%	100%	33%	67%	100%	53%	47%	100%
227757	Rice	15%	85%	100%	46%	54%	100%	41%	59%	100%	49%	51%	100%	99%	1%	100%	50%	50%	100%	39%	61%	100%
194824	Rensselaer	8%	92%	100%	64%	36%	100%	48%	52%	100%	78%	22%	100%	94%	6%	100%	83%	17%	100%	47%	53%	100%
145725	Illinois Tech	15%	85%	100%	41%	59%	100%	55%	45%	100%	96%	4%	100%	####	0%	100%	82%	18%	100%	46%	54%	100%
186867	Stevens Tech	22%	78%	100%	57%	43%	100%	52%	48%	100%	68%	32%	100%	####	0%	100%	87%	13%	100%	50%	50%	100%
112251	Claremont	9%	91%	100%	50%	50%	100%	16%	84%	100%	46%	54%	100%	0%	0%	0%	0%	0%	0%	23%	77%	100%
119678	NPS	31%	69%	100%	60%	40%	100%	46%	54%	100%	50%	50%	100%	####	0%	100%	36%	64%	100%	43%	57%	100%
	Rank among Peers	1	16	1	3	14	1	10	7	1	14	3	1	1	12	1	12	3	1	11	6	
	Peer median	16%	84%	100%	46%	54%	100%	50%	50%	100%	65%	35%	100%	98%	2%	100%	49%	49%	100%	47%	53%	100%

**Chart 66: NPS and Peer Institutions % Men/Women Staff  
Fall 2005**



**Chart 67a: NPS and Peer Institutions Staff Ethnicity (Excludes Faculty)  
Fall 2005**



**NPS and Peer Institutions  
Staff Ethnicity by Job Category  
Fall 2005**

**Table 100: Total Staff**

UnitID	Institution Name	Black, Non- Hisp.	Am. Ind. or Alaskan Native	Asian or Pacific Islander	Hisp.	Sub- Total Minority	White, Non- Hisp.	NRA	Unkwn	Total	% Black, Non- Hisp.	% Am. Ind. or Alaskan Native	% Asian or Pacific Islander	% Hisp.	% Minority	% White	% Non- Residen t Alien	% Unkwn	% Total
110404	Cal Tech	141	10	311	532	994	1,117	162	1	2,274	6.2%	0.4%	13.7%	23.4%	43.7%	49.1%	7.1%	0.0%	100.0%
110705	UC Santa Barbara	114	32	229	658	1,033	1,974	75	41	3,123	3.7%	1.0%	7.3%	21.1%	33.1%	63.2%	2.4%	1.3%	100.0%
112251	Claremont	14	0	9	39	62	95	0	1	158	8.9%	0.0%	5.7%	24.7%	39.2%	60.1%	0.0%	0.6%	100.0%
123961	USC	1,035	24	1,224	2,206	4,489	2,742	354	302	7,887	13.1%	0.3%	15.5%	28.0%	56.9%	34.8%	4.5%	3.8%	100.0%
139755	Georgia Tech	1,367	14	224	98	1,703	2,841	62	83	4,689	29.2%	0.3%	4.8%	2.1%	36.3%	60.6%	1.3%	1.8%	100.0%
145637	UI Urb.-Champ.	707	42	216	139	1,104	6,712	129	33	7,978	8.9%	0.5%	2.7%	1.7%	13.8%	84.1%	1.6%	0.4%	100.0%
145725	Illinois Tech	155	1	36	51	243	414	39	1	697	22.2%	0.1%	5.2%	7.3%	34.9%	59.4%	5.6%	0.1%	100.0%
166683	MIT	374	14	220	127	735	3,826	15	385	4,961	7.5%	0.3%	4.4%	2.6%	14.8%	77.1%	0.3%	7.8%	100.0%
186867	Stevens Tech	15	0	21	52	88	326	3	56	473	3.2%	0.0%	4.4%	11.0%	18.6%	68.9%	0.6%	11.8%	100.0%
194824	Rensselaer	73	5	24	19	121	1,204	22	13	1,360	5.4%	0.4%	1.8%	1.4%	8.9%	88.5%	1.6%	1.0%	100.0%
198419	Duke	2,834	19	417	160	3,430	7,812	631	0	11,873	23.9%	0.2%	3.5%	1.3%	28.9%	65.8%	5.3%	0.0%	100.0%
199193	NC State	983	16	148	143	1,290	3,889	115	0	5,294	18.6%	0.3%	2.8%	2.7%	24.4%	73.5%	2.2%	0.0%	100.0%
211440	Carnegie Mellon	209	2	83	14	308	2,708	89	1	3,106	6.7%	0.1%	2.7%	0.5%	9.9%	87.2%	2.9%	0.0%	100.0%
227757	Rice	225	5	74	276	580	904	102	1	1,587	14.2%	0.3%	4.7%	17.4%	36.5%	57.0%	6.4%	0.1%	100.0%
243744	Stanford	411	42	1,422	837	2,712	4,036	0	793	7,541	5.5%	0.6%	18.9%	11.1%	36.0%	53.5%	0.0%	10.5%	100.0%
119678	NPS	0	0	2	0	2	29	0	389	420	0.0%	0.0%	0.5%	0.0%	0.5%	6.9%	0.0%	92.6%	100.0%
	Rank among peers	16	14	16	16	16	16	14	2	15	16	14	16	16	16	16	14	1	
	Median	225	14	216	139	994	2,708	75	13	3,123	8.9%	0.3%	4.7%	7.3%	33.1%	63.2%	2.2%	0.6%	
	NPS as % of median	0%	0%	1%	0%	0%	1%	0%	2992%	13%									

Source: IPEDS Fall Staff Survey 2005

Includes all full-time and part-time staff employees. Excludes faculty.

Includes medical school staff for Duke, Stanford, and USC.

**NPS and Peer Institutions  
Staff Ethnicity by Job Category  
Fall 2005**

**Table 101: Clerical and Secretarial**

UnitID	Institution Name	Black, Non- Hisp.	Am. Ind. or Alaskan Native	Asian or Pacific Islander	Hisp.	Sub- Total Minority	White, Non- Hisp.	NRA	Unknwn	Total	% Black, Non- Hisp.	% Am. Ind. or Alaskan Native	% Asian or Pacific Islander	% Hisp.	% Minority	% White	% Non- Residen t Alien	% Unknwn	% Total
110404	Cal Tech	40	2	43	105	190	172	7	0	369	10.8%	0.5%	11.7%	28.5%	51.5%	46.6%	1.9%	0.0%	100.0%
110705	UC Santa Barbara	32	9	65	139	245	428	1	14	688	4.7%	1.3%	9.4%	20.2%	35.6%	62.2%	0.1%	2.0%	100.0%
112251	Claremont	9	0	1	9	19	35	0	0	54	16.7%	0.0%	1.9%	16.7%	35.2%	64.8%	0.0%	0.0%	100.0%
123961	USC	466	7	272	814	1,559	454	9	80	2,102	22.2%	0.3%	12.9%	38.7%	74.2%	21.6%	0.4%	3.8%	100.0%
139755	Georgia Tech	216	1	9	3	229	117	9	9	364	59.3%	0.3%	2.5%	0.8%	62.9%	32.1%	2.5%	2.5%	100.0%
145637	UI Urb.-Champ.	156	6	9	16	187	1,423	0	3	1,613	9.7%	0.4%	0.6%	1.0%	11.6%	88.2%	0.0%	0.2%	100.0%
145725	Illinois Tech	65	0	5	17	87	79	1	0	167	38.9%	0.0%	3.0%	10.2%	52.1%	47.3%	0.6%	0.0%	100.0%
166683	MIT	149	5	68	55	277	1,272	4	177	1,730	8.6%	0.3%	3.9%	3.2%	16.0%	73.5%	0.2%	10.2%	100.0%
186867	Stevens Tech	6	0	8	23	37	81	0	11	129	4.7%	0.0%	6.2%	17.8%	28.7%	62.8%	0.0%	8.5%	100.0%
194824	Rensselaer	20	0	7	7	34	325	1	4	364	5.5%	0.0%	1.9%	1.9%	9.3%	89.3%	0.3%	1.1%	100.0%
198419	Duke	544	5	16	18	583	1,105	2	0	1,690	32.2%	0.3%	0.9%	1.1%	34.5%	65.4%	0.1%	0.0%	100.0%
199193	NC State	332	3	26	15	376	852	1	0	1,229	27.0%	0.2%	2.1%	1.2%	30.6%	69.3%	0.1%	0.0%	100.0%
211440	Carnegie Mellon	66	0	6	2	74	377	0	0	451	14.6%	0.0%	1.3%	0.4%	16.4%	83.6%	0.0%	0.0%	100.0%
227757	Rice	74	0	18	88	180	197	20	1	398	18.6%	0.0%	4.5%	22.1%	45.2%	49.5%	5.0%	0.3%	100.0%
243744	Stanford	189	20	426	256	891	1,191	0	224	2,306	8.2%	0.9%	18.5%	11.1%	38.6%	51.6%	0.0%	9.7%	100.0%
119678	NPS	0	0	0	0	0	0	0	108	108	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	100.0%
	Rank among peers	16	10	16	16	16	16	11	3	15	16	10	16	16	16	16	11	1	
	Median	74	2	16	18	190	377	1	3	451	14.6%	0.3%	3.0%	10.2%	35.2%	62.8%	0.1%	0.3%	
	NPS as % of median	0%	0%	0%	0%	0%	0%	0%	3600%	24%									

Source: IPEDS Fall Staff Survey 2005

Includes all full-time and part-time staff employees. Excludes faculty.

Includes medical school staff for Duke, Stanford, and USC.



**NPS and Peer Institutions  
Staff Ethnicity by Job Category  
Fall 2005**

**Table 102: Executive/Administrative/Managerial**

UnitID	Institution Name	Black, Non- Hisp.	Am. Ind. or Alaskan Native	Asian or Pacific Islander	Hisp.	Sub- Total Minority	White, Non- Hisp.	NRA	Unkwn	Total	% Black, Non- Hisp.	% Am. Ind. or Alaskan Native	% Asian or Pacific Islander	% Hisp.	% Minorit y	% White	% Non- Residen t Alien	% Unkwn	% Total
110404	Cal Tech	22	2	36	37	97	220	13	0	330	6.7%	0.6%	10.9%	11.2%	29.4%	66.7%	3.9%	0.0%	100.0%
110705	UC Santa Barbara	7	0	9	11	27	176	1	1	205	3.4%	0.0%	4.4%	5.4%	13.2%	85.9%	0.5%	0.5%	100.0%
112251	Claremont	0	0	2	5	7	26	0	1	34	0.0%	0.0%	5.9%	14.7%	20.6%	76.5%	0.0%	2.9%	100.0%
123961	USC	35	0	35	26	96	249	0	12	357	9.8%	0.0%	9.8%	7.3%	26.9%	69.7%	0.0%	3.4%	100.0%
139755	Georgia Tech	8	0	2	1	11	102	0	2	115	7.0%	0.0%	1.7%	0.9%	9.6%	88.7%	0.0%	1.7%	100.0%
145637	UI Urb.-Champ.	67	6	26	20	119	766	7	3	895	7.5%	0.7%	2.9%	2.2%	13.3%	85.6%	0.8%	0.3%	100.0%
145725	Illinois Tech	29	0	11	7	47	155	4	1	207	14.0%	0.0%	5.3%	3.4%	22.7%	74.9%	1.9%	0.5%	100.0%
166683	MIT	47	2	35	19	103	701	4	42	850	5.5%	0.2%	4.1%	2.2%	12.1%	82.5%	0.5%	4.9%	100.0%
186867	Stevens Tech	3	0	2	2	7	82	1	6	96	3.1%	0.0%	2.1%	2.1%	7.3%	85.4%	1.0%	6.3%	100.0%
194824	Rensselaer	9	1	5	2	17	198	5	0	220	4.1%	0.5%	2.3%	0.9%	7.7%	90.0%	2.3%	0.0%	100.0%
198419	Duke	62	1	15	7	85	751	3	0	839	7.4%	0.1%	1.8%	0.8%	10.1%	89.5%	0.4%	0.0%	100.0%
199193	NC State	46	3	6	7	62	394	1	0	457	10.1%	0.7%	1.3%	1.5%	13.6%	86.2%	0.2%	0.0%	100.0%
211440	Carnegie Mellon	18	0	7	1	26	454	5	0	485	3.7%	0.0%	1.4%	0.2%	5.4%	93.6%	1.0%	0.0%	100.0%
227757	Rice	4	2	7	2	15	88	1	0	104	3.8%	1.9%	6.7%	1.9%	14.4%	84.6%	1.0%	0.0%	100.0%
243744	Stanford	13	1	34	20	68	322	0	34	424	3.1%	0.2%	8.0%	4.7%	16.0%	75.9%	0.0%	8.0%	100.0%
119678	NPS	0	0	2	0	2	29	0	24	55	0.0%	0.0%	3.6%	0.0%	3.6%	52.7%	0.0%	43.6%	100.0%
	(Rank among peers)	15	9	13	16	16	15	12	3	15	15	9	9	16	16	16	12	1	
	Median	18	1	9	7	47	220	1	1	330	5.5%	0.1%	4.1%	2.2%	13.3%	85.4%	0.5%	0.5%	
	NPS as % of median	0%	0%	22%	0%	4%	13%	0%	2400%	17%									

Source: IPEDS Fall Staff Survey 2005

Includes all full-time and part-time staff employees. Excludes faculty.

Includes medical school staff for Duke, Stanford, and USC.

**NPS and Peer Institutions  
Staff Ethnicity by Job Category  
Fall 2005**

**Table 103: Other Professional**

UnitID	Institution Name	Black, Non- Hisp.	Am. Ind. or Alaskan Native	Asian or Pacific Islander	Hisp.	Sub- Total Minority	White, Non- Hisp.	NRA	Unknw	Total	% Black, Non- Hisp.	% Am. Ind. or Alaskan Native	% Asian or Pacific Islander	% Hisp.	% Minorit y	% White	% Non- Residen t Alien	% Unknw n	% Total
110404	Cal Tech	38	3	166	80	287	561	107	1	956	4.0%	0.3%	17.4%	8.4%	30.0%	58.7%	11.2%	0.1%	100.0%
110705	UC Santa Barbara	41	15	120	166	342	1054	69	18	1,483	2.8%	1.0%	8.1%	11.2%	23.1%	71.1%	4.7%	1.2%	100.0%
112251	Claremont	5	0	6	12	23	34	0	0	57	8.8%	0.0%	10.5%	21.1%	40.4%	59.6%	0.0%	0.0%	100.0%
123961	USC	292	12	716	532	1,552	1738	314	161	3,765	7.8%	0.3%	19.0%	14.1%	41.2%	46.2%	8.3%	4.3%	100.0%
139755	Georgia Tech	654	8	188	53	903	2332	36	48	3,319	19.7%	0.2%	5.7%	1.6%	27.2%	70.3%	1.1%	1.4%	100.0%
145637	UI Urb.-Champ.	141	13	129	50	333	2519	122	13	2,987	4.7%	0.4%	4.3%	1.7%	11.1%	84.3%	4.1%	0.4%	100.0%
145725	Illinois Tech	38	1	14	10	63	133	32	0	228	16.7%	0.4%	6.1%	4.4%	27.6%	58.3%	14.0%	0.0%	100.0%
166683	MIT	55	1	71	15	142	898	5	86	1,131	4.9%	0.1%	6.3%	1.3%	12.6%	79.4%	0.4%	7.6%	100.0%
186867	Stevens Tech	4	0	5	11	20	113	2	29	164	2.4%	0.0%	3.0%	6.7%	12.2%	68.9%	1.2%	17.7%	100.0%
194824	Rensselaer	17	0	8	6	31	410	13	3	457	3.7%	0.0%	1.8%	1.3%	6.8%	89.7%	2.8%	0.7%	100.0%
198419	Duke	581	7	282	65	935	4203	580	0	5,718	10.2%	0.1%	4.9%	1.1%	16.4%	73.5%	10.1%	0.0%	100.0%
199193	NC State	147	6	68	38	259	1527	79	0	1,865	7.9%	0.3%	3.6%	2.0%	13.9%	81.9%	4.2%	0.0%	100.0%
211440	Carnegie Mellon	57	2	59	9	127	1454	75	1	1,657	3.4%	0.1%	3.6%	0.5%	7.7%	87.7%	4.5%	0.1%	100.0%
227757	Rice	60	2	37	32	131	498	21	0	650	9.2%	0.3%	5.7%	4.9%	20.2%	76.6%	3.2%	0.0%	100.0%
243744	Stanford	123	19	771	224	1,137	2175	0	362	3,674	3.3%	0.5%	21.0%	6.1%	30.9%	59.2%	0.0%	9.9%	100.0%
119678	NPS	0	0	0	0	0	0	0	176	176	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	100.0%
	Rank among peers	16	13	16	16	16	16	14	2	14	16	13	16	16	16	16	14	1	
	Median	57	3	71	38	259	1,054	36	3	1,483	4.9%	0.3%	5.7%	4.4%	20.2%	71.1%	4.1%	0.4%	
	NPS as % of median	0%	0%	0%	0%	0%	0%	0%	5867%	12%									

Source: IPEDS Fall Staff Survey 2005

Includes all full-time and part-time staff employees. Excludes faculty.

Includes medical school staff for Duke, Stanford, and USC.

**NPS and Peer Institutions  
Staff Ethnicity by Job Category  
Fall 2005**

**Table 104: Service/Maintenance**

UnitID	Institution Name	Black, Non- Hisp.	Am. Ind. or Alaskan Native	Asian or Pacific Islander	Hisp.	Sub- Total Minority	White, Non- Hisp.	NRA	Unkwn	Total	% Black, Non- Hisp.	% Am. Ind. or Alaskan Native	% Asian or Pacific Islander	% Hisp.	% Minorit y	% White	% Non- Residen t Alien	% Unkwn	% Total
110404	Cal Tech	31	2	29	255	317	62	15	0	394	7.9%	0.5%	7.4%	64.7%	80.5%	15.7%	3.8%	0.0%	100.0%
110705	UC Santa Barbara	20	3	20	283	326	106	2	5	439	4.6%	0.7%	4.6%	64.5%	74.3%	24.1%	0.5%	1.1%	100.0%
112251	Claremont	0	0	0	13	13	0	0	0	13	0.0%	0.0%	0.0%	100.0%	100.0%	0.0%	0.0%	0.0%	100.0%
123961	USC	177	1	45	626	849	69	2	22	942	18.8%	0.1%	4.8%	66.5%	90.1%	7.3%	0.2%	2.3%	100.0%
139755	Georgia Tech	412	3	3	35	453	95	4	17	569	72.4%	0.5%	0.5%	6.2%	79.6%	16.7%	0.7%	3.0%	100.0%
145637	UI Urb.-Champ.	240	9	35	33	317	996	0	7	1,320	18.2%	0.7%	2.7%	2.5%	24.0%	75.5%	0.0%	0.5%	100.0%
145725	Illinois Tech	14	0	0	9	23	1	1	0	25	56.0%	0.0%	0.0%	36.0%	92.0%	4.0%	4.0%	0.0%	100.0%
166683	MIT	91	3	6	19	119	384	0	40	543	16.8%	0.6%	1.1%	3.5%	21.9%	70.7%	0.0%	7.4%	100.0%
186867	Stevens Tech	1	0	2	10	13	18	0	7	38	2.6%	0.0%	5.3%	26.3%	34.2%	47.4%	0.0%	18.4%	100.0%
194824	Rensselaer	26	3	3	4	36	228	2	6	272	9.6%	1.1%	1.1%	1.5%	13.2%	83.8%	0.7%	2.2%	100.0%
198419	Duke	1063	1	10	42	1,116	194	9	0	1,319	80.6%	0.1%	0.8%	3.2%	84.6%	14.7%	0.7%	0.0%	100.0%
199193	NC State	334	0	9	63	406	188	26	0	620	53.9%	0.0%	1.5%	10.2%	65.5%	30.3%	4.2%	0.0%	100.0%
211440	Carnegie Mellon	48	0	8	0	56	147	2	0	205	23.4%	0.0%	3.9%	0.0%	27.3%	71.7%	1.0%	0.0%	100.0%
227757	Rice	80	0	6	131	217	47	59	0	323	24.8%	0.0%	1.9%	40.6%	67.2%	14.6%	18.3%	0.0%	100.0%
243744	Stanford	61	1	72	255	389	105	0	69	563	10.8%	0.2%	12.8%	45.3%	69.1%	18.7%	0.0%	12.3%	100.0%
119678	NPS	0	0	0	0	0	0	0	6	6	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	100.0%
	Rank among peers	15	10	14	15	16	15	11	7	16	15	10	14	15	16	15	11	1	
	Median	61	1	8	35	317	105	2	5	439	18.2%	0.1%	1.9%	26.3%	69.1%	18.7%	0.7%	0.5%	
	NPS as % of median	0%	0%	0%	0%	0%	0%	0%	120%	1%									

Source: IPEDS Fall Staff Survey 2005

Includes all full-time and part-time staff employees. Excludes faculty.

Includes medical school staff for Duke, Stanford, and USC.

**NPS and Peer Institutions  
Staff Ethnicity by Job Category  
Fall 2005**

**Table 105: Skilled Crafts**

UnitID	Institution Name	Black, Non- Hisp.	Am. Ind. or Alaskan Native	Asian or Pacific Islander	Hisp.	Sub- Total Minority	White, Non- Hisp.	NRA	Unkwn	Total	% Black, Non- Hisp.	% Am. Ind. or Alaskan Native	% Asian or Pacific Islander	% Hisp.	% Minorit y	% White	% Non- Residen t Alien	% Unkwn	% Total
110404	Cal Tech	7	0	12	31	50	68	3	0	121	5.8%	0.0%	9.9%	25.6%	41.3%	56.2%	2.5%	0.0%	100.0%
110705	UC Santa Barbara	5	3	1	24	33	63	0	0	96	5.2%	3.1%	1.0%	25.0%	34.4%	65.6%	0.0%	0.0%	100.0%
112251	Claremont	0	0	0	0	0	0	0	0	0	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
123961	USC	5	0	25	38	68	46	1	3	118	4.2%	0.0%	21.2%	32.2%	57.6%	39.0%	0.8%	2.5%	100.0%
139755	Georgia Tech	52	1	2	3	58	122	1	5	186	28.0%	0.5%	1.1%	1.6%	31.2%	65.6%	0.5%	2.7%	100.0%
145637	UI Urb.-Champ.	46	7	1	7	61	521	0	5	587	7.8%	1.2%	0.2%	1.2%	10.4%	88.8%	0.0%	0.9%	100.0%
145725	Illinois Tech	5	0	1	7	13	23	0	0	36	13.9%	0.0%	2.8%	19.4%	36.1%	63.9%	0.0%	0.0%	100.0%
166683	MIT	9	1	4	1	15	148	0	8	171	5.3%	0.6%	2.3%	0.6%	8.8%	86.5%	0.0%	4.7%	100.0%
186867	Stevens Tech	0	0	2	5	7	16	0	0	23	0.0%	0.0%	8.7%	21.7%	30.4%	69.6%	0.0%	0.0%	100.0%
194824	Rensselaer	1	1	0	0	2	14	1	0	17	5.9%	5.9%	0.0%	0.0%	11.8%	82.4%	5.9%	0.0%	100.0%
198419	Duke	35	0	1	3	39	262	0	0	301	11.6%	0.0%	0.3%	1.0%	13.0%	87.0%	0.0%	0.0%	100.0%
199193	NC State	67	1	3	6	77	222	1	0	300	22.3%	0.3%	1.0%	2.0%	25.7%	74.0%	0.3%	0.0%	100.0%
211440	Carnegie Mellon	7	0	0	0	7	57	0	0	64	10.9%	0.0%	0.0%	0.0%	10.9%	89.1%	0.0%	0.0%	100.0%
227757	Rice	5	0	3	20	28	41	1	0	70	7.1%	0.0%	4.3%	28.6%	40.0%	58.6%	1.4%	0.0%	100.0%
243744	Stanford	11	0	14	33	58	74	0	33	165	6.7%	0.0%	8.5%	20.0%	35.2%	44.8%	0.0%	20.0%	100.0%
119678	NPS	0	0	0	0	0	0	0	5	5	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	100.0%
	Rank among peers	14	7	13	13	15	15	7	3	15	14	7	13	13	15	15	7	1	
	Median	7	0	2	6	33	63	0	0	118	6.7%	0.0%	1.1%	2.0%	30.4%	65.6%	0.0%	0.0%	
	NPS as % of median	0%	0%	0%	0%	0%	0%	0%	0%	4%									

Source: IPEDS Fall Staff Survey 2005  
Includes all full-time and part-time staff employees. Excludes faculty.  
Includes medical school staff for Duke, Stanford, and USC.

**NPS and Peer Institutions  
Staff Ethnicity by Job Category  
Fall 2005**

**Table 106: Technical and Paraprofessional**

UnitID	Institution Name	Black, Non- Hisp.	Am. Ind. or Alaskan Native	Asian or Pacific Islander	Hisp.	Sub- Total Minority	White, Non- Hisp.	NRA	Unkwn	Total	% Black, Non- Hisp.	% Am. Ind. or Alaskan Native	% Asian or Pacific Islander	% Hisp.	% Minorit y	% White	% Non- Residen t Alien	% Unknw n	% Total
110404	Cal Tech	3	1	25	24	53	34	17	0	104	2.9%	1.0%	24.0%	23.1%	51.0%	32.7%	16.3%	0.0%	100.0%
110705	UC Santa Barbara	9	2	14	35	60	147	2	3	212	4.2%	0.9%	6.6%	16.5%	28.3%	69.3%	0.9%	1.4%	100.0%
112251	Claremont	0	0	0	0	0	0	0	0	0	0.0%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
123961	USC	60	4	131	170	365	186	28	24	603	10.0%	0.7%	21.7%	28.2%	60.5%	30.8%	4.6%	4.0%	100.0%
139755	Georgia Tech	25	1	20	3	49	73	12	2	136	18.4%	0.7%	14.7%	2.2%	36.0%	53.7%	8.8%	1.5%	100.0%
145637	UI Urb.-Champ.	57	1	16	13	87	487	0	2	576	9.9%	0.2%	2.8%	2.3%	15.1%	84.5%	0.0%	0.3%	100.0%
145725	Illinois Tech	4	0	5	1	10	23	1	0	34	11.8%	0.0%	14.7%	2.9%	29.4%	67.6%	2.9%	0.0%	100.0%
166683	MIT	23	2	36	18	79	423	2	32	536	4.3%	0.4%	6.7%	3.4%	14.7%	78.9%	0.4%	6.0%	100.0%
186867	Stevens Tech	1	0	2	1	4	16	0	3	23	4.3%	0.0%	8.7%	4.3%	17.4%	69.6%	0.0%	13.0%	100.0%
194824	Rensselaer	0	0	1	0	1	29	0	0	30	0.0%	0.0%	3.3%	0.0%	3.3%	96.7%	0.0%	0.0%	100.0%
198419	Duke	549	5	93	25	672	1297	37	0	2,006	27.4%	0.2%	4.6%	1.2%	33.5%	64.7%	1.8%	0.0%	100.0%
199193	NC State	57	3	36	14	110	706	7	0	823	6.9%	0.4%	4.4%	1.7%	13.4%	85.8%	0.9%	0.0%	100.0%
211440	Carnegie Mellon	13	0	3	2	18	219	7	0	244	5.3%	0.0%	1.2%	0.8%	7.4%	89.8%	2.9%	0.0%	100.0%
227757	Rice	2	1	3	3	9	33	0	0	42	4.8%	2.4%	7.1%	7.1%	21.4%	78.6%	0.0%	0.0%	100.0%
243744	Stanford	14	1	105	49	169	169	0	71	409	3.4%	0.2%	25.7%	12.0%	41.3%	41.3%	0.0%	17.4%	100.0%
119678	NPS	0	0	0	0	0	0	0	70	70	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	100.0%
	Rank among peers	14	11	15	14	15	15	10	2	11	14	11	15	14	15	15	10	1	
	Median	13	1	16	13	53	147	2	0	212	4.8%	0.2%	6.7%	2.9%	21.4%	69.3%	0.9%	0.0%	
	NPS as % of median	0%	0%	0%	0%	0%	0%	0%	0%	33%									

Source: IPEDS Fall Staff Survey, 2005

Includes medical school employees for Duke, Stanford, and USC

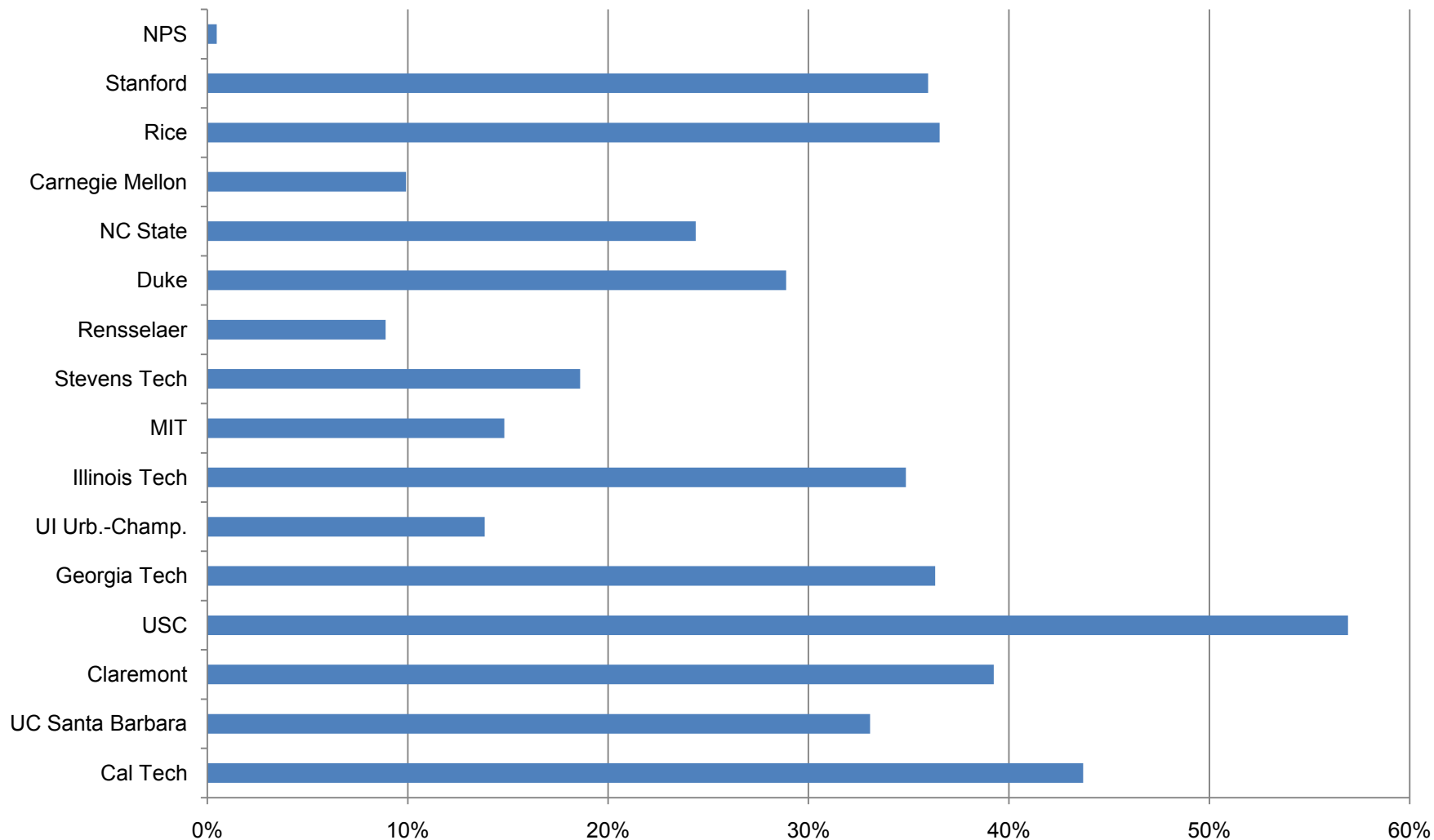
Excludes faculty categories

Source: IPEDS Fall Staff Survey 2005

Includes all full-time and part-time staff employees. Excludes faculty.

Includes medical school staff for Duke, Stanford, and USC.

**Chart 67b: NPS and Peer Institutions Percent Minority Staff (Excludes Faculty)  
Fall 2005**



**Table 107: NPS and Peer Institutions  
FTE Staff 2005-06 and 2006-07  
By Job Group**

UnitID	Institution Name	2005-06					2006-07				
		Total FTE Staff & Faculty	Instruction, Research, Public Serv. (Faculty)	Exec., admin., mgrl.	Other Profsnl.	Non- profsnl.	Total FTE Staff & Faculty	Instruction, Research, Public Serv. (Faculty)	Exec., admin., mgrl.	Other Profsnl.	Non- profsnl.
110404	Cal Tech	3053	906	321	913	913	2973	935	295	876	867
110705	UC Santa Barbara	4404	1318	192	1462	1432	4473	1239	210	1610	1414
112251	Claremont	262	111	31	57	63	264	113	26	63	62
123961	USC	10898	3405	346	3554	3593	11120	3516	346	3715	3543
139755	Georgia Tech	5307	936	115	3080	1176	5331	964	119	3142	1106
145637	UI Urb.-Champ.	10094	2479	862	2826	3927	10431	2536	899	3026	3970
145725	Illinois Tech	1125	442	207	225	251	1208	524	156	275	253
166683	MIT	9686	5092	819	1042	2733	9908	5284	793	1110	2721
186867	Stevens Tech	755	334	93	134	194	711	312	88	125	186
194824	Rensselaer	1846	614	219	421	592	1846	591	260	376	619
198419	Duke	14317	3028	823	5428	5038	15635	3115	955	6051	5514
199193	NC State	6864	1697	453	1821	2893	7056	1693	481	1927	2955
211440	Carnegie Mellon	4181	1246	480	1592	863	4317	1272	667	1495	883
227757	Rice	2283	778	101	617	787	2326	751	104	656	815
243744	Stanford	10309	3265	405	3466	3173	11027	3492	477	3729	3329
119678	NPS	893	496	55	173	169	902	518	53	170	161
	Rank among peers	14	13	15	14	15	14	14	15	14	15
	Median	4404	1246	321	1462	1176	4473	1239	295	1495	1106
	NPS as % of median	20%	40%	17%	12%	14%	20%	42%	18%	11%	15%

Source: IPEDS Employees by Assigned Position, Fall 2005 and Fall 2006

Includes all full-time and part-time faculty and staff.

FTE is calculated by IPEDS as full-time headcount plus one-third of part-time headcount.

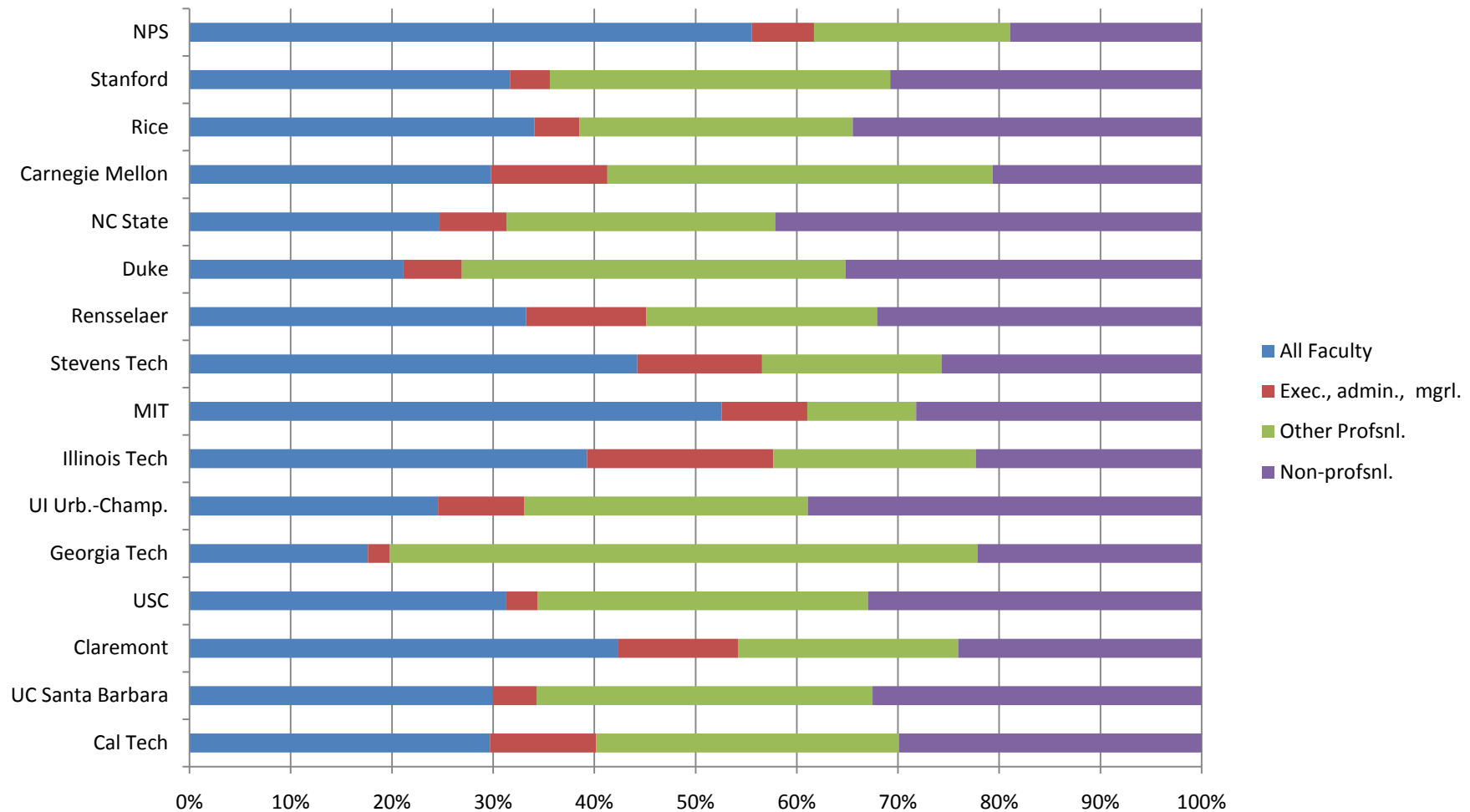
Medical school staff and faculty are included for Duke, Stanford, and USC.

**Table 108: NPS and Peer Institutions  
FTE Staff 2005-06 and 2006-07  
Percent By Job Group**

UnitID	Institution Name	2005-06					2006-07				
		Total FTE Staff	Instruction, Research, Public Serv.	Exec., admin., mgrl.	Other Profsnl.	Non-profsnl.	Total FTE Staff & Faculty	Instruction, Research, Public Serv. (Faculty)	Exec., admin., mgrl.	Other Profsnl.	Non-profsnl.
110404	Cal Tech	100%	30%	11%	30%	30%	100%	31%	10%	29%	29%
110705	UC Santa Barbara	100%	30%	4%	33%	33%	100%	28%	5%	36%	32%
112251	Claremont	100%	42%	12%	22%	24%	100%	43%	10%	24%	23%
123961	USC	100%	31%	3%	33%	33%	100%	32%	3%	33%	32%
139755	Georgia Tech	100%	18%	2%	58%	22%	100%	18%	2%	59%	21%
145637	UI Urb.-Champ.	100%	25%	9%	28%	39%	100%	24%	9%	29%	38%
145725	Illinois Tech	100%	39%	18%	20%	22%	100%	43%	13%	23%	21%
166683	MIT	100%	53%	8%	11%	28%	100%	53%	8%	11%	27%
186867	Stevens Tech	100%	44%	12%	18%	26%	100%	44%	12%	18%	26%
194824	Rensselaer	100%	33%	12%	23%	32%	100%	32%	14%	20%	34%
198419	Duke	100%	21%	6%	38%	35%	100%	20%	6%	39%	35%
199193	NC State	100%	25%	7%	27%	42%	100%	24%	7%	27%	42%
211440	Carnegie Mellon	100%	30%	11%	38%	21%	100%	29%	15%	35%	20%
227757	Rice	100%	34%	4%	27%	34%	100%	32%	4%	28%	35%
243744	Stanford	100%	32%	4%	34%	31%	100%	32%	4%	34%	30%
119678	NPS	100%	56%	6%	19%	19%	100%	57%	6%	19%	18%
	Rank among peers		1	10	14	16		1	11	14	16
	Median		31%	8%	28%	31%		32%	8%	29%	30%



**Chart 68: NPS and Peer Institutions Percent FTE Staff and Faculty by Job Category**  
**Fall 2005**



**Table 191: NPS and Peer Institutions FTE Staff to FTE Faculty Ratios  
2005-06 and 2006-07**

UnitID	Institution Name	2005-06 Staffing Ratios						2006-07 Staffing Ratios					
		Total FTE Staff (Excludes Faculty)	Faculty FTE	Staff to Faculty Ratio	Exec., Admin., Mgrl. per FTEF	Other Profsnl per FTEF	Non-profsnl per FTEF	Total FTE Staff (Excludes Faculty)	Faculty FTE	Staff to Faculty Ratio	Exec., Admin., Mgrl. per FTEF	Other Profsnl per FTEF	Non-profsnl per FTEF
139755	Georgia Tech	4,371	906	4.7	0.12	3.29	1.26	4,367	935	4.5	0.12	3.26	1.15
198419	Duke	11,289	1,318	3.7	0.27	1.79	1.66	12,520	1,239	4.0	0.31	1.94	1.77
199193	NC State	5,167	111	3.0	0.27	1.07	1.70	5,363	113	3.2	0.28	1.14	1.75
145637	UI Urb.-Champ.	7,615	3,405	3.1	0.35	1.14	1.58	7,895	3,516	3.1	0.35	1.19	1.57
110705	UC Santa Barbara	3,086	936	2.3	0.15	1.11	1.09	3,234	964	2.6	0.17	1.30	1.14
211440	Carnegie Mellon	2,935	2,479	2.4	0.39	1.28	0.69	3,045	2,536	2.4	0.52	1.18	0.69
110404	Cal Tech	2,147	442	2.4	0.35	1.01	1.01	2,038	524	2.2	0.32	0.94	0.93
123961	USC	7,493	5,092	2.2	0.10	1.04	1.06	7,604	5,284	2.2	0.10	1.06	1.01
243744	Stanford	7,044	334	2.2	0.12	1.06	0.97	7,535	312	2.2	0.14	1.07	0.95
194824	Rensselaer	1,232	614	2.0	0.36	0.69	0.96	1,255	591	2.1	0.44	0.64	1.05
227757	Rice	1,505	3,028	1.9	0.13	0.79	1.01	1,575	3,115	2.1	0.14	0.87	1.09
112251	Claremont	151	1,697	1.4	0.28	0.51	0.57	151	1,693	1.3	0.23	0.56	0.55
145725	Illinois Tech	683	1,246	1.5	0.47	0.51	0.57	684	1,272	1.3	0.30	0.52	0.48
186867	Stevens Tech	421	778	1.3	0.28	0.40	0.58	399	751	1.3	0.28	0.40	0.60
166683	MIT	4,594	3,265	0.9	0.16	0.20	0.54	4,624	3,492	0.9	0.15	0.21	0.51
119678	NPS	397	496	0.8	0.11	0.35	0.34	384	518	0.7	0.10	0.33	0.31
	Rank among peers	15	13	16	15	15	16	15	14	16	15	15	16
	Median	3,086	1,246	2.2	0.27	1.04	1.01	3,234	1,239	2.16	0.28	1.06	1.01
	NPS as % of median	13%	40%	36%	41%	33%	34%	12%	42%	34%	36%	31%	31%

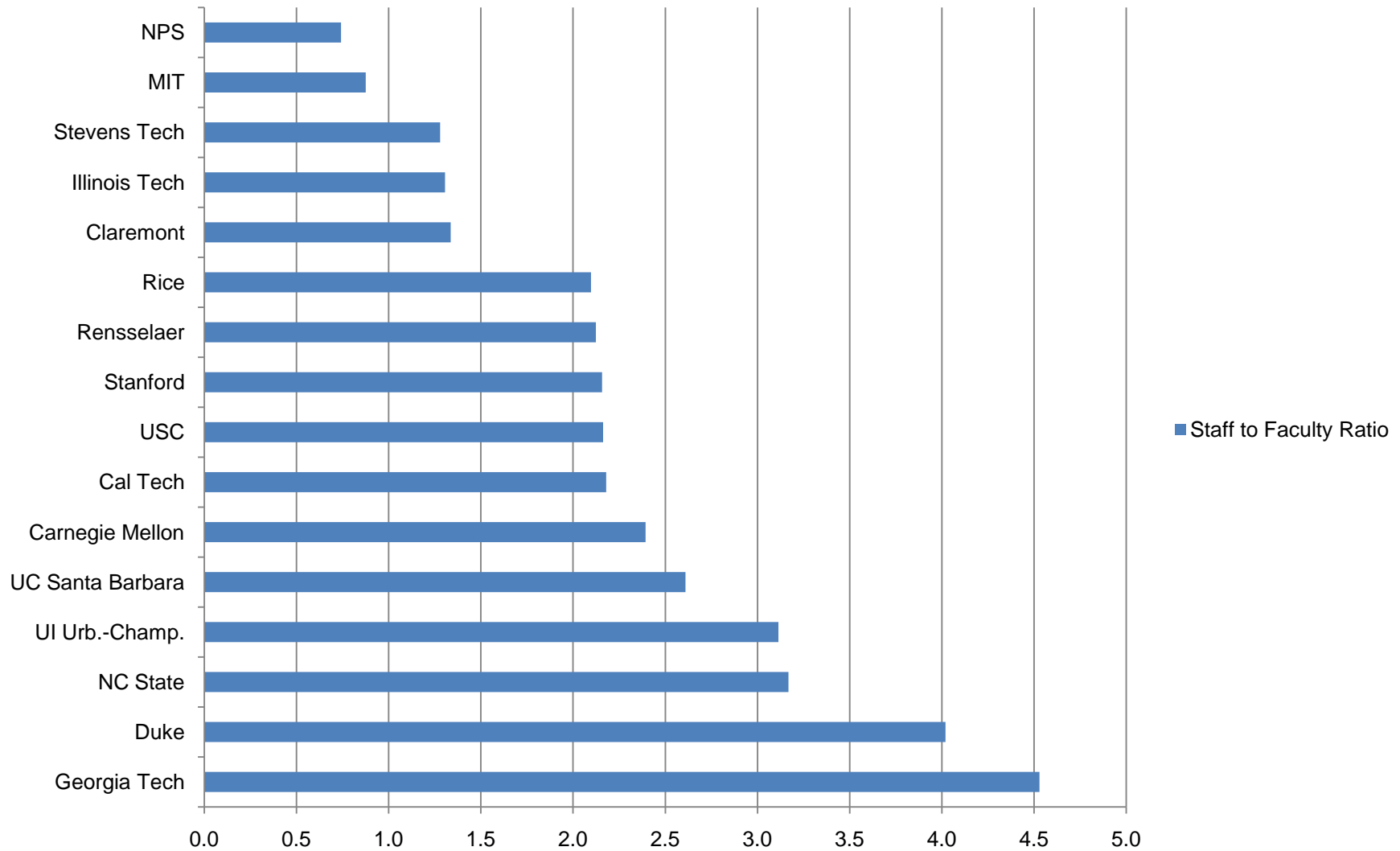
Source: IPEDS Employees by Assigned Position, Fall 2005 and Fall 2006

FTE Staff and Faculty calculated by IPEDS as full-time plus one-third of part-time headcount

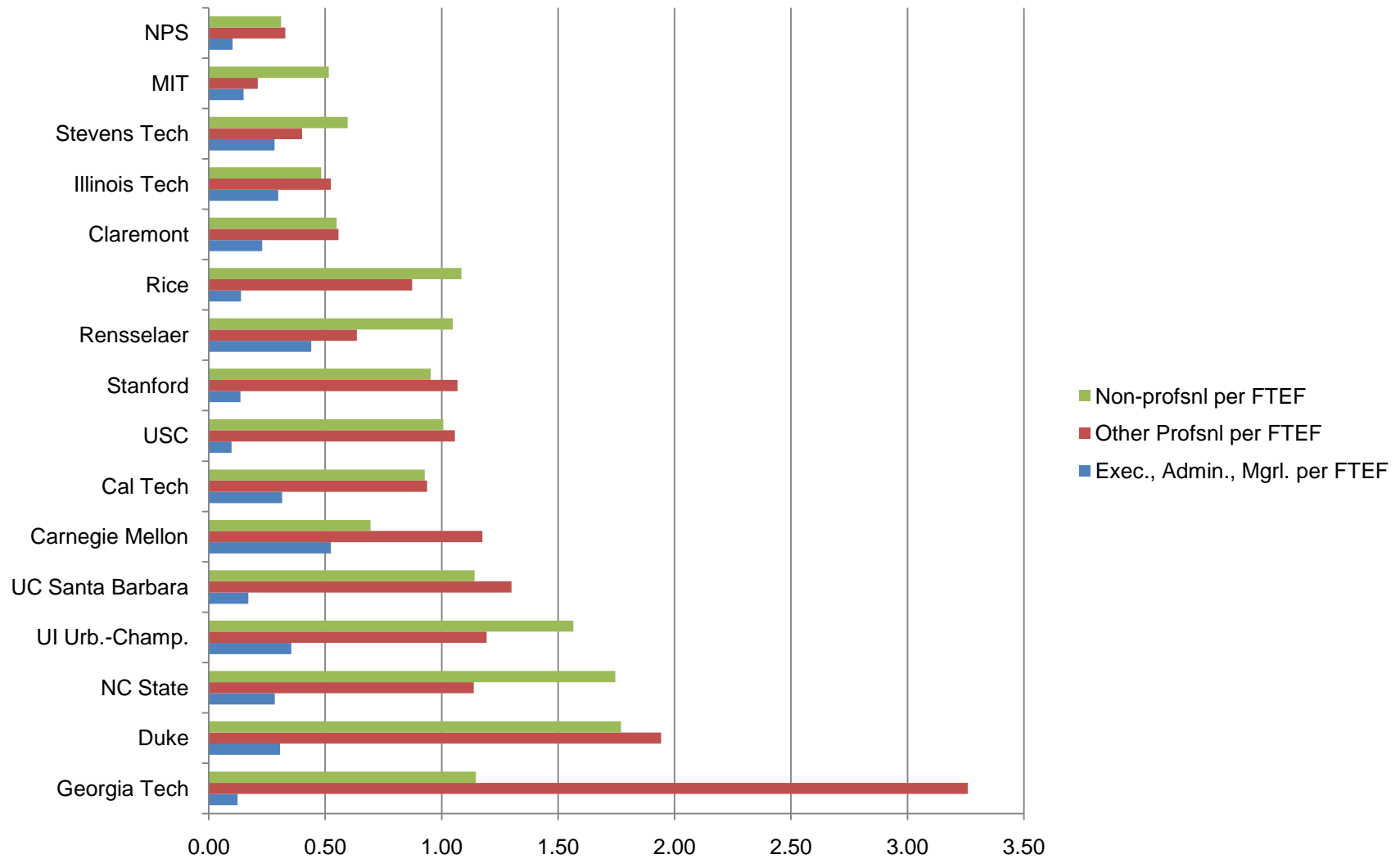
Medical school staff and faculty are included for Duke, Stanford, and USC.

Faculty FTE includes all categories of faculty (primarily instruction; instruction combined with research and public service; primarily research; and primarily public service)

**Chart 104: NPS and Peer Institutions  
Staff to Faculty Ratio 2006-07**



**Chart 105: NPS and Peer Institutions  
FTE Staff per FTE Faculty 2006-07**



### Resources Summary

Duke ranks first among the peers in total expenditures and total revenue and Claremont ranks last. The median for total expenditures is \$936 million and for total revenue it is \$1.2 billion. Revenue for tuition and fees and state and local appropriations were combined in order to provide more comparable data between the private and public institutions. Carnegie Mellon is first among the peers in the measure of tuition and fees and appropriations per FTE student. Three measures are provided on expenditures - the percent of expenditures spent on instruction, research, and service; the percent expended on academic and institutional support (administrative costs); and the percent expended on wages and benefits. Ideally the amount expended on instruction, research and service should be high and the amount expended on academic and institutional support should be low - under 10% is considered to be a good goal. As in most organizations wages and benefits are a large proportion of the expenditures for all of the peers except Cal Tech. Expenditures at the other peer institutions for wages and benefits range from 47% to 64%, but at Cal Tech expenditures are only 12% of the total.

	FY 2007 Total Revenue	FY 2007 Total Expenditures	FY 2007 Tuition and Fees and Approp. per FTE Student	FY 2007 Pct Exp on Inst/Res/Serv	FY 2007 Pct Exp on Academic /Inst Support	FY 2007 Pct Exp on Wages/Benefits
Naval Postgraduate School	N/A	N/A	N/A	N/A	N/A	N/A
Rank Among Peers	N/A	N/A	N/A	N/A	N/A	N/A
Median of Peers	\$1,157,982,000	\$936,375,463	\$15,485	61%	15%	59%
<b>Peer Institutions</b>						
Duke	\$5,095,489,000	\$3,474,544,000	19,670	39%	9%	53%
Stanford	3,155,080,000	2,904,705,000	14,094	63%	13%	59%
Cal Tech	2,576,490,000	2,287,291,000	11,388	17%	4%	12%
MIT	3,965,681,000	2,207,621,000	19,347	69%	25%	47%
USC	2,509,102,000	1,849,344,000	18,411	66%	15%	62%
UI Urb.-Champ.	1,781,654,765	1,775,062,977	14,915	45%	10%	58%
NC State	1,279,007,801	1,026,727,112	17,438	60%	12%	62%
Georgia Tech	996,789,271	936,375,463	18,569	64%	9%	60%
Carnegie Mellon	986,854,619	762,099,059	24,178	74%	15%	64%
UC Santa Barbara	798,264,000	683,370,000	15,485	48%	10%	61%
Rice	1,157,982,000	396,099,000	14,530	61%	19%	63%
Rensselaer	469,513,000	346,933,000	18,471	59%	26%	52%
Illinois Tech	235,109,000	197,703,000	11,619	54%	32%	54%
Stevens Tech	151,619,948	133,300,217	10,424	61%	19%	61%
Claremont	53,447,528	48,394,036	12,643	65%	27%	59%

Sources: Revenue and Expenditure data is from IPEDS Finance FASB and GASB Surveys, 2006-07

FTES are from the IPEDS12 Month Enrollment

Notes: Some caution should be used in interpreting the data on this table because there are two reporting formats used by the peer institutions for revenue and expenditures. The private institutions report under FASB standards and the public institutions report under GASB standards. As a result there are differences between the way individual items may be classified in each reporting format. Most notably depreciation is reported in GASB as a separate category and in FASB depreciation is distributed across the other reporting categories. The data are displayed on this summary table together only to provide an overall view of the information.

**Peer Institutions Reporting under FASB Standards  
FY 2002-03  
Table 109: Revenue by Source**

Institution Name	Tuition and Fees	Federal Approp.	State Approp.	Federal Grants & contracts	State & Local Grants	Private Gifts, Grants, & Contracts	Investment Return	Sales & Svcs. of Educational Activities	Sales & Svcs. of Aux. Enterprises	Hospital Revenue	Independent Operations Revenue	Other Revenue	Total Revenues & Investment Return
Stanford	235,755,000	0	0	750,877,000	0	487,739,000	1,308,560,000	118,577,000	210,265,000	211,237,000	0	0	3,323,010,000
Duke	224,343,000	0	0	346,420,000	24,716,000	450,352,000	217,430,000	0	118,301,000	1,371,775,000	0	(4,299,000)	2,749,038,000
Cal Tech	17,682,000	0	0	257,637,000	0	166,927,000	148,284,000	0	30,065,000	0	1,421,894,000	34,323,000	2,076,812,000
USC	500,577,000	0	0	297,968,000	36,616,000	232,920,000	67,138,000	23,886,000	162,547,000	84,538,000	153,820,000	20,607,000	1,580,617,000
MIT	167,833,000	0	0	721,750,000	9,738,000	397,980,000	31,161,000	0	71,797,000	0	0	134,723,000	1,534,982,000
Carnegie Mellon	196,154,416	0	0	174,212,598	4,931,602	100,810,168	21,624,623	0	32,950,124	0	0	31,458,155	562,141,686
Rice	59,168,000	0	0	38,200,000	1,958,000	66,476,000	131,710,000	4,069,000	26,612,000	0	0	4,284,000	332,477,000
Rensselaer	116,280,000	0	939,000	34,486,000	3,625,000	49,366,000	13,436,000	4,392,000	37,060,000	0	5,316,000	7,248,000	272,148,000
Illinois Tech	60,473,252	0	177,119	19,461,495	10,731,831	14,483,820	-6,400,751	1,869,687	9,550,312	0	0	79,685,651	190,032,416
Stevens Tech	48,514,408	0	1,300,010	13,671,932	5,691,956	3,338,847	5,895,852	0	12,927,319	0	1,234,348	0	92,574,672
Claremont	24,478,873	0	0	2,313,169	0	9,857,493	4,859,883	0	973,355	0	0	711,654	43,194,427
NPS													
Peer median	60,473,252	0	0	34,486,000	4,931,602	49,366,000	13,436,000	0	26,612,000	0	0	7,248,000	272,148,000

**Table 110: Revenue Percentages by Source, 2002-03**

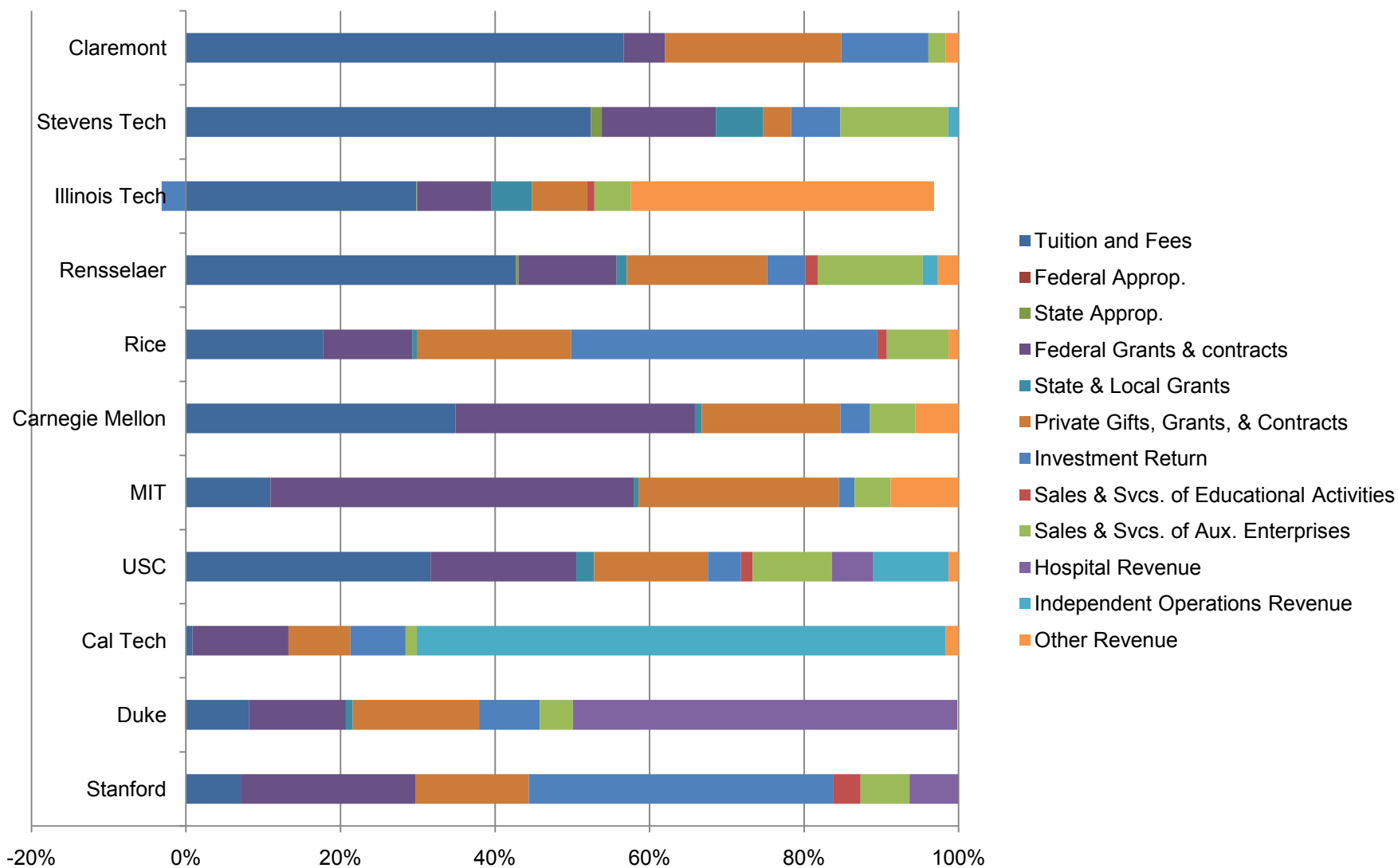
Institution Name	Tuition and Fees	Federal Approp.	State Approp.	Federal Grants & contracts	State & Local Grants	Private Gifts, Grants, & Contracts	Investment Return	Sales & Svcs. of Educational Activities	Sales & Svcs. of Aux. Enterprises	Hospital Revenue	Independent Operations Revenue	Other Revenue	Total Revenues & Investment Return
Stanford	7.1%	0.0%	0.0%	22.6%	0.0%	14.7%	39.4%	3.6%	6.3%	6.4%	0.0%	0.0%	100.0%
Duke	8.2%	0.0%	0.0%	12.6%	0.9%	16.4%	7.9%	0.0%	4.3%	49.9%	0.0%	-0.2%	100.0%
Cal Tech	0.9%	0.0%	0.0%	12.4%	0.0%	8.0%	7.1%	0.0%	1.4%	0.0%	68.5%	1.7%	100.0%
USC	31.7%	0.0%	0.0%	18.9%	2.3%	14.7%	4.2%	1.5%	10.3%	5.3%	9.7%	1.3%	100.0%
MIT	10.9%	0.0%	0.0%	47.0%	0.6%	25.9%	2.0%	0.0%	4.7%	0.0%	0.0%	8.8%	100.0%
Carnegie Mellon	34.9%	0.0%	0.0%	31.0%	0.9%	17.9%	3.8%	0.0%	5.9%	0.0%	0.0%	5.6%	100.0%
Rice	17.8%	0.0%	0.0%	11.5%	0.6%	20.0%	39.6%	1.2%	8.0%	0.0%	0.0%	1.3%	100.0%
Rensselaer	42.7%	0.0%	0.3%	12.7%	1.3%	18.1%	4.9%	1.6%	13.6%	0.0%	2.0%	2.7%	100.0%
Illinois Tech	31.8%	0.0%	0.1%	10.2%	5.6%	7.6%	-3.4%	1.0%	5.0%	0.0%	0.0%	41.9%	100.0%
Stevens Tech	52.4%	0.0%	1.4%	14.8%	6.1%	3.6%	6.4%	0.0%	14.0%	0.0%	1.3%	0.0%	100.0%
Claremont	56.7%	0.0%	0.0%	5.4%	0.0%	22.8%	11.3%	0.0%	2.3%	0.0%	0.0%	1.6%	100.0%
NPS													
Peer median	31.7%	0.0%	0.0%	12.7%	0.9%	16.4%	6.4%	0.0%	5.9%	0.0%	0.0%	1.6%	

Source: IPEDS Finance FASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

Note: The institutions in this table are private institutions and report under FASB standards. Public institutions report using GASB formats and are displayed in a separate table. It is not advisable to combine FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.

**Chart 69: FASB Institutions Percent Revenue by Source FY 2002-03**



**Table 111: Peer Institutions Reporting under FASB Standards  
FY 2002-03  
Total Expenditures**

UnitID	Institution Name	Salaries & Wages	Benefits	Operation & Maintenance of Plant	Depreciation	Interest	Other Expenses	Total Expenditures
243744	Stanford	996,684,000	363,680,000	0	181,266,000	56,846,000	667,254,000	2,265,730,000
198419	Duke	1,164,547,000	246,315,000	0	167,979,000	33,326,000	957,470,000	2,569,637,000
110404	Cal Tech	200,151,000	48,780,000	0	38,186,000	6,580,000	1,605,556,000	1,899,253,000
123961	USC	707,802,000	195,024,000	0	72,455,000	14,398,000	527,316,000	1,516,995,000
166683	MIT	733,448,000	135,498,000	0	82,176,000	26,152,000	709,299,000	1,686,573,000
211440	Carnegie Mellon	296,635,152	55,233,289	0	38,818,649	5,817,123	164,420,833	560,925,046
227757	Rice	161,572,478	38,541,316	0	31,809,858	7,051,877	76,727,471	315,703,000
194824	Rensselaer	119,788,000	24,174,000	0	21,471,000	8,446,000	105,732,000	279,611,000
145725	Illinois Tech	74,374,216	12,330,806	0	9,867,213	4,320,859	61,141,027	162,034,121
186867	Stevens Tech	52,646,956	9,526,651	0	4,664,213	2,640,802	34,675,805	104,154,427
112251	Claremont	19,432,179	3,793,319	0	1,037,709	846,103	14,407,544	39,516,854
119678	NPS							
	Peer Median	200,151,000	48,780,000	0	38,186,000	7,051,877	164,420,833	560,925,046

**Table 112: Peer Institutions Reporting under FASB Standards  
FY 2002-03  
Percent Expenditures**

UnitID	Institution Name	Salaries & Wages	Benefits	Operation & Maintenance of Plant	Depreciation	Interest	Other Expenses	Total Expenditures
243744	Stanford	44%	16%	0%	8%	3%	29%	100%
198419	Duke	45%	10%	0%	7%	1%	37%	100%
110404	Cal Tech	11%	3%	0%	2%	0%	85%	100%
123961	USC	47%	13%	0%	5%	1%	35%	100%
166683	MIT	43%	8%	0%	5%	2%	42%	100%
211440	Carnegie Mellon	53%	10%	0%	7%	1%	29%	100%
227757	Rice	51%	12%	0%	10%	2%	24%	100%
194824	Rensselaer	43%	9%	0%	8%	3%	38%	100%
145725	Illinois Tech	46%	8%	0%	6%	3%	38%	100%
186867	Stevens Tech	51%	9%	0%	4%	3%	33%	100%
112251	Claremont	49%	10%	0%	3%	2%	36%	100%
119678	NPS							
	Peer Median	46%	10%	0%	6%	2%	36%	

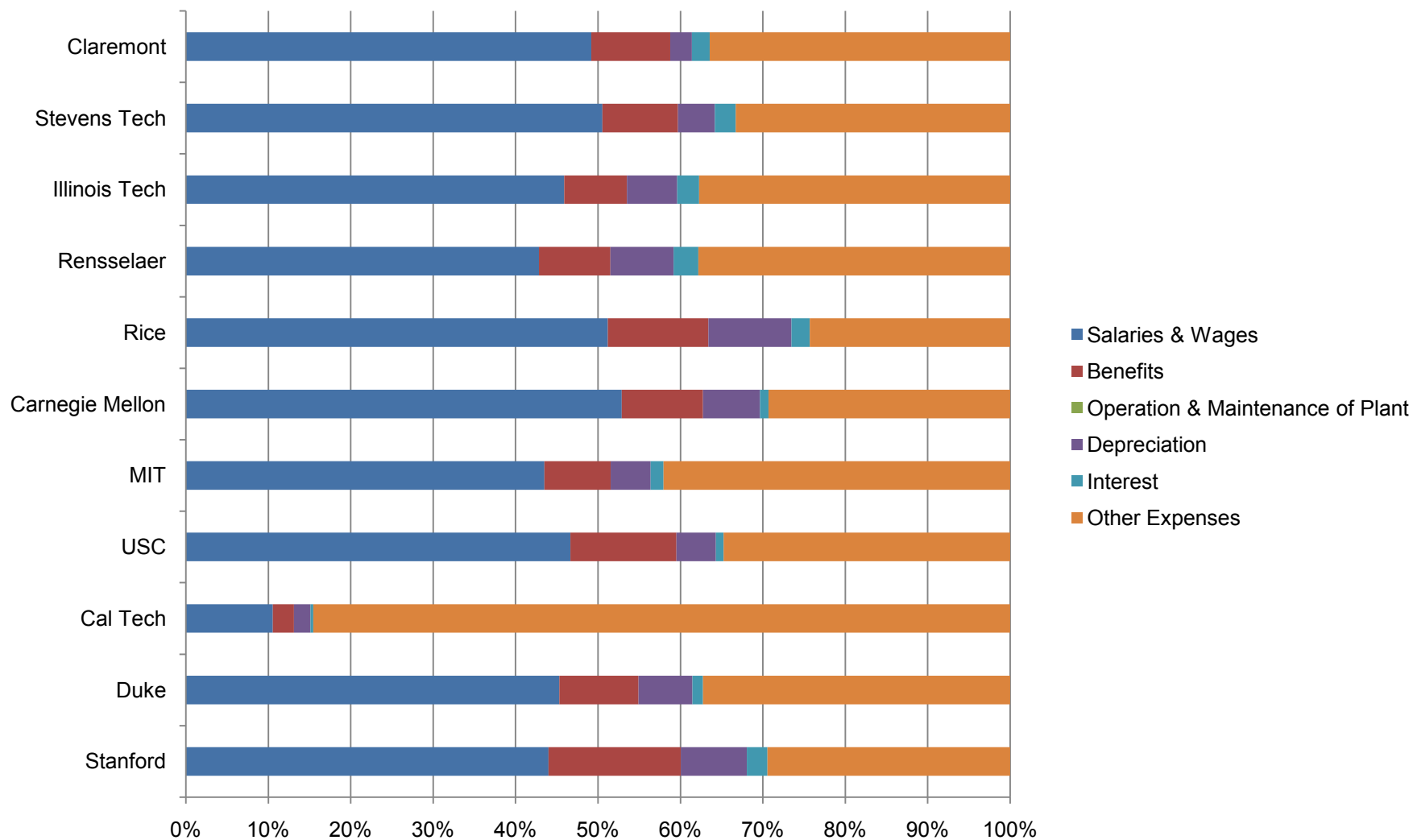
Source: IPEDS Finance FASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

The institutions in this table are private institutions and report under FASB standards. Private institutions report using FASB formats and are displayed in a separate table. It is not advisable to combine FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.



**Chart 70: FASB Institutions Percent Expenditures FY 2002-03**



**Table 113: Peer Institutions Reporting under FASB Standards  
FY 2002-03  
Total Expenditures by Selected Categories**

Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Auxiliary Enterprises	Net Grant Aid to Students	Hospital Services	Independent Operations	Oper. & Maint. of plant	Other Expense	Total expenses	Operation & Maintenance of Plant	Other Expend.	Total Expenditures
Stanford	582,676,000	732,638,000	5,802,000	190,346,000	58,821,000	246,026,000	362,596,000	86,825,000	0	0	0	0	33,704,946	0	0	2,265,730,000
Duke	509,870,000	422,007,000	0	33,100,000	36,375,000	201,751,000	137,496,000	22,495,000	1,097,262,000	0	0	109,281,000	13,794,966	0	109,281,000	2,569,637,000
Cal Tech	144,887,000	186,376,000	0	33,304,000	9,278,000	70,345,000	33,169,000	0	0	1,421,894,000	0	0	17,133,263	0	0	1,899,253,000
USC	599,490,000	282,963,000	4,849,000	49,797,000	64,952,000	126,552,000	149,013,000	0	239,379,000	0	0	0	12,409,000	0	0	1,516,995,000
MIT	328,345,000	754,519,000	402,000	162,490,000	50,453,000	302,277,000	88,087,000	0	0	0	0	0	0	0	0	1,686,573,000
Carnegie Mellon	212,485,947	206,335,998	0	44,909,240	26,477,501	39,222,521	30,314,668	0	0	0	0	1,179,171	0	0	1,179,171	560,925,046
Rice	146,340,899	45,775,857	2,150,505	23,626,792	12,476,199	30,816,350	45,481,063	9,035,335	0	0	0	0	0	0	0	315,703,000
Rensselaer	105,984,000	51,276,000	0	32,221,000	9,369,000	39,365,000	27,204,000	9,872,000	0	4,320,000	0	0	0	0	0	279,611,000
Illinois Tech	57,701,656	34,607,505	0	21,530,377	11,210,190	27,917,760	9,066,633	0	0	0	0	0	0	0	0	162,034,121
Stevens Tech	39,245,763	18,316,836	1,273,127	6,066,957	8,129,648	11,455,574	11,236,360	0	0	8,430,162	0	0	0	0	0	104,154,427
Claremont	20,599,890	4,325,764	0	4,725,867	1,636,520	6,242,015	1,181,380	805,418	0	0	0	0	0	0	0	39,516,854
NPS																
Peer Median	546,273,000	352,485,000	2,424,500	41,550,500	47,598,000	164,151,500	143,254,500	11,247,500	119,689,500	0	0	0	15,464,115	0	0	2,082,491,500

**Table 114: Peer Institutions Reporting under FASB Standards  
FY 2002-03  
Percent Expenditures by Selected Categories**

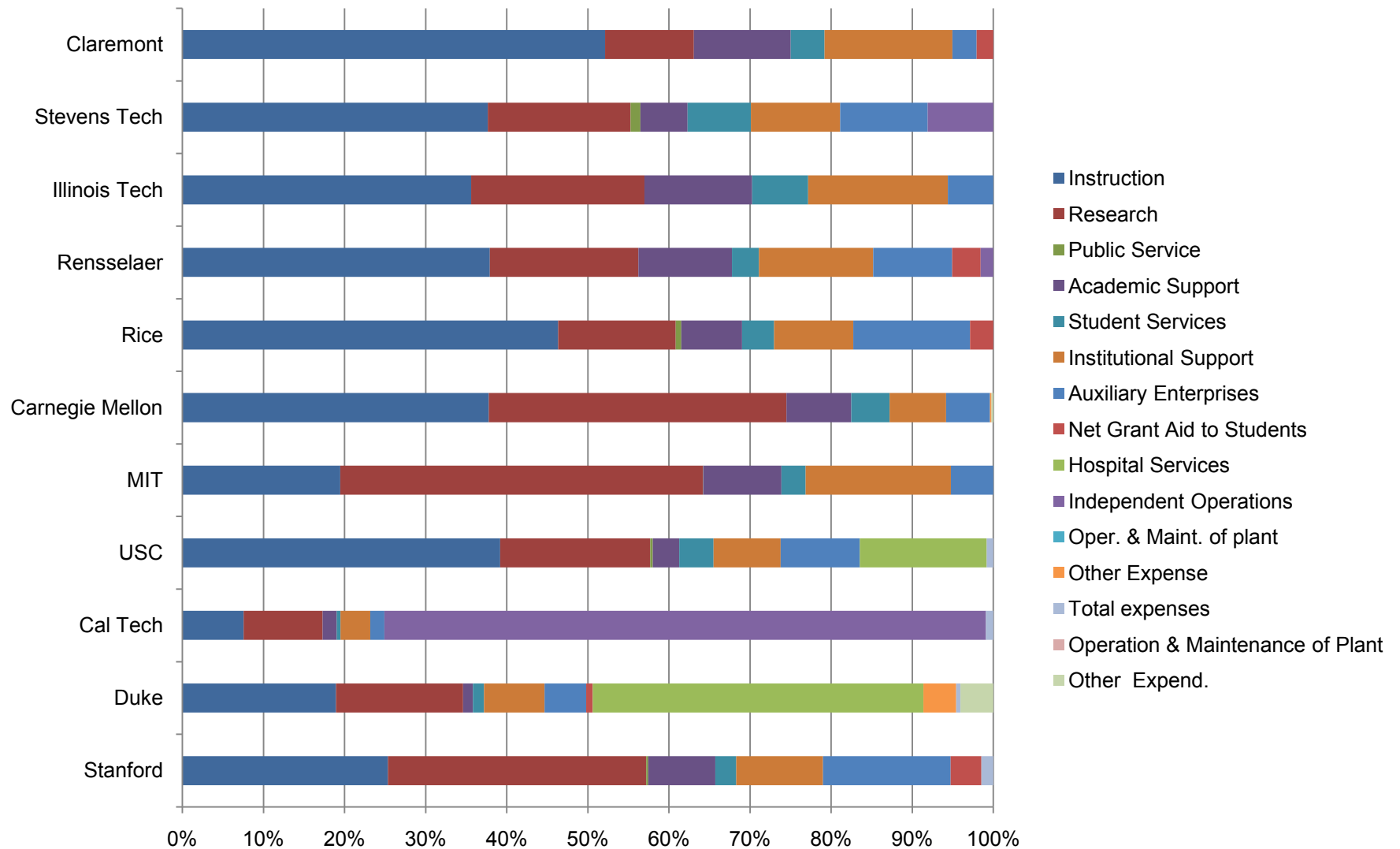
Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Auxiliary Enterprises	Net Grant Aid to Students	Hospital Services	Independent Operations	Oper. & Maint. of plant	Other Expense	Total expenses	Operation & Maintenance of Plant	Other Expend.	Total Expenditures
Stanford	25.7%	32.3%	0.3%	8.4%	2.6%	10.9%	16.0%	3.8%	0.0%	0.0%	0.0%	0.0%	1.5%	0.0%	0.0%	100.0%
Duke	19.8%	16.4%	0.0%	1.3%	1.4%	7.9%	5.4%	0.9%	42.7%	0.0%	0.0%	4.3%	0.5%	0.0%	4.3%	100.0%
Cal Tech	7.6%	9.8%	0.0%	1.8%	0.5%	3.7%	1.7%	0.0%	0.0%	74.9%	0.0%	0.0%	0.9%	0.0%	0.0%	100.0%
USC	39.5%	18.7%	0.3%	3.3%	4.3%	8.3%	9.8%	0.0%	15.8%	0.0%	0.0%	0.0%	0.8%	0.0%	0.0%	100.0%
MIT	19.5%	44.7%	0.0%	9.6%	3.0%	17.9%	5.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Carnegie Mellon	37.9%	36.8%	0.0%	8.0%	4.7%	7.0%	5.4%	0.0%	0.0%	0.0%	0.0%	0.2%	0.0%	0.0%	0.2%	100.0%
Rice	46.4%	14.5%	0.7%	7.5%	4.0%	9.8%	14.4%	2.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Rensselaer	37.9%	18.3%	0.0%	11.5%	3.4%	14.1%	9.7%	3.5%	0.0%	1.5%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Illinois Tech	35.6%	21.4%	0.0%	13.3%	6.9%	17.2%	5.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Stevens Tech	37.7%	17.6%	1.2%	5.8%	7.8%	11.0%	10.8%	0.0%	0.0%	8.1%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Claremont	52.1%	10.9%	0.0%	12.0%	4.1%	15.8%	3.0%	2.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
NPS																
Peer Median	37.7%	18.3%	0.0%	8.0%	4.0%	10.9%	5.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%

Source: IPEDS Finance FASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

The institutions in this table are private institutions and report under FASB standards. Private institutions report using FASB formats and are displayed in a separate table. It is not advisable to combine FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.

**Chart 71: FASB Institutions Percent Expenditures by Category FY 2002-03**



**Peer Institutions Reporting under FASB Standards**  
**FY 2003-04**  
**Table 115: Revenue by Source**

Institution Name	Tuition and Fees	Federal Approp.	State Approp.	Federal Grants & contracts	State & Local Grants	Private Gifts, Grants, & Contracts	Investment Return	Sales & Svcs. of Educational Activities	Sales & Svcs. of Aux. Enterprises	Hospital Revenue	Independent Operations Revenue	Other Revenue	Total Revenues & Investment Return
Stanford	245,907,000	0	0	796,034,000	0	540,168,000	1,703,796,000	208,658,000	136,593,000	229,950,000	0	0	3,861,106,000
Duke	240,828,000	0	0	385,073,000	27,598,000	494,348,000	544,727,000	0	124,526,000	1,555,766,000	0	113,621,000	3,486,487,000
MIT	175,815,000	0	0	914,733,000	18,930,000	287,453,000	1,007,714,000	0	77,359,000	0	0	156,592,000	2,638,596,000
Cal Tech	17,549,000	0	0	254,582,000	0	148,652,000	178,893,000	0	32,881,000	0	1,585,669,000	16,361,000	2,234,587,000
USC	542,580,000	0	0	313,799,000	34,779,000	301,408,000	361,218,000	27,254,000	173,258,000	0	161,677,000	27,013,000	1,942,986,000
Carnegie Mellon	217,214,061	0	0	236,770,220	10,877,533	92,866,467	151,951,378	0	35,280,085	0	0	36,514,635	781,474,379
Rice	61,812,000	0	0	57,232,000	3,855,000	57,017,000	504,465,000	7,498,000	29,058,000	0	0	0	720,937,000
Rensselaer	116,285,000	0	1,021,000	43,017,000	6,723,000	73,492,000	85,514,000	4,208,000	38,959,000	0	5,045,000	1,786,000	376,050,000
Illinois Tech	65,279,000	0	0	19,160,000	8,037,000	15,540,000	37,478,000	1,608,000	10,130,000	0	0	11,898,000	169,130,000
Stevens Tech	48,458,052	0	1,139,239	20,899,905	4,808,201	12,845,953	6,105,905	0	12,514,598	0	1,211,632	0	107,983,485
Claremont	24,840,404	0	0	2,362,188	0	37,776,906	5,421,748	0	1,008,693	0	0	1,387,878	72,797,817
NPS													
Peer median	65,279,000	0	0	43,017,000	6,723,000	57,017,000	85,514,000	0	29,058,000	0	0	1,786,000	376,050,000

**Table 116: Revenue Percentages by Source, 2003-04**

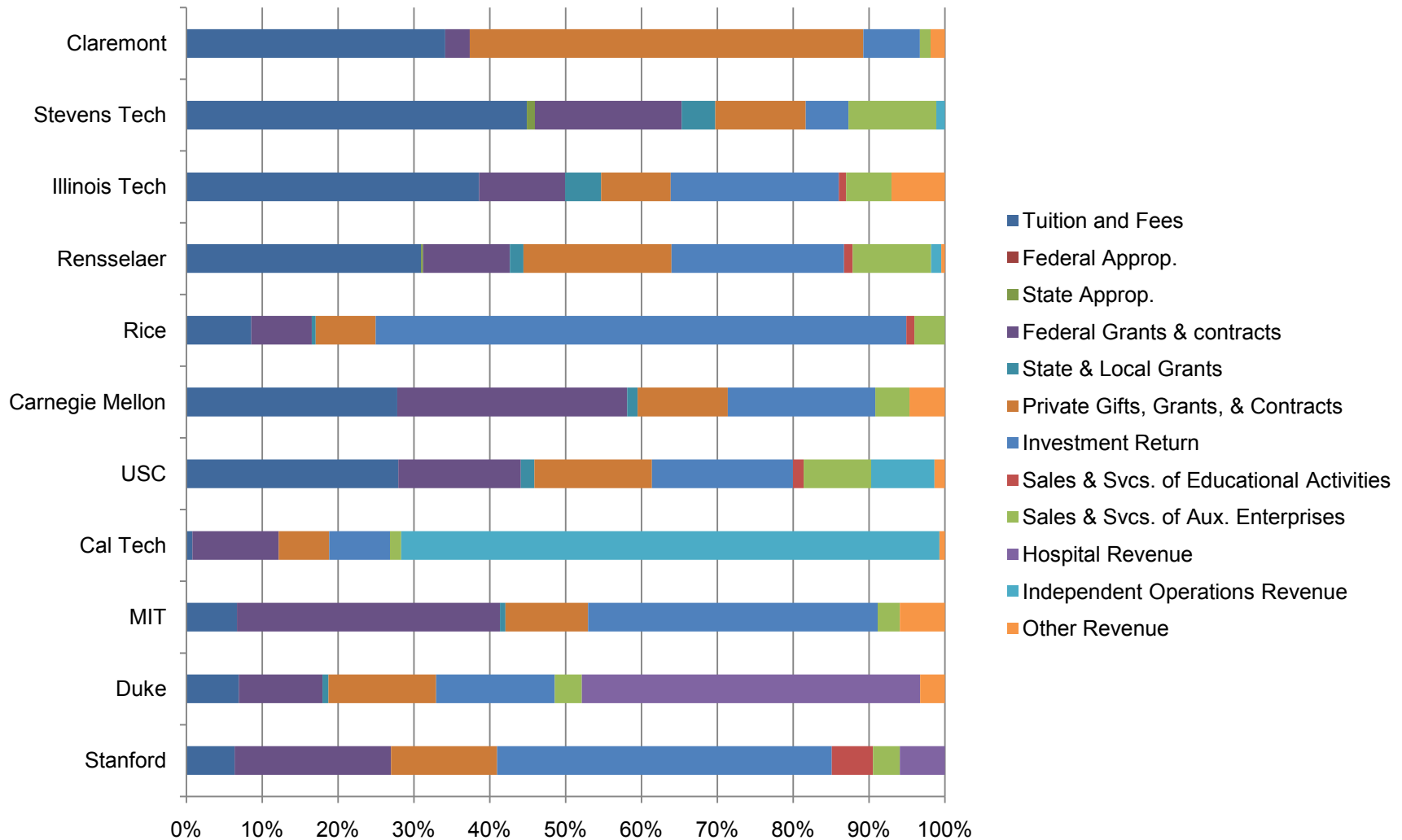
Institution Name	Tuition and Fees	Federal Approp.	State Approp.	Federal Grants & contracts	State & Local Grants	Private Gifts, Grants, & Contracts	Investment Return	Sales & Svcs. of Educational Activities	Sales & Svcs. of Aux. Enterprises	Hospital Revenue	Independent Operations Revenue	Other Revenue	Total Revenues & Investment Return
Stanford	6.4%	0.0%	0.0%	20.6%	0.0%	14.0%	44.1%	5.4%	3.5%	6.0%	0.0%	0.0%	100.0%
Duke	6.9%	0.0%	0.0%	11.0%	0.8%	14.2%	15.6%	0.0%	3.6%	44.6%	0.0%	3.3%	100.0%
MIT	6.7%	0.0%	0.0%	34.7%	0.7%	10.9%	38.2%	0.0%	2.9%	0.0%	0.0%	5.9%	100.0%
Cal Tech	0.8%	0.0%	0.0%	11.4%	0.0%	6.7%	8.0%	0.0%	1.5%	0.0%	71.0%	0.7%	100.0%
USC	27.9%	0.0%	0.0%	16.2%	1.8%	15.5%	18.6%	1.4%	8.9%	0.0%	8.3%	1.4%	100.0%
Carnegie Mellon	27.8%	0.0%	0.0%	30.3%	1.4%	11.9%	19.4%	0.0%	4.5%	0.0%	0.0%	4.7%	100.0%
Rice	8.6%	0.0%	0.0%	7.9%	0.5%	7.9%	70.0%	1.0%	4.0%	0.0%	0.0%	0.0%	100.0%
Rensselaer	30.9%	0.0%	0.3%	11.4%	1.8%	19.5%	22.7%	1.1%	10.4%	0.0%	1.3%	0.5%	100.0%
Illinois Tech	38.6%	0.0%	0.0%	11.3%	4.8%	9.2%	22.2%	1.0%	6.0%	0.0%	0.0%	7.0%	100.0%
Stevens Tech	44.9%	0.0%	1.1%	19.4%	4.5%	11.9%	5.7%	0.0%	11.6%	0.0%	1.1%	0.0%	100.0%
Claremont	34.1%	0.0%	0.0%	3.2%	0.0%	51.9%	7.4%	0.0%	1.4%	0.0%	0.0%	1.9%	100.0%
NPS													
Peer median	27.8%	0.0%	0.0%	11.4%	0.8%	11.9%	19.4%	0.0%	4.0%	0.0%	0.0%	1.4%	

Source: IPEDS Finance FASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

Note: The institutions in this table are private institutions and report under FASB standards. Public institutions report using GASB formats and are displayed in a separate table. It is not advisable to combine FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.

**Chart 72: FASB Institutions Percent Revenue by Source FY 2003-04**



**Table 117: Peer Institutions Reporting under FASB Standards  
FY 2003-04  
Total Expenditures**

UnitID	Institution Name	Salaries & Wages	Benefits	Operation & Maintenance of Plant	Depreciation	Interest	Other Expenses	Total Expenditures
243744	Stanford	1,030,565,000	398,054,000	0	197,134,000	54,617,000	685,524,000	2,365,894,000
198419	Duke	1,251,313,000	256,259,000	0	167,796,000	36,171,000	1,014,292,000	2,725,831,000
166683	MIT	771,665,000	184,304,000	0	99,687,000	35,500,000	748,749,000	1,839,905,000
110404	Cal Tech	206,824,000	58,103,000	0	38,977,000	6,547,000	1,788,183,000	2,098,634,000
123961	USC	741,054,000	198,876,000	0	70,605,000	19,091,000	485,784,000	1,515,410,000
211440	Carnegie Mellon	325,578,912	66,642,917	0	40,200,552	5,176,309	185,247,206	622,845,896
227757	Rice	170,107,981	41,286,371	0	34,735,044	7,305,542	80,679,062	334,114,000
194824	Rensselaer	124,792,000	29,659,000	0	22,767,000	8,105,000	111,004,000	296,327,000
145725	Illinois Tech	78,162,000	13,916,000	0	10,683,000	4,721,000	57,079,000	164,561,000
186867	Stevens Tech	60,147,147	9,395,329	0	4,667,850	882,928	35,858,742	110,951,996
112251	Claremont	20,084,349	3,906,885	0	1,158,939	815,732	15,167,967	41,133,872
119678	NPS							
	Peer Median	206,824,000	58,103,000	0	38,977,000	7,305,542	185,247,206	622,845,896

**Table 118: Peer Institutions Reporting under FASB Standards  
FY 2003-04  
Percent Expenditures**

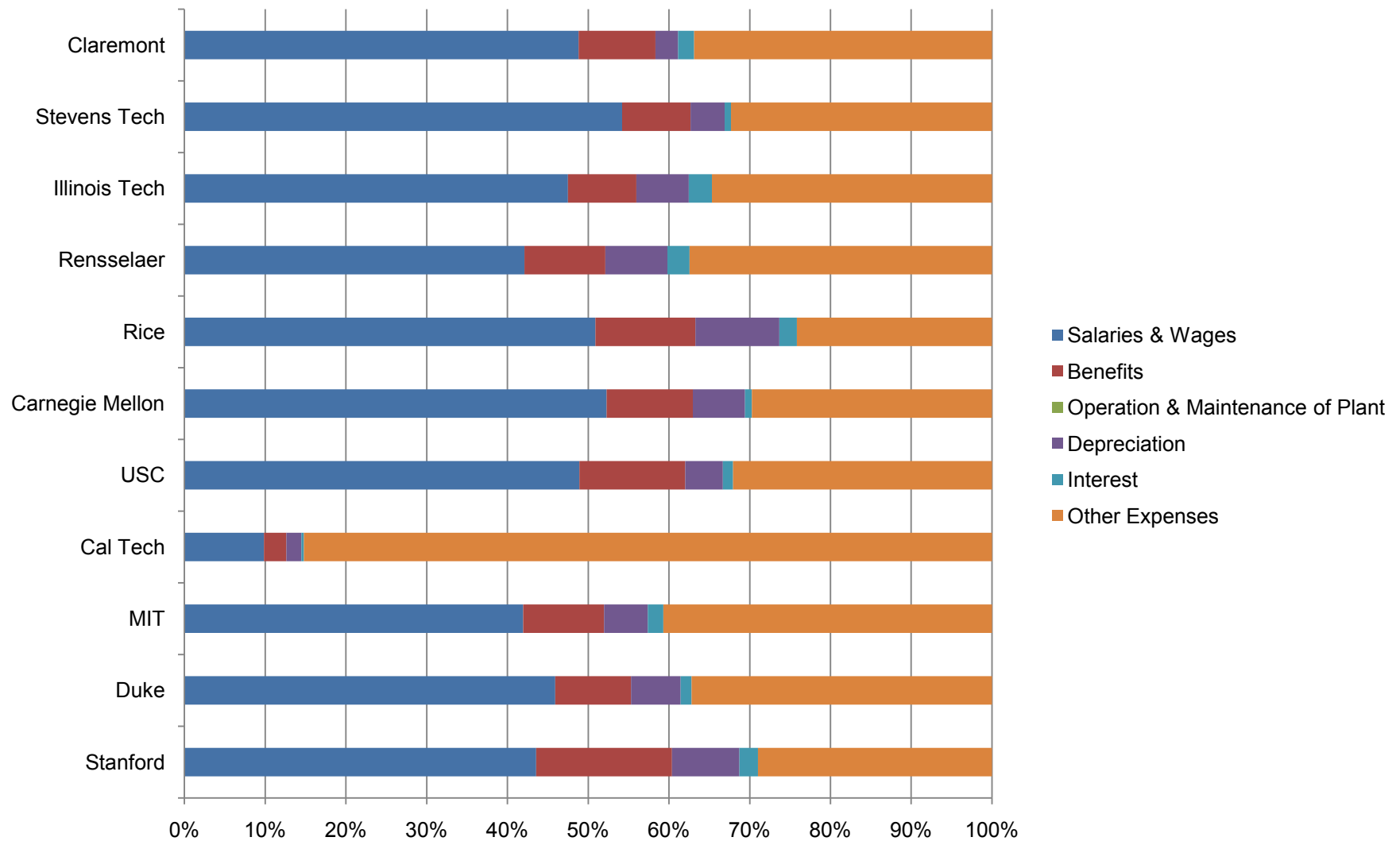
UnitID	Institution Name	Salaries & Wages	Benefits	Operation & Maintenance of Plant	Depreciation	Interest	Other Expenses	Total Expenditures
243744	Stanford	44%	17%	0%	8%	2%	29%	100%
198419	Duke	46%	9%	0%	6%	1%	37%	100%
166683	MIT	42%	10%	0%	5%	2%	41%	100%
110404	Cal Tech	10%	3%	0%	2%	0%	85%	100%
123961	USC	49%	13%	0%	5%	1%	32%	100%
211440	Carnegie Mellon	52%	11%	0%	6%	1%	30%	100%
227757	Rice	51%	12%	0%	10%	2%	24%	100%
194824	Rensselaer	42%	10%	0%	8%	3%	37%	100%
145725	Illinois Tech	47%	8%	0%	6%	3%	35%	100%
186867	Stevens Tech	54%	8%	0%	4%	1%	32%	100%
112251	Claremont	49%	9%	0%	3%	2%	37%	100%
119678	NPS							
	Peer Median	47%	10%	0%	6%	2%	35%	

Source: IPEDS Finance FASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

The institutions in this table are private institutions and report under FASB standards. Private institutions report using FASB formats and are displayed in a separate table. It is not advisable to combine FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.

**Chart 73: FASB Institutions Percent Expenditures FY 2003-04**



**Table 119: Peer Institutions Reporting under FASB Standards  
FY 2003-04  
Total Expenditures by Selected Categories**

Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Auxiliary Enterprises	Net Grant Aid to Students	Hospital Services	Independent Operations	Oper. & Maint. of plant	Other Expense	Total expenses	Operation & Maintenance of Plant	Other Expenditures	Total Expenditures
Stanford	617,899,000	753,280,000	6,058,000	198,761,000	61,421,000	256,902,000	380,909,000	90,664,000	0	0	0	144,827,000	33,704,946	0	0	2,365,894,000
Duke	534,626,000	472,304,000	0	32,718,000	37,339,000	219,285,000	141,711,000	25,696,000	1,139,630,000	0	0	316	13,794,966	0	122,522,000	2,725,831,000
MIT	430,844,000	850,563,000	348,000	184,687,000	49,204,000	234,460,000	89,799,000	0	0	0	0	0	17,133,263	0	0	1,839,905,000
Cal Tech	164,923,000	189,241,000	0	37,707,000	11,589,000	75,920,000	33,585,000	0	1,585,669,000	0	0	0	12,409,000	0	0	2,098,634,000
USC	601,759,000	288,585,000	4,883,000	29,053,000	66,524,000	187,190,000	172,787,000	0	0	164,629,000	0	0	0	0	0	1,515,410,000
Carnegie Mellon	222,441,660	235,413,543	0	51,621,011	28,133,445	51,476,404	30,990,116	0	0	0	0	6,974,738	0	0	2,769,717	622,845,896
Rice	152,986,782	51,573,164	3,043,939	24,503,518	12,705,935	30,492,924	49,759,166	9,048,572	0	0	0	0	0	0	0	334,114,000
Rensselaer	108,212,000	67,477,000	0	28,770,000	9,935,000	41,437,000	24,955,000	11,646,000	0	3,895,000	0	0	0	0	0	296,327,000
Illinois Tech	58,968,000	32,286,000	0	21,984,000	11,925,000	29,838,000	9,560,000	0	0	0	0	0	0	0	0	164,561,000
Stevens Tech	36,307,616	22,524,085	1,590,488	5,908,153	10,437,543	17,882,887	11,237,498	0	0	5,063,726	0	0	0	0	0	110,951,996
Claremont	20,933,539	4,887,883	0	4,721,192	1,766,420	6,767,423	1,214,149	843,266	0	0	0	0	0	0	0	41,133,872
NPS																
Peer Median	482,735,000	612,792,000	174,000	111,197,000	43,271,500	226,872,500	115,755,000	12,848,000	0	0	0	158	15,464,115	0	0	2,232,264,000

**Table 120: Peer Institutions Reporting under FASB Standards  
FY 2003-04  
Percent Expenditures by Selected Categories**

Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Auxiliary Enterprises	Net Grant Aid to Students	Hospital Services	Independent Operations	Oper. & Maint. of plant	Other Expense	Total expenses	Operation & Maintenance of Plant	Other Expenditures	Total Expenditures
Stanford	26.1%	31.8%	0.3%	8.4%	2.6%	10.9%	16.1%	3.8%	0.0%	0.0%	0.0%	6.1%	1.4%	0.0%	0.0%	100.0%
Duke	19.6%	17.3%	0.0%	1.2%	1.4%	8.0%	5.2%	0.9%	41.8%	0.0%	0.0%	0.0%	0.5%	0.0%	4.5%	100.0%
MIT	23.4%	46.2%	0.0%	10.0%	2.7%	12.7%	4.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.9%	0.0%	0.0%	100.0%
Cal Tech	7.9%	9.0%	0.0%	1.8%	0.6%	3.6%	1.6%	0.0%	0.0%	75.6%	0.0%	0.0%	0.6%	0.0%	0.0%	100.0%
USC	39.7%	19.0%	0.3%	1.9%	4.4%	12.4%	11.4%	0.0%	0.0%	10.9%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Carnegie Mellon	35.7%	37.8%	0.0%	8.3%	4.5%	8.3%	5.0%	0.0%	0.0%	0.0%	0.0%	1.1%	0.0%	0.0%	0.4%	100.0%
Rice	45.8%	15.4%	0.9%	7.3%	3.8%	9.1%	14.9%	2.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Rensselaer	36.5%	22.8%	0.0%	9.7%	3.4%	14.0%	8.4%	3.9%	0.0%	1.3%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Illinois Tech	35.8%	19.6%	0.0%	13.4%	7.2%	18.1%	5.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Stevens Tech	32.7%	20.3%	1.4%	5.3%	9.4%	16.1%	10.1%	0.0%	0.0%	4.6%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Claremont	50.9%	11.9%	0.0%	11.5%	4.3%	16.5%	3.0%	2.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
NPS																
Peer Median	35.7%	19.6%	0.0%	8.3%	3.8%	12.4%	5.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%

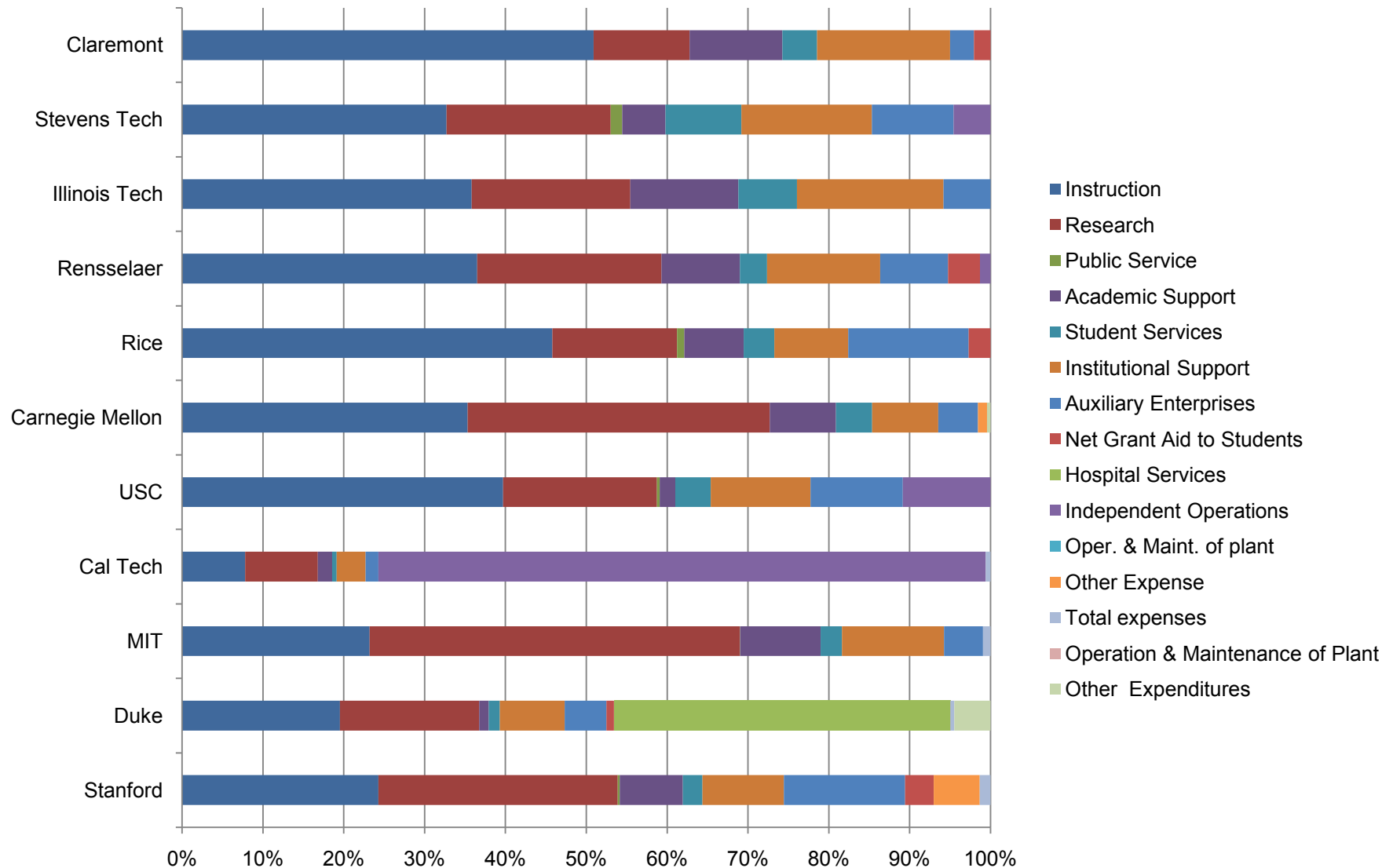
Source: IPEDS Finance FASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

The institutions in this table are private institutions and report under FASB standards. Private institutions report using FASB formats and are displayed in a separate table. It is not advisable to combine FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.



**Chart 74: FASB Institutions Percent Expenditures by Category FY 2003-04**



**Peer Institutions Reporting under FASB Standards**  
**FY 2004-05**  
**Table 121: Revenue by Source**

Institution Name	Tuition and Fees	Federal Approp.	State Approp.	Federal Grants & contracts	State & Local Grants	Private Gifts, Grants, & Contracts	Investment Return	Sales & Svcs. of Educational Activities	Sales & Svcs. of Aux. Enterprises	Hospital Revenue	Independent Operations Revenue	Other Revenue	Total Revenues & Investment Return
Stanford	264,983,000	0	0	836,849,000	0	701,727,000	2,723,888,000	291,491,000	90,936,000	266,913,000	0	0	5,176,787,000
Duke	259,310,000	0	0	422,684,000	34,054,000	459,909,000	628,415,000	0	130,809,000	1,656,966,000	0	138,288,000	3,730,435,000
MIT	196,841,000	0	0	1,063,381,000	17,912,000	266,841,000	1,092,445,000	0	80,489,000	0	0	185,779,000	2,903,688,000
Cal Tech	19,393,000	0	0	265,540,000	0	129,629,000	215,657,000	0	34,546,000	0	1,638,455,000	15,317,000	2,318,537,000
USC	586,800,000	0	0	331,068,000	26,291,000	330,940,000	414,569,000	29,535,000	186,554,000	0	155,478,000	68,085,000	2,129,320,000
Carnegie Mellon	227,840,723	0	0	257,453,412	9,123,664	113,678,869	91,942,011	0	36,371,070	0	0	51,509,037	787,918,786
Rice	64,312,000	0	0	62,998,544	3,854,571	48,383,885	456,975,000	7,215,000	28,539,000	0	0	0	672,278,000
Rensselaer	113,331,000	0	900,000	37,254,000	11,173,000	32,834,000	75,861,000	3,218,000	37,140,000	0	5,425,000	56,715,000	373,851,000
Illinois Tech	71,667,000	0	0	22,407,154	11,562,570	22,640,000	39,034,000	0	11,370,000	0	0	22,497,276	201,178,000
Stevens Tech	57,312,829	0	1,196,723	27,852,000	3,959,398	7,305,464	14,952,573	0	14,234,178	0	5,381,002	0	132,194,167
Claremont	25,804,451	0	0	2,182,381	0	7,114,228	5,427,464	0	1,067,128	0	0	1,658,322	43,253,974
NPS													
Peer median	71,667,000	0	0	37,254,000	9,123,664	32,834,000	75,861,000	0	28,539,000	0	0	22,497,276	373,851,000

**Table 122: Revenue Percentages by Source, 2004-05**

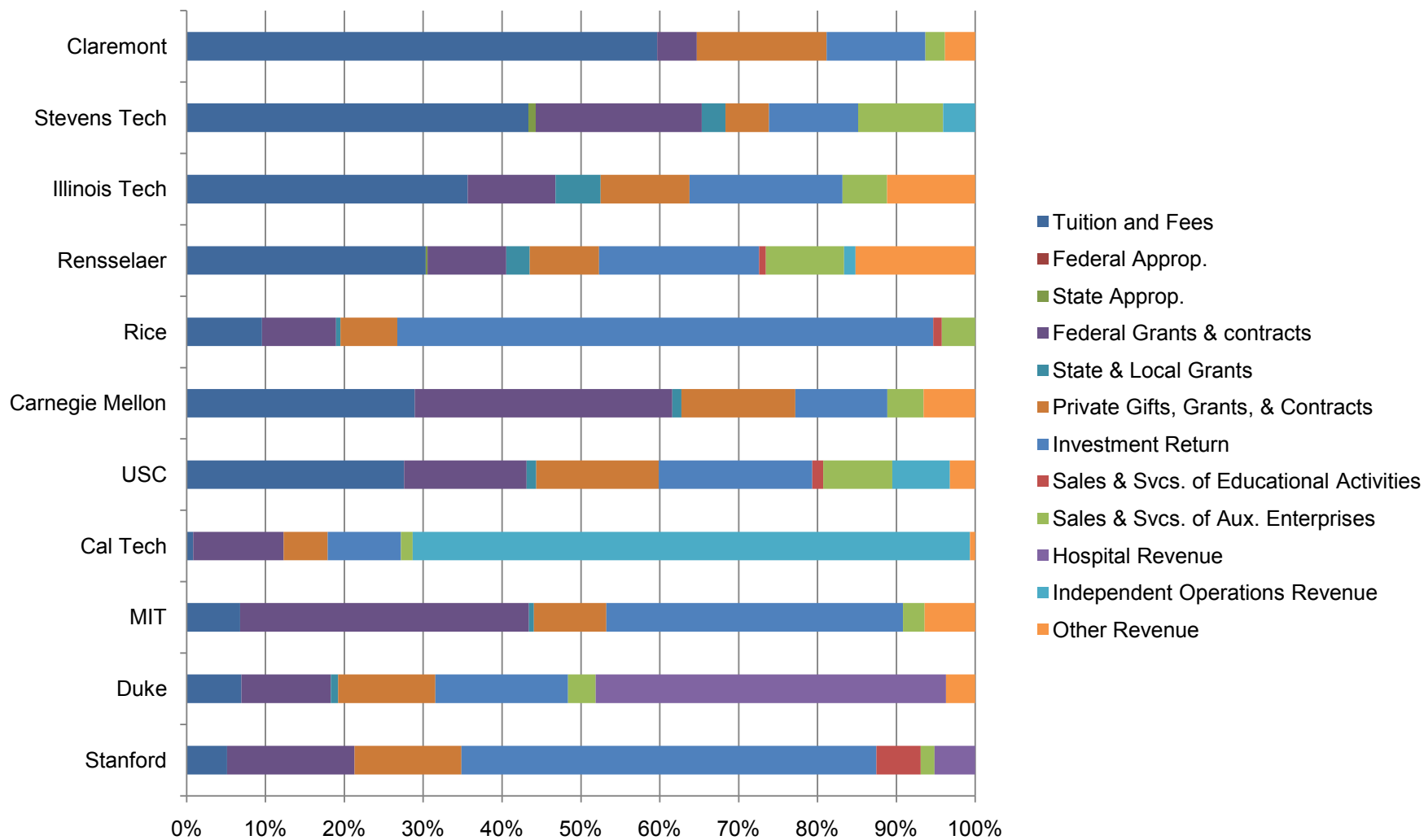
Institution Name	Tuition and Fees	Federal Approp.	State Approp.	Federal Grants & contracts	State & Local Grants	Private Gifts, Grants, & Contracts	Investment Return	Sales & Svcs. of Educational Activities	Sales & Svcs. of Aux. Enterprises	Hospital Revenue	Independent Operations Revenue	Other Revenue	Total Revenues & Investment Return
Stanford	5.1%	0.0%	0.0%	16.2%	0.0%	13.6%	52.6%	5.6%	1.8%	5.2%	0.0%	0.0%	100.0%
Duke	7.0%	0.0%	0.0%	11.3%	0.9%	12.3%	16.8%	0.0%	3.5%	44.4%	0.0%	3.7%	100.0%
MIT	6.8%	0.0%	0.0%	36.6%	0.6%	9.2%	37.6%	0.0%	2.8%	0.0%	0.0%	6.4%	100.0%
Cal Tech	0.8%	0.0%	0.0%	11.5%	0.0%	5.6%	9.3%	0.0%	1.5%	0.0%	70.7%	0.7%	100.0%
USC	27.6%	0.0%	0.0%	15.5%	1.2%	15.5%	19.5%	1.4%	8.8%	0.0%	7.3%	3.2%	100.0%
Carnegie Mellon	28.9%	0.0%	0.0%	32.7%	1.2%	14.4%	11.7%	0.0%	4.6%	0.0%	0.0%	6.5%	100.0%
Rice	9.6%	0.0%	0.0%	9.4%	0.6%	7.2%	68.0%	1.1%	4.2%	0.0%	0.0%	0.0%	100.0%
Rensselaer	30.3%	0.0%	0.2%	10.0%	3.0%	8.8%	20.3%	0.9%	9.9%	0.0%	1.5%	15.2%	100.0%
Illinois Tech	35.6%	0.0%	0.0%	11.1%	5.7%	11.3%	19.4%	0.0%	5.7%	0.0%	0.0%	11.2%	100.0%
Stevens Tech	43.4%	0.0%	0.9%	21.1%	3.0%	5.5%	11.3%	0.0%	10.8%	0.0%	4.1%	0.0%	100.0%
Claremont	59.7%	0.0%	0.0%	5.0%	0.0%	16.4%	12.5%	0.0%	2.5%	0.0%	0.0%	3.8%	100.0%
NPS													
Peer median	27.6%	0.0%	0.0%	11.5%	0.9%	11.3%	19.4%	0.0%	4.2%	0.0%	0.0%	3.7%	

Source: IPEDS Finance FASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

Note: The institutions in this table are private institutions and report under FASB standards. Public institutions report using GASB formats and are displayed in a separate table. It is not advisable to combine FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.

**Chart 75: FASB Institutions Percent Revenue by Source FY 2004-05**



**Table 123: Peer Institutions Reporting under FASB Standards  
FY 2004-05  
Total Expenditures**

UnitID	Institution Name	Salaries & Wages	Benefits	Operation & Maintenance of Plant	Depreciation	Interest	Other Expenses	Total Expenditures
243744	Stanford	1,110,473,000	358,190,000	0	191,593,000	59,281,000	779,268,000	2,498,805,000
198419	Duke	1,310,638,000	284,396,000	0	181,204,000	43,897,000	1,137,222,000	2,957,357,000
166683	MIT	781,871,962	176,461,744	0	114,645,000	53,102,705	909,064,589	2,035,146,000
110404	Cal Tech	208,948,000	55,987,000	0	40,665,000	6,811,000	1,823,087,000	2,135,498,000
123961	USC	803,666,000	216,556,000	0	75,785,000	18,666,000	498,358,000	1,613,031,000
211440	Carnegie Mellon	347,715,978	73,096,584	0	42,664,527	8,206,500	212,405,268	684,088,857
227757	Rice	179,477,140	43,193,573	0	36,178,947	7,997,601	83,439,739	350,287,000
194824	Rensselaer	126,308,000	31,837,000	0	26,046,000	11,197,000	114,590,000	309,978,000
145725	Illinois Tech	80,884,000	14,442,000	0	10,923,000	4,858,000	60,828,000	171,935,000
186867	Stevens Tech	62,372,438	11,225,540	0	4,776,430	848,511	46,843,193	126,066,112
112251	Claremont	20,108,928	4,397,021	0	843,892	599,662	15,217,154	41,166,657
119678	NPS							
	Peer Median	208,948,000	55,987,000	0	40,665,000	8,206,500	212,405,268	684,088,857

**Table 124: Peer Institutions Reporting under FASB Standards  
FY 2004-05  
Percent Expenditures**

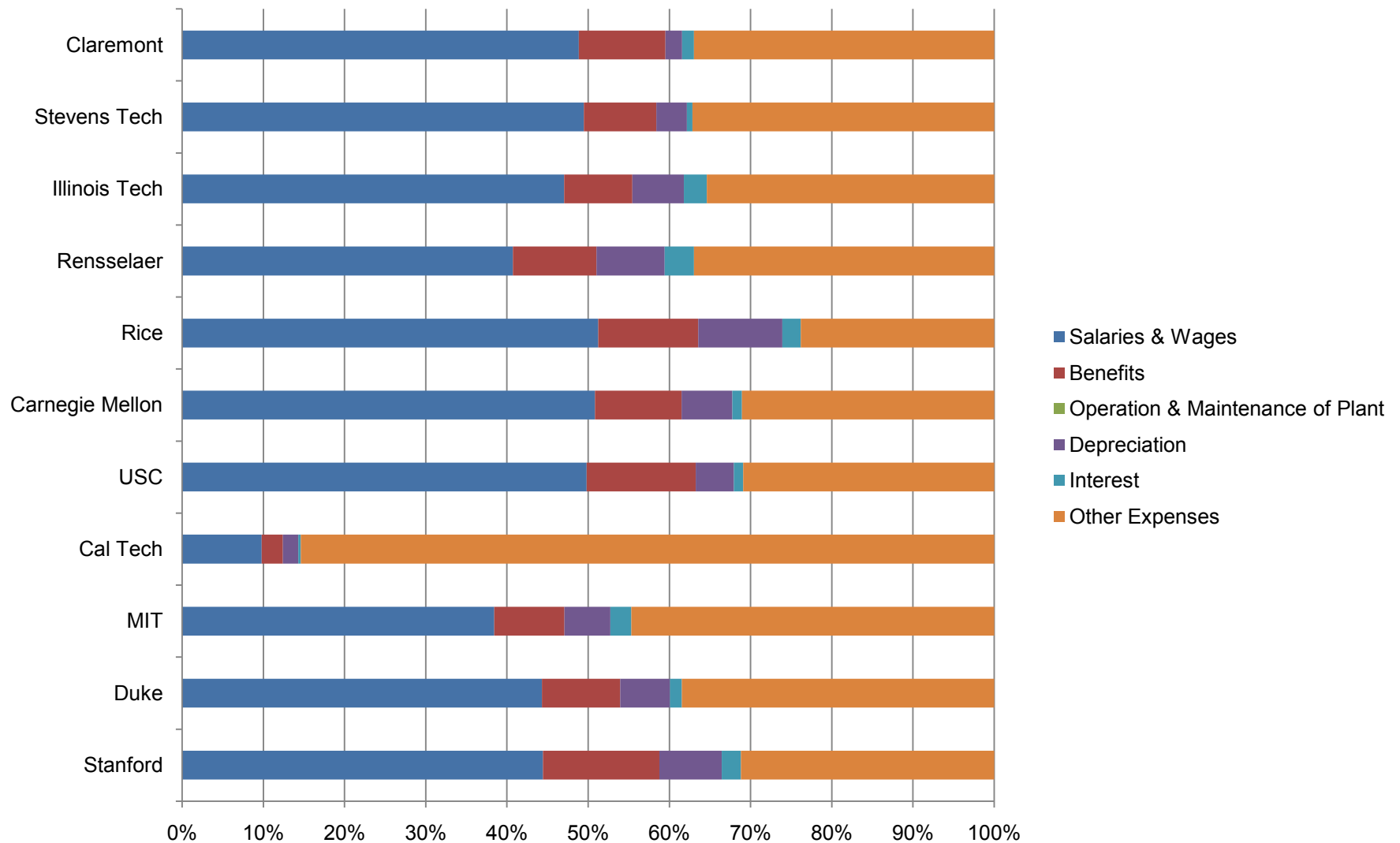
UnitID	Institution Name	Salaries & Wages	Benefits	Operation & Maintenance of Plant	Depreciation	Interest	Other Expenses	Total Expenditures
243744	Stanford	44%	14%	0%	8%	2%	31%	100%
198419	Duke	44%	10%	0%	6%	1%	38%	100%
166683	MIT	38%	9%	0%	6%	3%	45%	100%
110404	Cal Tech	10%	3%	0%	2%	0%	85%	100%
123961	USC	50%	13%	0%	5%	1%	31%	100%
211440	Carnegie Mellon	51%	11%	0%	6%	1%	31%	100%
227757	Rice	51%	12%	0%	10%	2%	24%	100%
194824	Rensselaer	41%	10%	0%	8%	4%	37%	100%
145725	Illinois Tech	47%	8%	0%	6%	3%	35%	100%
186867	Stevens Tech	49%	9%	0%	4%	1%	37%	100%
112251	Claremont	49%	11%	0%	2%	1%	37%	100%
119678	NPS							
	Peer Median	47%	10%	0%	6%	1%	37%	

Source: IPEDS Finance FASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

The institutions in this table are private institutions and report under FASB standards. Private institutions report using FASB formats and are displayed in a separate table. It is not advisable to combine FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.

**Chart 76: FASB Institutions Percent Expenditures FY 2004-05**



**Table 125: Peer Institutions Reporting under FASB Standards  
FY 2004-05**

**Total Expenditures by Selected Categories**

Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Auxiliary Enterprises	Net Grant Aid to Students	Hospital Services	Independent Operations	Oper. & Maint. of plant	Other Expense	Total expenses	Operation & Maintenance of Plant	Other Expend.	Total Expenditures
Stanford	900,905,000	736,192,000	0	74,332,000	56,262,000	360,904,000	300,122,000	70,088,000	0	0	0	144,827,000	33,704,946	0	0	2,498,805,000
Duke	572,108,000	524,882,000	0	33,052,000	40,359,000	214,284,000	148,962,000	29,146,000	1,258,614,000	0	0	316	13,794,966	0	135,950,000	2,957,357,000
MIT	458,688,852	957,024,362	675,135	231,650,255	73,492,829	216,818,376	96,796,191	0	0	0	0	0	17,133,263	0	0	2,035,146,000
Cal Tech	157,875,000	185,170,000	0	32,401,000	21,010,000	65,245,000	35,342,000	0	0	1,638,455,000	0	0	12,409,000	0	0	2,135,498,000
USC	752,334,000	301,892,000	5,178,000	37,116,000	85,108,000	169,769,000	183,700,000	0	0	77,934,000	0	0	0	0	0	1,613,031,000
Carnegie Mellon	242,395,330	254,045,611	0	54,301,747	31,413,699	60,505,019	32,097,594	0	0	0	0	6,974,738	0	0	9,329,857	684,088,857
Rice	160,751,452	53,039,584	2,418,297	26,698,098	13,988,474	32,591,615	52,034,995	8,764,485	0	0	0	0	0	0	0	350,287,000
Rensselaer	112,403,000	75,159,000	0	26,109,000	9,319,000	46,864,000	24,123,000	12,143,000	0	3,858,000	0	0	0	0	0	309,978,000
Illinois Tech	60,789,000	31,335,000	0	22,890,000	14,608,000	31,056,000	11,257,000	0	0	0	0	0	0	0	0	171,935,000
Stevens Tech	43,122,702	29,732,447	1,313,219	7,207,761	12,496,153	13,555,899	14,172,746	0	0	0	0	0	0	0	4,465,185	126,066,112
Claremont	20,768,119	5,153,941	0	4,785,938	1,809,077	6,877,785	1,222,689	549,108	0	0	0	0	0	0	0	41,166,657
NPS																
Peer Median	515,398,426	630,537,000	0	53,692,000	48,310,500	215,551,188	122,879,096	14,573,000	0	0	0	158	15,464,115	0	0	2,317,151,500

**Table 126: Peer Institutions Reporting under FASB Standards  
FY 2004-05**

**Percent Expenditures by Selected Categories**

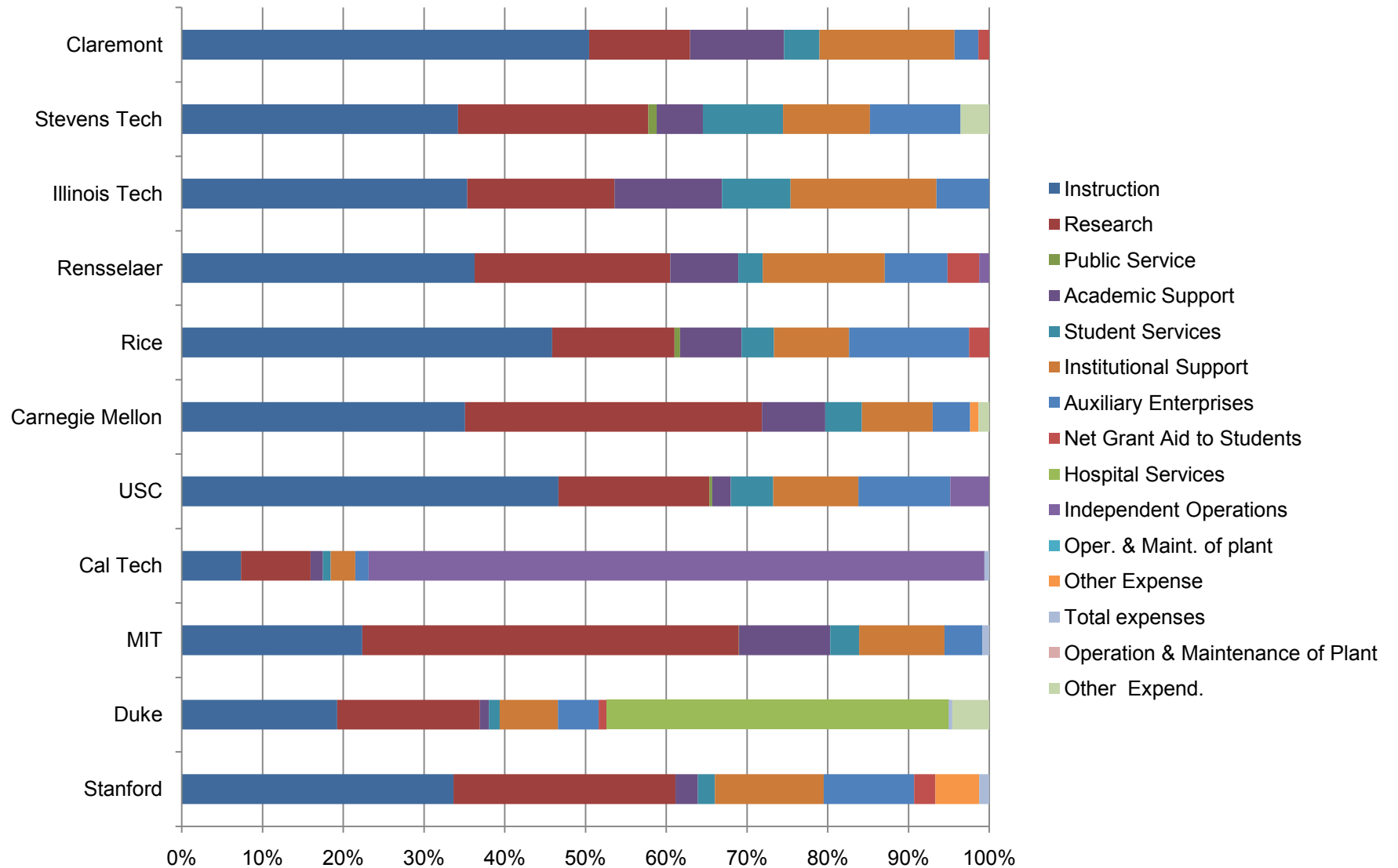
Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Auxiliary Enterprises	Net Grant Aid to Students	Hospital Services	Independent Operations	Oper. & Maint. of plant	Other Expense	Total expenses	Operation & Maintenance of Plant	Other Expend.	Total Expenditures
Stanford	36.1%	29.5%	0.0%	3.0%	2.3%	14.4%	12.0%	2.8%	0.0%	0.0%	0.0%	5.8%	1.3%	0.0%	0.0%	100.0%
Duke	19.3%	17.7%	0.0%	1.1%	1.4%	7.2%	5.0%	1.0%	42.6%	0.0%	0.0%	0.0%	0.5%	0.0%	4.6%	100.0%
MIT	22.5%	47.0%	0.0%	11.4%	3.6%	10.7%	4.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.8%	0.0%	0.0%	100.0%
Cal Tech	7.4%	8.7%	0.0%	1.5%	1.0%	3.1%	1.7%	0.0%	0.0%	76.7%	0.0%	0.0%	0.6%	0.0%	0.0%	100.0%
USC	46.6%	18.7%	0.3%	2.3%	5.3%	10.5%	11.4%	0.0%	0.0%	4.8%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Carnegie Mellon	35.4%	37.1%	0.0%	7.9%	4.6%	8.8%	4.7%	0.0%	0.0%	0.0%	0.0%	1.0%	0.0%	0.0%	1.4%	100.0%
Rice	45.9%	15.1%	0.7%	7.6%	4.0%	9.3%	14.9%	2.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Rensselaer	36.3%	24.2%	0.0%	8.4%	3.0%	15.1%	7.8%	3.9%	0.0%	1.2%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Illinois Tech	35.4%	18.2%	0.0%	13.3%	8.5%	18.1%	6.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Stevens Tech	34.2%	23.6%	1.0%	5.7%	9.9%	10.8%	11.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.5%	100.0%
Claremont	50.4%	12.5%	0.0%	11.6%	4.4%	16.7%	3.0%	1.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
NPS																
Peer Median	35.4%	18.7%	0.0%	7.6%	4.0%	10.7%	6.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%

Source: IPEDS Finance FASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

The institutions in this table are private institutions and report under FASB standards. Private institutions report using FASB formats and are displayed in a separate table. It is not advisable to combine FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.

**Chart 77: FASB Institutions Percent Expenditures by Category FY 2004-05**



**Peer Institutions Reporting under FASB Standards**  
**FY 2005-06**  
**Table 127: Revenue by Source**

Institution Name	Tuition and Fees	Federal Approp.	State Approp.	Federal Grants & contracts	State & Local Grants	Private Gifts, Grants, & Contracts	Investment Return	Sales & Svcs. of Educational Activities	Sales & Svcs. of Aux. Enterprises	Hospital Revenue	Independent Operations Revenue	Other Revenue	Total Revenues & Investment Return
Duke	277,504,000	0	0	459,274,000	29,303,000	515,369,000	843,802,000	0	147,506,000	1,933,088,000	0	135,348,000	4,341,194,000
MIT	199,168,000	0	0	1,101,063,000	15,137,000	335,150,000	1,685,097,000	0	82,000,000	0	0	214,337,000	3,631,952,000
Stanford	280,834,000	0	0	821,865,000	0	434,049,000	608,883,000	223,043,000	190,775,000	316,273,000	0	0	2,875,722,000
Cal Tech	20,865,000	0	0	253,277,000	0	267,283,000	162,570,000	0	34,124,000	0	1,579,703,000	22,255,000	2,340,077,000
USC	627,015,000	0	0	323,643,000	27,294,000	414,656,000	403,795,000	30,649,000	191,728,000	0	168,545,000	72,004,000	2,259,329,000
Carnegie Mellon	237,991,407	0	0	277,508,899	9,509,413	85,407,799	148,713,767	0	39,622,313	0	0	57,278,331	856,031,929
Rice	71,354,000	0	0	48,779,286	16,265,592	107,021,122	524,373,000	13,437,000	24,653,000	0	0	0	805,883,000
Rensselaer	116,454,000	0	779,000	49,751,000	11,686,000	43,127,000	72,672,000	3,244,000	38,227,000	0	5,182,000	1,766,000	342,888,000
Illinois Tech	77,035,000	0	0	25,764,271	6,031,769	27,594,000	25,053,000	0	11,388,000	0	0	27,010,960	199,877,000
Stevens Tech	64,735,389	0	1,050,876	22,546,519	4,470,830	6,498,871	18,569,966	0	12,838,812	0	3,900,790	0	134,612,053
Claremont	27,356,754	0	0	2,240,068	0	12,522,256	6,042,863	0	1,071,854	0	0	1,650,944	50,884,739
NPS													
Peer median	77,035,000	0	0	48,779,286	9,509,413	43,127,000	72,672,000	0	24,653,000	0	0	1,766,000	342,888,000

**Table 128: Revenue Percentages by Source, 2005-06**

Institution Name	Tuition and Fees	Federal Approp.	State Approp.	Federal Grants & contracts	State & Local Grants	Private Gifts, Grants, & Contracts	Investment Return	Sales & Svcs. of Educational Activities	Sales & Svcs. of Aux. Enterprises	Hospital Revenue	Independent Operations Revenue	Other Revenue	Total Revenues & Investment Return
Duke	6.4%	0.0%	0.0%	10.6%	0.7%	11.9%	19.4%	0.0%	3.4%	44.5%	0.0%	3.1%	100.0%
MIT	5.5%	0.0%	0.0%	30.3%	0.4%	9.2%	46.4%	0.0%	2.3%	0.0%	0.0%	5.9%	100.0%
Stanford	9.8%	0.0%	0.0%	28.6%	0.0%	15.1%	21.2%	7.8%	6.6%	11.0%	0.0%	0.0%	100.0%
Cal Tech	0.9%	0.0%	0.0%	10.8%	0.0%	11.4%	6.9%	0.0%	1.5%	0.0%	67.5%	1.0%	100.0%
USC	27.8%	0.0%	0.0%	14.3%	1.2%	18.4%	17.9%	1.4%	8.5%	0.0%	7.5%	3.2%	100.0%
Carnegie Mellon	27.8%	0.0%	0.0%	32.4%	1.1%	10.0%	17.4%	0.0%	4.6%	0.0%	0.0%	6.7%	100.0%
Rice	8.9%	0.0%	0.0%	6.1%	2.0%	13.3%	65.1%	1.7%	3.1%	0.0%	0.0%	0.0%	100.0%
Rensselaer	34.0%	0.0%	0.2%	14.5%	3.4%	12.6%	21.2%	0.9%	11.1%	0.0%	1.5%	0.5%	100.0%
Illinois Tech	38.5%	0.0%	0.0%	12.9%	3.0%	13.8%	12.5%	0.0%	5.7%	0.0%	0.0%	13.5%	100.0%
Stevens Tech	48.1%	0.0%	0.8%	16.7%	3.3%	4.8%	13.8%	0.0%	9.5%	0.0%	2.9%	0.0%	100.0%
Claremont	53.8%	0.0%	0.0%	4.4%	0.0%	24.6%	11.9%	0.0%	2.1%	0.0%	0.0%	3.2%	100.0%
NPS													
Peer median	27.8%	0.0%	0.0%	14.3%	1.1%	12.6%	17.9%	0.0%	4.6%	0.0%	0.0%	3.1%	

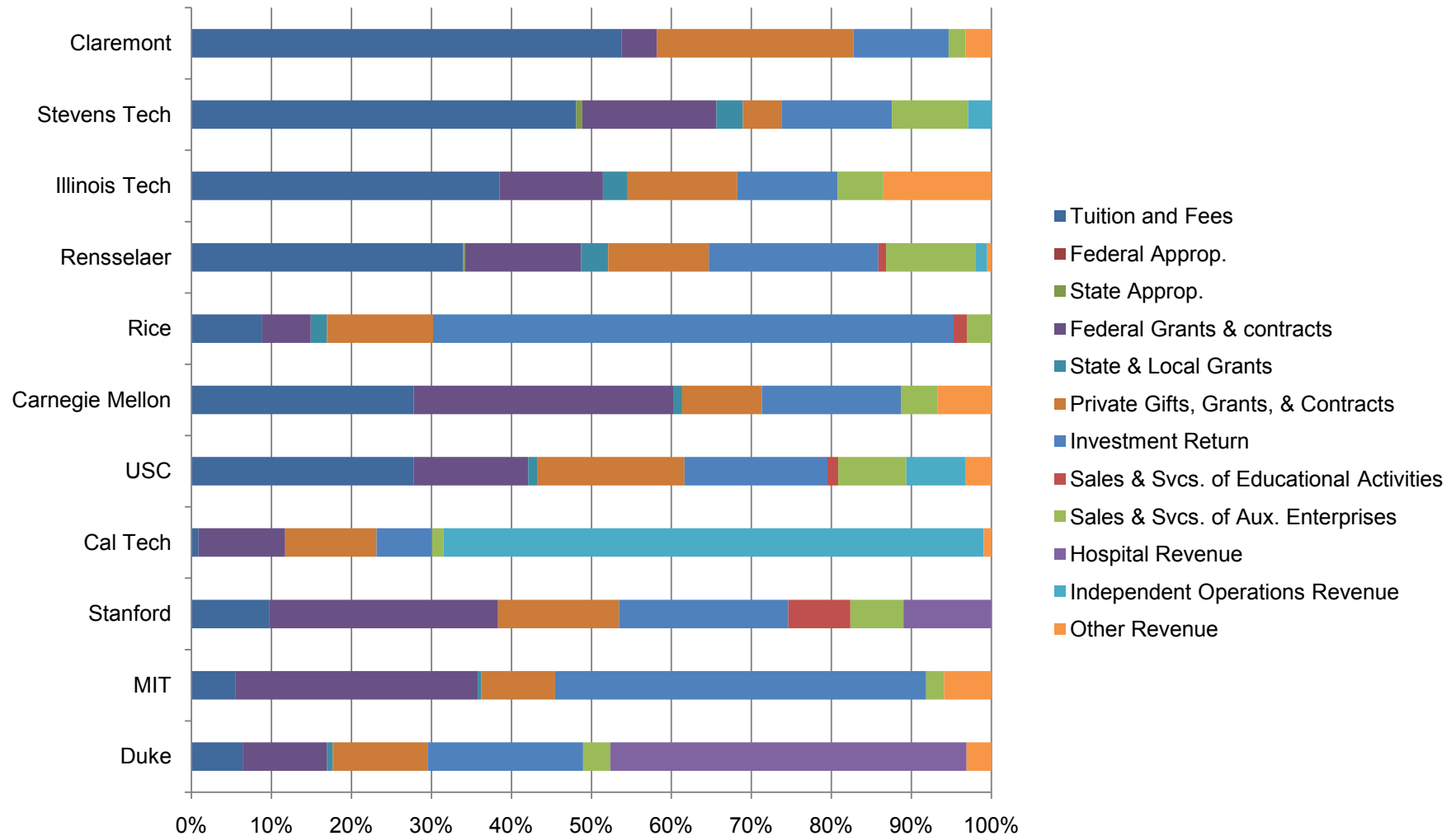
Source: IPEDS Finance FASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

Note: The institutions in this table are private institutions and report under FASB standards. Public institutions report using GASB formats and are displayed in a separate table. It is not advisable to combine FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.



**Chart 78: FASB Institutions Percent Revenue by Source FY 2005-06**



**Table 129: Peer Institutions Reporting under FASB Standards**  
**FY 2005-06**  
**Total Expenditures**

UnitID	Institution Name	Salaries & Wages	Benefits	Operation & Maintenance of Plant	Depreciation	Interest	Other Expenses	Total Expenditures
198419	Duke	1,424,905,000	304,148,000	0	199,328,000	51,372,000	1,259,439,000	3,239,192,000
166683	MIT	815,450,240	195,198,045	0	118,980,817	59,066,269	993,000,629	2,181,696,000
243744	Stanford	1,080,069,000	556,627,000	0	198,004,000	67,430,000	832,856,000	2,734,986,000
110404	Cal Tech	213,385,000	58,516,000	0	43,865,000	9,742,000	1,769,072,000	2,094,580,000
123961	USC	851,218,000	225,230,000	0	86,092,000	19,055,000	563,039,000	1,744,634,000
211440	Carnegie Mellon	373,426,000	78,844,050	0	43,865,627	11,743,149	236,804,325	744,683,151
227757	Rice	187,598,862	46,280,972	0	38,753,597	8,789,027	89,915,542	371,338,000
194824	Rensselaer	130,982,000	40,122,000	0	25,095,000	12,884,000	125,953,000	335,036,000
145725	Illinois Tech	85,375,070	14,565,862	0	10,770,000	5,978,000	65,773,068	182,462,000
186867	Stevens Tech	66,355,772	10,797,587	0	4,617,447	1,205,387	47,378,489	130,354,682
112251	Claremont	21,584,749	4,236,046	0	1,007,850	514,259	16,259,757	43,602,661
119678	NPS							
	Peer Median	213,385,000	58,516,000	0	43,865,000	11,743,149	236,804,325	744,683,151

**Table 130: Peer Institutions Reporting under FASB Standards**  
**FY 2005-06**  
**Percent Expenditures**

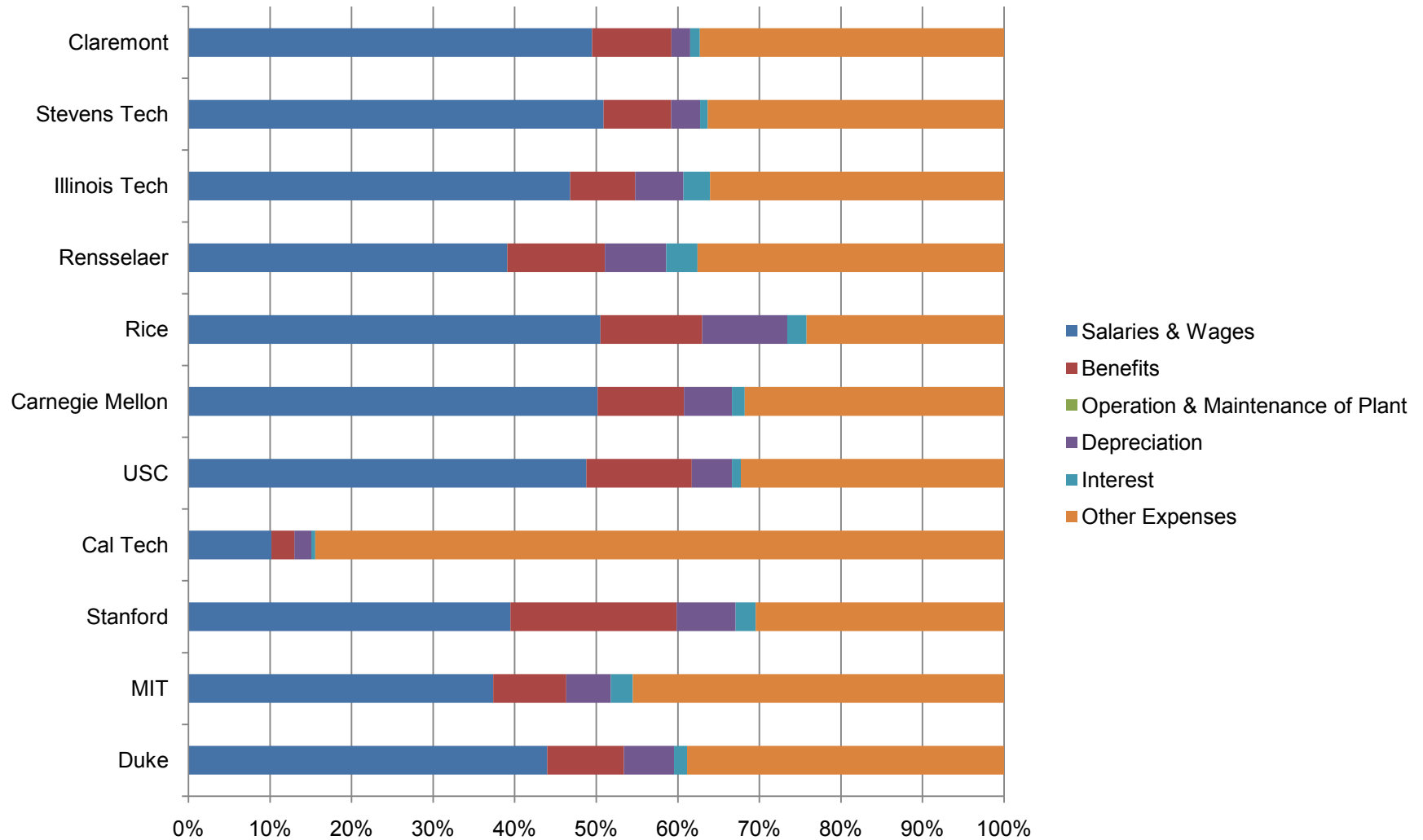
UnitID	Institution Name	Salaries & Wages	Benefits	Operation & Maintenance of Plant	Depreciation	Interest	Other Expenses	Total Expenditures
198419	Duke	44%	9%	0%	6%	2%	39%	100%
166683	MIT	37%	9%	0%	5%	3%	46%	100%
243744	Stanford	39%	20%	0%	7%	2%	30%	100%
110404	Cal Tech	10%	3%	0%	2%	0%	84%	100%
123961	USC	49%	13%	0%	5%	1%	32%	100%
211440	Carnegie Mellon	50%	11%	0%	6%	2%	32%	100%
227757	Rice	51%	12%	0%	10%	2%	24%	100%
194824	Rensselaer	39%	12%	0%	7%	4%	38%	100%
145725	Illinois Tech	47%	8%	0%	6%	3%	36%	100%
186867	Stevens Tech	51%	8%	0%	4%	1%	36%	100%
112251	Claremont	50%	10%	0%	2%	1%	37%	100%
119678	NPS							
	Peer Median	47%	10%	0%	6%	2%	36%	

Source: IPEDS Finance FASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

The institutions in this table are private institutions and report under FASB standards. Private institutions report using FASB formats and are displayed in a separate table. It is not advisable to combine FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.

**Chart 79: FASB Institutions Percent Expenditures FY 2005-06**



**Table 131: Peer Institutions Reporting under FASB Standards  
FY 2005-06  
Total Expenditures by Selected Categories**

Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Auxiliary Enterprises	Net Grant Aid to Students	Hospital Services	Independent Operations	Oper. & Maint. of Plant	Other Expense	Total expenses	Operation & Maintenance of Plant	Other Expenditures	Total Expenditures
Duke	609,668,000	589,031,000	0	39,059,000	42,033,000	231,139,000	163,841,000	29,099,000	1,390,495,000	0	0	144,827,000	33,704,946	0	144,827,000	3,239,192,000
MIT	477,000,260	995,059,556	907,183	243,603,249	114,059,651	311,670,205	39,395,580	0	0	0	0	316	13,794,966	0	316	2,181,696,000
Stanford	854,483,000	864,668,000	0	133,812,000	81,487,000	241,122,000	485,782,000	73,632,000	0	0	0	0	17,133,263	0	0	2,734,986,000
Cal Tech	161,355,000	200,908,000	0	33,509,000	16,824,000	66,121,000	36,160,000	0	0	1,579,703,000	0	0	12,409,000	0	0	2,094,580,000
USC	815,636,000	321,247,000	5,456,000	57,109,000	89,293,000	169,978,000	196,611,000	0	0	89,304,000	0	0	0	0	0	1,744,634,000
Carnegie Mellon	271,236,766	269,725,731	0	60,169,947	37,746,135	64,179,179	34,650,655	0	0	0	0	6,974,738	0	0	6,974,738	744,683,151
Rice	171,519,345	52,812,733	3,922,808	31,120,517	32,813,385	34,495,717	33,475,532	11,177,963	0	0	0	0	0	0	0	371,338,000
Rensselaer	116,425,000	81,557,000	0	28,370,000	9,824,000	58,879,000	25,243,000	11,493,000	0	3,245,000	0	0	0	0	0	335,036,000
Illinois Tech	66,173,000	31,464,000	0	24,040,000	15,027,000	33,429,000	12,329,000	0	0	0	0	0	0	0	0	182,462,000
Stevens Tech	43,493,244	24,330,699	1,554,743	10,135,775	13,799,913	27,194,259	9,846,049	0	0	0	0	0	0	0	0	130,354,682
Claremont	21,739,327	5,454,492	0	5,371,840	2,011,184	7,355,753	1,046,309	623,756	0	0	0	0	0	0	0	43,602,661
NPS																
Peer Median	543,334,130	726,849,500	0	86,435,500	61,760,000	236,130,500	101,618,290	14,549,500	0	0	0	158	15,464,115	0	158	2,458,341,000

**Table 132: Peer Institutions Reporting under FASB Standards  
FY 2005-06  
Percent Expenditures by Selected Categories**

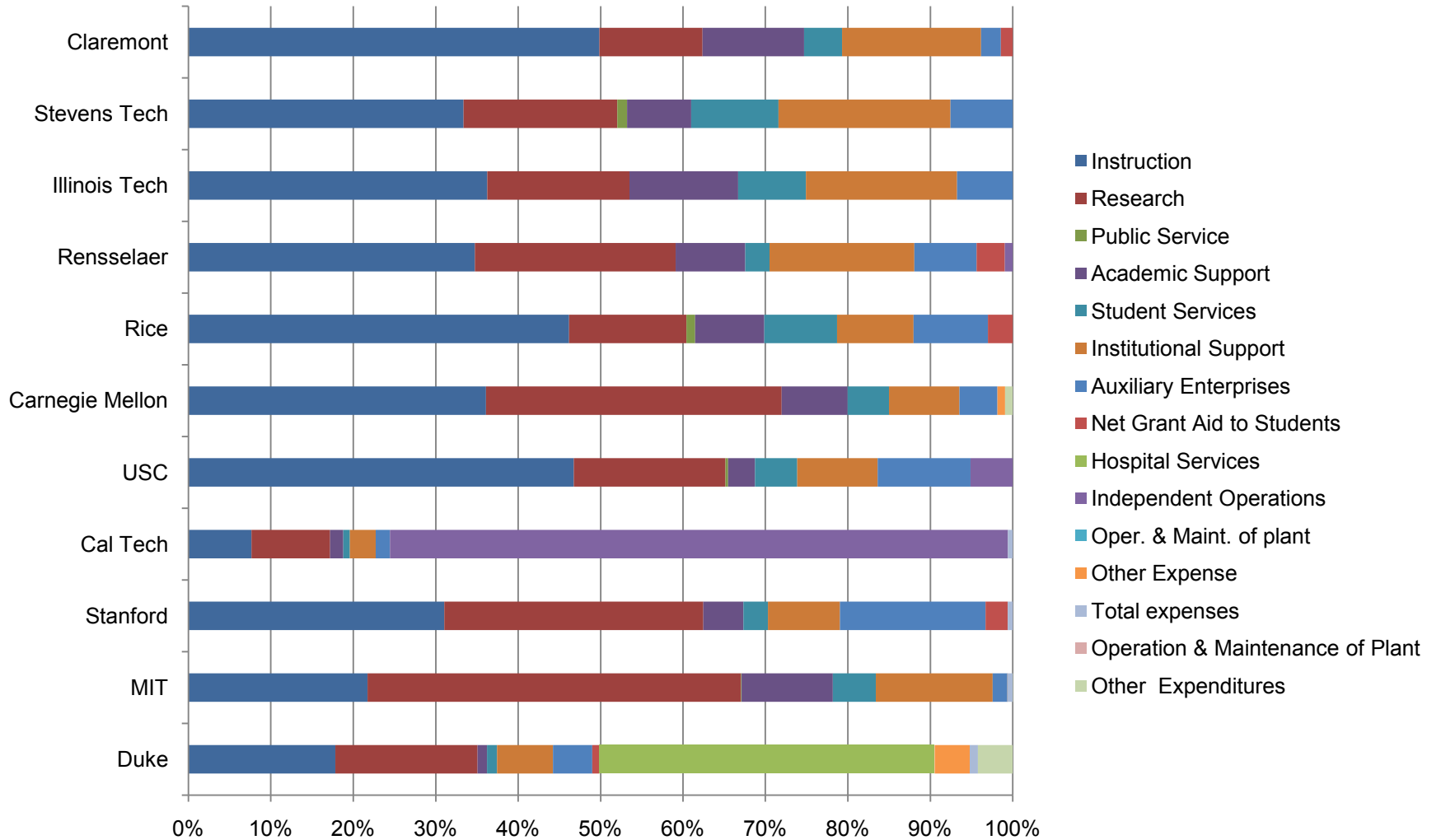
Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Auxiliary Enterprises	Net Grant Aid to Students	Hospital Services	Independent Operations	Oper. & Maint. of plant	Other Expense	Total expenses	Operation & Maintenance of Plant	Other Expenditures	Total Expenditures
Duke	18.8%	18.2%	0.0%	1.2%	1.3%	7.1%	5.1%	0.9%	42.9%	0.0%	0.0%	4.5%	1.0%	0.0%	4.5%	100.0%
MIT	21.9%	45.6%	0.0%	11.2%	5.2%	14.3%	1.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.6%	0.0%	0.0%	100.0%
Stanford	31.2%	31.6%	0.0%	4.9%	3.0%	8.8%	17.8%	2.7%	0.0%	0.0%	0.0%	0.0%	0.6%	0.0%	0.0%	100.0%
Cal Tech	7.7%	9.6%	0.0%	1.6%	0.8%	3.2%	1.7%	0.0%	0.0%	75.4%	0.0%	0.0%	0.6%	0.0%	0.0%	100.0%
USC	46.8%	18.4%	0.3%	3.3%	5.1%	9.7%	11.3%	0.0%	0.0%	5.1%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Carnegie Mellon	36.4%	36.2%	0.0%	8.1%	5.1%	8.6%	4.7%	0.0%	0.0%	0.0%	0.0%	0.9%	0.0%	0.0%	0.9%	100.0%
Rice	46.2%	14.2%	1.1%	8.4%	8.8%	9.3%	9.0%	3.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Rensselaer	34.7%	24.3%	0.0%	8.5%	2.9%	17.6%	7.5%	3.4%	0.0%	1.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Illinois Tech	36.3%	17.2%	0.0%	13.2%	8.2%	18.3%	6.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Stevens Tech	33.4%	18.7%	1.2%	7.8%	10.6%	20.9%	7.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Claremont	49.9%	12.5%	0.0%	12.3%	4.6%	16.9%	2.4%	1.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
NPS																
Peer Median	34.7%	18.4%	0.0%	8.1%	5.1%	9.7%	6.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%

Source: IPEDS Finance FASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

The institutions in this table are private institutions and report under FASB standards. Private institutions report using FASB formats and are displayed in a separate table. It is not advisable to combine FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.

**Chart 80: FASB Institutions Percent Expenditures by Category FY 2005-06**



**Peer Institutions Reporting under FASB Standards**  
**FY 2006-07**  
**Table 133: Revenue by Source**

Institution Name	Tuition and Fees	Federal Approp.	State Approp.	Federal Grants & contracts	State & Local Grants	Private Gifts, Grants, & Contracts	Investment Return	Sales & Svcs. of Educational Activities	Sales & Svcs. of Aux. Enterprises	Hospital Revenue	Independent Operations Revenue	Other Revenue	Total Revenues & Investment Return
Duke	294,178,000	0	0	515,096,000	29,588,000	525,690,000	1,355,604,000	0	147,512,000	2,026,586,000	0	201,235,000	5,095,489,000
MIT	209,253,000	0	0	1,053,088,000	13,055,000	443,459,000	1,927,659,000	0	85,603,000	0	0	233,564,000	3,965,681,000
Stanford	294,155,000	0	0	918,967,000	8,639,000	424,690,000	709,549,000	228,510,000	204,092,000	366,478,000	0	0	3,155,080,000
Cal Tech	24,701,000	0	0	275,975,000	0	125,296,000	350,038,000	0	35,493,000	0	1,745,765,000	19,222,000	2,576,490,000
USC	672,865,000	0	0	302,890,000	26,343,000	381,910,000	622,103,000	31,484,000	213,469,000	0	167,784,000	90,254,000	2,509,102,000
Rice	75,148,000	0	0	67,820,877	3,255,560	99,894,563	867,228,000	18,797,000	25,838,000	0	0	0	1,157,982,000
Carnegie Mellon	262,110,235	0	0	259,904,999	7,183,076	111,180,348	231,006,883	0	40,957,258	0	0	74,511,820	986,854,619
Rensselaer	125,433,000	0	795,000	53,078,000	15,273,000	82,120,000	141,593,000	2,827,000	40,855,000	0	4,657,000	2,882,000	469,513,000
Illinois Tech	85,249,000	0	0	28,045,919	6,731,411	30,632,000	50,654,000	0	12,766,000	0	0	21,030,670	235,109,000
Stevens Tech	71,504,941	0	879,051	25,798,444	3,489,155	3,274,539	25,952,659	0	14,083,225	0	2,900,996	3,736,938	151,619,948
Claremont	29,104,995	0	0	2,367,659	0	11,914,408	6,909,011	0	1,137,365	0	0	2,014,090	53,447,528
NPS													
Peer median	85,249,000	0	0	53,078,000	6,731,411	82,120,000	141,593,000	0	25,838,000	0	0	3,736,938	469,513,000

**Table 134: Revenue Percentages by Source, 2006-07**

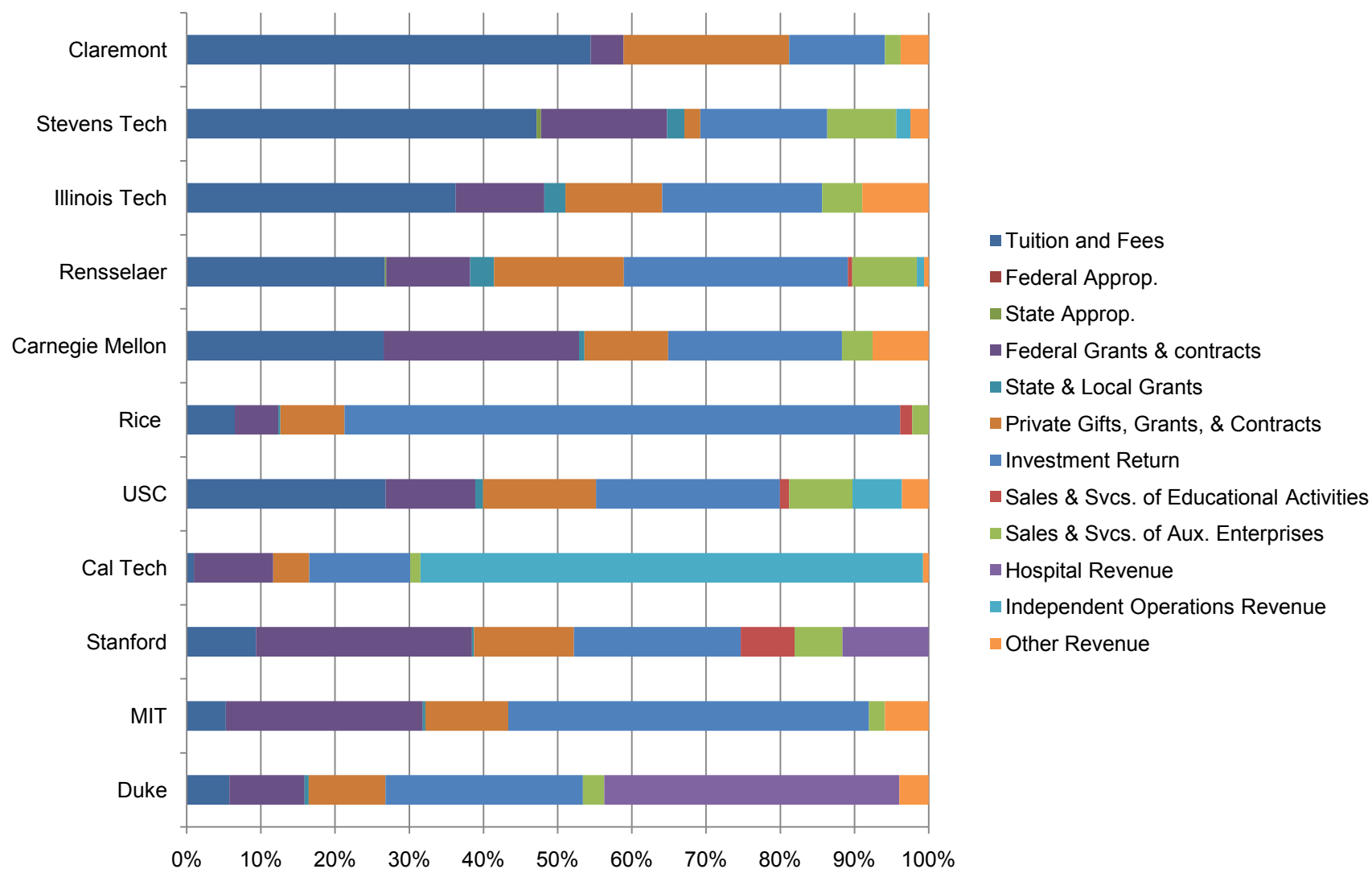
Institution Name	Tuition and Fees	Federal Approp.	State Approp.	Federal Grants & contracts	State & Local Grants	Private Gifts, Grants, & Contracts	Investment Return	Sales & Svcs. of Educational Activities	Sales & Svcs. of Aux. Enterprises	Hospital Revenue	Independent Operations Revenue	Other Revenue	Total Revenues & Investment Return
Duke	5.8%	0.0%	0.0%	10.1%	0.6%	10.3%	26.6%	0.0%	2.9%	39.8%	0.0%	3.9%	100.0%
MIT	5.3%	0.0%	0.0%	26.6%	0.3%	11.2%	48.6%	0.0%	2.2%	0.0%	0.0%	5.9%	100.0%
Stanford	9.3%	0.0%	0.0%	29.1%	0.3%	13.5%	22.5%	7.2%	6.5%	11.6%	0.0%	0.0%	100.0%
Cal Tech	1.0%	0.0%	0.0%	10.7%	0.0%	4.9%	13.6%	0.0%	1.4%	0.0%	67.8%	0.7%	100.0%
USC	26.8%	0.0%	0.0%	12.1%	1.0%	15.2%	24.8%	1.3%	8.5%	0.0%	6.7%	3.6%	100.0%
Rice	6.5%	0.0%	0.0%	5.9%	0.3%	8.6%	74.9%	1.6%	2.2%	0.0%	0.0%	0.0%	100.0%
Carnegie Mellon	26.6%	0.0%	0.0%	26.3%	0.7%	11.3%	23.4%	0.0%	4.2%	0.0%	0.0%	7.6%	100.0%
Rensselaer	26.7%	0.0%	0.2%	11.3%	3.3%	17.5%	30.2%	0.6%	8.7%	0.0%	1.0%	0.6%	100.0%
Illinois Tech	36.3%	0.0%	0.0%	11.9%	2.9%	13.0%	21.5%	0.0%	5.4%	0.0%	0.0%	8.9%	100.0%
Stevens Tech	47.2%	0.0%	0.6%	17.0%	2.3%	2.2%	17.1%	0.0%	9.3%	0.0%	1.9%	2.5%	100.0%
Claremont	54.5%	0.0%	0.0%	4.4%	0.0%	22.3%	12.9%	0.0%	2.1%	0.0%	0.0%	3.8%	100.0%
NPS													
Peer median	26.6%	0.0%	0.0%	11.9%	0.6%	11.3%	23.4%	0.0%	4.2%	0.0%	0.0%	3.6%	

Source: IPEDS Finance FASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

Note: The institutions in this table are private institutions and report under FASB standards. Public institutions report using GASB formats and are displayed in a separate table. It is not advisable to combine FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.

**Chart 81: FASB Institutions Percent Revenue by Source FY 2006-07**



**Table 135: Peer Institutions Reporting under FASB Standards**  
**FY 2006-07**  
**Total Expenditures**

UnitID	Institution Name	Salaries & Wages	Benefits	Operation & Maintenance of Plant	Depreciation	Interest	Other Expenses	Total Expenditures
198419	Duke	1,528,707,000	303,252,000	0	216,828,000	62,936,000	1,362,821,000	3,474,544,000
166683	MIT	836,686,073	193,825,923	0	111,596,672	51,339,446	1,014,172,886	2,207,621,000
243744	Stanford	1,164,297,000	547,395,000	0	201,944,000	67,964,000	923,105,000	2,904,705,000
110404	Cal Tech	222,136,000	57,774,000	0	46,465,000	13,561,000	1,947,355,000	2,287,291,000
123961	USC	907,502,000	235,424,000	0	93,695,000	19,460,000	593,263,000	1,849,344,000
227757	Rice	200,587,518	47,372,733	0	39,200,000	7,856,441	101,082,308	396,099,000
211440	Carnegie Mellon	402,288,064	84,090,930	0	44,915,918	15,446,643	215,357,504	762,099,059
194824	Rensselaer	135,326,000	43,917,000	0	23,077,000	20,215,000	124,398,000	346,933,000
145725	Illinois Tech	91,864,000	15,598,800	0	11,186,000	9,025,000	70,029,200	197,703,000
186867	Stevens Tech	71,293,081	9,691,898	0	6,310,301	3,018,254	42,986,683	133,300,217
112251	Claremont	23,956,389	4,754,442	0	786,362	567,907	18,328,936	48,394,036
119678	NPS							
	Peer Median	222,136,000	57,774,000	0	44,915,918	15,446,643	215,357,504	762,099,059

**Table 136: Peer Institutions Reporting under FASB Standards**  
**FY 2006-07**  
**Percent Expenditures**

UnitID	Institution Name	Salaries & Wages	Benefits	Operation & Maintenance of Plant	Depreciation	Interest	Other Expenses	Total Expenditures
198419	Duke	44%	9%	0%	6%	2%	39%	100%
166683	MIT	38%	9%	0%	5%	2%	46%	100%
243744	Stanford	40%	19%	0%	7%	2%	32%	100%
110404	Cal Tech	10%	3%	0%	2%	1%	85%	100%
123961	USC	49%	13%	0%	5%	1%	32%	100%
227757	Rice	51%	12%	0%	10%	2%	26%	100%
211440	Carnegie Mellon	53%	11%	0%	6%	2%	28%	100%
194824	Rensselaer	39%	13%	0%	7%	6%	36%	100%
145725	Illinois Tech	46%	8%	0%	6%	5%	35%	100%
186867	Stevens Tech	53%	7%	0%	5%	2%	32%	100%
112251	Claremont	50%	10%	0%	2%	1%	38%	100%
119678	NPS							
	Peer Median	46%	10%	0%	6%	2%	35%	

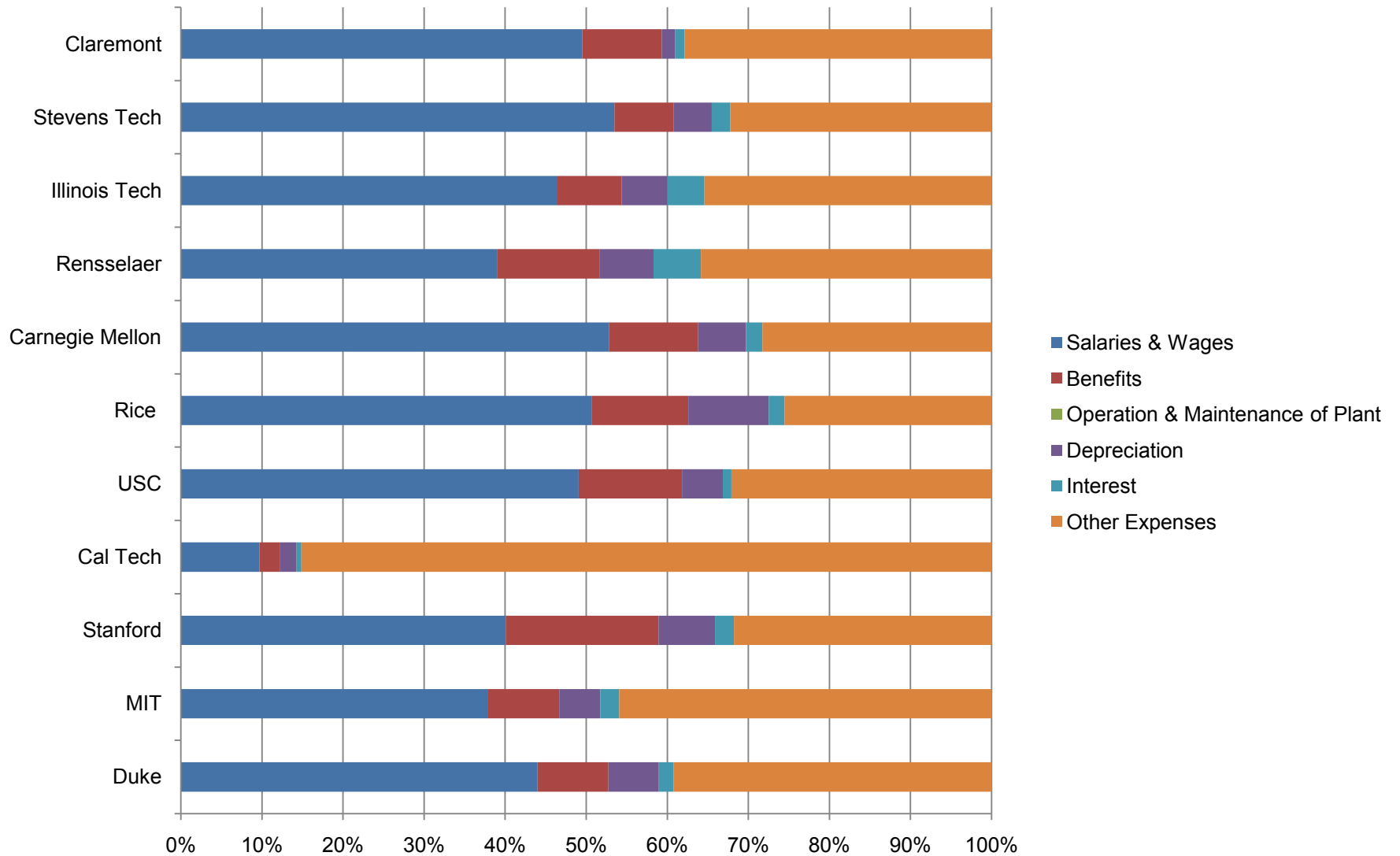
Source: IPEDS Finance FASB

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**Chart 82: FASB Institutions Percent Expenditures FY 2006-07**



**Table 137: Peer Institutions Reporting under FASB Standards  
FY 2006-07**

**Total Expenditures by Selected Categories**

Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Auxiliary Enterprises	Net Grant Aid to Students	Hospital Services	Independent Operations	Operation & Maintenance of plant	Other Expense	Total expenses	Operation & Maintenance of Plant	Other Expenditures	Total Expenditures
Duke	672,455,000	670,097,000	0	43,501,000	46,031,000	279,448,000	174,771,000	31,793,000	1,380,358,000	0	0	176,090,000	33,704,946	0	176,090,000	3,474,544,000
MIT	551,003,648	961,327,185	782,535	261,536,800	60,190,901	286,477,050	86,302,555	0	0	0	0	326	13,794,966	0	326	2,207,621,000
Stanford	943,744,000	900,023,000	0	136,362,000	105,698,000	252,658,000	488,504,000	77,716,000	0	0	0	0	17,133,263	0	0	2,904,705,000
Cal Tech	164,690,000	224,579,000	0	37,006,000	16,645,000	60,383,000	38,223,000	0	0	1,745,765,000	0	0	12,409,000	0	0	2,287,291,000
USC	876,241,000	330,266,000	6,423,000	75,186,000	98,081,000	193,791,000	193,253,000	0	0	76,103,000	0	0	0	0	0	1,849,344,000
Rice	183,053,240	54,641,000	2,108,200	34,563,252	35,345,300	39,860,025	33,335,013	13,192,970	0	0	0	0	0	0	0	396,099,000
Carnegie Mellon	302,374,798	265,351,548	0	65,023,865	38,409,704	52,220,329	38,455,076	0	0	0	0	263,739	0	0	263,739	762,099,059
Rensselaer	118,688,000	85,123,000	0	28,399,000	9,900,000	63,130,000	26,286,000	11,700,000	0	3,707,000	0	0	0	0	0	346,933,000
Illinois Tech	78,525,000	29,212,000	0	26,758,000	15,044,000	36,139,000	12,025,000	0	0	0	0	0	0	0	0	197,703,000
Stevens Tech	52,223,680	27,382,503	2,118,123	8,432,890	11,981,927	17,417,774	13,743,317	0	0	0	0	3	0	0	3	133,300,217
Claremont	25,789,042	5,443,082	0	6,069,730	2,120,426	7,074,031	1,249,285	648,440	0	0	0	0	0	0	0	48,394,036
NPS																
Peer Median	611,729,324	785,060,000	0	89,931,500	53,110,951	266,053,000	130,536,778	15,896,500	0	0	0	163	15,464,115	0	163	2,595,998,000

**Table 138: Peer Institutions Reporting under FASB Standards  
FY 2006-07**

**Percent Expenditures by Selected Categories**

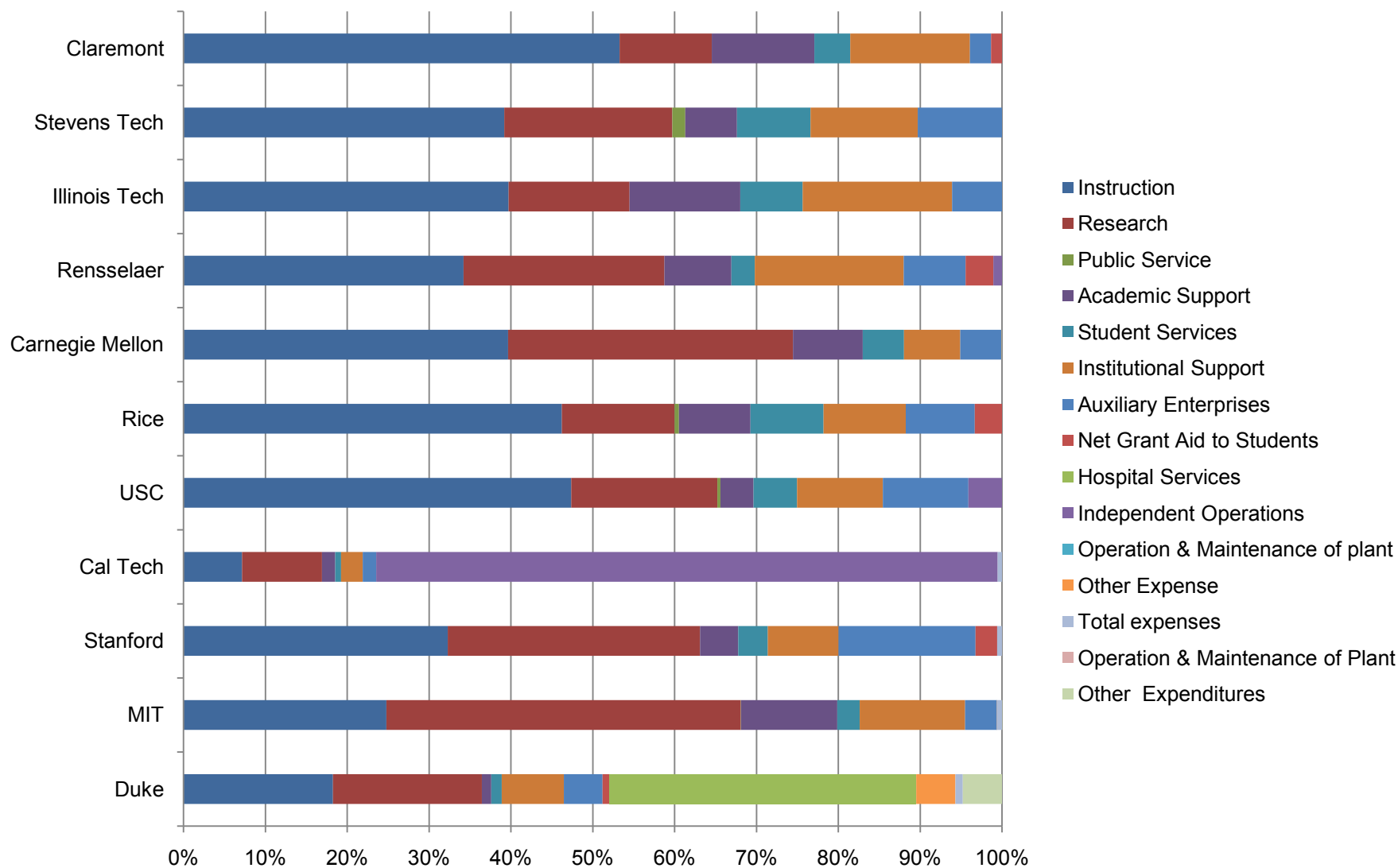
Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Auxiliary Enterprises	Net Grant Aid to Students	Hospital Services	Independent Operations	Operation & Maintenance of plant	Other Expense	Total expenses	Operation & Maintenance of Plant	Other Expenditures	Total Expenditures
Duke	19.4%	19.3%	0.0%	1.3%	1.3%	8.0%	5.0%	0.9%	39.7%	0.0%	0.0%	5.1%	1.0%	0.0%	5.1%	100.0%
MIT	25.0%	43.5%	0.0%	11.8%	2.7%	13.0%	3.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.6%	0.0%	0.0%	100.0%
Stanford	32.5%	31.0%	0.0%	4.7%	3.6%	8.7%	16.8%	2.7%	0.0%	0.0%	0.0%	0.0%	0.6%	0.0%	0.0%	100.0%
Cal Tech	7.2%	9.8%	0.0%	1.6%	0.7%	2.6%	1.7%	0.0%	0.0%	76.3%	0.0%	0.0%	0.5%	0.0%	0.0%	100.0%
USC	47.4%	17.9%	0.3%	4.1%	5.3%	10.5%	10.4%	0.0%	0.0%	4.1%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Rice	46.2%	13.8%	0.5%	8.7%	8.9%	10.1%	8.4%	3.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Carnegie Mellon	39.7%	34.8%	0.0%	8.5%	5.0%	6.9%	5.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Rensselaer	34.2%	24.5%	0.0%	8.2%	2.9%	18.2%	7.6%	3.4%	0.0%	1.1%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Illinois Tech	39.7%	14.8%	0.0%	13.5%	7.6%	18.3%	6.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Stevens Tech	39.2%	20.5%	1.6%	6.3%	9.0%	13.1%	10.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
Claremont	53.3%	11.2%	0.0%	12.5%	4.4%	14.6%	2.6%	1.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
NPS																
Peer Median	39.2%	19.3%	0.0%	8.2%	4.4%	10.5%	6.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%

Source: IPEDS Finance FASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

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**Chart 83: FASB Institutions Percent Expenditures by Category FY 2006-07**



**Peer Institutions Reporting under GASB Standards**

**FY 2002-03**

**Table 139: Revenue by Source**

Institution Name	Tuition&Fees	Federal Grants & Contracts	State and Local Grants & Contracts	Sales & Svcs of Auxiliary Enterprises	Independent Operations	Federal Approp.	State Approp.	Gifts	Investment Income	Capital Approp., Grants & Gifts	Additions to Permanent Endowmnts	Other sources	Total Revenue
UI Urb.-Champ.	235,831,623	303,536,703	113,735,659	160,933,213	2,129,971	-	362,843,864	88,527,773	13,828,604	55,437,047	637,128	247,837,560	1,585,279,145
NC State	106,213,105	94,220,605	74,468,720	120,466,007	-	19,573,871	337,975,579	36,628,071	(1,856,402)	106,484,294	1,327,086	11,504,090	907,005,026
Georgia Tech	82,267,244	226,794,222	103,459,314	58,430,353	-	-	219,246,021	1,967,883	6,229,869	3,336,951	-	38,203,017	739,934,874
UC Santa Barbara	91,740,000	117,633,000	38,067,000	71,125,000	-	-	208,080,000	3,584,000	51,000	25,750,000	-	130,089,000	686,119,000
NPS													
Peer median	98,976,553	172,213,611	88,964,017	95,795,504	-	-	278,610,800	20,106,036	3,140,435	40,593,524	318,564	84,146,009	823,469,950

**Table 140: Revenue Percentages by Source, FY 2002-03**

Institution Name	Tuition&Fees	Federal Grants & Contracts	State and Local Grants & Contracts	Sales & Svcs of Auxiliary Enterprises	Independent Operations	Federal Approp.	State Approp.	Gifts	Investment Income	Capital Approp., Grants & Gifts	Additions to Permanent Endowmnts	Other sources	Total Revenue
UI Urb.-Champ.	14.9%	19.1%	7.2%	10.2%	0.1%	0.0%	22.9%	5.6%	0.9%	3.5%	0.0%	15.6%	100%
NC State	11.7%	10.4%	8.2%	13.3%	0.0%	2.2%	37.3%	4.0%	-0.2%	11.7%	0.1%	1.3%	100%
Georgia Tech	11.1%	30.7%	14.0%	7.9%	0.0%	0.0%	29.6%	0.3%	0.8%	0.5%	0.0%	5.2%	100%
UC Santa Barbara	13.4%	17.1%	5.5%	10.4%	0.0%	0.0%	30.3%	0.5%	0.0%	3.8%	0.0%	19.0%	100%
NPS													
Peer median	12.5%	18.1%	7.7%	10.3%	0.0%	0.0%	30.0%	2.3%	0.4%	3.6%	0.0%	10.4%	

Source: IPEDS Finance GASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

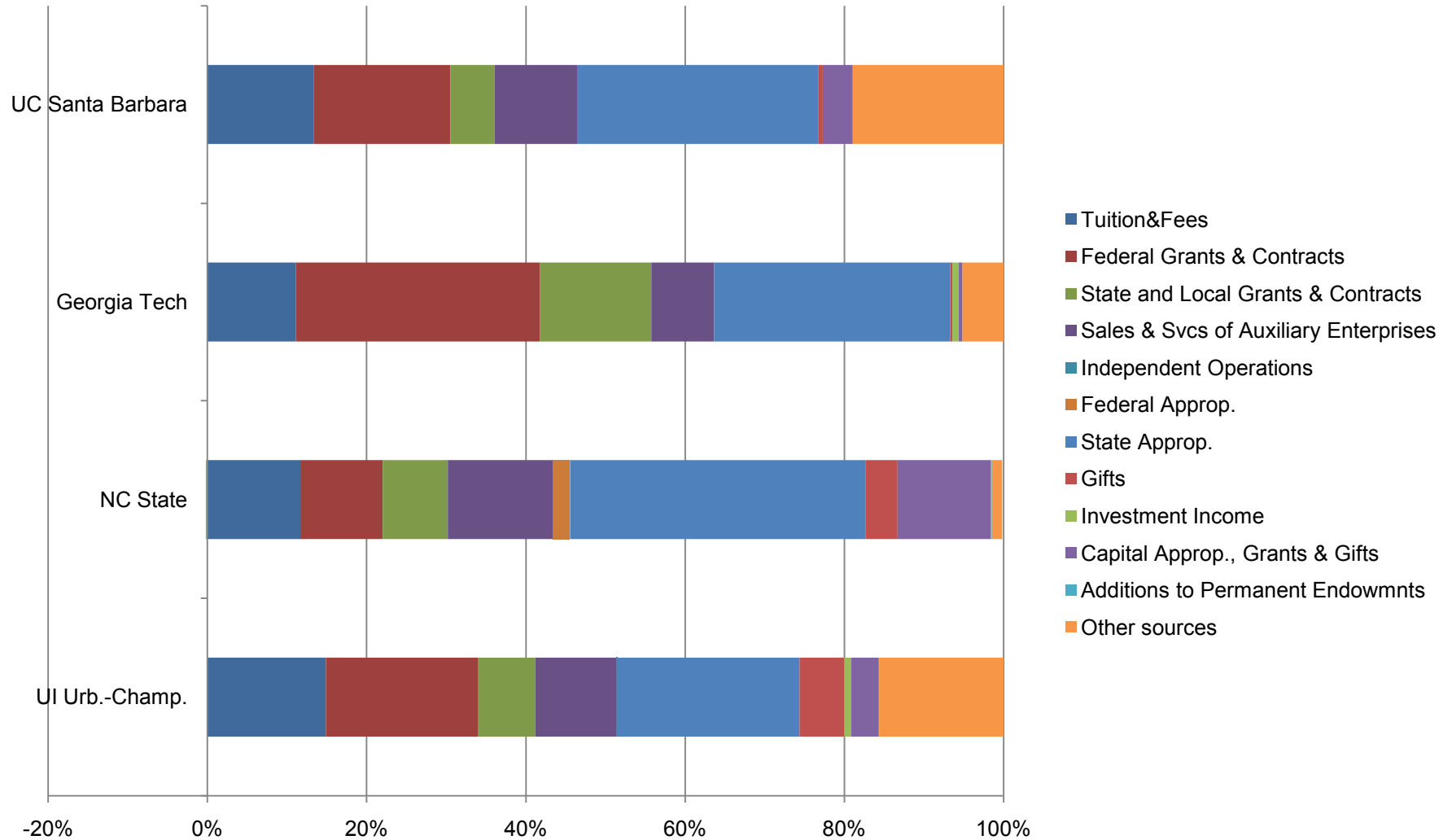
Note: The institutions in this table are public institutions and report under GASB standards. Private institutions report using FASB formats and are displayed in a separate table. It is not advisable to combine FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.

The column "Federal grants and contracts" includes federal operating and non-operating grants and contracts.

The column "State and local grants and contracts" includes state and local operating and non-operating grants and contracts.

"Other sources of revenue" includes the categories of other non-operating revenue, other source- operating, and other revenue and additions.

**Chart 84: GASB Institutions Percent Revenues by Source  
FY 2002-03**



**Table 141: Peer Institutions Reporting under GASB Standards  
FY 2002-03  
Total Expenditures**

UnitID	Institution Name	Salaries & Wages	Employee Fringe Benefits	Depreciation	All Other Expenses	Total Expenses
110705	UI Urb.-Champ.	666,629,567	485,575,027	93,343,296	563,499,852	1,809,047,742
139755	NC State	441,299,689	88,485,274	36,062,399	279,908,503	845,755,865
145637	Georgia Tech	420,789,671	81,206,902	49,770,721	240,462,591	792,229,885
199193	UC Santa Barbara	302,200,000	68,485,000	52,904,000	147,268,000	570,857,000
119678	NPS					
	Peer Median	431,044,680	84,846,088	51,337,361	260,185,547	818,992,875

**Table 142: Peer Institutions Reporting under GASB Standards  
FY 2002-03  
Percent Expenditures**

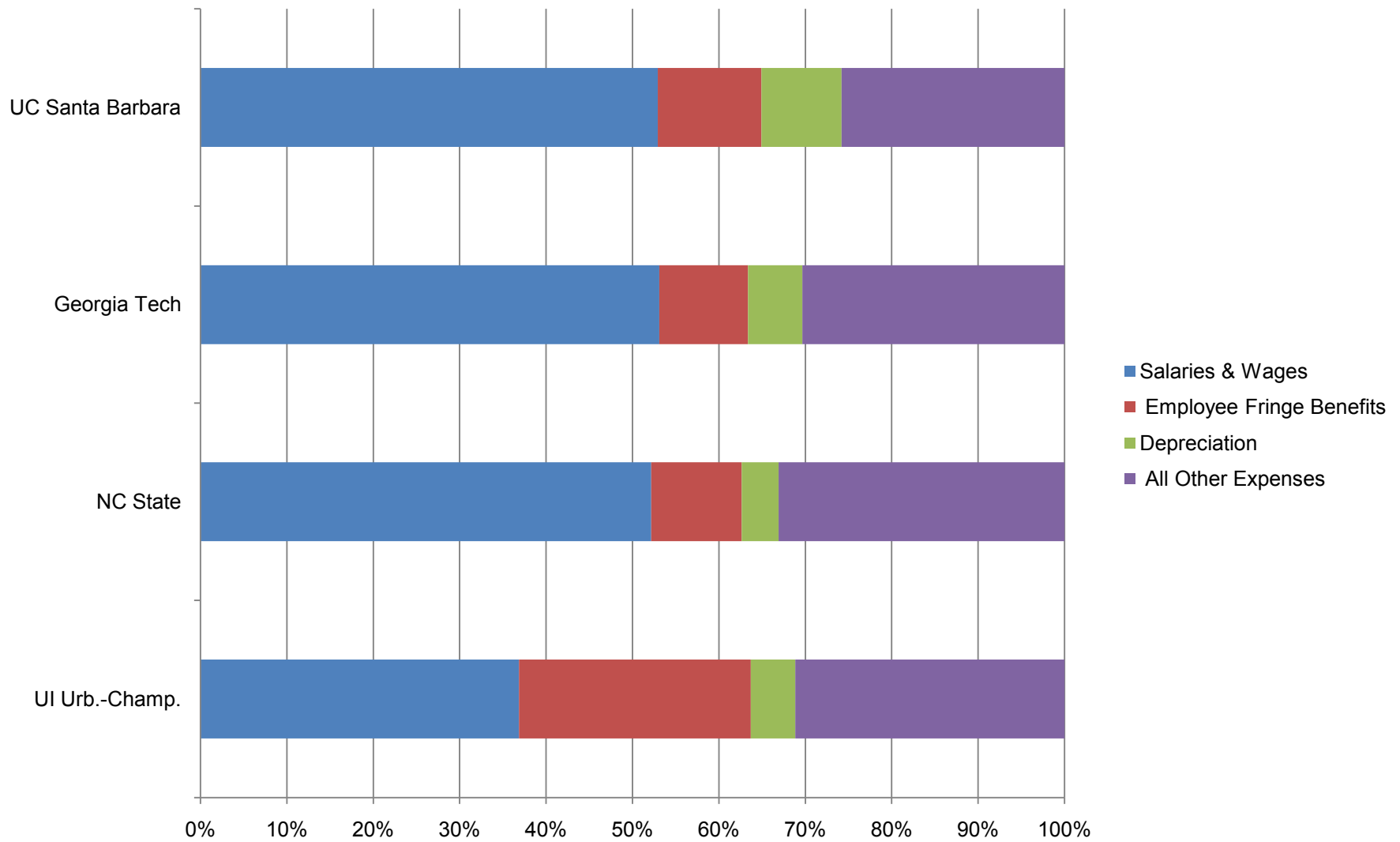
UnitID	Institution Name	Salaries & Wages	Employee Fringe Benefits	Depreciation	All Other Expenses	Total Expenses
110705	UI Urb.-Champ.	37%	27%	5%	31%	100%
139755	NC State	52%	10%	4%	33%	100%
145637	Georgia Tech	53%	10%	6%	30%	100%
199193	UC Santa Barbara	53%	12%	9%	26%	100%
119678	NPS					
	Peer Median	53%	11%	6%	31%	

Source: IPEDS Finance GASB

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**Chart 85: GASB Institutions Percent Expenditures FY 2002-03**



**Table 143: Peer Institutions Reporting under GASB Standards  
FY 2002-03  
Total Expenditures by Selected Categories**

Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation and Maintenance of Plant	Depreciation	Scholarships and Fellowships	Auxiliary Enterprises	Other Expenditures	Total Expenditures
UI Urb.-Champ.	266,929,861	316,860,034	142,426,752	123,957,343	42,788,499	25,308,405	82,699,774	84,914,530	90,413,745	120,622,048	173,299,419	1,470,220,410
NC State	228,284,498	169,115,178	95,236,999	55,016,187	13,593,970	57,763,026	47,337,260	33,512,281	16,420,908	88,798,437	6,737,944	811,816,688
Georgia Tech	170,165,975	324,355,597	52,609,086	33,911,189	19,524,443	42,229,435	55,425,852	-	9,284,014	48,919,606	2,029,841	758,455,038
UC Santa Barbara	168,210,000	102,626,000	6,612,000	31,686,000	41,495,000	33,483,000	24,734,000	50,262,000	31,211,000	55,328,000	29,070,000	574,717,000
NPS												
Peer Median	199,225,237	242,987,606	73,923,043	44,463,688	30,509,722	37,856,218	51,381,556	41,887,141	23,815,954	72,063,219	17,903,972	785,135,863

**Table 144: Peer Institutions Reporting under GASB Standards  
FY 2002-03  
Percent Expenditures by Selected Categories**

Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation and Maintenance of Plant	Depreciation	Scholarships and Fellowships	Auxiliary Enterprises	Other Expenditures	Total Expenditures
UI Urb.-Champ.	18.2%	21.6%	9.7%	8.4%	2.9%	1.7%	5.6%	5.8%	6.1%	8.2%	11.8%	100.0%
NC State	28.1%	20.8%	11.7%	6.8%	1.7%	7.1%	5.8%	4.1%	2.0%	10.9%	0.8%	100.0%
Georgia Tech	22.4%	42.8%	6.9%	4.5%	2.6%	5.6%	7.3%	0.0%	1.2%	6.4%	0.3%	100.0%
UC Santa Barbara	29.3%	17.9%	1.2%	5.5%	7.2%	5.8%	4.3%	8.7%	5.4%	9.6%	5.1%	100.0%
NPS												
Peer Median	25.3%	21.2%	8.3%	6.1%	2.7%	5.7%	5.7%	5.0%	3.7%	8.9%	2.9%	100.0%

Source: IPEDS Finance GASB

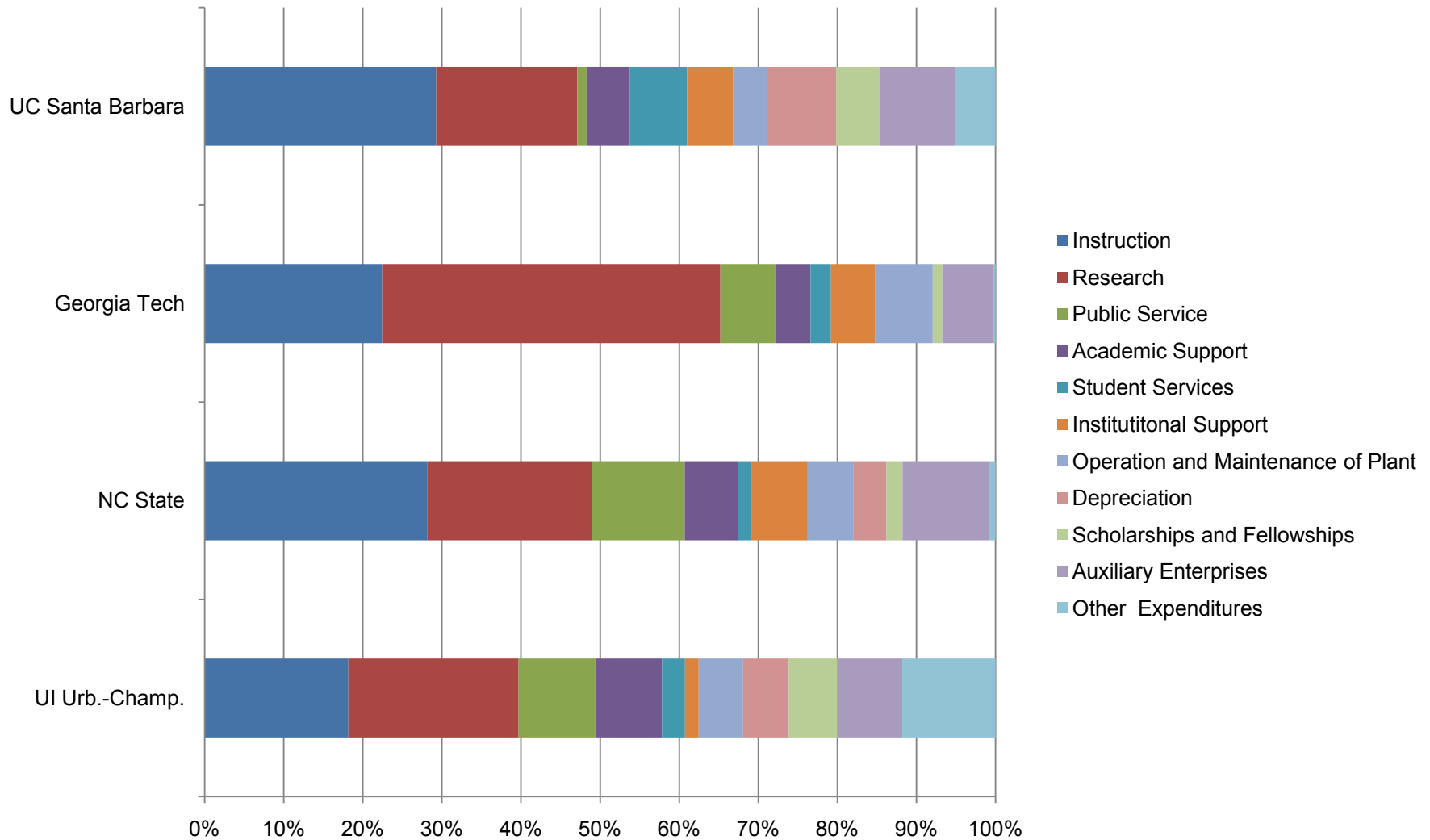
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The category "Other Expenditures" includes independent operations, other expenses, interest, and other non-operating expenses.



**Chart 86: GASB Institutions Percent Expenditures by Functional Category  
FY 2002-03**



**Peer Institutions Reporting under GASB Standards  
FY 2003-04  
Table 145: Revenue by Source**

Institution Name	Tuition&Fees	Federal Grants & Contracts	State and Local Grants & Contracts	Sales & Svcs of Auxiliary Enterprises	Indep. Operations	Federal Approp.	State Approp.	Gifts	Investment Income	Capital Appropriations, Grants & Gifts	Additions to Permanent Endowments	Other sources	Total Revenue
UI Urb.-Champ.	284,000,337	320,093,368	83,960,590	163,009,242	2,141,668	-	327,167,637	75,509,959	6,523,189	76,504,860	2,204,584	550,690,561	1,891,805,995
NC State	112,345,884	100,618,033	76,991,920	123,508,372	-	22,825,433	341,731,964	39,586,597	19,462,509	137,225,496	2,465,815	11,547,479	988,309,502
Georgia Tech	97,048,488	266,014,692	113,271,921	61,456,014	-	-	207,830,560	2,609,887	(10,663,161)	140,822,362	-	31,870,333	910,261,096
UC Santa Barbara	126,848,000	110,961,000	36,152,000	74,011,000	-	-	190,750,000	23,560,000	45,000	29,373,000	-	78,279,000	669,979,000
NPS													
Peer median	119,596,942	188,487,846	80,476,255	98,759,686	-	-	267,499,099	31,573,299	3,284,095	106,865,178	1,102,292	55,074,667	949,285,299

**Table 146: Revenue Percentages by Source, 2003-04**

Institution Name	Tuition&Fees	Federal Grants & Contracts	State and Local Grants & Contracts	Sales & Svcs of Auxiliary Enterprises	Indep. Operations	Federal Approp.	State Approp.	Gifts	Investment Income	Capital Appropriations, Grants & Gifts	Additions to Permanent Endowments	Other sources	Total Revenue
UI Urb.-Champ.	15.0%	16.9%	4.4%	8.6%	0.1%	0.0%	17.3%	4.0%	0.3%	4.0%	0.1%	29.1%	100%
NC State	11.4%	10.2%	7.8%	12.5%	0.0%	2.3%	34.6%	4.0%	2.0%	13.9%	0.2%	1.2%	100%
Georgia Tech	10.7%	29.2%	12.4%	6.8%	0.0%	0.0%	22.8%	0.3%	-1.2%	15.5%	0.0%	3.5%	100%
UC Santa Barbara	18.9%	16.6%	5.4%	11.0%	0.0%	0.0%	28.5%	3.5%	0.0%	4.4%	0.0%	11.7%	100%
NPS													
Peer median	13.2%	16.7%	6.6%	9.8%	0.0%	0.0%	25.7%	3.8%	0.2%	9.1%	0.1%	7.6%	

Source: IPEDS Finance GASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

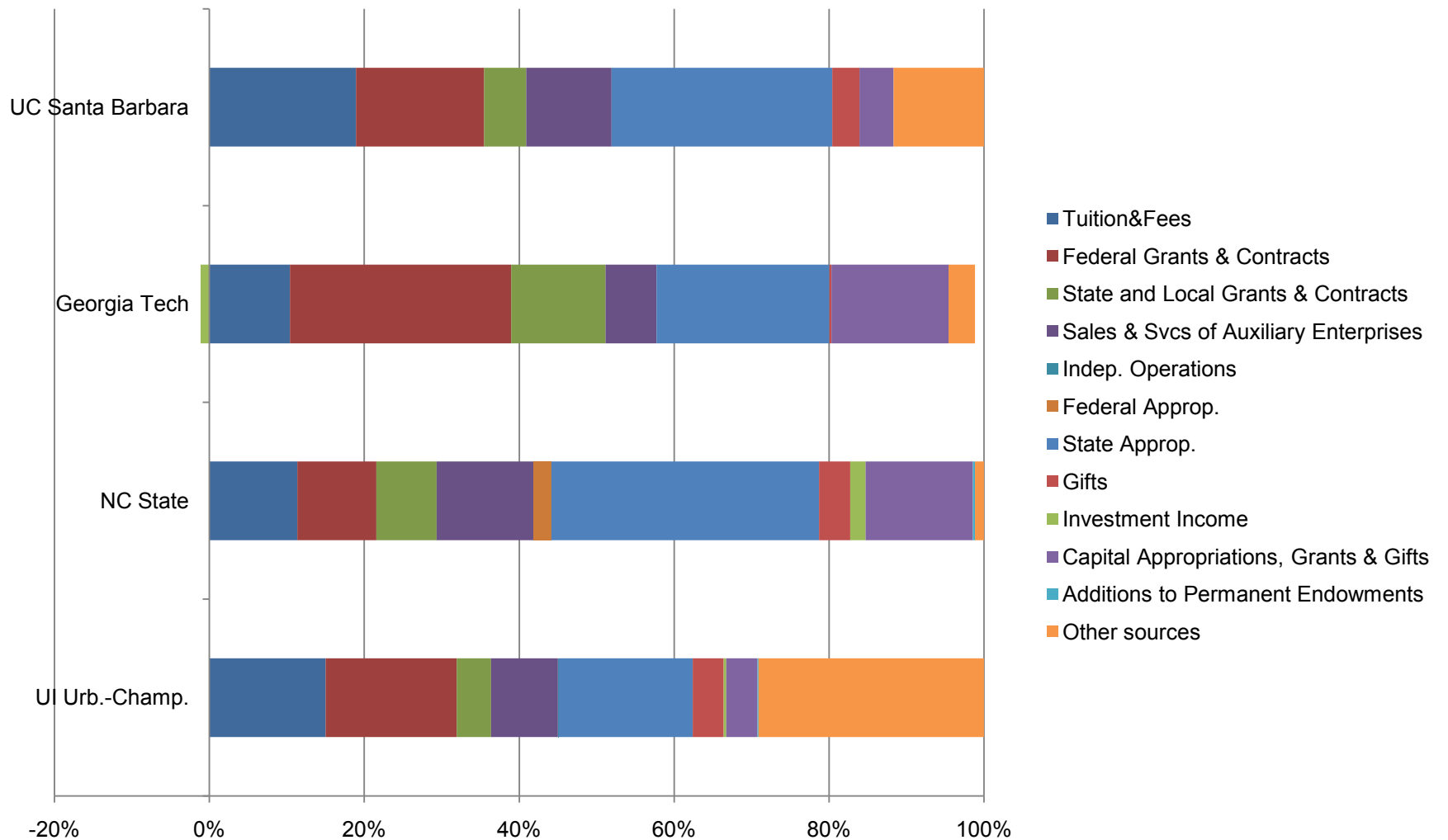
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The column "Federal grants and contracts" includes federal operating and non-operating grants and contracts.

The column "State and local grants and contracts" includes state and local operating and non-operating grants and contracts.

"Other sources of revenue" includes the categories of other non-operating revenue, other source- operating, and other revenue and additions.

**Chart 87: GASB Institutions Percent Revenues by Source  
FY 2003-04**



**Table 147: Peer Institutions Reporting under GASB Standards  
FY 2003-04  
Total Expenditures**

UnitID	Institution Name	Salaries & Wages	Employee Fringe Benefits	Depreciation	All Other Expenses	Total Expenses
110705	UI Urb.-Champ.	666,629,567	485,575,027	93,343,296	563,499,852	1,809,047,742
139755	NC State	441,299,689	88,485,274	36,062,399	279,908,503	845,755,865
145637	Georgia Tech	420,789,671	81,206,902	49,770,721	240,462,591	792,229,885
199193	UC Santa Barbara	302,200,000	68,485,000	52,904,000	147,268,000	570,857,000
119678	NPS					
	Peer Median	431,044,680	84,846,088	51,337,361	260,185,547	818,992,875

**Table 148: Peer Institutions Reporting under GASB Standards  
FY 2003-04  
Percent Expenditures**

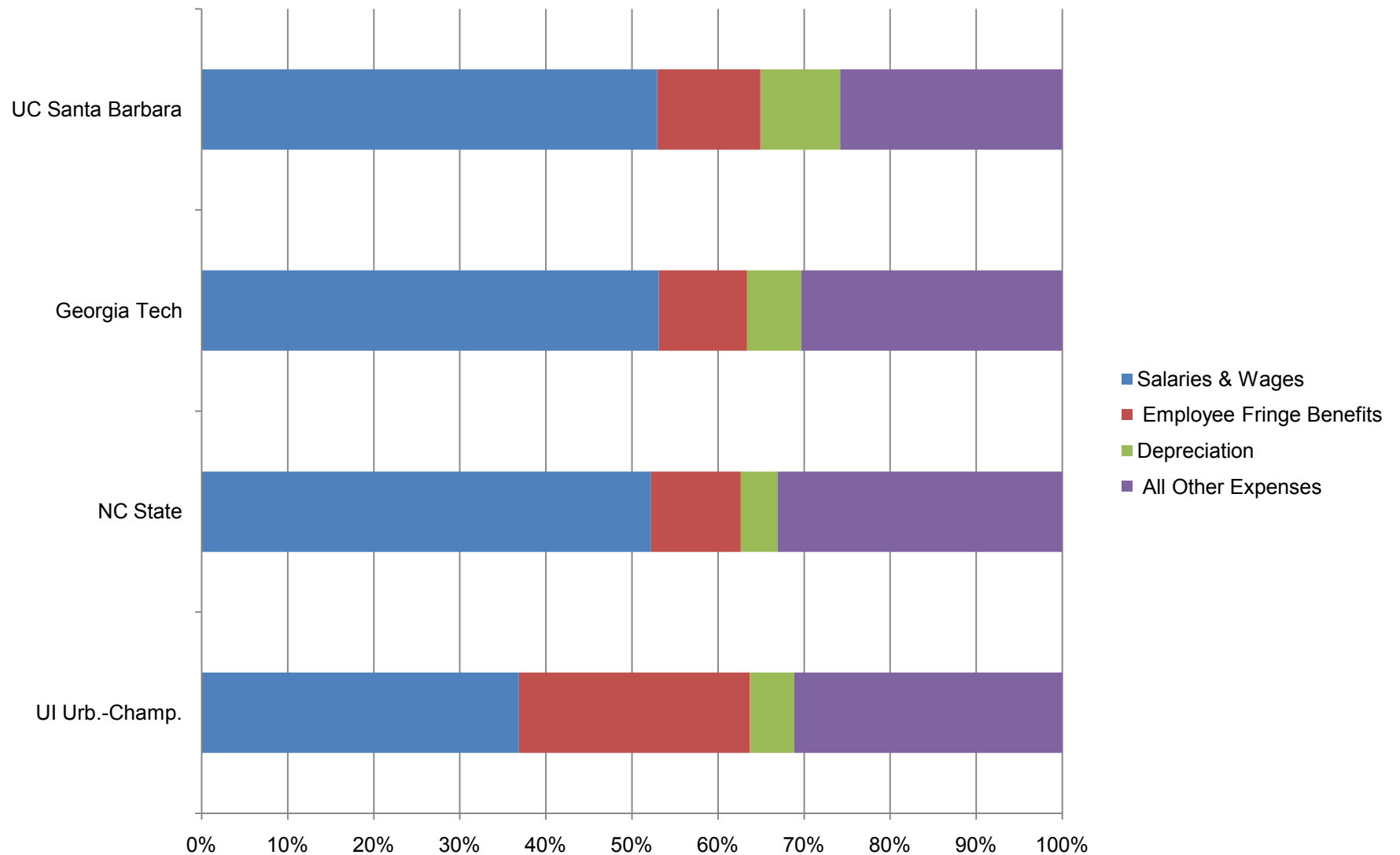
UnitID	Institution Name	Salaries & Wages	Employee Fringe Benefits	Depreciation	All Other Expenses	Total Expenses
110705	UI Urb.-Champ.	37%	27%	5%	31%	100%
139755	NC State	52%	10%	4%	33%	100%
145637	Georgia Tech	53%	10%	6%	30%	100%
199193	UC Santa Barbara	53%	12%	9%	26%	100%
119678	NPS					
	Peer Median	53%	11%	6%	31%	

Source: IPEDS Finance GASB

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**Chart 88: GASB Institutions Percent Expenditures FY 2003-04**



**Table 149: Peer Institutions Reporting under GASB Standards  
FY 2003-04  
Total Expenditures by Selected Categories**

Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Oper. and Maint. of Plant	Depreciation	Scholarships and Fellowships	Auxiliary Enterprises	Other Expenditures	Total Expenditures
UI Urb.-Champ.	277,079,785	331,088,654	128,540,172	110,302,855	49,178,342	25,975,282	83,291,032	93,343,296	112,642,250	132,982,603	464,623,471	1,809,047,742
NC State	238,202,244	176,846,274	98,281,459	61,076,478	14,223,021	50,967,119	52,564,821	36,062,399	17,887,136	93,267,215	6,377,699	845,755,865
Georgia Tech	174,004,514	338,458,402	29,275,806	31,777,362	19,983,935	33,023,547	49,684,039	45,098,445	13,177,665	45,984,703	11,761,467	792,229,885
UC Santa Barbara	157,440,000	108,300,000	5,392,000	30,944,000	42,871,000	32,471,000	32,669,000	52,904,000	37,240,000	58,017,000	12,609,000	570,857,000
NPS												
Peer Median	206,103,379	253,967,464	63,778,633	46,426,920	31,427,468	32,747,274	51,124,430	49,001,223	27,563,568	75,642,108	12,185,234	818,992,875

**Table 150: Peer Institutions Reporting under GASB Standards  
FY 2003-04  
Percent Expenditures by Selected Categories**

Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Oper. and Maint. of Plant	Depreciation	Scholarships and Fellowships	Auxiliary Enterprises	Other Expenditures	Total Expenditures
UI Urb.-Champ.	15.3%	18.3%	7.1%	6.1%	2.7%	1.4%	4.6%	5.2%	6.2%	7.4%	25.7%	100.0%
NC State	28.2%	20.9%	11.6%	7.2%	1.7%	6.0%	6.2%	4.3%	2.1%	11.0%	0.8%	100.0%
Georgia Tech	22.0%	42.7%	3.7%	4.0%	2.5%	4.2%	6.3%	5.7%	1.7%	5.8%	1.5%	100.0%
UC Santa Barbara	27.6%	19.0%	0.9%	5.4%	7.5%	5.7%	5.7%	9.3%	6.5%	10.2%	2.2%	100.0%
NPS												
Peer Median	24.8%	19.9%	5.4%	5.8%	2.6%	4.9%	6.0%	5.4%	4.2%	8.8%	1.8%	100.0%

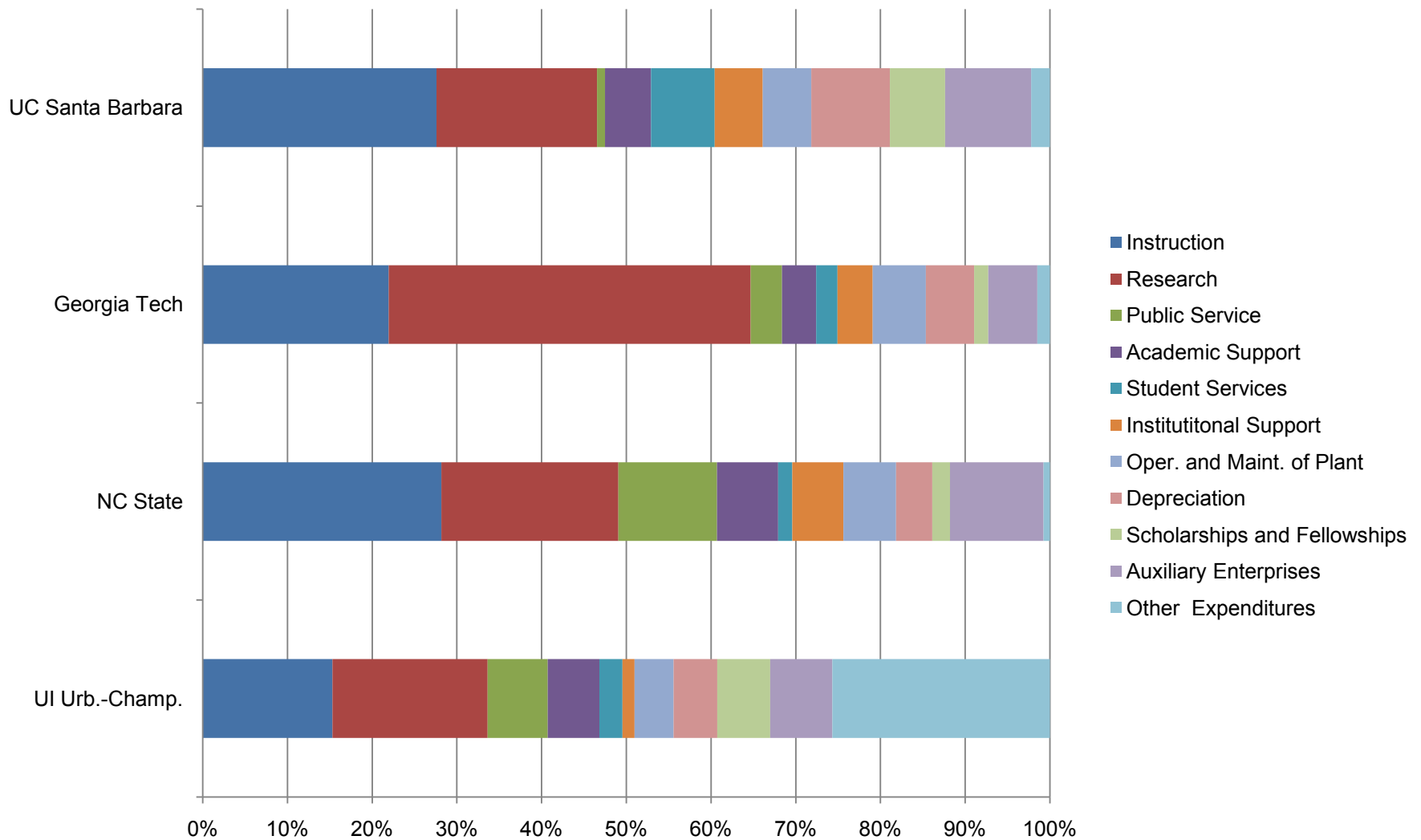
Source: IPEDS Finance GASB

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The category "Other Expenditures" includes independent operations, other expenses, interest, and other non-operating expenses.

**Chart 89: GASB Institutions Percent Expenditures by Functional Category  
FY 2003-04**



**Peer Institutions Reporting under GASB Standards**

**FY 2004-05**

**Table 151: Revenue by Source**

UnitID	Institution Name	Tuition&Fees	Federal Grants & Contracts	State and Local Grants & Contracts	Sales & Svcs of Auxiliary Enterprises	Independent Operations	Federal Approp.	State Approp.	Gifts	Investment Income	Capital Appropriations, Grants & Gifts	Additions to Permanent Endowments	Other sources	Total Revenue
145637	UI Urb.-Champ.	328,131,124	357,977,348	92,810,851	167,190,613	2,168,486	-	277,621,027	74,527,002	14,193,583	81,544,653	-	226,997,582	1,623,162,269
199193	NC State	121,679,301	104,251,358	88,666,064	127,704,543	-	21,059,195	366,632,546	41,253,974	13,446,362	113,909,198	1,076,833	18,058,755	1,017,738,129
139755	Georgia Tech	97,660,689	273,374,298	113,020,828	65,448,081	-	-	213,543,998	12,697,965	9,250,513	6,598,257	-	13,935,563	805,530,192
110705	UC Santa Barbara	145,584,000	126,458,000	36,213,000	81,298,000	-	-	178,830,000	30,003,000	31,000	13,405,000	-	53,471,000	665,293,000
119678	NPS													
	Peer median	133,631,651	199,916,149	90,738,458	104,501,272	-	-	245,582,513	35,628,487	11,348,438	47,474,827	-	35,764,878	911,634,161

**Table 152: Revenue Percentages by Source, 2004-05**

UnitID	Institution Name	Tuition&Fees	Federal Grants & Contracts	State and Local Grants & Contracts	Sales & Svcs of Auxiliary Enterprises	Independent Operations	Federal Appropriations	State Appropriations	Gifts	Investment Income	Capital Appropriations, Grants & Gifts	Additions to Permanent Endowments	Other sources	Total Revenue
145637	UI Urb.-Champ.	20.2%	22.1%	5.7%	10.3%	0.1%	0.0%	17.1%	4.6%	0.9%	5.0%	0.0%	14.0%	100%
199193	NC State	12.0%	10.2%	8.7%	12.5%	0.0%	2.1%	36.0%	4.1%	1.3%	11.2%	0.1%	1.8%	100%
139755	Georgia Tech	12.1%	33.9%	14.0%	8.1%	0.0%	0.0%	26.5%	1.6%	1.1%	0.8%	0.0%	1.7%	100%
110705	UC Santa Barbara	21.9%	19.0%	5.4%	12.2%	0.0%	0.0%	26.9%	4.5%	0.0%	2.0%	0.0%	8.0%	100%
119678	NPS													
	Peer median	16.2%	20.5%	7.2%	11.3%	0.0%	0.0%	26.7%	4.3%	1.0%	3.5%	0.0%	4.9%	

Source: IPEDS Finance GASB

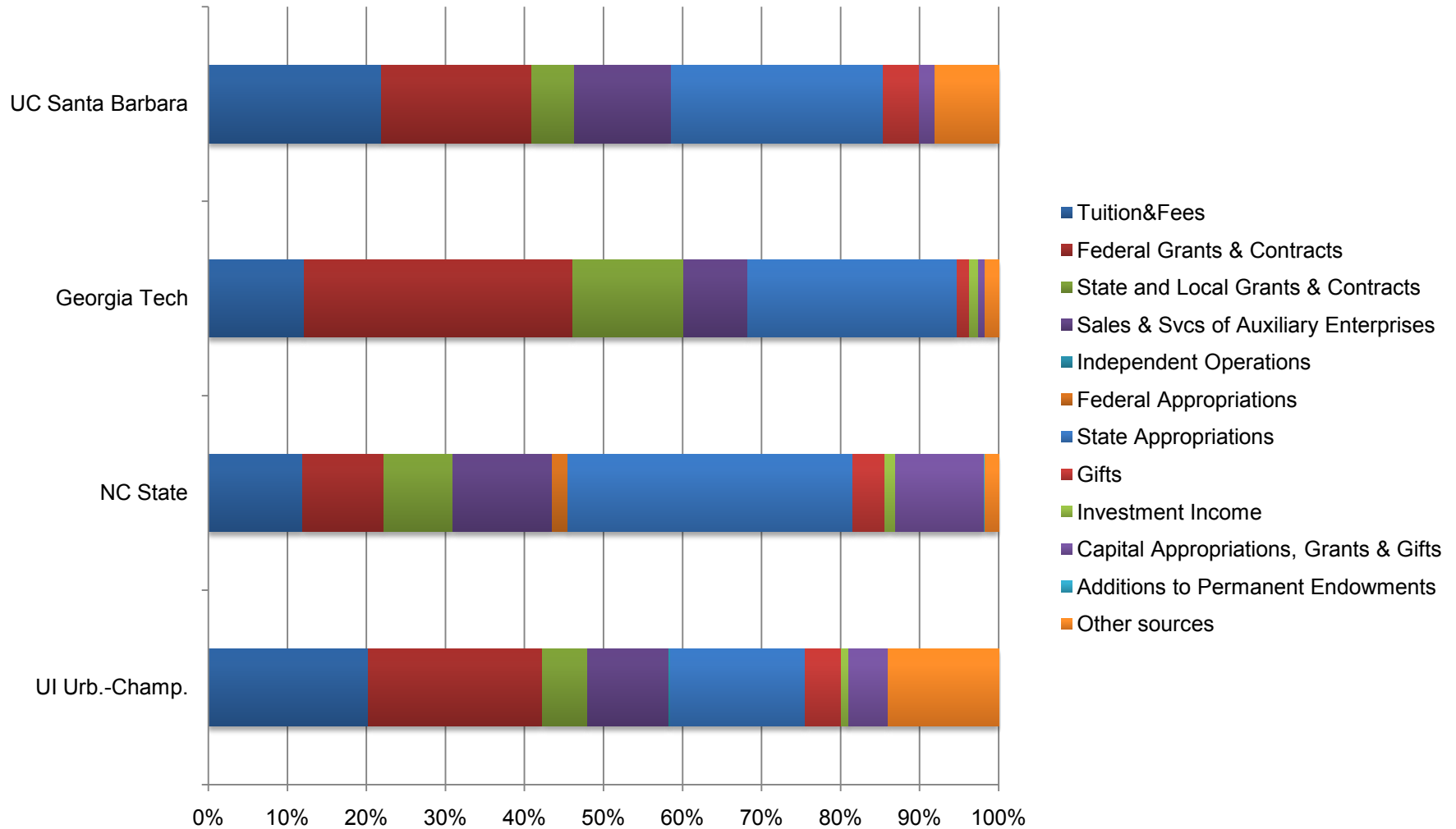
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The column "Federal grants and contracts" includes federal operating and non-operating grants and contracts.



**Chart 90: GASB Institutions Percent Revenues by Source  
FY 2004-05**



**Table 153: Peer Institutions Reporting under GASB Standards  
FY 2004-05  
Total Expenditures**

UnitID	Institution Name	Salaries & Wages	Employee Fringe Benefits	Depreciation	All Other Expenses	Total Expenses
110705	UI Urb.-Champ.	719,481,547	219,699,388	108,784,055	606,359,369	1,654,324,359
139755	NC State	463,972,583	90,037,456	39,621,224	301,010,572	894,641,835
145637	Georgia Tech	430,131,434	79,925,059	51,254,343	257,929,664	819,240,500
199193	UC Santa Barbara	306,605,000	73,957,000	58,109,000	164,279,000	602,950,000
119678	NPS Peer Median	447,052,009	84,981,258	54,681,672	279,470,118	856,941,168

**Table 154: Peer Institutions Reporting under GASB Standards  
FY 2004-05  
Percent Expenditures**

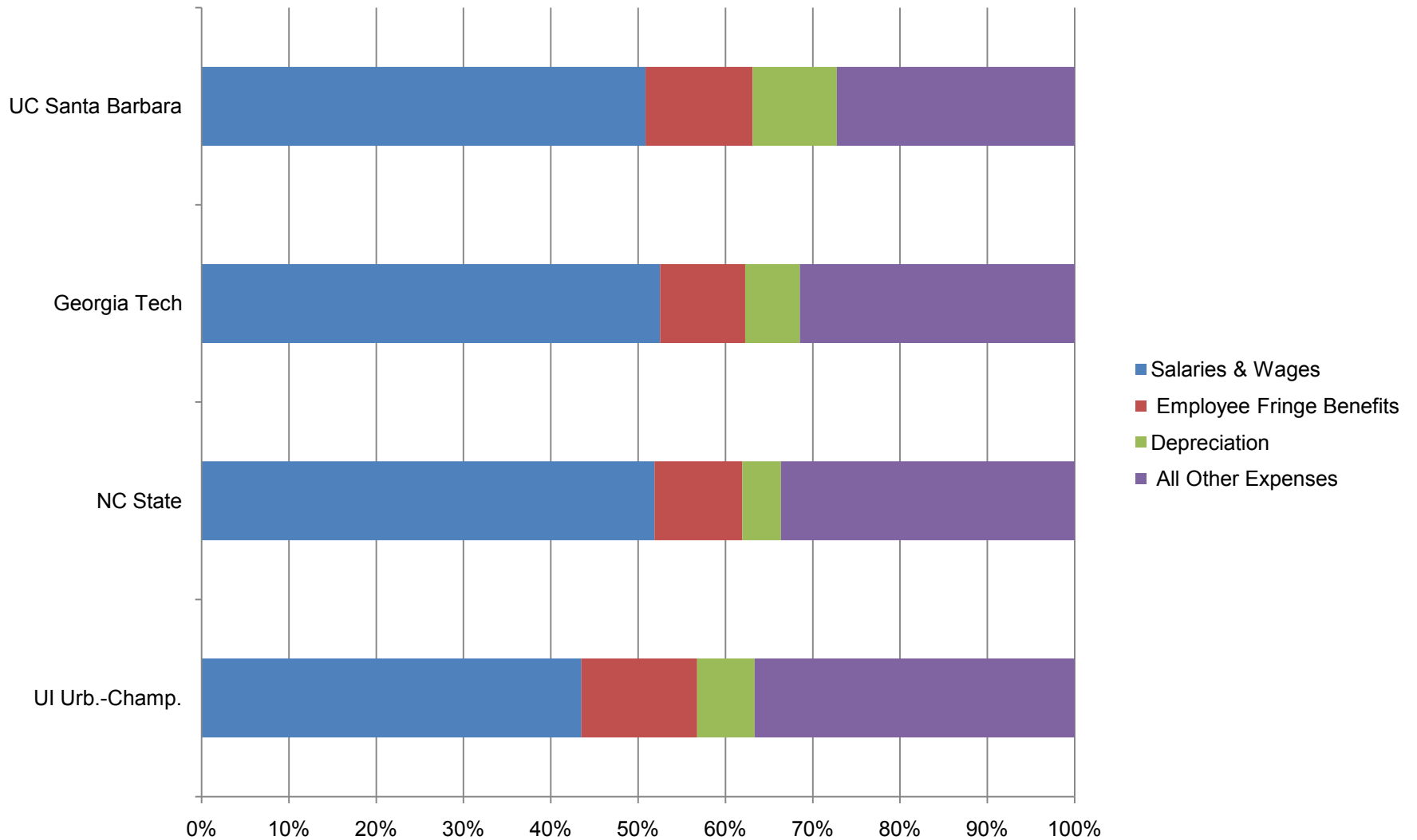
UnitID	Institution Name	Salaries & Wages	Employee Fringe Benefits	Depreciation	All Other Expenses	Total Expenses
110705	UI Urb.-Champ.	43%	13%	7%	37%	100%
139755	NC State	52%	10%	4%	34%	100%
145637	Georgia Tech	53%	10%	6%	31%	100%
199193	UC Santa Barbara	51%	12%	10%	27%	100%
119678	NPS Peer Median	51%	11%	6%	33%	

Source: IPEDS Finance GASB

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**Chart 91: GASB Institutions Percent Expenditures FY 2004-05**



**Table 155: Peer Institutions Reporting under GASB Standards  
FY 2004-05**

**Total Expenditures by Selected Categories**

UnitID	Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation and Maintenance of Plant	Depreciation	Scholarships and Fellowships	Auxiliary Enterprises	Other Expenditures	Total Expenditures
145637	UI Urb.-Champ.	308,638,703	327,102,006	134,169,201	118,339,420	52,254,488	37,417,402	110,161,741	108,784,055	121,961,297	133,865,935	201,630,111	1,654,324,359
199193	NC State	254,270,739	187,599,821	97,757,790	60,911,493	14,794,726	53,554,408	57,380,049	39,621,224	19,617,251	102,532,365	6,601,969	894,641,835
139755	Georgia Tech	172,534,125	329,293,494	36,188,663	31,586,281	23,127,458	34,679,453	76,446,172	45,631,169	11,765,454	54,286,647	3,701,584	819,240,500
110705	UC Santa Barbara	174,956,000	116,567,000	6,032,000	30,836,000	43,978,000	32,684,000	30,430,000	58,109,000	36,019,000	62,365,000	10,974,000	602,950,000
119678	NPS												
	Peer Median	214,613,370	257,350,914	66,973,227	46,248,887	33,552,729	36,048,428	66,913,111	51,870,085	27,818,126	82,448,683	8,787,985	856,941,168

**Table 156: Peer Institutions Reporting under GASB Standards  
FY 2004-05**

**Percent Expenditures by Selected Categories**

UnitID	Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation and Maintenance of Plant	Depreciation	Scholarships and Fellowships	Auxiliary Enterprises	Other Expenditures	Total Expenditures
145637	UI Urb.-Champ.	18.7%	19.8%	8.1%	7.2%	3.2%	2.3%	6.7%	6.6%	7.4%	8.1%	12.2%	100.0%
199193	NC State	28.4%	21.0%	10.9%	6.8%	1.7%	6.0%	6.4%	4.4%	2.2%	11.5%	0.7%	100.0%
139755	Georgia Tech	21.1%	40.2%	4.4%	3.9%	2.8%	4.2%	9.3%	5.6%	1.4%	6.6%	0.5%	100.0%
110705	UC Santa Barbara	29.0%	19.3%	1.0%	5.1%	7.3%	5.4%	5.0%	9.6%	6.0%	10.3%	1.8%	100.0%
119678	NPS												
	Peer Median	24.7%	20.4%	6.3%	6.0%	3.0%	4.8%	6.5%	6.1%	4.1%	9.2%	1.3%	100.0%

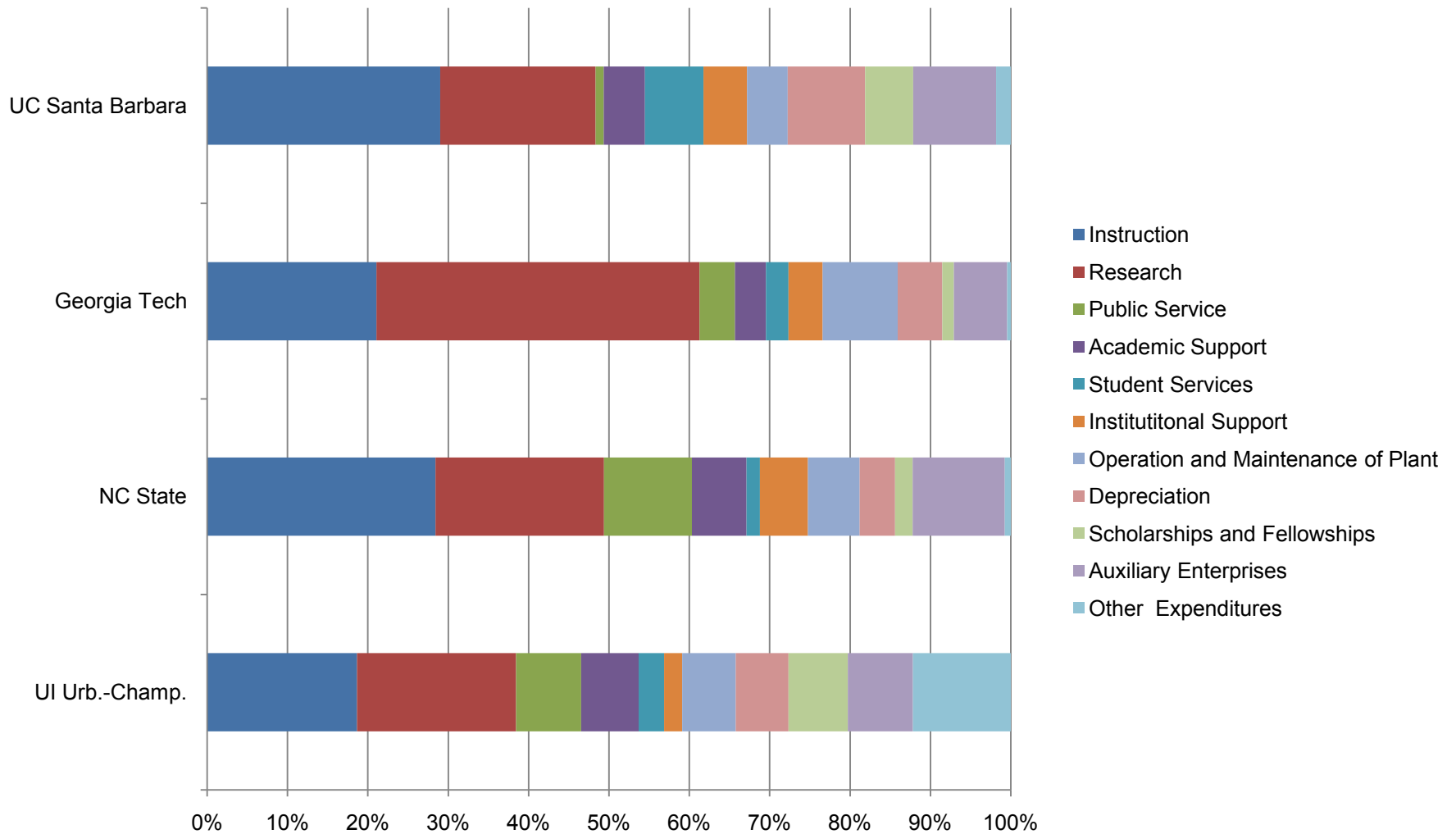
Source: IPEDS Finance GASB

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The category "Other Expenditures" includes independent operations, other expenses, interest, and other non-operating expenses.

**Chart 92: GASB Institutions Percent Expenditures by Functional Category  
FY 2004-05**



**Peer Institutions Reporting under GASB Standards**

**FY 2005-06**

**Table 157: Revenue by Source**

Institution Name	Tuition and Fees	Federal Grants & Contracts	State & Local Grants & Contracts	Sales and Svcs. Of Auxiliary Enterprises	Indep. Operations	Federal Approp.	State Approp.	Gifts	Investment income	Capital Approp., Gifts, & Grants	Additions to permanent endowments	Other Sources	Total Revenue
UI Urb.-Champ.	360,139,167	342,807,628	102,728,047	177,982,271	2,516,250	0	280,302,286	85,869,148	18,236,758	59,115,796	78,369	268,758,732	1,698,534,452
NC State	135,105,304	108,767,852	82,680,514	104,218,715	0	20,065,027	399,960,661	42,695,745	14,311,141	94,590,022	5,290,291	48,623,179	1,056,308,451
Georgia Tech	106,131,404	277,281,669	137,448,292	71,497,829	0	0	233,962,236	7,914,303	11,913,988	13,145,526	0	17,911,591	877,206,838
UC Santa Barbara	154,444,000	126,002,000	40,342,000	86,273,000	0	0	187,600,000	25,665,000	71,000	20,781,000	0	78,489,000	719,667,000
NPS													
Median	144,774,652	201,641,835	92,704,281	95,245,858	0	0	257,132,261	34,180,373	13,112,565	39,948,398	39,185	63,556,090	966,757,645

**Table 158: Revenue Percentages by Source, 2005-06**

Institution Name	Tuition and Fees	Federal Grants & Contracts	State & Local Grants & Contracts	Sales and Svcs. Of Auxiliary Enterprises	Indep. Operations	Federal Approp.	State Approp.	Gifts	Investment income	Capital Approp., Gifts, & Grants	Additions to permanent endowments	Other Sources	Total Revenue
UI Urb.-Champ.	21.2%	20.2%	6.0%	10.5%	0.1%	0.0%	16.5%	5.1%	1.1%	3.5%	0.0%	15.8%	100%
NC State	12.8%	10.3%	7.8%	9.9%	0.0%	1.9%	37.9%	4.0%	1.4%	9.0%	0.5%	4.6%	100%
Georgia Tech	12.1%	31.6%	15.7%	8.2%	0.0%	0.0%	26.7%	0.9%	1.4%	1.5%	0.0%	2.0%	100%
UC Santa Barbara	21.5%	17.5%	5.6%	12.0%	0.0%	0.0%	26.1%	3.6%	0.0%	2.9%	0.0%	10.9%	100%
NPS													
Median	17.0%	18.8%	6.9%	10.2%	0.0%	0.0%	26.4%	3.8%	1.2%	3.2%	0.0%	7.8%	100%

Source: IPEDS Finance GASB

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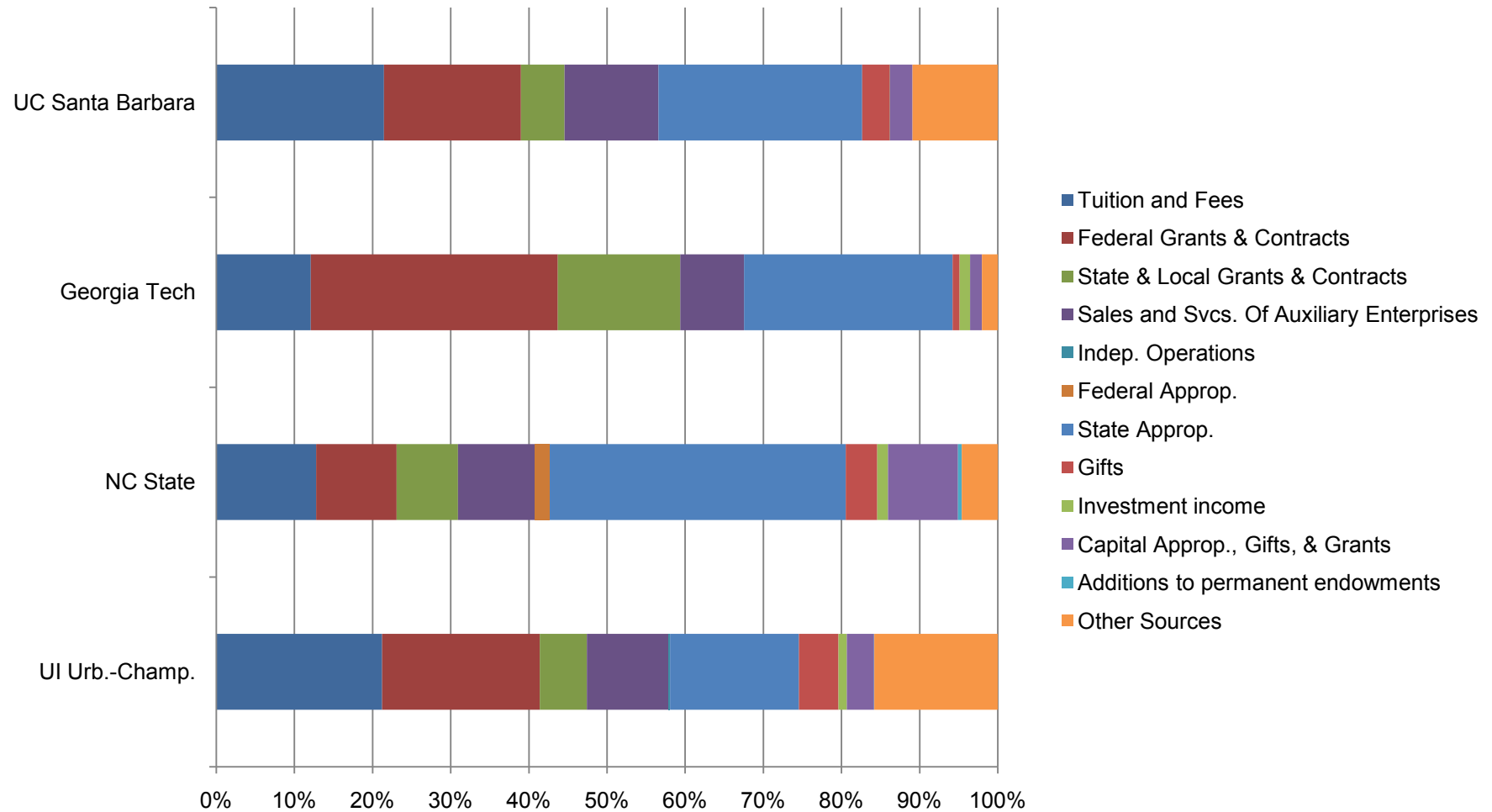
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The column "State and local grants and contracts" includes state and local operating and non-operating grants and contracts.

"Other sources of revenue" includes the categories of other non-operating revenue, other source- operating, and other revenue and additions.

**Chart 93: GASB Institutions Percent Revenues by Source  
FY 2005-06**



**Table 159: Peer Institutions Reporting under GASB Standards  
FY 2005-06  
Total Expenditures**

UnitID	Institution Name	Salaries & Wages	Employee Fringe Benefits	Depreciation	All Other Expenses	Total Expenses
145637	UI Urb.-Champ.	735,563,106	222,149,304	109,878,342	652,030,757	1,719,621,509
199193	NC State	488,332,222	108,390,609	42,009,253	326,343,571	965,075,655
139755	Georgia Tech	440,856,413	87,986,257	56,025,611	274,872,311	859,740,592
110705	UC Santa Barbara	318,219,000	73,060,000	60,389,000	173,355,000	625,023,000
119678	NPS					
	Peer Median	464,594,318	98,188,433	58,207,306	300,607,941	912,408,124

**Table 160: Peer Institutions Reporting under GASB Standards  
FY 2005-06  
Percent Expenditures**

UnitID	Institution Name	Salaries & Wages	Employee Fringe Benefits	Depreciation	All Other Expenses	Total Expenses
145637	UI Urb.-Champ.	43%	13%	6%	38%	100%
199193	NC State	51%	11%	4%	34%	100%
139755	Georgia Tech	51%	10%	7%	32%	100%
110705	UC Santa Barbara	51%	12%	10%	28%	100%
119678	NPS					
	Peer Median	51%	11%	6%	33%	

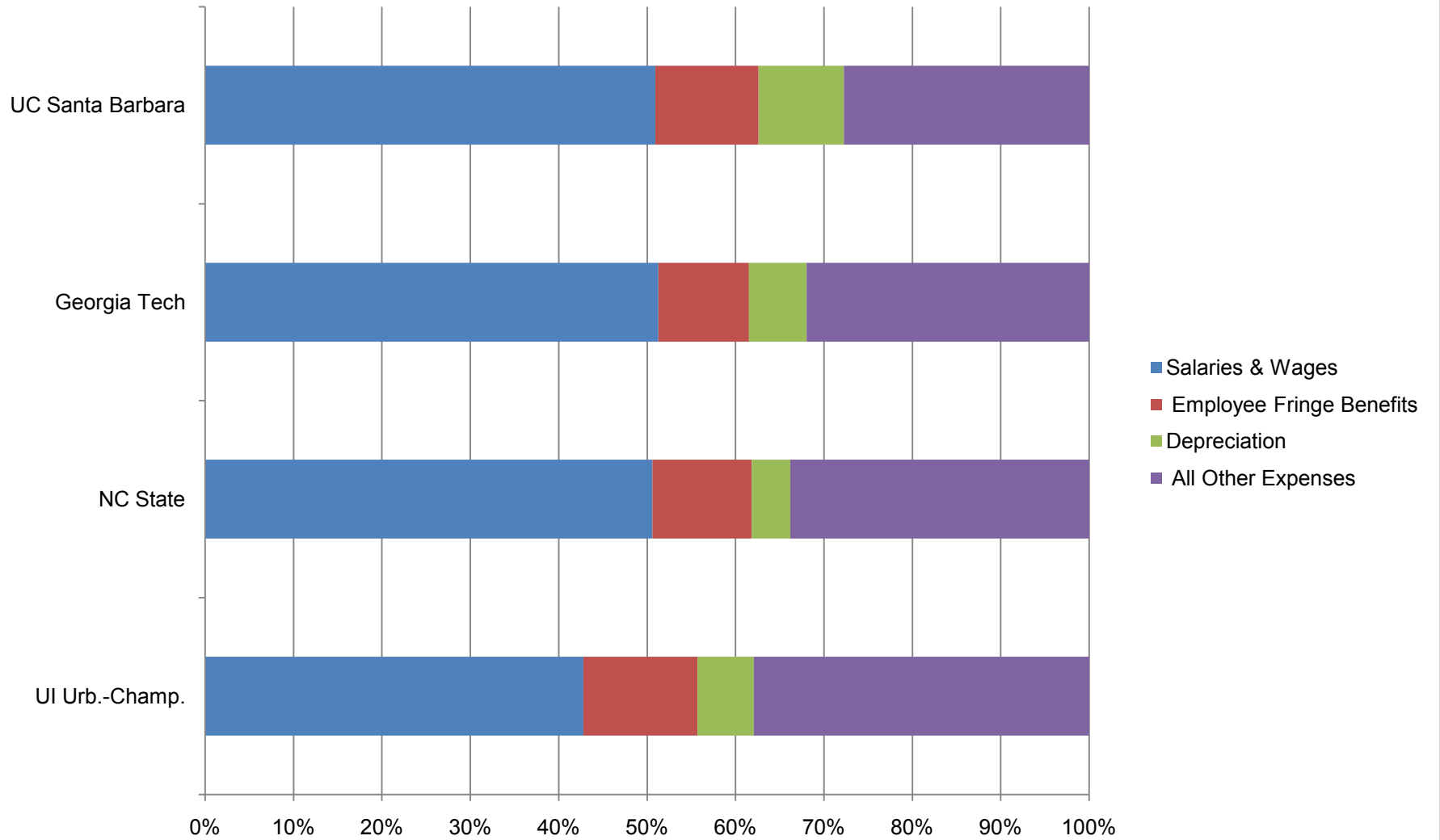
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**Chart 94: GASB Institutions Percent Expenditures FY 2005-06**



**Table 161: Peer Institutions Reporting under GASB Standards  
FY 2005-06  
Total Expenditures by Selected Categories**

Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation and Maintenance of Plant	Depreciation	Scholarships and Fellowships	Auxiliary Enterprises	Other Expenditures	Total Expenditures
UI Urb.-Champ.	322,963,391	315,493,583	141,476,344	131,064,759	54,089,991	20,082,828	128,701,514	109,878,342	128,800,983	149,880,186	217,189,588	1,719,621,509
NC State	269,519,833	198,320,161	108,396,158	66,431,097	16,021,894	51,069,699	76,744,280	42,009,253	22,131,353	106,244,654	8,187,273	965,075,655
Georgia Tech	181,912,293	338,395,103	39,993,694	34,736,284	20,202,570	41,654,527	71,067,708	49,794,626	10,532,316	54,488,721	16,962,750	859,740,592
UC Santa Barbara	180,150,000	126,480,000	6,352,000	31,545,000	48,837,000	33,266,000	26,288,000	60,389,000	37,610,000	64,026,000	10,080,000	625,023,000
NPS												
Peer Median	225,716,063	256,906,872	74,194,926	50,583,691	34,519,785	37,460,264	73,905,994	55,091,813	29,870,677	85,135,327	13,521,375	912,408,124

**Table 162: Peer Institutions Reporting under GASB Standards  
FY 2005-06  
Percent Expenditures by Selected Categories**

Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation and Maintenance of Plant	Depreciation	Scholarships and Fellowships	Auxiliary Enterprises	Other Expenditures	Total Expenditures
UI Urb.-Champ.	18.8%	18.3%	8.2%	7.6%	3.1%	1.2%	7.5%	6.4%	7.5%	8.7%	12.6%	100.0%
NC State	27.9%	20.5%	11.2%	6.9%	1.7%	5.3%	8.0%	4.4%	2.3%	11.0%	0.8%	100.0%
Georgia Tech	21.2%	39.4%	4.7%	4.0%	2.3%	4.8%	8.3%	5.8%	1.2%	6.3%	2.0%	100.0%
UC Santa Barbara	28.8%	20.2%	1.0%	5.0%	7.8%	5.3%	4.2%	9.7%	6.0%	10.2%	1.6%	100.0%
NPS												
Peer Median	24.5%	20.4%	6.4%	6.0%	2.7%	5.1%	7.7%	6.1%	4.2%	9.5%	1.8%	100.0%

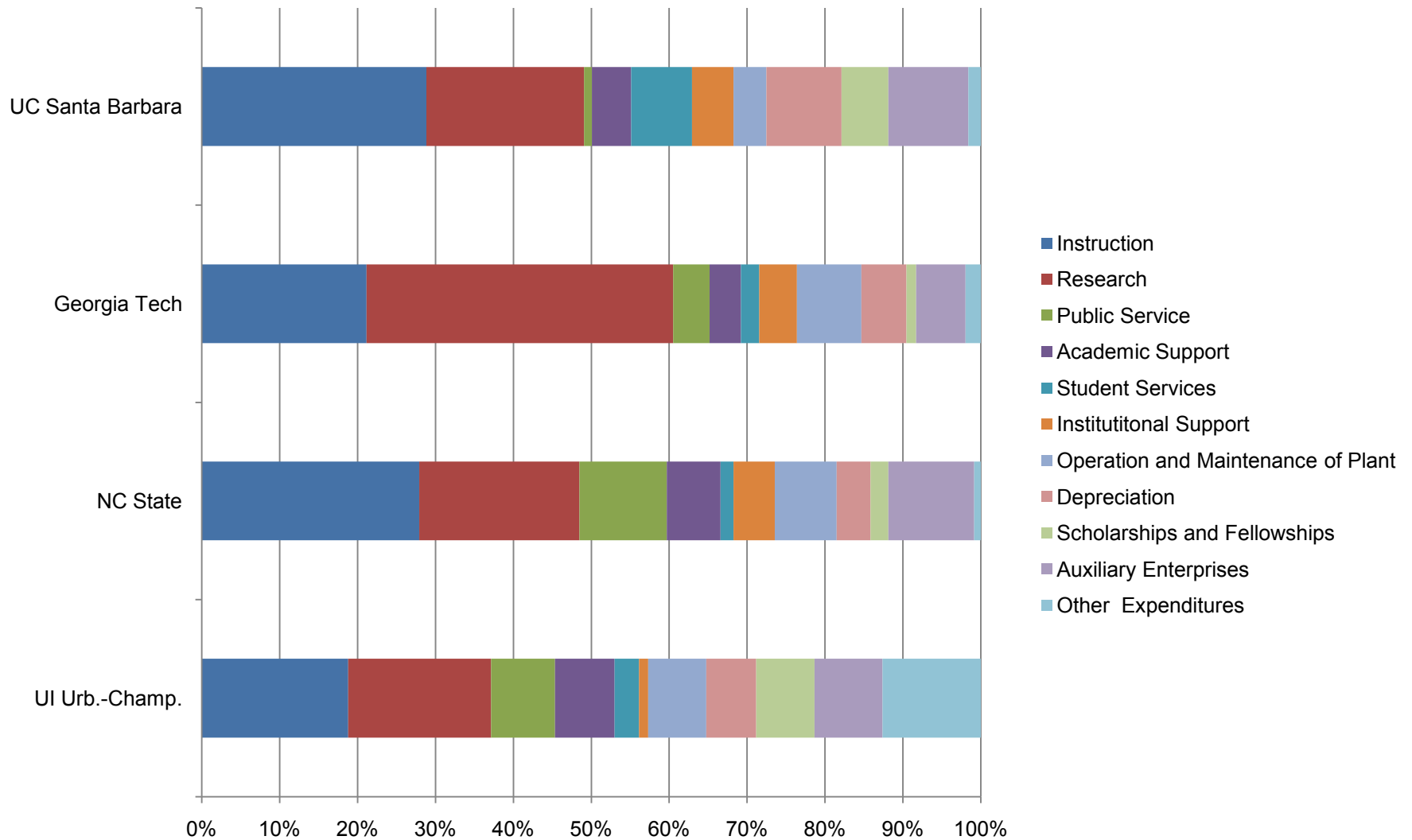
Source: IPEDS Finance GASB

Notes: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

The institutions in this table are public institutions and report under GASB standards. Private institutions report using FASB formats and are displayed in a separate table. It is not advisable to compare FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.

The category "Other Expenditures" includes independent operations, other expenses, interest, and other non-operating expenses.

**Chart 95: GASB Institutions Percent Expenditures by Category FY 2005-06**



**Peer Institutions Reporting under GASB Standards  
FY 2006-07  
Table 163: Revenue by Source**

Institution Name	Tuition & Fees	Federal Grants & Contracts	State & Local Grants & Contracts	Sales & Svcs of Auxiliary Enterprises	Indep. Opertns.	Federal Approp.	State Approp.	Gifts	Investment Income	Capital Approp., Grants & Gifts	Additions to Permanent Endowmnts	Other sources	Total Revenue
UI Urb.-Champ.	398,054,859	327,956,392	120,072,242	187,604,035	3,727,967	0	284,293,631	94,819,544	48,079,511	19,850,593	85,025	297,110,966	1,781,654,765
NC State	149,148,767	116,067,712	82,920,608	106,561,398	0	25,808,162	430,923,172	46,824,874	28,185,044	232,344,655	4,847,809	55,375,600	1,279,007,801
Georgia Tech	120,553,428	271,377,083	159,590,570	83,855,494	0	0	252,569,542	8,321,310	14,392,690	51,825,493	0	34,303,661	996,789,271
UC Santa Barbara	158,536,000	143,910,000	44,105,000	90,186,000	0	0	203,537,000	26,050,000	85,000	21,121,000	0	110,734,000	798,264,000
NPS													
Peer median	153,842,384	207,643,542	101,496,425	98,373,699	0	0	268,431,587	36,437,437	21,288,867	36,473,247	42,513	83,054,800	1,137,898,536

**Table 164: Revenue Percentages by Source, 2006-07**

Institution Name	Tuition & Fees	Federal Grants & Contracts	State and Local Grants & Contracts	Sales & Svcs of Auxiliary Enterprises	Indep. Opertns.	Federal Approp.	State Appropriations	Gifts	Investment Income	Capital Approp., Grants & Gifts	Additions to Permanent Endowments	Other sources	Total Revenue
UI Urb.-Champ.	22.3%	18.4%	6.7%	10.5%	0.2%	0.0%	16.0%	5.3%	2.7%	1.1%	0.0%	16.7%	100%
NC State	11.7%	9.1%	6.5%	8.3%	0.0%	2.0%	33.7%	3.7%	2.2%	18.2%	0.4%	4.3%	100%
Georgia Tech	12.1%	27.2%	16.0%	8.4%	0.0%	0.0%	25.3%	0.8%	1.4%	5.2%	0.0%	3.4%	100%
UC Santa Barbara	19.9%	18.0%	5.5%	11.3%	0.0%	0.0%	25.5%	3.3%	0.0%	2.6%	0.0%	13.9%	100%
NPS													
Peer median	16.0%	18.2%	6.6%	9.5%	0.0%	0.0%	25.4%	3.5%	1.8%	3.9%	0.0%	9.1%	

Source: IPEDS Finance GASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

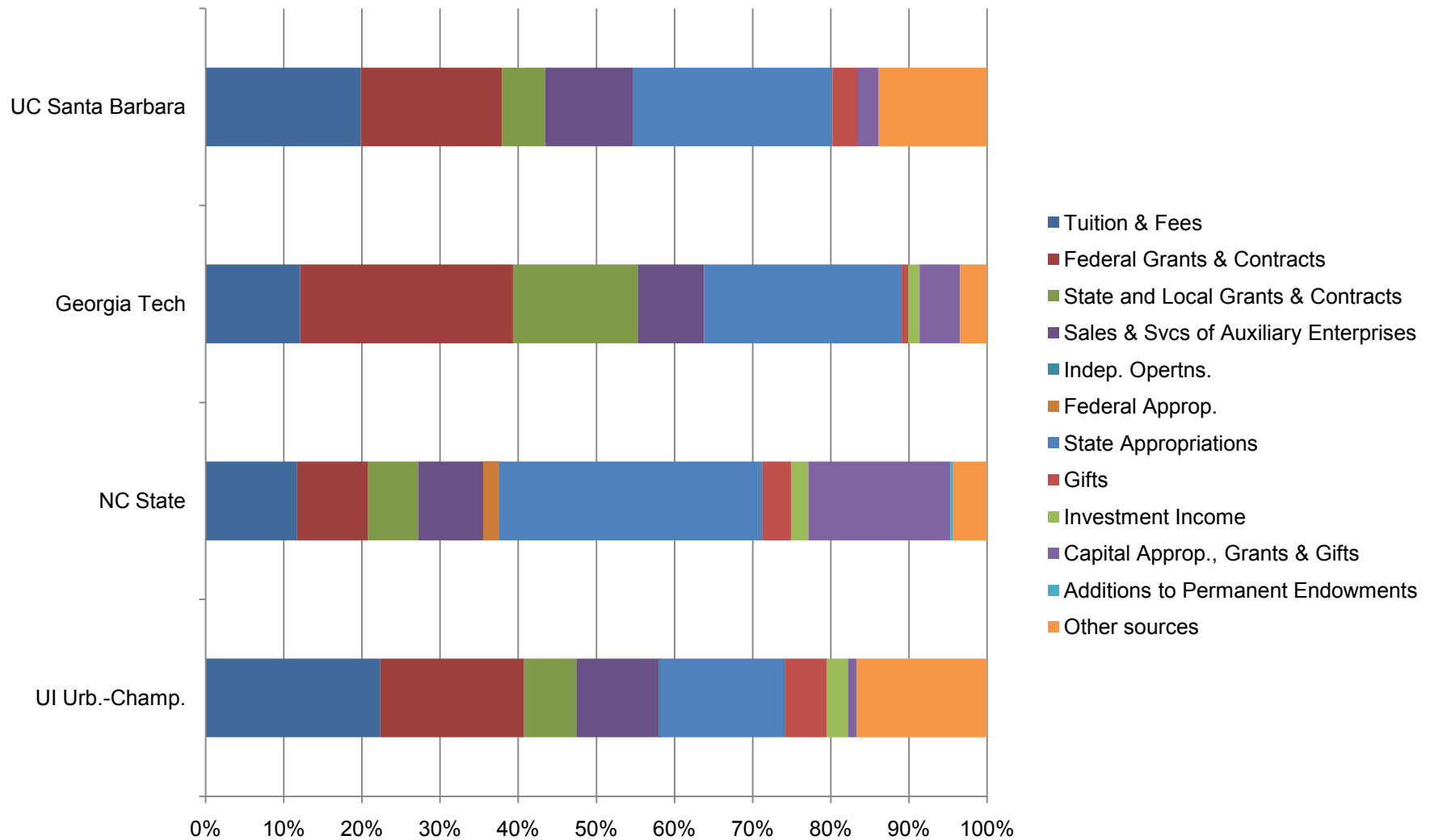
Note: The institutions in this table are public institutions and report under GASB standards. Private institutions report using FASB formats and are displayed in a separate table. It is not advisable to combine FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.

The column "Federal grants and contracts" includes federal operating and non-operating grants and contracts.

The column "State and local grants and contracts" includes state and local operating and non-operating grants and contracts.

"Other sources of revenue" includes the categories of other non-operating revenue, other source- operating, and other revenue and additions.

**Chart 96: GASB Institutions Percent Revenue by Source FY 2006-07**



**Table 165: Peer Institutions Reporting under GASB Standards  
FY 2006-07  
Total Expenditures**

UnitID	Institution Name	Salaries & Wages	Employee Fringe Benefits	Depreciation	All Other Expenses	Total Expenses
145637	UI Urb.-Champ.	776,161,096	245,935,333	107,203,285	645,763,263	1,775,062,977
199193	NC State	526,421,538	111,852,393	42,679,521	345,773,660	1,026,727,112
139755	Georgia Tech	468,158,340	93,697,921	61,863,927	312,655,275	936,375,463
110705	UC Santa Barbara	336,782,000	80,193,000	64,215,000	202,180,000	683,370,000
119678	NPS					
	Peer Median	497,289,939	102,775,157	63,039,464	329,214,468	981,551,288

**Table 166: Peer Institutions Reporting under GASB Standards  
FY 2006-07  
Percent Expenditures**

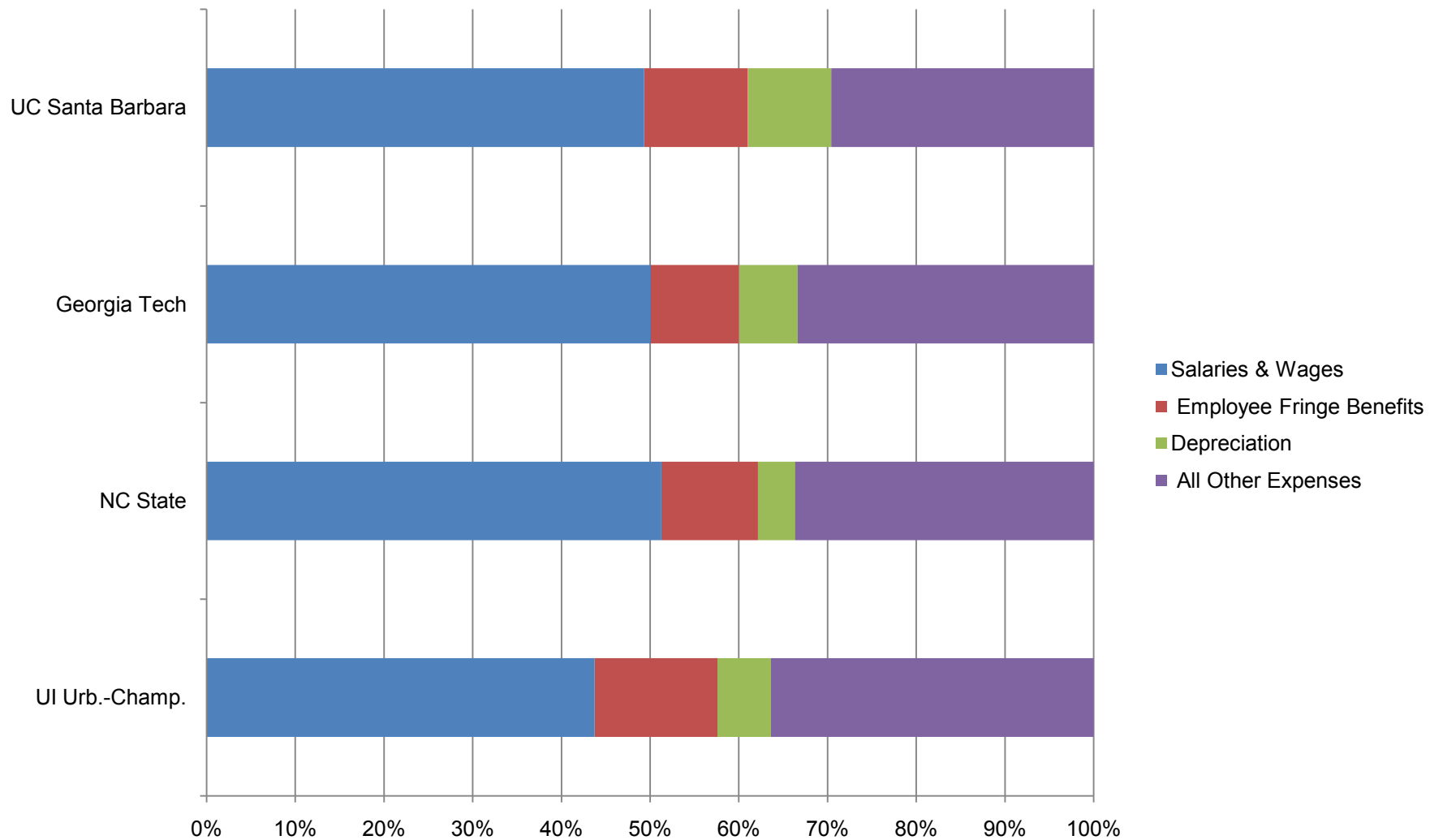
UnitID	Institution Name	Salaries & Wages	Employee Fringe Benefits	Depreciation	All Other Expenses	Total Expenses
145637	UI Urb.-Champ.	44%	14%	6%	36%	100%
199193	NC State	51%	11%	4%	34%	100%
139755	Georgia Tech	50%	10%	7%	33%	100%
110705	UC Santa Barbara	49%	12%	9%	30%	100%
119678	NPS					
	Peer Median	50%	11%	6%	34%	

Source: IPEDS Finance GASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

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**Chart 97: GASB Institutions Percent Expenditures FY 2006-07**



**Table 167: Peer Institutions Reporting under GASB Standards  
FY 2006-07**

**Total Expenditures by Selected Categories**

Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation and Maintenance of Plant	Depreciation	Scholarships and Fellowships	Auxiliary Enterprises	Independent Operations	Other Expenses	Nonoperating Expenses	Other Expenditures	Total Expenditures
UI Urb.-Champ.	333,721,900	314,655,137	158,535,238	148,450,825	57,446,044	35,533,766	117,656,713	107,203,285	139,770,203	147,776,701	4,219,063	176,389,156	33,704,946	214,313,165	1,775,062,977
NC State	291,316,466	206,626,404	121,308,514	69,425,619	17,280,985	53,600,000	76,312,002	42,679,521	24,985,144	109,397,491	-	-	13,794,966	13,794,966	1,026,727,112
Georgia Tech	197,617,255	356,575,287	43,809,905	39,755,438	22,965,418	45,664,218	77,747,015	55,573,672	14,117,989	65,416,003	-	-	17,133,263	17,133,263	936,375,463
UC Santa Barbar	187,119,000	134,144,000	7,211,000	33,685,000	58,213,000	34,378,000	33,192,000	64,215,000	44,418,000	65,770,000	-	8,616,000	12,409,000	21,025,000	683,370,000
NPS															
Peer Median	244,466,861	260,640,771	82,559,210	54,590,529	40,205,731	40,598,992	77,029,509	59,894,336	34,701,572	87,583,746	-	4,308,000	15,464,115	19,079,132	981,551,288

**Table 168: Peer Institutions Reporting under GASB Standards  
FY 2006-07**

**Percent Expenditures by Selected Categories**

Institution Name	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation and Maintenance of Plant	Depreciation	Scholarships and Fellowships	Auxiliary Enterprises	Independent Operations	Other Expenses	Nonoperating Expenses	Other Expenditures	Total Expenditures
UI Urb.-Champ.	18.8%	17.7%	8.9%	8.4%	3.2%	2.0%	6.6%	6.0%	7.9%	8.3%	0.2%	9.9%	1.9%	12.1%	100.0%
NC State	28.4%	20.1%	11.8%	6.8%	1.7%	5.2%	7.4%	4.2%	2.4%	10.7%	0.0%	0.0%	1.3%	1.3%	100.0%
Georgia Tech	21.1%	38.1%	4.7%	4.2%	2.5%	4.9%	8.3%	5.9%	1.5%	7.0%	0.0%	0.0%	1.8%	1.8%	100.0%
UC Santa Barbar	27.4%	19.6%	1.1%	4.9%	8.5%	5.0%	4.9%	9.4%	6.5%	9.6%	0.0%	1.3%	1.8%	3.1%	100.0%
NPS															
Peer Median	24.2%	19.9%	6.8%	5.8%	2.8%	5.0%	7.0%	6.0%	4.5%	9.0%	0.0%	0.6%	1.8%	2.5%	100.0%

Source: IPEDS Finance GASB

Note: NPS does not complete the IPEDS Finance report and therefore has no information displayed.

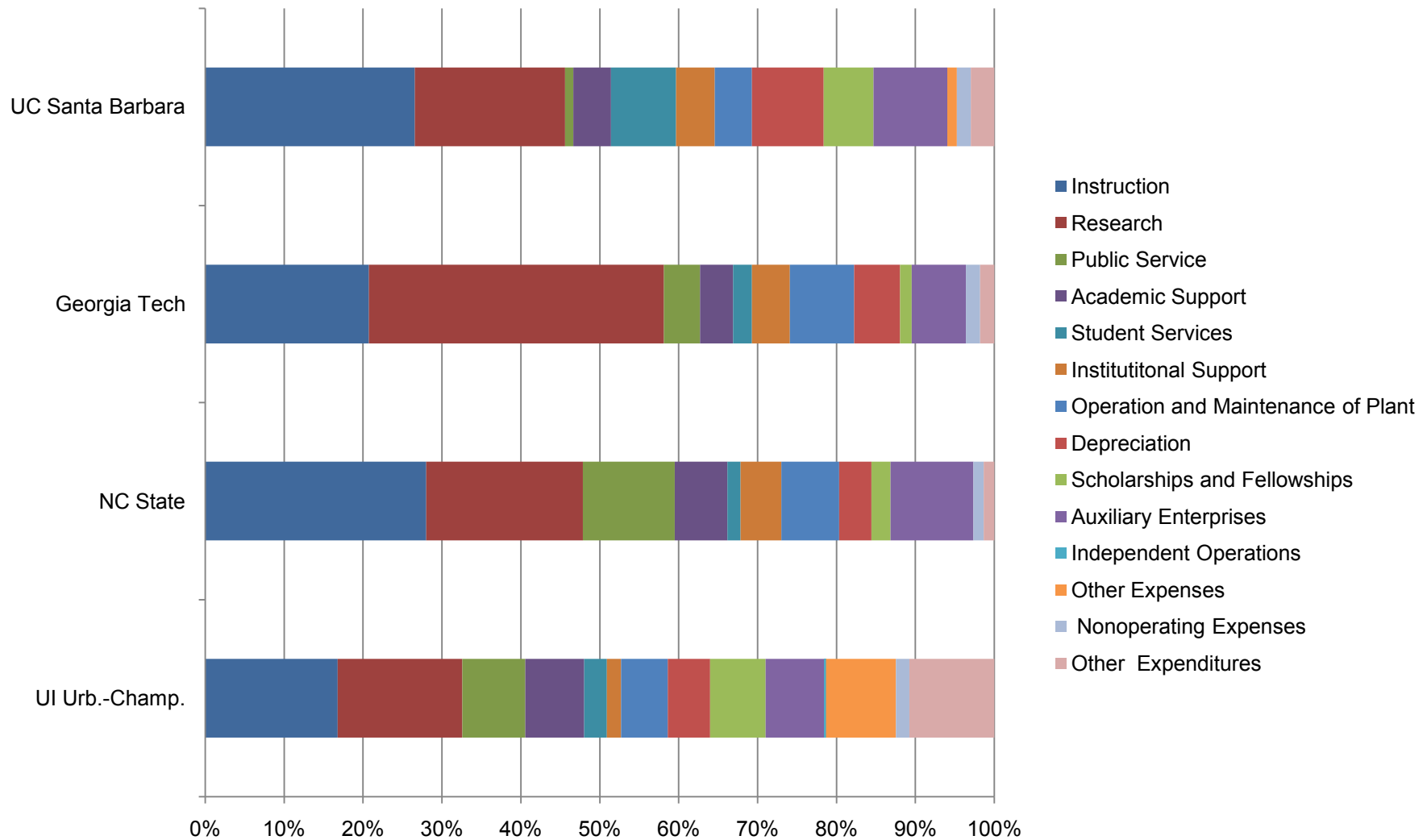
Note: The institutions in this table are public institutions and report under GASB standards. Private institutions report using FASB formats and are displayed in a separate table.

It is not advisable to combine FASB and GASB reporting categories in a single display or to compare revenue and expenditures among GASB and FASB institutions.

The category "Other Expenditures" includes independent operations, other expenses, interest, and other non-operating expenses.



**Chart 98: GASB Institutions Percent Expenditures by Category FY 2006-07**



## Fund-Raising Summary

According to The Center on Measuring University Performance, public and private institutions live on the resources generated from many sources, but endowment is critical to their success because it reflects the long-term strength of accumulated private support and institutional savings that can be used for important purposes each year. Stanford ranks first among the peers and third among the top 200 institutions overall in the amount of endowment assets in 2005 according to the Center on Measuring University Performance. The median for the peer group is \$791,787,000 in endowment assets with a range from \$12,205,000,000 to \$80,830,000. The peer institutions have seen a median growth of 99% in endowment assets from 1996 to 2005, with Rice at the top of the group having a growth rate of 275%.

	2005 Endowment Assets x \$1000	2005 Endowment Rank (The Center)	% Growth in Endowment Assets 1996 to 2005
NPS	N/A	N/A	N/A
Rank Among Peers	N/A	N/A	N/A
Median of Peers	\$791,787	63	99%
<b>Peer Institutions</b>			
Stanford	12,205,000	3	223%
MIT	6,712,436	5	171%
Duke	3,826,153	14	107%
Rice	3,611,127	17	274%
USC	2,746,051	19	169%
Cal Tech	1,417,931	33	72%
Carnegie Mellon	837,459	59	99%
UI Urb.-Champ.	791,787	63	51%
Rensselaer	624,279	79	74%
NC State	380,541	130	27%
Illinois Tech	263,000	179	47%
Georgia Tech	262,902	180	133%
Claremont	153,868	268	68%
Stevens Tech	130,237	303	62%
UC Santa Barbara	80,830	383	184%

Source: The Center for Measuring University Performance, American University Data, 2007

Notes: Data from The Center are for all annual giving amounts for any institution that reported to NSF in 1990-2003.

**Table 169: NPS and Peer Institutions**  
**Peer Institutions Endowment Assets: 2001- 2005**

Research Group (Based on Fed.Exp.)	Control	Institutions Reporting Any Federal Research in 1990- 2004 (in Order by 2005 End. Assets)	2005 *** Endowment Assets x \$1000	2005 *** National Rank	2004 *** Endowment Assets x \$1000	2004 *** National Rank	2003 *** Endowment Assets x \$1000	2003 *** National Rank	2002 *** Endowment Assets x \$1000	2002 *** National Rank	2001 *** Endowment Assets x \$1000	2001 *** National Rank	% Endowment Growth 1996 to 2005
Over \$20M	Private	Stanford	12,205,000	3	9,922,000	4	8,614,000	4	7,613,000	4	8,249,551	4	223%
Over \$20M	Private	MIT	6,712,436	5	5,865,212	5	5,133,613	5	5,359,423	5	6,134,712	5	171%
Over \$20M	Private	Duke	3,826,153	14	3,313,859	14	3,017,261	14	2,927,478	15	3,131,375	15	107%
Over \$20M	Private	Rice	3,611,127	17	3,302,455	15	2,937,649	15	2,939,804	14	3,243,033	14	274%
Over \$20M	Private	USC	2,746,051	19	2,399,960	20	2,113,666	19	2,130,977	19	2,086,245	20	169%
Over \$20M	Private	Cal Tech	1,417,931	33	1,261,122	36	1,151,148	32	1,145,551	32	1,365,798	28	72%
Over \$20M	Private	Carnegie Mellon	837,459	59	768,990	60	654,678	61	667,807	63	756,930	57	99%
Over \$20M	Public	UI Urb.-Champ.	791,787	63	730,135	66	615,373	67	608,545	69	601,944	76	51%
Over \$20M	Private	Rensselaer	624,279	79	570,175	83	510,883	82	530,850	82	618,912	73	74%
Over \$20M	Public	NC State	380,541	130	324,189	138	289,060	134	297,566	131	310,616	137	27%
\$5-\$20M	Private	Illinois Tech	263,000	179	225,596	187	173,546	200	182,324	194	204,441	184	47%
Over \$20M	Public	Georgia Tech	262,902	180	1,117,634	42	1,021,481	39	1,073,443	38	1,093,622	39	133%
Under \$1M	Private	Claremont	153,868	268	143,573	263	99,715	306	93,036	317	99,493	316	68%
\$5-\$20M	Private	Stevens Tech	130,237	303	122,437	293	113,042	280	119,062	270	136,382	259	62%
Over \$20M	Public	UC Santa Barbara	80,830	383	106,340	320	88,346	330	80,830	344	87,152	336	184%
Over \$20M	Public	NPS Median of Peers	N/A 791,787	N/A 63	N/A 768,990	N/A 60	N/A 654,678	N/A 61	N/A 667,807	N/A 63	N/A 756,930	N/A 57	88%

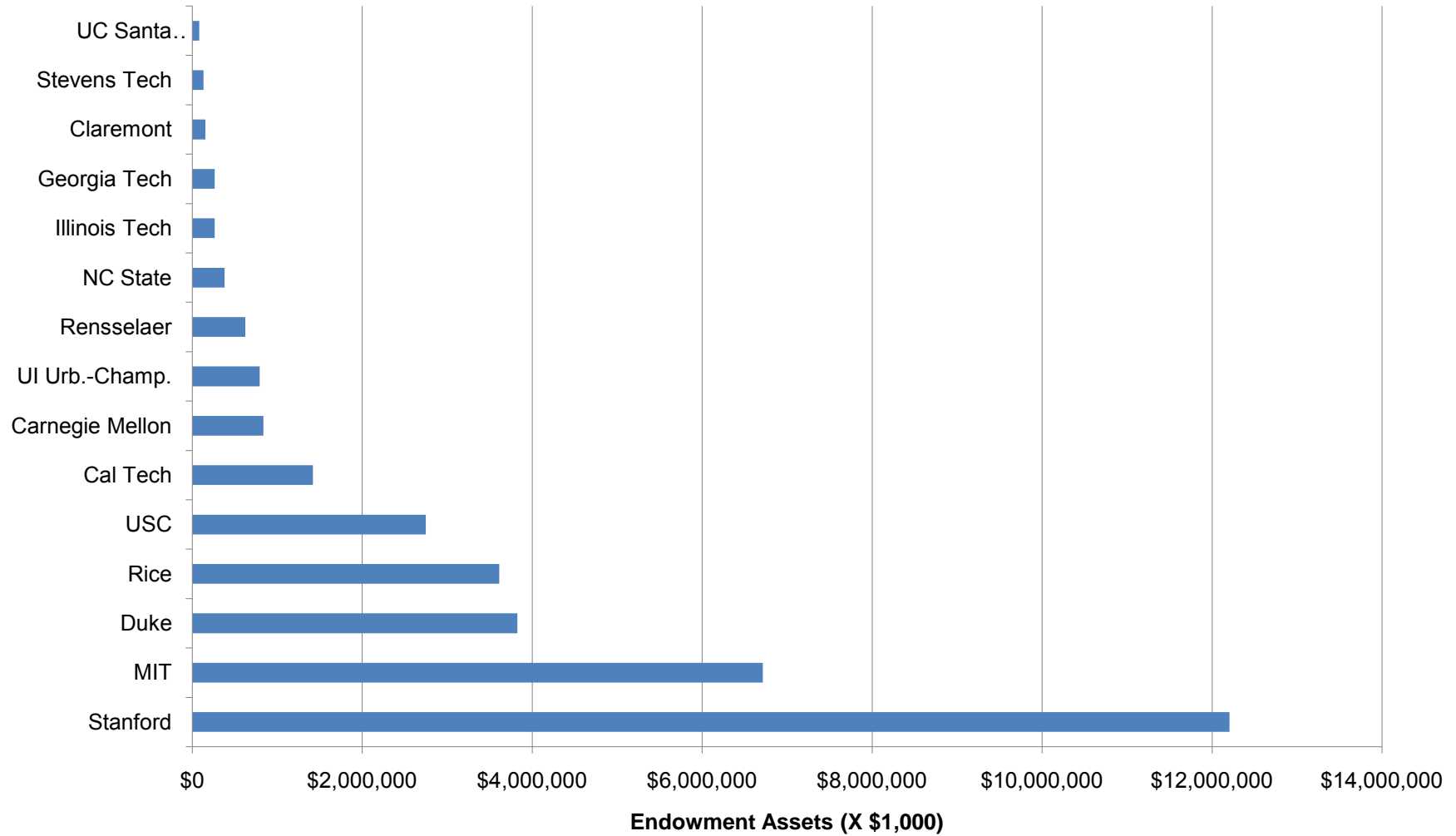
Source: The Center for Measuring University Performance, American University Data, 2007

**Table 170: NPS and Peer Institutions  
Peer Institutions Endowment Assets: 1996 to 2000**

Research Group	Control	Institutions Reporting Any Federal Research in 1990-2004 (in Order by End.Assets 2000)	2000 *** Endowment Assets x \$1000	2000 *** National Rank	1999 *** Endowment Assets x \$1000	1999 *** National Rank	1998 *** Endowment Assets x \$1000	1998 *** National Rank	1997 *** Endowment Assets x \$1000	1997 *** National Rank	1996 *** Endowment Assets x \$1000	1996 *** National Rank
Over \$20M	Private	Stanford	8,649,475	3	6,005,211	4	4,559,066	5	4,473,825	4	3,779,420	4
Over \$20M	Private	MIT	6,475,506	5	4,287,701	6	3,678,127	6	3,045,756	6	2,476,630	7
Over \$20M	Private	Rice	3,372,458	11	2,936,622	11	2,790,627	11	2,321,757	11	1,850,312	11
Over \$20M	Private	Duke	3,232,049	14	1,678,728	19	1,359,992	22	1,134,290	24	966,669	23
Over \$20M	Private	USC	2,152,589	21	1,589,833	21	1,432,786	20	1,204,672	19	1,022,339	19
Over \$20M	Private	Cal Tech	1,471,645	27	1,333,229	27	1,164,183	26	978,192	27	823,225	27
Over \$20M	Public	Georgia Tech	1,141,666	36	948,600	37	1,034,110	30	843,400	32	421,778	64
Over \$20M	Private	Carnegie Mellon	829,121	59	719,320	55	653,919	55	608,300	53	524,305	47
Over \$20M	Private	Rensselaer	729,973	66	516,238	81	460,602	80	415,714	75	357,754	74
Over \$20M	Public	UI Urb.-Champ.	585,879	80	522,607	78	426,168	86	356,622	83	298,937	85
Over \$20M	Public	NC State	312,840	141	275,532	134	259,594	129	210,706	134	178,357	129
\$5-\$20M	Private	Illinois Tech	204,586	195	175,549	197	156,123	197	125,093	206	112,813	193
\$5-\$20M	Private	Stevens Tech	150,033	247	130,463	250	120,819	245	109,528	225	91,550	220
Under \$1M	Private	Claremont	120,021	284	104,092	291	93,383	291	84,149	276	80,391	253
Over \$20M	Public	UC Santa Barbara	85,866	348	100,276	298	43,732	416	35,007	424	28,459	424
Over \$20M	Public	NPS	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		Median of Peers	829,121	59	719,320	55	653,919	55	608,300	53	421,778	64

Source: The Center for Measuring University Performance, American University Data, 2007

**Chart 99: Peer Institutions Endowment Assets 2005**



## Alumni Engagement Summary

Information about alumni engagement is not readily available in terms of how many alumni volunteer or remain active with an institution. However, the amount of money that alumni contribute to an institution provides a reasonable proxy for engagement. The peer median is a giving rate of 27% and a dollar amount of \$82,306,000. Stanford is ranked number one by The Center in annual giving among the peers and has an alumni giving rate of 36% according to US News. Most of the peers show a significant increase in giving from 1996 to 2005 with Rice at the top with a 181% increase.

	2005 Annual Giving (The Center) X\$1000	2005 Annual Giving National Rank (The Center)	% Growth in Annual Giving 1996 to 2005	2007 Alumni Giving Rate (US News)	2007 Alumni Giving Rank (US News)
NPS	N/A	N/A	N/A	N/A	N/A
Rank Among Peers	N/A	N/A	N/A	N/A	N/A
Median of Peers	\$82,306	60	80%	27%	29
<b>Peer Institutions</b>					
Stanford	\$603,586	1	93%	36%	13
USC	331,754	6	158%	38%	8
Duke	275,816	11	52%	40%	7
MIT	206,007	17	56%	37%	10
Cal Tech	163,971	26	180%	29%	24
NC State	126,344	33	42%	24%	33
UI Urb.-Champ.	125,697	35	82%	14%	109
Georgia Tech	82,306	60	65%	31%	22
Carnegie Mellon	79,300	61	4%	22%	47
Rice	52,918	87	181%	34%	15
UC Santa Barbara	48,882	94	80%	19%	62
Rensselaer	47,173	99	9%	18%	74
Illinois Tech	20,589	194	140%	13%	124
Claremont	13,914	262	81%	N/A	N/A
Stevens Tech	12,105	296	63%	22%	47

Sources: US News and World Report on Best National Universities

The Center for Measuring University Performance, American Universities Data, 2007

Notes: Data from The Center are for all annual giving amounts for any institution that reported to NSF in 1990-2003.

**Table 180: Peer Institutions Annual Giving: 2001-2005**

Research Group (Based on federal research expend.)	Control	Institutions Reporting Any Federal Research in 1990- 2003 (in order by 2005 annual giving)	2005 *** Annual Giving X\$1000	2005 *** National Rank	2004 *** Annual Giving x \$1000	2004 *** National Rank	2003 *** Annual Giving x \$1000	2003 *** National Rank	2002 *** Annual Giving x \$1000	2002 *** National Rank	2001 *** Annual Giving x \$1000	2001 *** National Rank	Growth in Annual Giving 96 to 05
Over \$20M	Private	Stanford	603,586	1	524,539	2	486,075	2	454,770	3	468,967	2	92.91%
Over \$20M	Private	USC	331,754	6	354,481	3	305,982	9	585,162	1	280,986	9	158.04%
Over \$20M	Private	Duke	275,816	11	269,012	9	296,827	10	264,580	9	264,425	11	52.17%
Over \$20M	Private	MIT	206,007	17	294,671	6	191,463	21	220,573	17	199,002	20	55.53%
Over \$20M	Private	Cal Tech	163,971	26	108,446	44	124,443	32	113,260	42	83,020	57	163.71%
Over \$20M	Public	NC State	126,344	33	138,487	27	122,748	34	122,164	37	90,342	53	178.39%
Over \$20M	Public	UI Urb.-Champ.	125,697	35	125,697	35	114,229	37	129,555	34	105,576	43	41.84%
Over \$20M	Public	Georgia Tech	82,306	60	64,283	69	74,369	57	78,658	59	120,107	37	81.74%
Over \$20M	Private	Carnegie Mellon	79,300	61	57,889	82	43,377	98	36,294	118	71,392	63	64.56%
Over \$20M	Private	Rice	52,918	87	57,219	86	57,930	74	59,493	82	67,497	68	4.20%
Over \$20M	Public	UC Santa Barbara	48,882	94	76,131	61	62,017	68	26,680	150	29,994	149	181.17%
Over \$20M	Private	Rensselaer	47,173	99	41,079	112	41,079	108	57,167	89	61,736	74	80.10%
\$5-\$20M	Private	Illinois Tech	20,589	194			14,050	256			42,780	110	9.19%
Under \$1M	Private	Claremont	13,914	262			8,967	360					139.57%
\$5-\$20M	Private	Stevens Tech	12,105	296	9,397	351	10,396	325	14,938	242			81.00%
Median of Peers			82,306	60	108,446	44	74,369	57	113,260	42	90,342	53	70.80%

Source: The Center for Measuring University Performance, American University Data

Data found in the tables produced by The Center may not always match the figures published by the original source. The Center makes adjustments, when necessary, to ensure that the data reflect the activity at a single campus rather than that of a multiple campus institution or state university system. When data are missing from the original source, The Center may substitute another figure, if available. A full discussion of this subject, and the various adjustments or substitutions made to the original data, is in the Data Notes section on The Center's website.

**Table 181: Peer Institutions Annual Giving: 1996-2000**

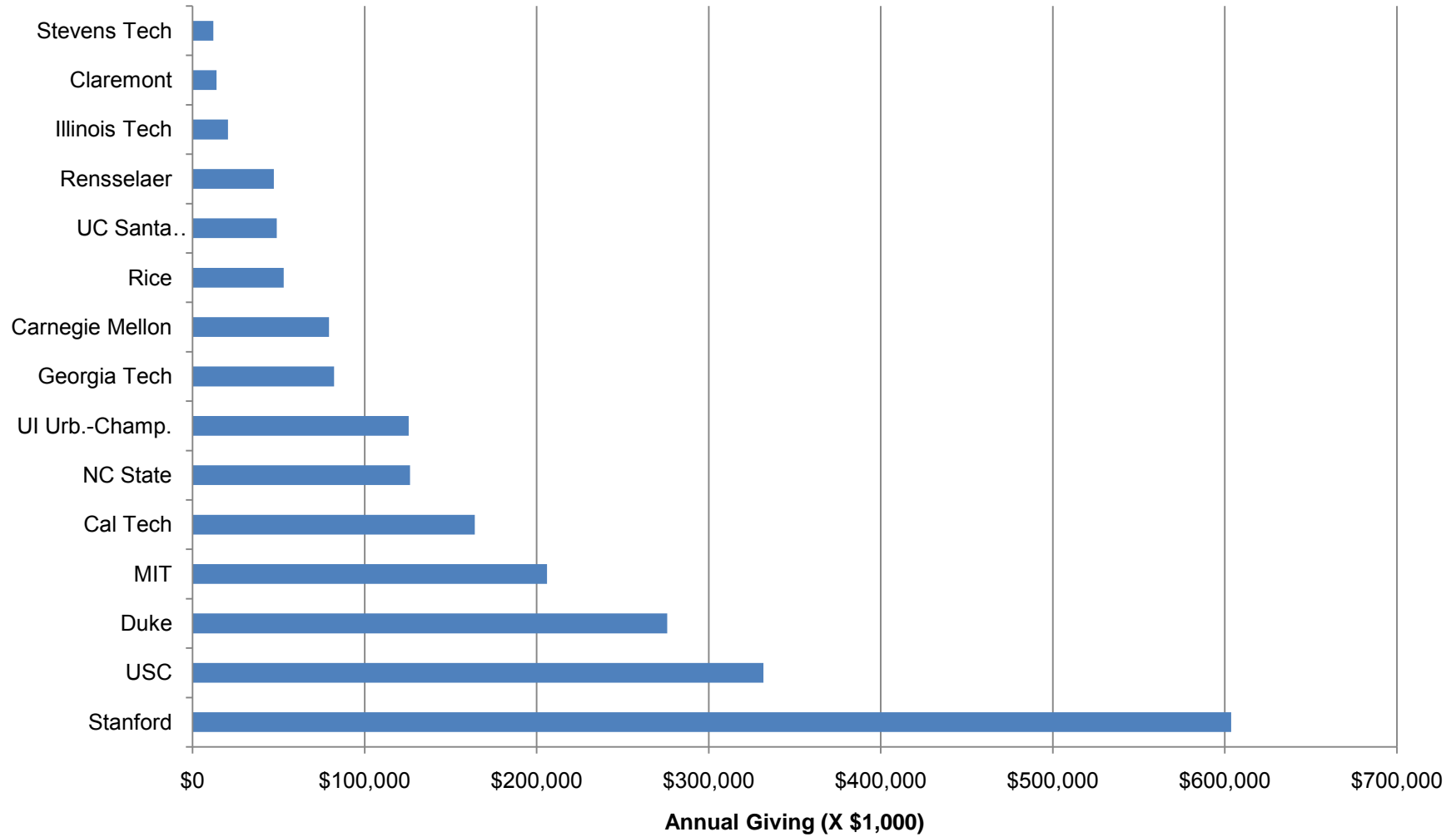
Research Group (Based on federal research expend.)	Control	Institutions Reporting Any Federal Research in 1990-2003 (in order by 2005 annual giving)	2000 *** Annual Giving x \$1000	2000 *** National Rank	1999 *** Annual Giving x \$1000	1999 *** National Rank	1998 *** Annual Giving x \$1000	1998 *** National Rank	1997 *** Annual Giving x \$1000	1997 *** National Rank	1996 *** Annual Giving x \$1000	1996 *** National Rank
Over \$20M	Private	Stanford	580,474	1	319,590	2	312,591	2	312,285	3	312,887	1
Over \$20M	Private	USC	253,288	10	216,784	10	175,603	15	154,171	13	128,566	14
Over \$20M	Private	Duke	302,558	5	234,507	7	254,837	4	219,984	4	181,258	4
Over \$20M	Private	MIT	238,426	11	208,437	12	145,435	20	137,393	16	132,456	13
Over \$20M	Private	Cal Tech	117,561	33	138,091	25	92,960	33	67,108	45	62,179	44
Over \$20M	Public	NC State	74,363	60	74,999	54	67,775	49	51,165	59	45,384	57
Over \$20M	Public	UI Urb.-Champ.	107,504	39	105,480	39	97,646	31	95,637	29	88,620	27
Over \$20M	Public	Georgia Tech	107,465	40	82,702	44	67,484	50	76,886	39	45,289	59
Over \$20M	Private	Carnegie Mellon	71,671	65	40,814	102	54,429	66	90,004	34	48,188	56
Over \$20M	Private	Rice	73,651	62	78,362	50	49,360	72	51,567	58	50,787	53
Over \$20M	Public	UC Santa Barbara	24,111	169	19,435	184	14,827	216	18,236	173	17,385	148
Over \$20M	Private	Rensselaer	42,716	104	36,466	110	31,957	111	23,339	140	26,192	111
\$5-\$20M	Private	Illinois Tech	43,706	102	46,156	88	32,859	109	28,751	106	18,856	140
Under \$1M	Private	Claremont			11,872	283			8,245	312	5,808	371
\$5-\$20M	Private	Stevens Tech	8,159	405	11,339	300	7,087	392	11,894	231	6,688	325
Median of Peers			90,914	50	78,362	50	67,630	50	67,108	45	48,188	56

Source: The Center for Measuring University Performance, American University Data

Data found in the tables produced by The Center may not always match the figures published by the original source. The Center makes adjustments, when necessary, to ensure that the data reflect the activity at a single campus rather than that of a multiple campus institution or state university system. When data are missing from the original source, The Center may substitute another figure, if available. A full discussion of this subject, and the various adjustments or substitutions made to the original data, is in the Data Notes section on The Center's website.



**Chart 100: Peer Institutions Annual Giving 2005**

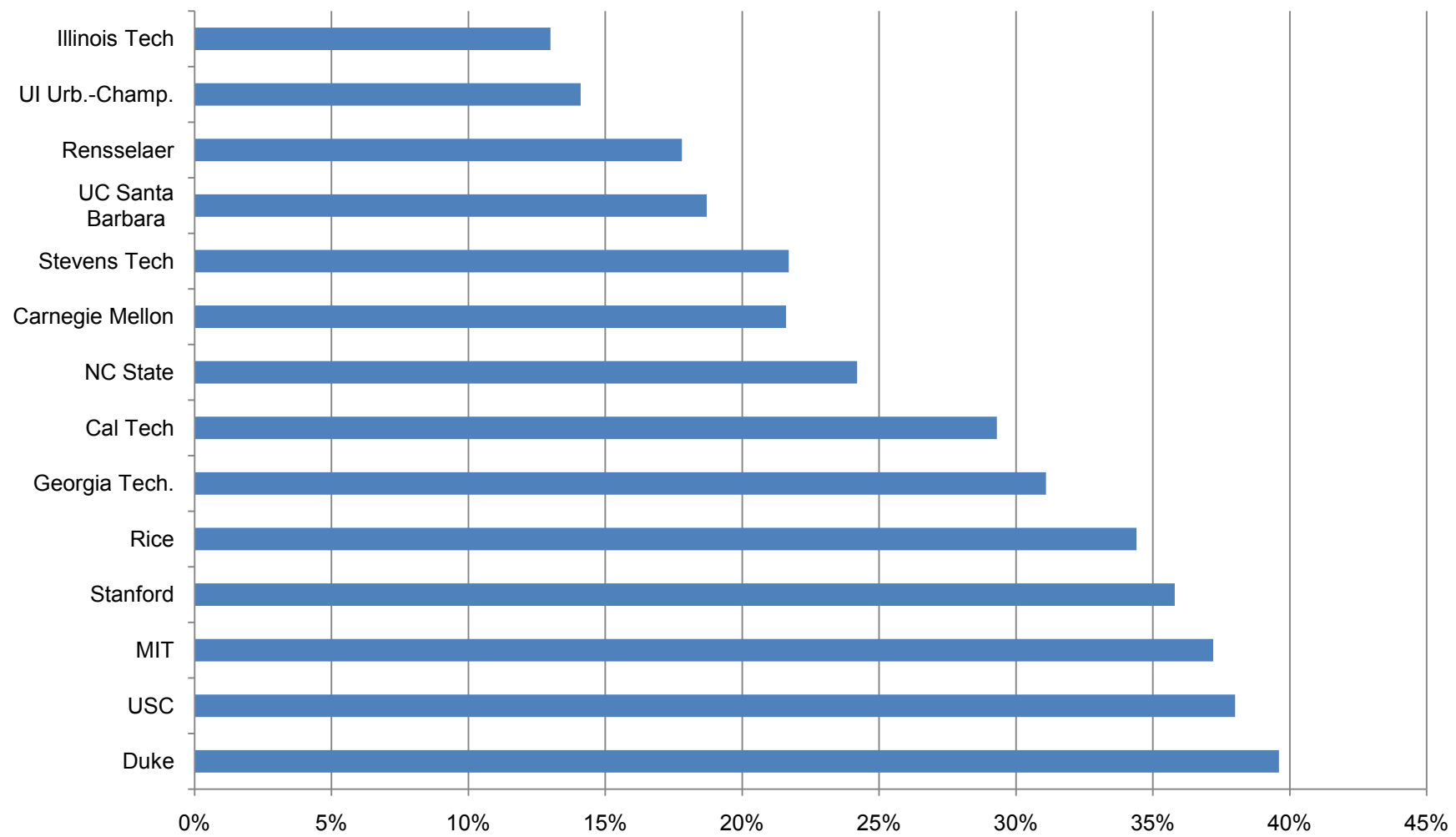


**Table 182: Peer Institutions**  
**Alumni Giving Rank and Average Alumni Giving Rate 2007**

Institution	Alumni Giving Rank	Average Alumni Giving Rate
Duke	7	40%
USC	8	38%
MIT	10	37%
Stanford	13	36%
Rice	15	34%
Georgia Tech.	22	31%
Cal Tech	24	29%
NC State	33	24%
Carnegie Mellon	47	22%
Stevens Tech	47	22%
UC Santa Barbara	62	19%
Rensselaer	74	18%
UI Urb.-Champ.	109	14%
Illinois Tech	124	13%
Claremont	N/A	N/A
NPS	N/A	N/A
Median of Peers	28.5	27%

Source: US News and World Report online publication "America's Best Colleges, National Universities"

Chart 101: Peer Institutions Alumni Giving Rate from US News



## Research Summary

The volume of research funding at NPS ranks 13th among the peers in absolute dollars and well below the median but ranks eighth in research expenditures per FTE tenured and tenure track faculty, and is slightly above the median on this measure. NPS ranks ninth among the peers in growth in research expenditures from FY 1998 to FY 2005 and is well above the median in the percent of expenditures from federal sources.

	Total Research Expenditures FY2005	NSF Rank FY 2005 Expenditures	Percent Revenue from Grants and Contracts 2005	Research Expenditures per Ten/Trk FTE Faculty FY 2005	Percent Expenditures from Federal Sources	Percent Growth in Research Expend. FY 1998 to 2005
Naval Postgraduate School	\$51,343,000	160	N/A	\$222,264	84%	51%
Rank Among Peers	13	13	N/A	8	4	12
Median of Peers	200,297,000	148	19%	221,358	65%	67%
<b>Peer Institutions</b>						
Stanford	\$714,897,000	7	30%	\$758,914	80%	74%
Duke	630,752,000	10	18%	865,229	60%	123%
MIT	580,742,000	14	47%	667,520	79%	41%
UI Urb.-Champ.	499,711,000	24	28%	262,453	58%	52%
Georgia Tech	425,386,000	31	48%	534,405	58%	64%
NC State	302,596,000	54	19%	221,358	N/A	N/A
Cal Tech	265,364,000	62	9%	975,603	94%	43%
Carnegie Mellon	200,297,000	80	37%	332,167	87%	46%
UC Santa Barbara	165,014,000	97	24%	203,219	63%	72%
USC, all campuses	122,212,000	114	19%	113,264	53%	32%
Rensselaer	65,571,000	147	24%	184,707	65%	70%
Rice	63,102,000	149	15%	127,749	87%	54%
Illinois Tech	25,498,000	213	18%	117,502	N/A*	82%
Stevens Tech	22,997,000	217	1%	201,728	N/A*	78%
Claremont	2,677,000	377	13%	42,492	N/A*	568%

\*Illinois Institute of Technology, Stevens Institute of Technology, and Claremont Graduate University were not included in the NSF table on expenditures by source because they are not among the first 200 institutions.

Source for Expenditure data, NSF rank, expenditures by source: National Science Foundation/Division of Science Resources Statistics, Survey of Research and Development Expenditures at Universities and Colleges, FY 2005.

Source for counts of tenured and tenure track faculty: IPEDS Employees by Assigned Position, Fall 2004

Source for revenue from contracts and grants: IPEDS Finance Survey, FY 2004-05.

Some caution should be used in interpreting the research revenue percentages from grants and contracts because the revenue figures come from the IPEDS Finance Survey and the peer institutions do not report under the same formats. The four public institutions report under GASB standards and the remaining private institutions report under FASB standards. The two standards are not interchangeable so there may be some discrepancies in the way the revenue is distributed. See the section on Resources for further explanation of the differences in FASB and GASB.

**Table 183: NPS and Peer Institutions R&D Expenditures by Source of Funds  
FY 2005**

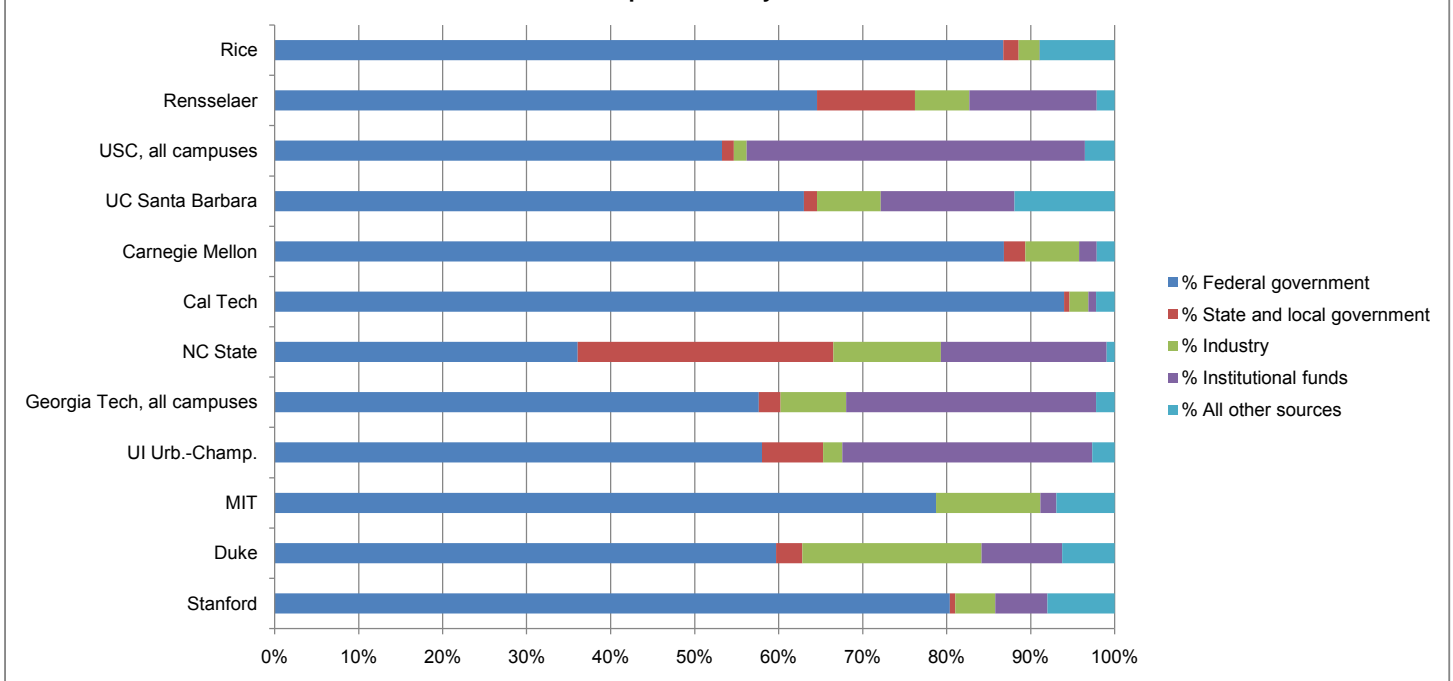
(Dollars in thousands)

NSF Rank*	Institution	All R&D expenditures	Federal Govt.	State and Local Govt.	Industry	Institutional funds	All other sources	% Federal government	% State and local government	% Industry	% Institutional funds	% All other sources
7	Stanford	714,897	574,675	4,570	34,072	44,365	57,215	80%	1%	5%	6%	8%
10	Duke	630,752	376,568	19,716	134,608	60,386	39,474	60%	3%	21%	10%	6%
14	MIT	580,742	457,235	121	72,121	11,100	40,165	79%	0%	12%	2%	7%
24	UI Urb.-Champ.	499,711	289,985	36,391	11,348	148,624	13,363	58%	7%	2%	30%	3%
31	Georgia Tech, all campuses	425,386	245,130	11,142	33,117	126,597	9,400	58%	3%	8%	30%	2%
54	NC State	302,596	109,128	92,125	38,710	59,782	2,851	36%	30%	13%	20%	1%
62	Cal Tech	265,364	249,371	1,720	5,982	2,447	5,844	94%	1%	2%	1%	2%
80	Carnegie Mellon	200,297	173,902	5,086	12,819	4,208	4,282	87%	3%	6%	2%	2%
97	UC Santa Barbara	165,014	103,955	2,599	12,483	26,297	19,680	63%	2%	8%	16%	12%
114	USC, all campuses	122,212	65,095	1,727	1,854	49,213	4,323	53%	1%	2%	40%	4%
147	Rensselaer	65,571	42,338	7,640	4,253	9,951	1,389	65%	12%	6%	15%	2%
149	Rice	63,102	54,735	1,157	1,581	7	5,622	87%	2%	3%	0%	9%
N/A	Claremont	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	Stevens Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	Illinois Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
160	Naval Postgraduate School	51,343	43,079	903	588	6,422	351	84%	2%	1%	13%	1%
	Rank among peers	13	12	12	13	10	13	4	8	13	7	13
	Median of Peers	283,980	209,516	4,828	12,651	35,331	7,622	64%	2%	6%	12%	3%
	NPS as % of peer median	18%	21%	19%	5%	18%	5%					

Source: National Science Foundation Table 31: R&D Expenditures at universities and colleges, ranked by all R&D expenditures for the first 200 institutions, by source of funds - FY 2005

No data appear for Claremont, Illinois Tech, and Stevens Tech because they are not among the first 200 institutions in R&D expenditures in NSF Table 31.

**Chart 109: % R&D Expenditures by Source of Funds FY 2005**



**Table 184: NPS and Peer Institutions  
R&D Expenditures FY 1998 through 2005 Ranked by FY 2005 Expenditures**

NSF Rank <sup>1</sup>	Peer Rank <sup>2</sup>	Institution	1998	1999	2000	2001	2002	2003	2004	2005	Percent Growth FY 98 to 2005
7	1	Stanford	410,309	426,549	457,822	482,906	538,474	603,227	671,046	714,897	74%
10	2	Duke	282,388	348,274	356,625	375,133	441,533	520,191	520,871	630,752	123%
14	3	MIT	413,098	420,306	426,299	435,495	446,786	485,764	543,448	580,742	41%
24	4	UI Urb.-Champ.	329,266	358,247	373,024	390,863	427,174	493,581	506,041	499,711	52%
31	5	Georgia Tech all campuses <sup>3</sup>	259,233	263,725	304,511	306,533	340,347	364,190	410,799	425,386	64%
54	6	NC State	254,254	270,621	277,946	299,259	290,018	286,025	292,720	302,596	19%
62	7	Cal Tech	185,066	212,216	222,666	215,085	220,004	240,664	261,098	265,364	43%
80	8	Carnegie Mellon	137,450	142,174	137,980	144,882	188,191	186,351	205,149	200,297	46%
97	9	UC Santa Barbara	96,034	104,561	118,154	116,372	131,795	149,130	151,325	165,014	72%
114	10	USC all campuses <sup>3</sup>	92,785	105,835	104,398	109,973	123,108	121,410	121,671	122,212	32%
147	11	Rensselaer	38,560	39,034	40,762	45,010	45,955	50,777	56,907	65,571	70%
149	12	Rice	41,067	41,069	41,840	42,675	48,169	52,367	60,872	63,102	54%
213	14	Illinois Tech	14,013	13,438	13,734	14,722	19,909	25,744	22,948	25,498	82%
217	15	Stevens Tech	12,944	13,794	15,879	13,855	13,855	18,334	22,814	22,997	78%
377	16	Claremont	401	1,870	2,416	2,369	1,949	1,652	2,295	2,677	568%
160	13	NPS	\$34,095	\$34,095	\$40,827	\$47,559	\$54,291	\$61,025	\$56,184	\$51,343	51%
		Rank among peers	13	13	12	11	11	11	13	13	11
		Peer Median	\$137,450	\$142,174	\$137,980	\$144,882	\$188,191	\$186,351	\$205,149	\$200,297	64%
		NPS as Percent of Peer Median	25%	24%	30%	33%	29%	33%	27%	26%	

Source: National Science Foundation Table 27: R&D Expenditures FY 1998 through 2005 Ranked by FY 2005 Expenditures

1. NSF rank among institutions for FY 2005 expenditures

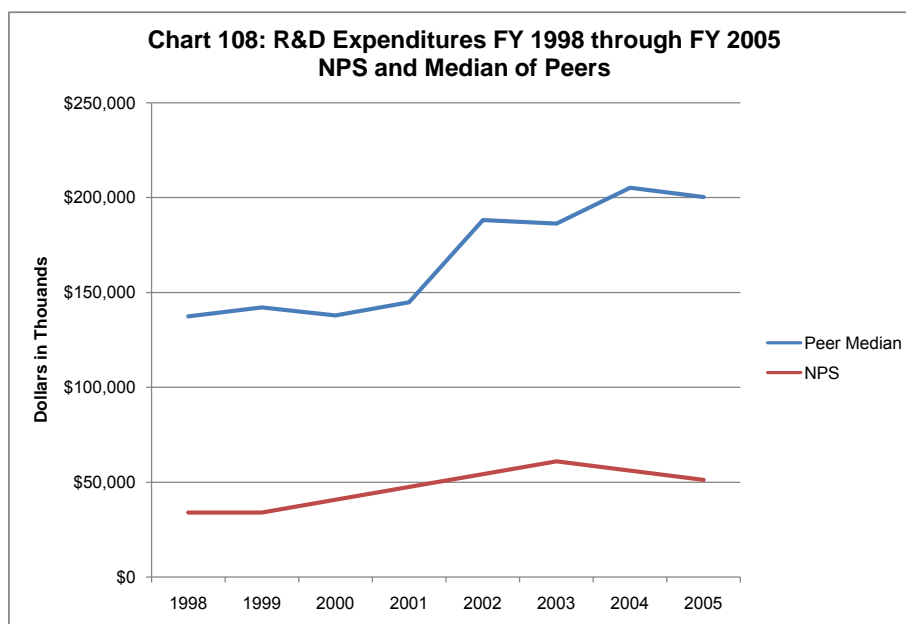
2. Peer rank for FY 2005 expenditures

3. Georgia Tech and USC report data to NSF for all campuses combined.

Notes: Peer median shows constant growth year to year over the eight year time period. NPS expenditures also grew steadily until 2004 when there was a slight decline that continued through 2005. NPS has ranged from a low of 24% of the peer median in expenditures to a high of 33% of the peer median.

The most recent three years have shown a steady decline in the absolute dollars and percent of peer median standing for NPS.

While absolute dollars have increased at NPS from 2001 to 2005, NPS expenditures have declined as percent of the peer median from 33% in 2001 to 26 % in 2005.



## Facilities Summary

NPS is the smallest of the peers in terms of total net assignable square feet and the NASF for classrooms and labs, but is second among the peers in the percent of NASF for classrooms and labs. Only NC State has more space dedicated to classrooms and labs. NPS ties for the number one rank in the percent of E&G NASF, along with Georgia Tech and Rensselaer. No space at NPS, Georgia Tech, or Rensselaer was categorized as auxiliary in the CFI. NPS is well above the median in percent E&G NASF and ranks fourth in the number of E&G NASF per FTE student. The median is 271 and NPS is at 391 net assignable square feet per student.

Year	UNITID	Institution	Total NASF	NASF Classrooms and Labs	% NASF Classrooms and Labs	E&G NASF	Percent E&G NASF	E&G NASF per FTES
2006	119678	NPS	840,091	238,746	28%	840,091	100%	391
		Rank among peers	10	10	2	10	1	4
		Median of peers	5,059,987	1,308,194	0	4,154,766	72%	271
		NPS as % of peers	17%	18%	122%	20%	138%	144%
		Peer Institutions						
2005	145637	UI Urb.-Champ.	12,558,684	2,573,676	20%	7,635,721	61%	188
2007	166683	MIT	7,756,796	2,094,344	27%	5,553,683	72%	550
2007	198419	Duke	7,295,898	1,308,194	18%	5,737,070	79%	436
2006	139755	Georgia Tech	7,212,308	1,692,149	23%	7,212,308	100%	429
2005	199193	NC State	5,059,987	1,615,820	32%	4,154,766	82%	155
2007	110705	UC Santa Barbara	4,126,365	959,521	23%	2,299,431	56%	111
2007	211440	Carnegie Mellon	3,433,251	759,722	22%	2,482,658	72%	271
2007	194824	Rensselaer	2,410,418	605,945	25%	2,410,418	100%	374
2005	227757	Rice	2,163,309	454,688	21%	1,327,855	61%	268

Source: Facilities data are from the Society for College and University Planning Campus Facilities Inventory,

FTES used in the above E&G NASF per FTES calculation are from National Center for Education Statistics, Data Feed

Notes: Not all institutions participated in the SCUP CFI Survey. NC State, Cal Tech, Claremont, Illinois Tech, Stanford, Stever and USC did not participate in any of the three years of the survey so no facilities data are available for these institution  
NASF is Net Assignable Square Feet - Total NASF includes E&G and Auxiliary space.

E&G is Education and General - E&G excludes space dedicated to auxiliary enterprises.

Table 185: NPS and Peer Institutions  
Facilities Data  
Total E&G and Auxiliary Net Assignable Square Feet

Year	UNITID	Institution	Classrms.	Labs	Offices	Study	Special Use	General Use	Support Facilities	Health Care	Residential	Inactive or Alteration	Total EG & Aux.
2005	145637	UI Urb.-Champ.	356,071	2,217,605	2,569,915	797,712	1,159,133	1,041,476	833,684	44,377	3,502,666	36,045	12,558,684
2007	166683	MIT	239,579	1,854,765	2,162,360	241,682	368,450	479,039	977,741	40,148	1,356,404	36,628	7,756,796
2007	198419	Duke	232,854	1,075,340	2,256,201	590,172	419,173	671,035	579,836	274,448	1,073,809	123,030	7,295,898
2006	139755	Georgia Tech	222,631	1,469,518	1,805,388	193,075	446,096	579,834	1,400,300	15,005	1,066,330	14,131	7,212,308
2005	199193	NC State	236,462	1,379,358	1,326,898	292,408	825,844	536,812	299,108	12,891	-	150,206	5,059,987
2007	110705	UC Santa Barbara	107,220	852,301	838,344	276,409	230,797	322,516	190,710	14,343	1,206,462	87,263	4,126,365
2007	211440	Carnegie Mellon	153,818	605,904	1,088,699	129,883	130,909	214,117	265,222	9,156	831,232	4,311	3,433,251
2007	194824	Rensselaer	133,366	472,579	500,072	80,615	236,757	232,854	147,805	897	580,217	25,256	2,410,418
2005	227757	Rice	118,489	336,199	518,023	184,933	143,486	284,036	78,564	2,644	458,612	38,323	2,163,309
N/A	110404	Cal Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	112251	Claremont	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	145725	Illinois Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	243744	Stanford	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	186867	Stevens Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	123961	USC	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
2006	119678	NPS	58,794	179,952	208,009	86,263	8,950	48,427	7,827	4,123	29,082	208,664	840,091
		Rank among peers	10	10	10	9	10	10	10	8	9	1	10
		Median	222,631	1,075,340	1,326,898	241,682	368,450	479,039	299,108	14,343	1,066,330	36,628	5,059,987
		NPS as % of median	26%	17%	16%	36%	2%	10%	3%	29%	3%	570%	17%

Source: Society for College and University Planning CFI Survey

In order to include the most institutions possible, data were pulled from three years of the CFI Survey, 2007, 2006, and 2005 and all were included in one table.

Table 186: NPS and Peer Institutions  
Facilities Data  
Percent Total E&G and Auxiliary Net Assignable Square Feet

Year	UNITID	Institution	Classrms.	Labs	Offices	Study	Special Use	General Use	Support Facilities	Health Care	Residential	Inactive or Alteration	Total EG & Aux.
2005	145637	UI Urb.-Champ.	3%	18%	20%	6%	9%	8%	7%	0%	28%	0%	100%
2007	166683	MIT	3%	24%	28%	3%	5%	6%	13%	1%	17%	0%	100%
2007	198419	Duke	3%	15%	31%	8%	6%	9%	8%	4%	15%	2%	100%
2006	139755	Georgia Tech	3%	20%	25%	3%	6%	8%	19%	0%	15%	0%	100%
2005	199193	NC State	5%	27%	26%	6%	16%	11%	6%	0%	0%	3%	100%
2007	110705	UC Santa Barbara	3%	21%	20%	7%	6%	8%	5%	0%	29%	2%	100%
2007	211440	Carnegie Mellon	4%	18%	32%	4%	4%	6%	8%	0%	24%	0%	100%
2007	194824	Rensselaer	6%	20%	21%	3%	10%	10%	6%	0%	24%	1%	100%
2005	227757	Rice	5%	16%	24%	9%	7%	13%	4%	0%	21%	2%	100%
N/A	110404	Cal Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	112251	Claremont	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	145725	Illinois Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	243744	Stanford	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	186867	Stevens Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	123961	USC	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
2006	119678	NPS	7%	21%	25%	10%	1%	6%	1%	0%	3%	25%	100%
		Rank among peers	10	7	1	2	10	8	2	9	1	10	
		Median	3%	20%	25%	6%	6%	8%	7%	0%	21%	1%	
		NPS as % of median	219%	109%	99%	178%	17%	70%	14%	184%	16%	2371%	0%

Source: SCUP CFI Survey

In order to include the most institutions possible, data were pulled from three years of the CFI Survey, 2007, 2006, and 2005 and all were included in one table.



**Chart 102: NPS and Peer Institutions**  
**Percent Net Assignable Square Feet by Type**  
**2005, 2006, and 2007**

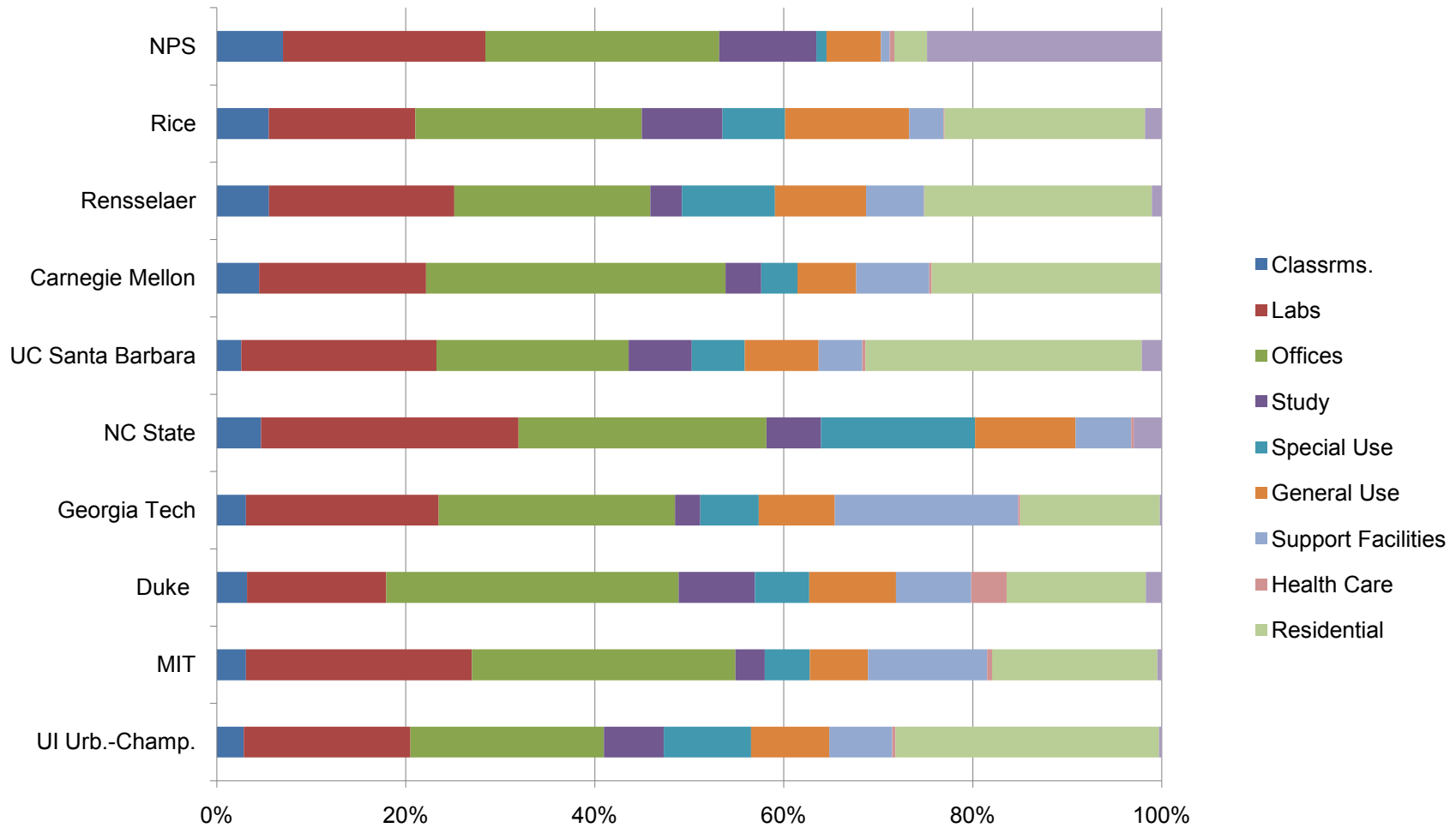


Table 187: NPS and Peer Institutions  
Facilities Data  
Education and General Net Assignable Square Feet

Year	UNITID	Institution	Classrooms	Labs	Offices	Study	Special Use	General Use	Support Facilities	Health Care	Residential	Inactive or Alteration	Sub-Total E&G
2005	145637	UI Urb.-Champ.	356,071	2,210,628	2,365,486	781,045	758,891	357,909	736,464	19,228	17,748	32,251	7,635,721
2006	139755	Georgia Tech	222,631	1,469,518	1,805,388	193,075	446,096	579,834	1,400,300	15,005	1,066,330	14,131	7,212,308
2007	198419	Duke	223,963	1,075,340	2,173,407	572,022	269,816	435,775	481,741	274,448	107,528	123,030	5,737,070
2007	166683	MIT	239,579	1,854,765	2,162,360	241,682	368,450	310,473	291,168	-	48,578	36,628	5,553,683
2005	199193	NC State	236,462	1,361,671	1,262,917	292,408	380,705	284,445	185,952	-	-	150,206	4,154,766
2007	211440	Carnegie Mellon	153,818	605,904	1,076,407	127,000	129,236	138,461	239,345	9,156	790	2,541	2,482,658
2007	194824	Rensselaer	133,366	472,579	500,072	80,615	236,757	232,854	147,805	897	580,217	25,256	2,410,418
2007	110705	UC Santa Barbara	104,898	843,052	692,864	243,854	123,676	63,490	140,334	-	-	87,263	2,299,431
2005	227757	Rice	79,338	335,112	445,304	165,103	65,502	108,595	78,161	2,644	9,773	38,323	1,327,855
N/A	110404	Cal Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	112251	Claremont	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	145725	Illinois Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	243744	Stanford	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	186867	Stevens Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	123961	USC	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2006	119678	NPS	58,794	179,952	208,009	86,263	8,950	48,427	7,827	4,123	29,082	208,664	840,091
		Rank among peers	10	10	10	9	10	10	1)	6	5	1	10
		Median	222,631	1,075,340	1,262,917	241,682	269,816	284,445	239,345	2,644	17,748	36,628	4,154,766
		NPS as percent of median	26%	17%	16%	36%	3%	17%	3%	156%	164%	570%	20%

Source: Society of College and University Planning CFI Survey

In order to include the most institutions possible, data were pulled from three years of the CFI Survey, 2007, 2006, and 2005 and all were included in one table.

Table 188: NPS and Peer Institutions  
Facilities Data  
Percent Total Education and General Net Assignable Square Feet

Year	UNITID	Institution	Classrooms	Labs	Offices	Study	Special Use	General Use	Support Facilities	Health Care	Residential	Inactive or Alteration	Sub-Total E&G
2005	145637	UI Urb.-Champ.	5%	29%	31%	10%	10%	5%	10%	0%	0%	0%	100%
2006	139755	Georgia Tech	3%	20%	25%	3%	6%	8%	19%	0%	15%	0%	100%
2007	198419	Duke	4%	19%	38%	10%	5%	8%	8%	5%	2%	2%	100%
2007	166683	MIT	4%	33%	39%	4%	7%	6%	5%	0%	1%	1%	100%
2005	199193	NC State	6%	33%	30%	7%	9%	7%	4%	0%	0%	4%	100%
2007	211440	Carnegie Mellon	6%	24%	43%	5%	5%	6%	10%	0%	0%	0%	100%
2007	194824	Rensselaer	6%	20%	21%	3%	10%	10%	6%	0%	24%	1%	100%
2007	110705	UC Santa Barbara	5%	37%	30%	11%	5%	3%	6%	0%	0%	4%	100%
2005	227757	Rice	6%	25%	34%	12%	5%	8%	6%	0%	1%	3%	100%
N/A	110404	Cal Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	112251	Claremont	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	145725	Illinois Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	243744	Stanford	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	186867	Stevens Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	123961	USC	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
2006	119678	NPS	7%	21%	25%	10%	1%	6%	1%	0%	3%	25%	100%
		Rank among peers	1	7	9	3	10	6	10	2	3	1	
		Median	5%	25%	31%	7%	6%	7%	6%	0%	1%	1%	
		NPS as % of median	150%	85%	80%	146%	17%	84%	15%	246%	470%	2371%	0%

Source: SCUP CFI Survey

In order to include the most institutions possible, data were pulled from three years of the CFI Survey, 2007, 2006, and 2005 and all were included in one table.

**Chart 103: NPS and Peer Institutions % E&G NASF**

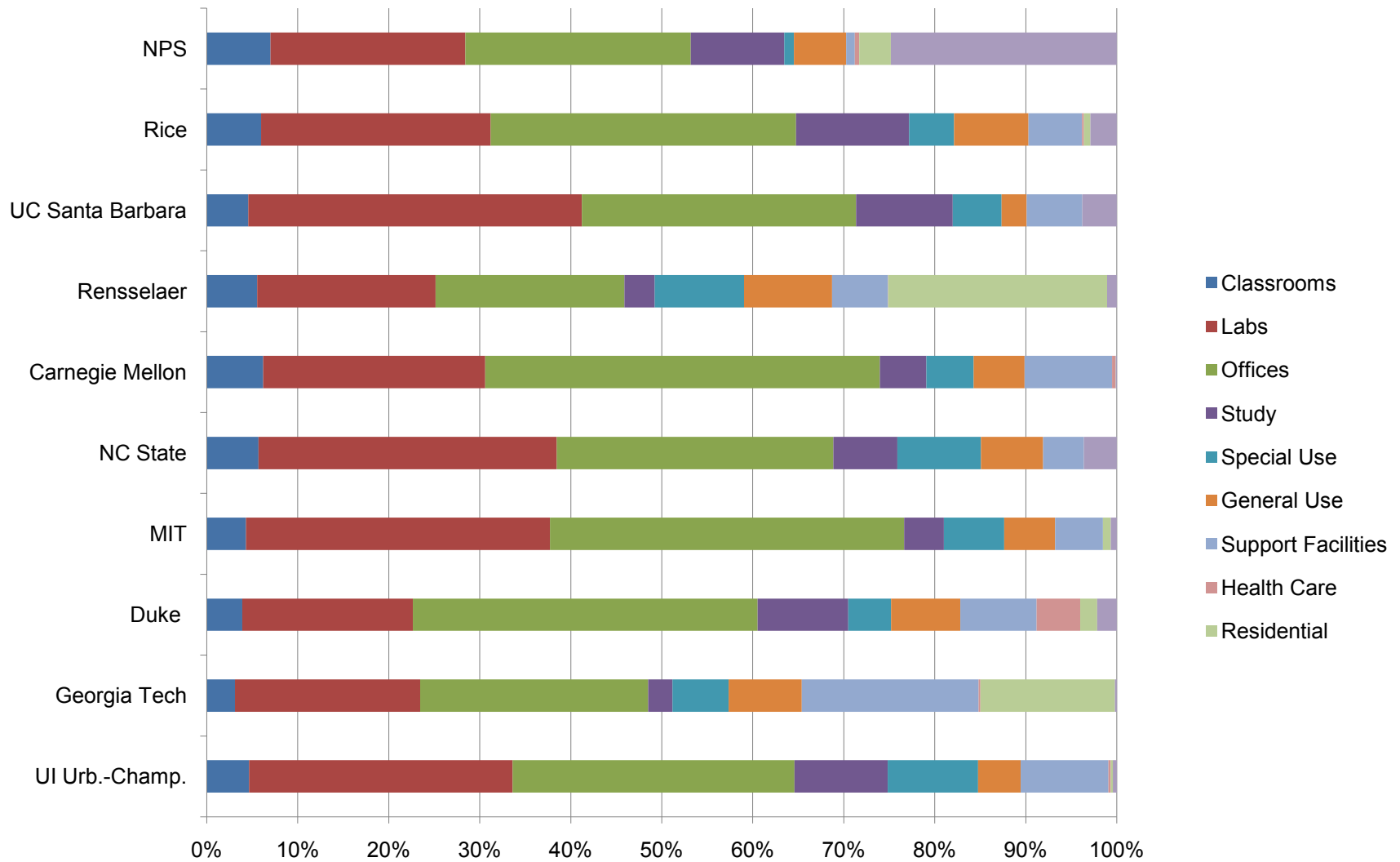


Table 189: NPS and Peer Institutions  
Facilities Data  
Auxiliary Space Net Assignable Square Feet

Year	UNITID	Institution	Classroom s	Labs	Offices	Study	Special Use	General Use	Support Facilities	Health Care	Residential	Inactive or Alteration	Sub-Total Auxiliary
2005	145637	UI Urb.-Champ.	0	6,977	204429	16667	400,242	683567	97,220	25149	3,484,918	3794	4,922,963
2007	166683	MIT	0	0	0	0	0	168,566	686,573	40,148	1,307,826	0	2,203,113
2007	110705	UC Santa Barbara	2322	9,249	145480	32555	107,121	259026	50,376	14343	1,206,462	0	1,826,934
2007	198419	Duke	8,891	0	82,793	18,149	149,357	235,261	98,095	0	966,281	0	1,558,827
2007	211440	Carnegie Mellon	0	0	12292	2882	1,673	75656	25,877	0	830,442	1770	950,592
2005	199193	NC State	0	17,687	63,981	0	445,139	252,367	113,156	12,891	0	0	905,221
2005	227757	Rice	39,151	1,087	72,719	19,830	77,984	175,441	403	0	448,839	0	835,454
2007	194824	Rensselaer	0	0	0	0	0	0	0	0	0	0	0
2006	139755	Georgia Tech	0	0	0	0	0	0	0	0	0	0	0
N/A	110404	Cal Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	112251	Claremont	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	145725	Illinois Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	243744	Stanford	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	186867	Stevens Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	123961	USC	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2006	119678	NPS	0	0	0	0	0	0	0	0	0	0	0
		Rank among peers	10	10	10	9	10	10	10	6	5	1	10
		Median	0	0	63,981	2,882	77,984	175,441	50,376	0	830,442	0	950,592
		NPS as percent of median	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%

Source: SCUP CFI Survey

In order to include the most institutions possible, data were pulled from three years of the CFI Survey, 2007, 2006, and 2005 and all were included in one table.

Table 190: NPS and Peer Institutions  
Facilities Data  
Percent Total Auxiliary Net Assignable Square Feet

Year	UNITID	Institution	Classroom s	Labs	Offices	Study	Special Use	General Use	Support Facilities	Health Care	Residential	Inactive or Alteration	Sub-Total Auxiliary
2005	145637	UI Urb.-Champ.	0%	0%	4%	0%	8%	14%	2%	1%	71%	0%	100%
2007	166683	MIT	0%	0%	0%	0%	0%	8%	31%	2%	59%	0%	100%
2007	110705	UC Santa Barbara	0%	1%	8%	2%	6%	14%	3%	1%	66%	0%	100%
2007	198419	Duke	1%	0%	5%	1%	10%	15%	6%	0%	62%	0%	100%
2007	211440	Carnegie Mellon	0%	0%	1%	0%	0%	8%	3%	0%	87%	0%	100%
2005	199193	NC State	0%	2%	7%	0%	49%	28%	13%	1%	0%	0%	100%
2005	227757	Rice	5%	0%	9%	2%	9%	21%	0%	0%	54%	0%	100%
2007	194824	Rensselaer	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
2006	139755	Georgia Tech	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
N/A	110404	Cal Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	112251	Claremont	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	145725	Illinois Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	243744	Stanford	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	186867	Stevens Tech	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
N/A	123961	USC	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0
2006	119678	NPS	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
		Rank among peers	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
		Median	0%	0%	4%	0%	6%	14%	3%	0%	59%	0%	
		NPS as % of median	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	

Source: SCUP CFI Survey

In order to include the most institutions possible, data were pulled from three years of the CFI Survey, 2007, 2006, and 2005 and all were included in one table.